SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1994-01-13** | Period of Report: **1993-11-30** SEC Accession No. 0000892569-94-000014

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PETERS J M CO INC

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SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended November 30, 1993

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 0-15952

J.M. PETERS COMPANY, INC.

(Exact name of registrant as specified in its charter)

<TABLE>

<S>

<C>

Delaware

95-2956559

(State or other jurisdiction of incorporation or organization

(I.R.S. Employer Identification Number)

</TABLE>

3501 Jamboree Road, Suite 200, Newport Beach, California 92660

(Address of principal executive offices) (Zip Code)

(714) 854-2500

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes XX No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<TABLE>

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<C>

Class and Title of Capital Stock Shares Outstanding as of January 1, 1994

Common Stock, \$.10 Par Value 14,995,000

</TABLE>

J.M. PETERS COMPANY, INC.
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<TABLE>

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ASSETS

| | November 30, 1993 (Unaudited) | February 28, 1993 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------------------|
| <\$> | <c></c> | <c></c> |
| Cash and cash equivalents | \$ 8,953 | |
| • | | |
| Restricted cash | 1,733 | • |
| Accounts and notes receivable | 1,628 | 1,905 |
| Residential inventories: | | |
| Land and improvements under construction | 99 , 852 | 92 , 251 |
| Completed residential homes | 6 , 370 | 1,430 |
| Model homes | 10,581 | 5 , 955 |
| | 116,803 | 99,636 |
| | | |
| Property and equipment, at cost, net of accumulated depreciation of \$2,143 and \$2,074 as of November 30, 1993 and February 28, 1993, respectively | 173 | 222 |
| Prepaid expenses and other assets | 2,803 | 2,446 |
| | | |
| | \$132 , 093 | \$115 , 551 |
| | ======= | ======= |

| Notes payable | \$ 35,726 | \$ 38,433 |
|------------------------------------------------------------|--------------------|--------------------|
| Due to Capital Pacific Homes, Inc. | 413 | |
| Accounts payable | 11,178 | • |
| Accrued liabilities | 6,494 | 6,665 |
| Total liabilities | 53 , 811 | 47 , 889 |
| | | |
| Minority Interest | 25,093 | 19,647 |
| Stockholders' equity (deficit): | | |
| Common stock, par value \$.10 per share, 15,000,000 shares | | |
| authorized; 14,995,000 issued and outstanding | 1,500 | 1,398 |
| Additional paid-in capital | 210,387 | 207,824 |
| Accumulated deficit | (158,698) | (161,207) |
| Total stockholders' equity | 53,189 | 48,015 |
| | \$132 , 093 | \$115 , 551 |
| | ======= | ======= |

</TABLE>

The accompanying notes are an integral part of these statements.

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| | ended Nov | nonths rember 30, | | vember 30, |
|---------------------------------------------------------------------------|-------------------|----------------------|----------------|-----------------|
| | | 1992 | 1993 | |
| <\$> | <c></c> | <c></c> | <c></c> | <c></c> |
| Revenue: | | | | |
| Sales of homes | \$33 , 811 | \$ 3,463 | \$40,744 | \$ 35,131 |
| Sales of land and lots | 2,661 | 8,900 | 7,173 | 30,844 |
| Interest and other income | 872 | 1,510 | 1,681 | 2,120 |
| | | 13,873 | | 68,095 |
| Costs and expenses: | | | | |
| Cost of homes and land | 30,703 | 9,548 | 42,212 | 56,876 |
| Selling, general and administrative Adjustments to carrying value of real | 3,394 | 2,212 | 7 , 298 | 7,700 |
| estate projects | _ | _ | _ | 75 , 036 |
| Interest expense | 0 | 1,914 | 418 | |
| Minority Interest | 1,588 | 0 | 1,519 | |
| | 35 , 685 | 13,674 | | |
| Income (loss) before income taxes | | | | |
| and extraordinary income | 1,659 | 199 | (1,849) | (81,412) |
| Extraordinary income | 4,358 | 0 | 4,358 | 0 |
| Income (loss) before income taxes | 6 , 017 | 199 | 2,509 | (81,412) |

| Income tax expense (benefit) | 0 | (1,792) | 0 | (1,792) |
|------------------------------------------------------------|-----------------|------------------|-----------------|------------|
| NET INCOME (LOSS) | \$ 6,017 | \$ 1,991 | \$ 2,509 | \$(79,620) |
| Income (loss) per common share before extraordinary income | \$0.11 | \$0.14 | (\$0.13) | (\$5.70) |
| Earnings per share due to extraordinary income | 0.29 | 0.00 | 0.30 | 0.00 |
| Net earnings/(loss) per share | \$0.40 ===== | \$0.14 ====== | \$0.17 ===== | (\$5.70) |
| Weighted average number of common shares | 14,995 ===== | 13,980 ===== | 14,318 ===== | 13,980 |

The accompanying notes are an integral part of these statements.

