

# SECURITIES AND EXCHANGE COMMISSION

## FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **2002-08-13** | Period of Report: **2002-06-30**  
SEC Accession No. **0000891618-02-003784**

([HTML Version](#) on [secdatabase.com](#))

### FILER

#### NETRO CORP

CIK: **1087779** | IRS No.: **770569424** | State of Incorporation: **CA** | Fiscal Year End: **1201**  
Type: **10-Q** | Act: **34** | File No.: **000-26963** | Film No.: **02729121**  
SIC: **4899** Communications services, nec

#### Mailing Address

*3860 NORTH FIRST STREET  
SAN JOSE CA 95134-1702*

#### Business Address

*3860 NORTH FIRST STREET  
SAN JOSE CA 95134-1702  
4082161500*



**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

**(Mark One)**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended June 30, 2002

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

**Commission File Number 000-26963**

**NETRO CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State of incorporation)

**77-0395029**  
(IRS Employer Identification No.)

**3860 North First Street, San Jose, CA 95134**  
**(408) 216-1500**

(Address, including zip code, and telephone number, including area code,  
of Registrant's principal executive offices)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

The number of shares outstanding of the Registrant's Common Stock as of July 31, 2002 was 61,153,326.

---

# TABLE OF CONTENTS

## Part I: Financial Information

### Item 1. Financial Statements

CONDENSED CONSOLIDATED BALANCE SHEETS

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS.

ITEM 3. DEFAULT UPON SENIOR SECURITIES.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

ITEM 5. OTHER INFORMATION.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

SIGNATURES

EXHIBIT INDEX

EXHIBIT 3.1

EXHIBIT 99.1

---

## INDEX

|   | <b>Page No.</b> |
|---|-----------------|
| <b>PART I. FINANCIAL INFORMATION</b>  |                 |
| Item 1. Financial Statements:   |                 |
| Condensed Consolidated Balance Sheets as of June 30, 2002 and December 31, 2001 (unaudited)                           | 3               |
| Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2002 and 2001 (unaudited) | 4               |
| Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2002 and 2001 (unaudited)           | 5               |
| Notes to Condensed Consolidated Financial Statements (unaudited)  | 6               |
| Item 2. Management' s Discussion and Analysis of Financial Condition and Results of Operations                        | 15              |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk  | 25              |
| <b>PART II. OTHER INFORMATION</b>   |                 |
| Item 1. Legal Proceedings   | 27              |
| Item 2. Changes in Securities and Use of Proceeds   | 28              |
| Item 3. Defaults Upon Senior Securities   | 28              |
| Item 4. Submission of Matters to a Vote of Security Holders   | 29              |
| Item 5. Other Information   | 29              |
| Item 6. Exhibits and Reports on Form 8-K  | 29              |
| SIGNATURES  | 31              |
| EXHIBIT INDEX   | 32              |

**Part I: Financial Information****Item 1. Financial Statements****NETRO CORPORATION  
CONDENSED CONSOLIDATED BALANCE SHEETS**

(in thousands)

(unaudited)

|   | June 30,<br>2002 | December 31,<br>2001 |
|---|------------------|----------------------|
| <b>ASSETS</b>   |                  |                      |
| Current Assets:   |                  |                      |
| Cash and cash equivalents                                 | \$ 107,503       | \$ 90,494            |
| Marketable securities                                     | 80,021           | 115,950              |
| Trade accounts receivable, net                            | 5,909            | 3,683                |
| Inventory, net  | 7,046            | 6,874                |
| Prepaid expenses and other                                | 2,753            | 2,832                |
| Total current assets                                      | 203,232          | 219,833              |
| Equipment and leasehold improvements, net                 | 10,587           | 7,796                |
| Long-term marketable securities                           | 90,612           | 119,858              |
| Acquired intangible assets, net                           | 25,023           | -                    |
| Other assets  | 2,251            | 2,234                |
| Total assets  | \$ 331,705       | \$ 349,721           |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>               |                  |                      |
| Current Liabilities:                                      |                  |                      |
| Current portion of long-term debt and capital leases      | \$ 359           | \$ 1,272             |
| Trade accounts payable                                    | 4,214            | 1,649                |
| Accrued liabilities                                       | 26,868           | 25,789               |
| Total current liabilities                                 | 31,441           | 28,710               |
| Long-term debt and capital leases, net of current portion | -                | 64                   |
| Deferred facilities rent                                  | 193              | 71                   |
| Total liabilities   | 31,634           | 28,845               |
| Commitments and contingencies (Note 8)                    |                  |                      |
| Stockholders' Equity:                                     |                  |                      |
| Common stock  | 536,739          | 506,329              |
| Deferred stock compensation                               | (397 )           | (831 )               |

|  |            |            |
|--|------------|------------|
| Accumulated other comprehensive income     | 535        | 1,264      |
| Accumulated deficit                        | (236,806)  | (185,886)  |
| Total stockholders' equity                 | 300,071    | 320,876    |
| Total liabilities and stockholders' equity | \$ 331,705 | \$ 349,721 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**NETRO CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)  
(unaudited)

|   | Three months ended |             | Six months ended |             |
|---|--------------------|-------------|------------------|-------------|
|   | June 30,           |             | June 30,         |             |
|   | 2002               | 2001        | 2002             | 2001        |
| Revenues  | \$ 5,681           | \$ 2,051    | \$ 10,689        | \$ 11,182   |
| Cost of revenues  | 4,654              | 21,182      | 9,049            | 51,885      |
| Gross profit (loss)   | 1,027              | (19,131)    | 1,640            | (40,703)    |
| Operating expenses:   |                    |             |                  |             |
| Research and development                                    | 8,472              | 6,539       | 15,695           | 14,279      |
| Sales and marketing   | 3,909              | 3,588       | 7,600            | 7,351       |
| General and administrative                                  | 5,885              | 4,749       | 12,169           | 9,725       |
| Amortization of deferred stock compensation                 | 162                | 227         | 342              | 455         |
| Amortization of acquired intangible assets                  | 2,743              | -           | 3,128            | -           |
| Acquired in-process research and development                | -                  | -           | 17,600           | -           |
| Total operating expenses                                    | 21,171             | 15,103      | 56,534           | 31,810      |
| Loss from operations  | (20,144)           | (34,234)    | (54,894)         | (72,513)    |
| Other income, net   | 1,676              | 4,396       | 4,031            | 9,703       |
| Net loss before provision for income taxes                  | (18,468)           | (29,838)    | (50,863)         | (62,810)    |
| Provision for income taxes                                  | 21                 | -           | 57               | -           |
| Net loss  | \$ (18,489)        | \$ (29,838) | \$ (50,920)      | \$ (62,810) |
| Basic and diluted net loss per share                        | \$ (0.30 )         | \$ (0.57 )  | \$ (0.86 )       | \$ (1.21 )  |
| Shares used to compute basic and diluted net loss per share | 61,018             | 52,074      | 59,019           | 51,992      |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**NETRO CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(unaudited)

|   | Six months ended |              |
|---|------------------|--------------|
|   | June 30,         |              |
|   | 2002             | 2001         |
| <b>Cash flows from operating activities:</b>                                |                  |              |
| Net loss  | \$ (50,920)      | \$ (62,810 ) |
| Adjustments to reconcile net loss to net cash used in operating activities: |                  |              |
| Depreciation and amortization   | 2,166            | 1,890        |
| Acquired in-process research and development                                | 17,600           | –            |
| Write-down of impaired assets   | 797              | –            |
| Provision for excess and obsolete inventory                                 | –                | 29,700       |
| Provision for doubtful accounts   | –                | 2,000        |
| Provision for material-related commitments                                  | –                | 12,000       |
| Loss on disposal of fixed assets  | 70               | 1,078        |
| Amortization of deferred stock compensation                                 | 342              | 455          |
| Amortization of acquired intangible assets                                  | 3,128            | –            |
| Changes in operating assets and liabilities, net of acquisition of assets:  |                  |              |
| Trade accounts receivable   | (2,226 )         | 6,750        |
| Inventory   | 396              | (8,087 )     |
| Prepaid expenses and other  | 1,994            | 3,793        |
| Trade accounts payable and accrued liabilities                              | 467              | (6,141 )     |
|   | —————            | —————        |
| Net cash used in operating activities                                       | (26,186)         | (19,372 )    |
| <b>Cash flows from investing activities:</b>                                |                  |              |
| Purchases of equipment and leasehold improvements                           | (3,184 )         | (4,111 )     |
| Payment for acquisition of assets   | (16,009)         | –            |
| Purchase of equity investment   | –                | (1,500 )     |
| Purchases of marketable securities  | (94,991)         | (210,461)    |
| Maturities of marketable securities   | 157,361          | 246,561      |
|   | —————            | —————        |
| Net cash provided by investing activities                                   | 43,177           | 30,489       |
| <b>Cash flows from financing activities:</b>                                |                  |              |
| Payments on notes payable and capital leases                                | (977 )           | (5,309 )     |
| Proceeds from issuance of common stock, net of issuance costs               | 982              | 1,893        |
|   | —————            | —————        |
| Net cash provided by (used in) financing activities                         | 5                | (3,416 )     |
|   | —————            | —————        |
| <b>Effect of exchange rate changes on cash and cash equivalents</b>         | 13               | (41 )        |

|   |            |           |
|---|------------|-----------|
| <b>Net increase in cash and cash equivalents</b>          | 17,009     | 7,660     |
| <b>Cash and cash equivalents, beginning of period</b>     | 90,494     | 91,660    |
| <b>Cash and cash equivalents, end of period</b>           | \$ 107,503 | \$ 99,320 |
| <b>Supplemental cash flow information</b>                 |            |           |
| Cash paid for interest                                    | \$ 312     | \$ 497    |
| Issuance of common stock related to acquisition of assets | \$ 29,520  | -         |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**NETRO CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**1. DESCRIPTION OF BUSINESS:**

Netro Corporation (collectively, with its subsidiaries, the “Company”) was incorporated in California on November 14, 1994 and reincorporated in Delaware on June 19, 2001. Netro is a leading provider of broadband wireless equipment used by telecommunications service providers to provide businesses and residential customers with high speed voice and data access and used by mobile phone service providers for infrastructure applications. The Company operates in one business segment.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:**

*BASIS OF PRESENTATION*

The Company has prepared the accompanying condensed consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and in accordance with the rules and regulations of Form 10-Q and Article 10 of Regulation S-X of the United States Securities and Exchange Commission. These condensed consolidated financial statements are unaudited but reflect all adjustments (consisting of normal recurring adjustments) that are necessary in the opinion of management for a fair presentation of the Company’s financial position at June 30, 2002 and December 31, 2001, results of operations for the three and six months ended June 30, 2002 and 2001, and cash flows for the six months ended June 30, 2002 and 2001.

The unaudited condensed consolidated financial statements include the accounts of Netro Corporation and its subsidiaries in Germany, France, Mexico and Israel. All material intercompany accounts and transactions have been eliminated in consolidation.

Results of operations for the three and six months ended June 30, 2002 are not necessarily indicative of results that may be expected for any other interim period or for the full fiscal year ending December 31, 2002. These financial statements should be read in conjunction with the Company’s audited consolidated financial statements and the accompanying notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2001 filed with the Securities and Exchange Commission. The condensed consolidated balance sheet at December 31, 2001 is derived from the Company’s audited financial statements as of that date.

*CASH AND CASH EQUIVALENTS AND MARKETABLE SECURITIES*

Cash and cash equivalents consist of short-term, highly liquid investments with original maturities at the time of purchase of three months or less. Investments with maturities greater than three months and less than or equal to one year are classified as short-term marketable securities. Investments with maturities greater than one year are classified as long-term marketable securities. The Company’s investments, which mature at various dates through April 2004, consist of government and corporate debt securities and are classified as either “available-for-sale” or “held-to-maturity.” “Available-for-sale” investments are stated at fair value, with unrealized gains and losses recorded in “Accumulated other comprehensive income” on the balance sheet. Unrealized gains at June 30, 2002 were \$0.7 million. Unrealized gains at December 31, 2001 were \$1.4 million. “Held-to-maturity” investments are stated at amortized cost. Realized gains or losses from sales of marketable securities are based on the specific identification method.

*INVENTORY*

Inventory, which includes material and labor costs, is stated at the lower of cost (first-in, first-out) or market. The Company provides for estimated excess or obsolete inventory based upon assumptions about future demand for products



## [Table of Contents](#)

and the conditions of the markets in which the products are sold. This provision to reduce inventory to net realizable value is reflected as a reduction to inventory in the accompanying condensed consolidated balance sheets. Significant management judgments and estimates must be made and used in connection with establishing this provision. Inventory consists of the following (in thousands):

|                 | June 30,<br>2002 | December 31,<br>2001 |
|-----------------|------------------|----------------------|
| Raw materials   | \$ 3,721         | \$ 2,534             |
| Work-in-process | 503              | 219                  |
| Finished goods  | 2,822            | 4,121                |
|                 | <hr/>            | <hr/>                |
|                 | \$ 7,046         | \$ 6,874             |
|                 | <hr/>            | <hr/>                |

### *EQUITY INVESTMENTS*

From time to time, the Company makes equity investments in third parties. Equity investments in companies in which the Company does not exercise a significant influence (generally those in which the Company owns less than 20 percent of the voting stock outstanding) are accounted for using the cost method. Equity investments in which the Company exercises a significant but not controlling influence are accounted for using the equity method. Equity investments in which the Company exercises a controlling influence (generally those in which the Company owns more than 50 percent of the voting stock outstanding) are accounted for on a consolidated basis. Currently, there is one investment accounted for under the cost method. All other equity investments have been consolidated. Management evaluates all investments on an ongoing basis by comparing the carrying value to the fair value of such investments. The Company recognizes an impairment loss based on the excess of the carrying value over the fair value in the period in which such impairment occurs, with the reduction in value charged to expense.