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J.M. PETERS COMPANY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS For the nine months ended November 30, (In thousands) (Unaudited)

| CAPTION | 1993 | 1992 |
|---------------------------------------------------------------------------------------------------------|------------|------------------|
| <pre><s> CASH FLOWS FROM OPERATING ACTIVITIES:</s></pre> | <c></c> | <c></c> |
| Net Income (loss) Adjustments to reconcile net income (loss) to net cash used in operating activities: | \$ 2,509 | \$(79,620) |
| Deferred profit on sale of land | _ | 1,500 |
| Income from extraordinary item Adjustments to the carrying value of real estate | (4,358) | - |
| projects | _ | 75 , 036 |
| (Increase) decrease in residential inventories Decrease (increase) in receivables, prepaid | (10,792) | 44,691 |
| expenses and other assets | | (2 , 566) |
| Increase (decrease) in accounts payable | | (1,906) |
| Decrease in accrued liabilities | (321) | (1,541) |
| NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES | (5,833) | 35 , 594 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchase of Durable Homes | (1,300) | |
| (Increase) decrease in investment in partnerships | (184) | 17 , 728 |
| NET CASH (USED IN) PROVIDED BY INVESTING ACTIVITIES | (1,484) | 17 , 728 |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from notes payable | | 6,857 |
| Advances from San Jacinto (former parent) , net | - (1, 000) | 3,025 |
| Repayments to Capital Pacific Homes, Inc. | | (45,344) |
| Increase in minority interest in joint ventures | 3,332 | _ |

| Principal payments of notes payable | (4,471) | (25,584) |
|--------------------------------------------------------------------------------------------|---------------------|---------------------|
| NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES | 6,661 | (61,046) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD | (656) 11,342 | (7,724) 20,136 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ 10,686 ====== | \$ 12,412 ====== |
| Supplemental Disclosures: | | |
| Residential inventory reduced by extraordinary item | \$9 , 890 | _ |
| Notes Payable reduced by extraordinary item | 14,248 | _ |
| Purchase of Durable Homes - Residential inventory | 16,265 | _ |
| Purchase of Durable Homes - Other assets | 466 | _ |
| Purchase of Durable Homes - Notes Payable | 6,923 | _ |
| Purchase of Durable Homes - Accounts Payable | 3 , 579 | _ |
| Purchase of Durable Homes - Minority Interest | 2,114 | _ |
| Purchase of Durable Homes - Other Liabilities | 150 | _ |
| Purchase of Durable Homes - Stock issuance | 2,665 | _ |
| | | |

 | |The accompanying notes are an integral part of these statements.

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1. The unaudited financial statements presented herein have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and note disclosures required by generally accepted accounting principles. These statements should be read in conjunction with the financial statements and notes thereto included in the J.M. Peters Company, Inc., ("Company") Form 10-K for the fiscal year ended February 28, 1993. In the opinion of management, the financial statements presented herein include all adjustments (which are of a normal recurring nature) necessary to present fairly the Company's financial position and results of operations. The results of operations for the nine month period ended November 30, 1993, are not necessarily indicative of the results that may be expected for the year ending February 28, 1994.

2. Notes payable:

Notes payable at November 30, 1993, and February 28, 1993, are summarized as follows:

| | November 30, 1993 | February 28, 1993 | |
|----------------------------------|----------------------|----------------------|--|
| | (In Thousands) | | |
| <s></s> | <c></c> | <c></c> | |
| Construction notes matured: | \$10,402 | \$24 , 495 | |
| Construction notes maturing | | | |
| within one year: | 9,154 | -0- | |
| Construction notes maturing | | | |
| over one year: | 795 | -0- | |
| Promissory notes secured by | | | |
| deeds of trust, bearing interest | | | |
| at prime plus 1%: | 13,360 | 13,938 | |
| Promissory note secured by | | | |

</TABLE>

3. Due to Capital Pacific Homes, Inc.:

Due to Capital Pacific Homes, Inc., consists of the following amounts:

<TABLE> <CAPTION>

</TABLE>

Loans Secured by Land:

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The loans and lines of credit from Capital Pacific Homes, Inc., ("CPH") bear interest at the prime rate plus 1%.