### *ASSESSMENT OF IMPAIRMENT OF LONG-LIVED ASSETS*

The Company periodically evaluates whether events and circumstances have occurred which indicate that the carrying value of its long-lived assets may not be recoverable. In the recent past, many telecommunications equipment companies with significant long-lived intangible assets resulting from acquisition activity have recorded significant charges associated with write-off of those long-lived assets. If the Company determines an asset has been impaired, the impairment charge is recorded based on the excess of the carrying value over the fair value of the impaired asset, with the reduction in value charged to expense. As of June 30, 2002, long-lived assets included \$25.0 million of intangible assets related to the Company's acquisition of Project Angel and \$10.6 million of fixed assets and tenant improvements.

### *REVENUE RECOGNITION*

Revenues consist of sales made directly to end users and indirectly through systems integrators and local resellers. Revenues from product sales are recognized when all of the following conditions are met: the product has shipped, an arrangement exists with the customer and the right to invoice the customer exists, collection of the receivable is reasonably assured and the Company has fulfilled all of its material contractual obligations to the customer. Provisions are made at the time of revenue recognition for estimated warranty costs. If, when all other factors for revenue recognition have been met, management believes that the collectability of the related receivable is not assured, revenue recognition is deferred until such time as the amounts due have been collected. Some of the factors used in evaluating whether or not to defer revenue from a particular customer include:

the customer's liquid assets,

actual and projected income statements for the customer,

actual and projected cash flows for the customer,  
management' s estimate of the customer' s ability to secure future financing,  
the nature of the customer' s stockholder and lender base,  
the political and economic environment in the country in which the customer operates, and  
other intangible factors.

## [Table of Contents](#)

As of June 30, 2002, the outstanding deferred revenue balance was \$1.8 million, of which \$1.1 million was related to shipments to companies in Argentina. Argentina has suffered significant political and economic dislocations in periods subsequent to those in which the equipment related to such deferred revenue was shipped. Subsequent to June 30, 2002, the Company agreed to sell approximately \$0.2 million of additional equipment to a customer in Argentina on extended terms, in consideration for, among other things, the repayment of \$1.0 million of overdue accounts receivable from that customer and a note payable for all other outstanding amounts. All revenue related to the \$0.2 million sales to Argentina will be deferred in the periods in which it is shipped.

### *AMORTIZATION OF DEFERRED STOCK COMPENSATION*

Amortization of deferred stock compensation results from the granting of stock options to employees with exercise prices per share determined to be below the estimated fair values per share of the Company's common stock at dates of grant. For the periods presented, amortization related to employees associated with the following operational functions (in thousands):

|   | Three months ended |       | Six months ended |       |
|---|--------------------|-------|------------------|-------|
|   | June 30,           |       | June 30,         |       |
|   | 2002               | 2001  | 2002             | 2001  |
| Research and development                    | \$98               | \$118 | \$203            | \$238 |
| Sales and marketing                         | 22                 | 44    | 54               | 88    |
| General and administrative                  | 42                 | 65    | 85               | 129   |
| Amortization of deferred stock compensation | \$162              | \$227 | \$342            | \$455 |

### *NET LOSS PER SHARE*

Basic and diluted net loss per share has been computed using the weighted-average number of shares of common stock outstanding. Potential common shares from the exercise of stock options and warrants are excluded from diluted net loss per share because they would be antidilutive. The total number of shares excluded from diluted net loss per share relating to these securities was as follows (in thousands):

|          | June 30,<br>2002 | December 31,<br>2001 |
|----------|------------------|----------------------|
| Options  | 11,597           | 6,718                |
| Warrants | 28               | 57                   |
|          | 11,625           | 6,775                |

The following table presents the calculation of basic and diluted net loss per share (in thousands, except per share data):

|  | Three months ended |      | Six months ended |      |
|--|--------------------|------|------------------|------|
|  | June 30,           |      | June 30,         |      |
|  | 2002               | 2001 | 2002             | 2001 |

|  |             |             |             |             |
|--|-------------|-------------|-------------|-------------|
| Net loss   | \$ (18,489) | \$ (29,838) | \$ (50,920) | \$ (62,810) |
| Weighted average shares of common stock outstanding used to compute basic and diluted net loss per share | 61,018      | 52,074      | 59,019      | 51,992      |
| Basic and diluted net loss per share   | \$ (0.30 )  | \$ (0.57 )  | \$ (0.86 )  | \$ (1.21 )  |

#### *COMPREHENSIVE LOSS*

Comprehensive loss includes unrealized gains and losses on available-for-sale equity securities and foreign currency translation gains and losses that have been excluded from net loss and reflected instead in stockholders' equity. For the periods presented, comprehensive loss is calculated as follows (in thousands):



## [Table of Contents](#)

|   | Three months ended |             | Six months ended |             |
|---|--------------------|-------------|------------------|-------------|
|   | June 30,           |             | June 30,         |             |
|   | 2002               | 2001        | 2002             | 2001        |
| Net loss  | \$ (18,489)        | \$ (29,838) | \$ (50,920)      | \$ (62,810) |
| Unrealized gain (loss) on marketable securities | 457                | (317 )      | (701 )           | 428         |
| Foreign currency translation adjustments        | 22                 | (124 )      | (28 )            | (28 )       |
| Comprehensive loss                              | \$ (18,010)        | \$ (30,279) | \$ (51,649)      | \$ (62,410) |

### *RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS*

In October 2001, the Financial Accounting Standards Board (“FASB”) issued Statement of Financial Accounting Standard (“SFAS”) No. 144, “Accounting for the Impairment or Disposal of Long-Lived” Assets. This statement is effective for fiscal years beginning after December 15, 2001 and interim periods within those fiscal years. These new rules on asset impairment supersede SFAS No. 121, “Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of” and portions of APB Opinion 30, “Reporting the Results of Operations”. This statement provides a single accounting model for long-lived assets to be disposed of and significantly changes the criteria that would have to be met to classify an asset as held-for-sale. Classification as held-for-sale is an important distinction since such assets are not depreciated and are stated at the lower of fair value or carrying value. This statement also requires expected future operating losses from discontinued operations to be displayed in the period(s) in which the losses are incurred, rather than as of the measurement date as previously required. The adoption of this statement had no impact on the Company’s results of operations, financial position or cash flows.

In April 2002, the FASB issued SFAS No. 145, “Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections.” SFAS No. 145 rescinds Statement 4, which required all gains and losses from extinguishment of debt to be aggregated and, if material, classified as an extraordinary item, net of related income tax effect. As a result, the criteria in APB Opinion 30 will now be used to classify those gains and losses. SFAS 145 also amends Statement 13 to require that certain lease modifications that have economic effects similar to sale-leaseback transactions be accounted for in the same manner as sale-leaseback transactions. The provisions of SFAS No. 145 affecting Statement 4 are effective for fiscal years beginning after May 15, 2002; the provisions of SFAS No. 145 affecting Statement 13 are effective for transactions occurring after May 15, 2002; all other provisions of SFAS No. 145 are effective for financial statements issued on or after May 15, 2002. The Company does not believe that the adoption of this statement will have a material impact on its results of operations, financial position or cash flows.

In June 2002, the FASB issued SFAS No. 146, “Accounting for Costs Associated with Exit or Disposal Activities.” SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. SFAS No. 146 eliminates the definition and requirement for recognition of exit costs in Emerging Issues Task Force Issue No. 94-3 pursuant to which a liability for an exit cost was recognized at the date of an entity’s commitment to an exit plan. This statement is effective for exit or disposal activities initiated after December 31, 2002. The Company does not believe that the adoption of this statement will have a material impact on its results of operations, financial position or cash flows.

### **3. CONCENTRATIONS OF CREDIT RISK:**

Financial instruments that potentially subject the Company to concentrations of credit risk consist principally of trade receivables, cash equivalents, and marketable securities. With respect to trade receivables, the Company performs ongoing credit evaluations of its customers’ financial condition. Additionally, the Company establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other available information. At June 30, 2002 approximately 66 percent of the Company’s trade accounts receivable balance was represented by three customers.

Although the Company does not require collateral on certain accounts receivable on sales to large, well-established companies, it does require standby letters of credits or prepayments on certain sales to foreign and smaller companies. As of June 30, 2002 the Company had overdue accounts receivable of \$2.9 million, of which \$2.1 million was due from companies in Argentina. Of the amounts due from Argentina, \$1.1 million was included in deferred revenue at June 30, 2002 and \$1.0 million relates to revenue which was recognized during 2001. Argentina has suffered significant political and economic dislocations in periods subsequent to those in which revenue related to receivables of approximately \$1.0 million was recognized. Subsequent to June 30, 2002, the Company agreed to sell approximately \$0.2 million of

## [Table of Contents](#)

additional equipment to a customer in Argentina on extended terms, in consideration for, among other things, the repayment of \$1.0 million of overdue accounts receivable from that customer and a note payable for all other outstanding amounts. All revenue related to the \$0.2 million sales to Argentina will be deferred in the periods in which it is shipped.

With respect to cash equivalents and marketable securities, the Company has cash investment policies that limit the amount of credit exposure to any one issuer and restrict placement of these investments to issuers evaluated as creditworthy.

#### 4. SEGMENT REPORTING:

The Company is organized and operates as one operating segment dedicated to the design, development, manufacturing, marketing and selling of broadband wireless point-to-multipoint access systems. Revenues by geographic segment were as follows:

|                    | Revenues (in thousands) |          |                  |           | % of Total Revenues |      |                  |      |
|--------------------|-------------------------|----------|------------------|-----------|---------------------|------|------------------|------|
|                    | Three months ended      |          | Six months ended |           | Three months ended  |      | Six months ended |      |
|                    | June 30,                |          | June 30,         |           | June 30,            |      | June 30,         |      |
|                    | 2002                    | 2001     | 2002             | 2001      | 2002                | 2001 | 2002             | 2001 |
| Latin America      | \$ 871                  | \$ 832   | \$ 1,557         | \$ 4,552  | 15 %                | 41 % | 14 %             | 41 % |
| Europe             | 3,563                   | 890      | 7,561            | 1,597     | 63                  | 43   | 71               | 14   |
| Middle East/Africa | 376                     | 2        | 391              | 474       | 7                   | —    | 4                | 4    |
| Asia               | 479                     | 93       | 492              | 93        | 8                   | 5    | 5                | 1    |
| International      | 5,289                   | 1,817    | 10,001           | 6,716     | 93                  | 89   | 94               | 60   |
| United States      | 392                     | 234      | 688              | 4,466     | 7                   | 11   | 6                | 40   |
|                    | \$ 5,681                | \$ 2,051 | \$ 10,689        | \$ 11,182 | 100%                | 100% | 100%             | 100% |

In prior periods, substantially all of the Company's U.S. revenues were related to products sold through systems integrators and local resellers who resold the products to end customers located outside of the U.S. However, for the three months ended June 30, 2002, substantially all of the Company's U.S. revenues were sold to end customers located inside the U.S.

#### 5. NON-RECURRING CHARGES:

Included in general and administrative expenses for the six months ended June 30, 2002 are \$1.8 million in non-recurring charges related to various initiatives undertaken by the Company to reduce its cost structure. The Company closed Bungee Communications, Inc., the Company's Israeli engineering entity, and reduced its workforce in its San Jose, California headquarters location. The charges included the termination of approximately 49 employees, the termination of the Bungee office lease and the write-down of assets associated with the Bungee operations. The following table summarizes the activity related to the non-recurring charges for the six months ended June 30, 2002 (in thousands):

| Non-recurring<br>Charges | Amounts Paid/<br>Written-off | Remaining<br>Liability at<br>June 30, 2002 |
|--------------------------|------------------------------|--|
|--------------------------|------------------------------|--|

|                             |                   |                   |                   |
|-----------------------------|-------------------|-------------------|-------------------|
| Impairment of assets        | \$ 797            | \$ (797 )         | –                 |
| Severance                   | 763               | (668 )            | \$ 95             |
| Lease and other expense     | 265               | (170 )            | 95                |
|                             | <u>          </u> | <u>          </u> | <u>          </u> |
| Total non-recurring charges | \$ 1,825          | \$ (1,635)        | \$ 190            |
|                             | <u>          </u> | <u>          </u> | <u>          </u> |

The remaining liability primarily relates to severance costs for two employees and additional charges associated with the closure of Bungee Communications, Inc. which will be paid in 2002.