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FINANCIAL CONDITION

During the quarter ended November 30, 1993, the Company completed the purchase of Durable Homes, Inc. ("Durable"), a privately held Las Vegas builder for \$1.3 million in cash, a \$400,000 note and 1,015,000 newly issued shares of the Company's stock. The acquisition of Durable, an experienced Nevada homebuilder for the first and second time homebuyer, represents a significant entry by the Company into the Nevada market. Through November 30, 1993, Durable contributed 78 home closings and approximately \$8.2 million of revenues to the Company's operations. At November 30, 1993, Durable had 168 homes under construction and expects to close approximately 140 homes during the fourth quarter of this fiscal year.

Also, through a newly formed subsidiary, J.M. Peters Nevada, Inc. ("JMPN"), the Company has further expanded operations in Nevada. JMPN was established to serve the move-up market in Las Vegas and when coupled with Durable the Company will offer a full range of product in this dynamic market. JMPN recently purchased over twenty-one acres in the Summerlin planned community in Las Vegas. This escrow closed in October and was financed by seller financing, corporate funds and an equity partner who will receive 50% of the profits. The seller of the land carried back a note secured by a deed of trust totalling \$2.0 million. The Company anticipates the commencement of development in February 1994 with home closings commencing approximately nine months thereafter.

During the Resolution Trust Corporation's ownership of the Company's majority interest, the Company defaulted on most of its loans. At the time of the acquisition of the Company by CPH, the Company had approximately \$185.5 million in defaulted loans. Of these, only two loans with a total principal balance of \$10.4 million remain to be resolved. All other loans have been resolved since the new management took over the Company. Of the remaining two loans, one is an acquisition and development loan totalling \$9.5 million which is secured by

171 lots in Mission Viejo, California. The other, a construction loan totalling approximately \$900 thousand, is secured by 15 lots with foundations in place and one completed home. The lender holding the construction loan has filed a notice of default against the property. The lender who holds the acquisition and development loan has commenced legal action against the Company to collect the amount due.

In addition to the Las Vegas joint venture, the Company has four other joint ventures in Southern California, with the California Public Employees' Retirement System ("CalPERS") for which the Company had previously arranged financing of approximately \$66.0 million for the construction of 346 homes. At November 30, 1993, the Company had closed 89 of those homes and had a total of 95 additional homes under construction. As of November 30, 1993, 63 of the 95 homes under construction have been sold. The Company

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expects to complete 66 of these homes during the fourth quarter of fiscal 1994. The Company receives on an ongoing basis an overhead fee of three percent of gross sales of homes relating to the joint ventures. The Company will not receive additional cash flow from joint venture home closings until its venture partner receives cash flow in accordance with the joint venture agreements. Currently, the Company anticipates receiving cash flow from home closings under the ventures by the end of fiscal 1995.

At November 30, 1993, the Company had 15 homes under construction at its Redhawk project in Temecula, California. This phase of homes was financed using a new bank loan commitment. As of November 30, 1993, the Company had sold twelve of these homes. Delivery of these homes started in December 1993. From these sales, the Company anticipates receiving cash flow of \$3.3 million (less closing costs and bank loan payoffs). The Company had previously started 12 homes at its La Quinta, California, project. The Company is building these units out of available corporate funds. As of November 30, 1993, the Company has sold 9 of the 12 homes. Closings of these homes, which began during December of 1993, should generate cash flow of approximately \$5.7 million (less closing costs and bank loan payoffs).

The Company continues to seek additional capital to develop the balance of the Company's lot inventory. Availability of financing in Southern California remains constrained by local economic conditions. Many large traditional sources of construction financing are working out existing loans rather than lending currently. The Company is aggressively seeking alternative sources of financing through non-traditional sources such as syndications, lines of credit, or joint ventures.

The Company expects that cash flow generated from the Las Vegas operations, the joint ventures and home closings within the Redhawk and La Quinta projects will be sufficient to cover the Company's operations for the next 12 months.

BALANCE SHEET ITEMS

Residential inventories increased from \$99.6 million at February 28, 1993, to \$116.8 million at November 30, 1993. The increase was due to the acquisition of Durable, the purchase of property by JMPN and payments made for the homes currently under construction, net of amounts for homes closed and land sold.

Accounts payable increased to \$11.2 million at November 30, 1993, from \$1.1 million at February 28, 1993. This increase was a result of the acquisition of Durable and homes currently under construction. The majority of the amount payable is funded by draws from the Company's joint venture partners and bank financing, not out of the Company's cash.

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Minority interest in investment in joint ventures increased to \$25.1 million at November 30, 1993, from \$19.6 million at February 28, 1993. This amount reflects the equity investments made by the Company's partners in the joint ventures.