## 6. ACQUISITION OF ASSETS:

On February 12, 2002, the Company acquired AT&T Wireless' fixed wireless development team, a license to intellectual property, inventory, equipment and proprietary software assets. The technology was originally developed

## [Table of Contents](#)

under the code name "Project Angel". The acquisition was accounted for as a purchase of assets. The purchase price was allocated based on the estimated fair values of the assets acquired. The purchase consideration was approximately \$48.8 million, consisting of 8.2 million shares of the Company's common stock, valued at approximately \$29.5 million, approximately \$16.0 million in cash and transaction costs of approximately \$3.3 million.

A total of \$45.7 million of the purchase consideration was allocated to intangible assets, including \$24.9 million of developed and core technology, \$17.6 million of in-process research and development costs, and \$3.2 million of other intangibles, which include the acquired workforce, technical synergies and the competitive advantage in providing a one-stop fixed broadband wireless solution for its customers. The remaining \$3.1 million of purchase consideration was allocated to fixed assets (\$2.5 million) and inventory (\$0.6 million). Acquired in-process research and development costs represent research and development projects relating to conforming the product to international standards and expanding product capacity. These projects had not yet reached technological feasibility and, accordingly, this amount was expensed in the first quarter of 2002. The value of acquired in-process technology was computed using a discounted cash flow analysis on the anticipated income stream of the related product revenues. This analysis was conducted by an independent appraisal firm based on management's forecast of future revenues, cost of revenues, and operating expenses related to the purchased technologies. The intangible assets are being amortized over a three-year estimated useful life based on the product life cycle of the acquired technology.

## 7. DEBT AND CAPITAL LEASES:

The following table summarizes obligations under long-term debt and capital leases (in thousands):

|                                  | June 30,<br>2002 | December 31,<br>2001 |
|----------------------------------|------------------|----------------------|
| Capital leases, due through 2003 | \$ 359           | \$ 1,336             |
| Less: current portion            | (359)            | (1,272)              |
|                                  | \$ —             | \$ 64                |

In January 1998, the Company entered into a bank line of credit under which up to \$10,000,000 is available for borrowings and letters of credit. This arrangement was renewed in December 2000, March 2001 and again in April 2002, and expires in January 2004. Borrowings are limited to an aggregate amount equaling approximately 80 percent of eligible domestic trade accounts receivable, 90 percent of eligible foreign trade accounts receivable and 50 percent of eligible inventories destined for foreign markets. The line of credit is secured by the Company's trade accounts receivable and inventory. As of June 30, 2002, there were no borrowings outstanding under this agreement and amounts utilized for outstanding letters of credit were \$6.6 million.

## 8. COMMITMENTS AND CONTINGENCIES:

### COMMITMENTS

The Company has outstanding a standby letter of credit for \$240,000 to secure certain of the Company's warranty obligations to one customer. The letter of credit is secured by a certificate of deposit for \$80,000. The letter of credit is subject to draw if the Company fails to meet its warranty obligations to the customer.

In addition, the Company has outstanding a letter of credit for \$2.0 million ultimately expiring October 2006 as a security deposit for the Company's San Jose, California office space. In February 2002, the Company issued a letter of credit for \$4.2 million ultimately expiring July 2006 as a security deposit for the Company's Redmond, Washington office space. These letters of credit are subject to draw if the Company fails to meet its obligations under the facilities leases.

*Coates Litigation.* On or around October 5, 2001, C. Robert Coates, a holder of shares of the Company's common stock, commenced an action in the Delaware Chancery Court against the Company, the former Netro Corporation, which was incorporated in California ("Netro California"), and the members of the Company's board of directors, styled Coates v. Netro Corp., et al., C.A. No. 19154 ("Coates I"). The complaint in Coates I makes a number of allegations relating to the approval by the stockholders of Netro California of the merger transaction by which the Company's state of incorporation was changed from California to Delaware, including that the disclosures to shareholders in connection

## [Table of Contents](#)

with that proposed transaction were incomplete or misleading in various respects. The complaint also alleges that the adoption by the Company's board of directors of a stockholder rights plan sometime after that merger transaction was in violation of Delaware law. The complaint seeks (1) to invalidate or rescind the merger transaction or, in the alternative, to obtain an order directing a new stockholder vote on that transaction; (2) to invalidate or reform the Company's certificate of incorporation and bylaws to eliminate certain alleged "anti-takeover provisions" contained in them; (3) to have the stockholder rights plan declared invalid or to obtain an order compelling the directors to redeem the rights distributed to the Company's stockholders thereunder; and (4) to recover monetary damages in an unspecified amount, as well as plaintiff's attorneys' fees and expenses in bringing the action.

On November 30, 2001, defendants filed a motion to dismiss the complaint in Coates I for failure to state a claim. Mr. Coates served his answering brief responding to that motion on or around March 20, 2002, and on April 11, 2002, defendants served their reply brief. In addition, on or around October 30, 2001, Mr. Coates made a motion purportedly for partial summary judgment on two issues: first, that section 2.12 of the Company's bylaws, relating to the business that may be brought before a special meeting of stockholders, allegedly is invalid and second, that the definition of "beneficial owner" in the Company's rights plan allegedly unduly interferes with stockholders' ability to convene a special meeting. Mr. Coates filed his opening brief in support of this motion on or around November 20, 2001; defendants served their responsive brief and supporting materials on December 21, 2001; and Mr. Coates served a reply brief on or around February 15, 2002. On August 6, 2002, oral argument on the defendant's motion to dismiss and the plaintiff's motion for partial summary judgment was heard before the Delaware Chancery Court. The Court has not yet ruled on the motions.

On August 5, 2002, Mr. Coates filed a motion to supplement his complaint to add allegations that Netro's board of directors breached their fiduciary duties by amending the stockholder rights plan to permit the tender offer and by preventing Netro stockholders from accepting the acquisition offer from Wyndcrest Holdings, LLC. The proposed supplement to the complaint seeks (1) to enjoin the defendants from allegedly "preventing Netro stockholders from receiving offers for their shares"; (2) to enjoin the defendants from alleged "selective application" of the stockholder rights plan; and (3) to recover monetary damages in an unspecified amount, as well as plaintiff's attorneys' fees and expenses in bringing the action. The defendants have not yet responded to the motion for leave to supplement the complaint, nor has the motion been granted by the Court at this time.

Separately, on or around December 10, 2001, Mr. Coates filed a complaint in a second action that names as defendants the Company and certain members of its board of directors, styled *Coates v. Netro Corp., et al.*, C.A. No. 19309 ("Coates II"). In the complaint in that action, Mr. Coates challenges a stock option cancellation and regrant program that was described in the 2001 proxy statement in connection with the approval by the stockholders of Netro California of an amendment to the Company's 1996 stock option plan. Mr. Coates claims that the discussion in the proxy statement about the proposed amendment to the stock option plan and the stock option cancellation and regrant program was incomplete or misleading and that the stock option cancellation and regrant program violated the terms of the stock option plan, inter alia, because options were issued under that program with exercise prices at the then-prevailing market price for the Company's common stock rather than the alleged "fair value" of that stock. The complaint seeks an order declaring the options issued in the program to be invalid and void, rescinding those options, preliminarily and permanently enjoining the exercise of those options, imposing a constructive trust on any such options that were granted to defendants, and awarding monetary damages in an unspecified amount as well as plaintiffs' attorneys' fees and expenses.

On January 2, 2002, defendants filed a motion to stay or dismiss the complaint in Coates II and on April 1, 2002, defendants served their opening brief in support of that motion.

The Company and the other defendants believe the claims asserted by Mr. Coates in both of these actions are without merit, and they intend to vigorously defend themselves against those claims.

*IPO Allocation Litigation.* On or around August 23, 2001, Ramiro Soto-Gonzalez, who alleges that he is a former shareholder of the Company's common stock, commenced a purported class action lawsuit in the U.S. District Court for the Southern District of New York against the Company, Richard Moley, Gideon Ben-Efraim and Michael T. Everett ("Individual Defendants"), and Dain Rauscher, Inc., FleetBoston Robertson Stephens, Inc., and Merrill Lynch, Pierce, Fenner and Smith, Inc. ("Underwriter Defendants"). The action is styled *Soto-Gonzalez v. Netro Corporation, Inc., et al.*, No. 01 Civ. 7993 (S.D.N.Y.). On or around December 6, 2001, Zion Badichi, who alleges

that he is a former shareholder of the Company' s common stock, commenced a purported class action lawsuit in the U.S. District Court for the Southern District of New York against the Company, the Individual Defendants (except Mr. Moley) and the Underwriter Defendants. The action is styled *Badichi v. Netro Corporation, Inc., et al.*, No. 01 Civ. 8348 (S.D.N.Y.).

The *Soto-Gonzalez* and *Badichi* actions are two of more than 1,000 lawsuits currently pending in the U.S. District Court for the Southern District of New York against more than 300 different issuers, certain officers and directors of these issuers and more than 45 different underwriters arising out of initial public offerings occurring between December 1997 and December 2000 (collectively "IPO Allocation Litigation"). By Order dated August 9, 2001, Chief Judge Michael B. Mukasey assigned the IPO Allocation Litigation, including the *Soto-Gonzalez* and *Badichi* actions, to the Honorable Shira A. Scheindlin for all pre-trial purposes. On September 7, 2001, Judge Scheindlin adjourned the time for all defendants in the IPO Allocation Litigation, including the Company and the Individual Defendants, to answer, move or otherwise respond to current and future complaints indefinitely pending further instruction from the court. On



## [Table of Contents](#)

or about March 2002, the *Soto-Gonzalez* and *Badichi* actions were consolidated into a single action styled *In re Netro Corp. Initial Public Offering Securities Litigation*, No. 01 Civ. 7035, 21 MC 92 (SAS) (“Netro Litigation”). Other lawsuits alleging similar claims arising out of the Company’s August 1999 initial public offering against the Underwriter Defendants – but not against the Company or the Individual Defendants – were also consolidated into the Netro Litigation. Those actions are styled *Gutner v. Merrill Lynch, Pierce, Fenner & Smith Incorporated et al.*, No. 01 Civ. 7035 (S.D.N.Y.) and *Bryant v. Merrill Lynch, Pierce, Fenner & Smith Incorporated et al.*, No. 01 Civ. 9184 (S.D.N.Y.).

On April 19, 2002, plaintiffs filed a consolidated amended class action complaint in the Netro Litigation (“Complaint”). The Complaint alleges claims against the Company arising under Section 11 of the Securities Act of 1933 (“’33 Act”) and Section 10(b) of the Securities Exchange Act of 1934 (“Exchange Act”), and Rule 10b-5 promulgated thereunder, and against the Individual Defendants under Section 10(b), Rule 10b-5 and Section 20(a) of the Exchange Act, and Section 15 of the ’33 Act. The claims allege various misconduct arising from the Company’s August 1999 initial public offering and March 2000 follow-on offering of its common stock, including, among other things, that the disclosures made in connection with the offerings were incomplete or misleading in various respects. The allegations include, among other things, that the Company and the Individual Defendants failed to disclose that the Underwriter Defendants: (1) charged the Company excessive commissions and inflated transaction fees in violation of the securities laws and regulations; and (2) allowed certain investors to take part in the Company’s initial public offering in exchange for promises that these investors would purchase additional shares in the after-market for the purpose of inflating and maintaining the market price of the Company’s common stock. The Complaint seeks to certify a class of shareholders who purchased the Company’s common stock between August 18, 1999 and December 6, 2000, and to recover monetary damages from defendants in an unspecified amount, as well as plaintiff’s attorneys’ fees and expenses in bringing the action. The defendants have moved to dismiss the consolidated complaint and the motions are in the process of being briefed.

The IPO Allocation Litigation in general, and the Netro Litigation in particular, are in the earliest stages. The Company and the Individual Defendants believe the claims asserted against them in the Netro Litigation are without merit, and they intend vigorously to defend themselves against those claims.

*Other Matters.* From time to time, the Company is involved in various legal proceedings in the ordinary course of business. The Company is not currently involved in any additional litigation which, in management’s opinion, would have a material adverse effect on its business, operating results or financial condition; however, there can be no assurance that any such proceeding will not escalate or otherwise become material to the Company’s business in the future.