RESULTS OF OPERATIONS

Third Quarter of Fiscal 1994 Compared With the Third Quarter of Fiscal 1993:

Revenues from housing sales for the third quarter of fiscal 1994 and the third quarter of fiscal 1993 were \$33.8 million and \$3.5 million, respectively, reflecting an increase of \$30.3 million from the corresponding period of fiscal 1993. The increase was due to increased home closings. Home closings for the third quarter of fiscal 1994 were 165 versus 16 homes during the third quarter of fiscal 1993. Included in this amount were 78 homes closed by Durable.

Selling, general and administrative expenses for the third quarter of fiscal 1994 of \$3.4 million, increased by \$1.2 million from the corresponding period of fiscal 1993. This increase was due primarily to the consolidation of recently acquired Durable whose selling, general and administrative expense for the quarter was \$1.1 million.

There was no interest expense for the third quarter of fiscal 1994. This reflects a reduction of \$1.9 million when compared to the corresponding period of the prior year. This decrease was due primarily to the increase in interest capitalization on increased construction activity.

As a result of the foregoing factors, the Company posted an operating profit of \$1.6 million for the three months ended November 30, 1993. This amount when added to an extraordinary gain from the resolution of project financing in the amount of \$4.4 million resulted in net income for the quarter of \$6.0 million.

For the third quarter of fiscal 1994 the Company recorded 162 net orders (homes contracted for sales less cancellations) on home sales which was 140 homes greater than in the comparable quarter ended November 30, 1992. The Company had 294 homes in its backlog (homes under contract but not closed) at November 30, 1993, which was an increase of 266 homes over the Company's backlog at November 30, 1992.

First Nine Months of Fiscal 1994 Compared With the First Nine Months of Fiscal 1993:

Revenues from home sales for the first nine months of fiscal 1994 and the first nine months of fiscal 1993 were \$40.7 million and \$35.1 million, respectively, reflecting an increase of \$5.6 million or 16.0% from the corresponding period of fiscal 1993. This increase was due to a greater number of home closings during the first nine months of fiscal 1994. Home closings for the first nine

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months of fiscal 1994 were 197 versus 106 homes during the first nine months of fiscal 1993 or an increase of 91 homes.

Selling, general and administrative expenses for the first nine months of fiscal 1994 of \$7.3 million decreased by \$402 thousand from the corresponding

period of fiscal 1993. This decrease was due primarily to reduced personnel costs and continued cost reducing measures to control overhead even though the revenues and production have increased. The newly acquired Durable added \$1.1 million in selling, general and administrative expenses for the period.

Interest expense of \$418 thousand for the first nine months of fiscal 1994 was approximately \$9.5 million less than the corresponding period of the prior year. This decrease was due primarily to the lower level of debt as a result of the sale of San Jacinto Savings Association, F.A.'s interest in the Company to CPH and the associated restructuring of debt. In addition, there has been an increase in interest capitalization due to the current level of construction activity.

The Company also recorded a one time gain of \$4.4 million due to a resolution of project financing. As a result of the foregoing factors, the Company posted a pre-tax gain of \$2.5 million for the nine months ended November 30, 1993, versus a pre-tax loss of \$81.4 million for the nine months ended November 30, 1992.

The Company's pre-tax net loss of \$81.4 million during the first nine months of fiscal 1993 was a result of additional adjustments to the realizable value of assets resulting from the close of the CPH acquisition. No such adjustments were made during the first nine months of fiscal 1994.

For the first nine months of fiscal 1994 the Company recorded 260 net orders (homes contracted for sales less cancellations) on home sales which was 207 homes higher than fiscal 1993. The Company had 294 homes in its backlog (homes under contract but not closed) at November 30, 1993, which was an increase of 266 homes over the Company's backlog at November 30, 1992.

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PART II - OTHER INFORMATION

Item 1. - LEGAL PROCEEDINGS.

On October 22, 1993, West Coast Land Fund, L.P., commenced an action in Orange County Superior Court against the Company to collect the \$9.5 million loan balance, plus interest, owed by the Company to West Coast Land Fund, L.P., which loan is currently in default.

Item 3. - DEFAULTS UPON SENIOR SECURITIES.

The Company continues to be in default on two loans remaining from the period prior to the acquisition of the Company by CPH. The event of default is the failure to pay the loan amounts upon maturity and the failure to pay interest when due. The principal amount of loans in default at November 30, 1993, is approximately \$10.4 million.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the

undersigned, thereunto duly authorized.

J.M. PETERS COMPANY, INC.

Date: January 10, 1994 BY: /S/ HADI MAKARECHIAN

Hadi Makarechian, Chairman and

Chief Executive Officer

Date: January 10, 1994 BY: /S/ GREG R. PETERSEN

Greg R. Petersen, Vice President
and Chief Financial Officer
(Principal Financial Officer)

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