## **9. SUBSEQUENT EVENT:**

On July 19, 2002, the Company extended an offer to purchase 23,000,000 shares of its common stock, approximately 38 percent of its outstanding shares, or such lesser number of shares as are properly tendered, upon terms and subject to the conditions set forth in the Offer to Purchase, dated July 19, 2002, and the related letter of transmittal. The price paid by the Company will not be greater than \$4.00 nor less than \$3.50 per share, net to the seller in cash, without interest. The Company is conducting the tender offer through a procedure commonly referred to as a “Dutch auction.” This procedure allows each stockholder to select the price within the \$4.00 to \$3.50 per share price range at which such stockholder is willing to sell shares to the Company. If the stockholder wishes, such stockholder may alternatively tender shares at the price determined in the tender offer, which will be the price paid by the Company for all properly tendered and purchased shares. The purchase price paid by the Company for each share will be the lowest price at which, based on the number of shares tendered and the prices specified by the tendering stockholders, the Company can purchase 23,000,000 shares, or such lesser number of shares as are properly tendered. All shares purchased under the tender offer will receive the same purchase price. A tender of shares will include a tender of the associated preferred stock purchase rights issued under the Amended and Restated Rights Agreement, dated as of January 14, 2002, as amended, between Netro and American Stock Transfer & Trust Company, as Rights Agent. No separate consideration will be paid for those rights. Assuming that the maximum 23,000,000 shares are tendered in the offer at a price between \$4.00 and \$3.50 per share, the aggregate purchase price will be between \$92.0 million and \$80.5 million. The Company expects to fund its purchase of shares tendered in the offer from available cash on hand and short term investments. The tender offer will expire on Friday, August 16, 2002, at 5:00 p.m., New York City time, unless extended. The Company expects that its fees and expenses for the tender offer will be approximately \$2.3 million.



## [Table of Contents](#)

On July 18, 2002, the Company also announced that it had authorized management to make open market repurchases of its shares following the expiration of at least 10 business days from the expiration date of the tender offer. The maximum amount to be used in such repurchases is \$100 million, less the amount actually used to repurchase shares in the tender offer. These additional repurchases are subject to applicable regulations from the U.S. Securities and Exchange Commission and other entities.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

*You should read the following management's discussion and analysis of financial condition and results of operations in conjunction with our condensed consolidated financial statements and the related notes contained elsewhere in this Form 10-Q.*

*This Management's Discussion and Analysis of Financial Condition and Results of Operations and other parts of this Form 10-Q contain forward-looking statements which include, but are not limited to, statements concerning projected revenues, gross profit (loss), and expenses, the need for additional capital and market acceptance of our products. The forward-looking statements are based on our current expectations, estimates and projections about our industry, management's beliefs and certain assumptions made by us. Words such as "anticipates," "expects," "intends," "plans," "believes," or similar expressions are intended to identify forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict. Therefore, our actual results could differ substantially from those anticipated in these forward-looking statements as a result of many factors. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the fiscal year ended December 31, 2001. We undertake no obligation to revise or update publicly any forward-looking statements for any reason.*

### OVERVIEW

We are a leading provider of broadband, point-to-multipoint, fixed wireless equipment. Telecommunications service providers use our equipment to provide voice and high speed data connections to end users, or between locations in the metropolitan telecommunications network, as an alternative to using wired or other connectivity. Our products are designed to provide access connectivity to residences and small and mid-sized businesses, as well as to provide infrastructure transmission connections between mobile phone service hubs and the core mobile telecommunications network. We began commercially shipping our first point-to-multipoint product, AirStar, in 1998 and have a significant installed base for this product. AirStar is mainly targeted at service providers offering voice and high speed data services to small and mid-sized enterprises and mobile telephone service providers for infrastructure applications. AirStar operates at the higher end of the licensed frequency spectrum (10-39 GHz) with support for an additional frequency in the lower range (3.5 GHz).

In February 2002, we acquired from AT&T Wireless Services, Inc. its fixed wireless development team, a license to intellectual property, inventory, equipment and proprietary software assets. The technology was originally developed under the code name "Angel." The Angel product was commercially deployed in the United States by AT&T Wireless and is a proven and mature platform that is mainly targeted at service providers offering voice and high speed data services to residential and small business customers, segments we do not address with the AirStar platform. Angel operates at the lower end of the licensed frequency spectrum (1.9-3.5 GHz). We plan to sell the Angel system internationally. During the second quarter of 2002, we completed the international Angel system with a V5.2 international switch interface, confirmed its interoperability with several major voice switches and have shipped it to customers both for trial and revenue. We plan to complete the Angel 3.5 GHz radio in the third quarter of 2002, which will effectively complete the initial international adjustment of the Angel product.

Both the AirStar and Angel platforms have been designed to minimize the costs of deployment and operation and to permit operators to offer a broad range of voice, Internet Protocol, and data services. When modifications to the Angel platform are complete, we will offer complete solutions that operate at point-to-multipoint frequencies licensed in every major geography in the world, which we believe is a significant competitive advantage.

We currently develop, manufacture and sell the AirStar product for access offerings to small and mid-sized businesses and mobile infrastructure, and are developing the Angel platform for access offerings to residences and small businesses. Each of our product lines is comprised of three principal components:

***Customer Premise Equipment***, which includes a radio element which sends and receives signals to and from the hub equipment, and a digital signal processing unit, which connects and provides interfaces to the end-user' s telecommunications and/or data network;

## [Table of Contents](#)

**Hubs**, which include several radio elements, each of which sends and receives signals from multiple customer premise equipment units, and an aggregation unit, which aggregates data from the outdoor units and interfaces to the telecommunications service provider's core network; and

**Network Management Software**, which controls and monitors the operation of hubs and customer premise equipment.

We sell our products indirectly through systems integrators and local resellers in addition to through a direct sales force. Our sales to systems integrators comprised approximately 42 percent of revenues for the second quarter of 2002, 35 percent of revenues for the first quarter of 2002, and 51 percent of revenues for the second quarter of 2001. Our sales to systems integrators comprised approximately 39 percent for the six months ended June 30, 2002 and 51 percent of revenues for the six months ended June 30, 2001. Due to past realignments of our relationships with certain of our systems integrator partners and our current low visibility regarding potential future revenues, we are uncertain what portion of revenues system integrators will represent in future periods. However, in the event of continued significant declines in indirect sales, we will be required to continue to improve and expand our internal sales, customer advocacy and administration functions. Furthermore, as a result of these realignments we could experience order delays and order cancellations and, therefore, revenues during the remaining quarters of 2002 could be adversely affected. We experienced such cancellations and loss of orders during 2001. Overall, our visibility regarding potential future revenues is unclear.

International revenues represented approximately 93 percent and 89 percent of total revenues for the three months ended June 30, 2002 and 2001, respectively, and 94 percent and 60 percent of total revenues for the six months ended June 30, 2002 and 2001, respectively. In prior periods, substantially all of our domestic revenues were related to products sold through systems integrators and local resellers who resold the products to end customers located outside of the U.S. However, for the three months ended June 30, 2002, substantially all of the Company's U.S. revenues were related to products sold to end customers located inside of the U.S. With international revenues comprising such a large proportion of our total revenues, our revenues can be significantly impacted by changes in the economy of a geography or particular country. For example, revenues from Argentina constituted approximately 30 percent of our revenues for the year ended December 31, 2001. However, as a result of recent economic dislocations in Argentina, we did not recognize any revenue from customers located in Argentina for the three or six months ended June 30, 2002.

We outsource substantially all of our volume product manufacturing and assembly to contract manufacturers. We maintain small facilities for prototype production in support of our research and development efforts in both our San Jose, California and Redmond, Washington locations. We expect to continue to outsource substantially all of our product manufacturing for both AirStar and Angel product lines to contract manufacturers.

### ***CRITICAL ACCOUNTING POLICIES***

**Revenue Recognition.** Revenues consist of sales made directly to end users and indirectly through systems integrators and local resellers. Revenues from product sales are recognized when all of the following conditions are met: delivery has occurred, an arrangement exists with the customer and we have the right to invoice the customer, collection of the receivable is reasonably assured and we have fulfilled all of our material contractual obligations to the customer. Provisions are made at the time of revenue recognition for estimated warranty costs. If we believe that the collectability of a receivable is not assured, we defer revenue recognition from such shipment until such time as the amounts due have been collected. Some of the factors that we use in evaluating whether or not to defer revenue from a particular customer include:

the customer's liquid assets,

actual and projected income statements for the customer,

actual and projected cash flows for the customer,

our estimate of the customer's ability to secure future financing,

the nature of the customer' s stockholder and lender base,

the political and economic environment in the country in which the customer operates, and

other intangible factors.

As of June 30, 2002, we had an outstanding deferred revenue balance of \$1.8 million, of which \$1.1 million was related to sales to companies in Argentina. Argentina has suffered significant political and economic dislocations in periods subsequent to those in which the equipment related to such deferred revenue was shipped. Subsequent to June 30, 2002, the Company agreed to sell approximately \$0.2 million of additional equipment to a customer in Argentina on extended terms, in consideration for, among other things, the repayment of \$1.0 million of overdue accounts receivable from that customer and a note payable for all other outstanding amounts. All revenue related to the \$0.2 million sales to Argentina will be deferred in the periods in which it is shipped. In the event that we recognize revenues for which the related receivable is not ultimately collected, and such receivable is in excess of the applicable allowances, our financial statements would be adversely affected.

**Allowance for Doubtful Accounts.** We perform ongoing credit evaluations of our customers' financial condition and establish an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other available information. At June 30, 2002, approximately 66 percent of the Company's trade accounts receivable balance was represented by three customers. Accounts receivable, net of allowance for doubtful accounts of \$1.5 million, was \$5.9 million at June 30, 2002 and \$3.7 million at December 31, 2001. Although the Company does not require collateral on certain accounts receivable on sales to large, well-established companies, it does require standby letter of credit or prepayments on certain sales to foreign and smaller companies. As of June 30, 2002, the Company had overdue accounts receivable of \$2.9 million, of which \$2.1 million was due from companies in Argentina. Of the amounts due from Argentina, \$1.1 million was included in deferred revenue at June 30, 2002 and \$1.0 million relates to revenue which was recognized during 2001. Argentina has suffered significant political and economic dislocations in periods subsequent to those in which revenue related to receivables of approximately \$1.0 million was recognized. Subsequent to June 30, 2002, the Company agreed to sell approximately \$0.2 million of additional equipment to a customer in Argentina on extended terms, in consideration for, among other things, the repayment of \$1.0 million of overdue accounts receivable from that customer and a note payable for all other outstanding amounts. All revenue related to the \$0.2 million sales to Argentina will be deferred in the periods in which it is shipped. We believe that we have sufficient allowances for doubtful accounts to address the risk associated with our outstanding accounts receivable.

**Equity Investments.** From time to time, we make equity investments in third parties. Equity investments in companies in which we do not exercise a significant influence (generally those in which we own less than 20 percent of the voting stock outstanding) are accounted for using the cost method. Equity investments in which we exercise a significant but not controlling influence are accounted for using the equity method. Equity investments in which we exercise a controlling influence (generally those in which we own more than 50 percent of the voting stock outstanding) are consolidated into our financial statements. Currently, we have one investment accounted for under the cost method. All other equity investments are consolidated into our financial statements. We evaluate all investments on an ongoing basis by comparing the carrying value to the fair value of such investments. We recognize an impairment loss based on the excess of the carrying value over the fair value in the period in which such impairment occurs, with the reduction in value charged to expense.

**Assessment of Impairment of Long-lived Assets.** We periodically evaluate whether events and circumstances have occurred which indicate that the carrying value of our long-lived assets may not be recoverable. In the recent past, many telecommunications equipment companies with significant long-lived intangible assets resulting from acquisition activity have recorded significant charges associated with write-off of those long-lived assets. If we determine an asset has been impaired, the impairment charge is recorded based on the excess of the carrying value over the fair value of the impaired asset, with the reduction in value charged to expense. As of June 30, 2002, long-lived assets included \$25.0 million of intangible assets related to our acquisition of Project Angel and \$10.6 million of fixed assets and tenant improvements.

**Provision for Excess and Obsolete Inventory.** Inventory, which includes material and labor costs, is stated at the lower of cost (first-in, first-out) or market. We maintain a reserve for estimated obsolescence or unmarketable inventory based upon assumptions about future demand for our products, changes or revisions of our products, and the conditions of the markets in which our products are sold. This provision to reduce inventory to net realizable value is reflected as a reduction to inventory in the accompanying consolidated balance sheets. Significant management judgments and estimates must be made and used in connection with establishing these reserves. If actual market conditions are less favorable than our assumptions, additional reserves may be required.



In October 2001, the Financial Accounting Standards Board (“FASB”) issued Statement of Financial Accounting Standard (“SFAS”) No. 144, “Accounting for the Impairment or Disposal of Long-Lived” Assets. This statement is effective for fiscal years beginning after December 15, 2001 and interim periods within those fiscal years. These new rules on asset impairment supersede SFAS No. 121, “Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of” and portions of APB Opinion 30, “Reporting the Results of Operations”. This statement provides a single accounting model for long-lived assets to be disposed of and significantly changes the criteria that would have to be met to classify an asset as held-for-sale. Classification as held-for-sale is an important distinction since such assets are not depreciated and are stated at the lower of fair value or carrying value. This statement also requires expected future operating losses from discontinued operations to be displayed in the period(s) in which the losses are incurred, rather than as of the measurement date as previously required. The adoption of this statement had no impact on the Company’s results of operations, financial position or cash flows.

In April 2002, the FASB issued SFAS No. 145, “Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections.” SFAS No. 145 rescinds Statement 4, which required all gains and losses from extinguishment of debt to be aggregated and, if material, classified as an extraordinary item, net of related income tax effect. As a result, the criteria in APB Opinion 30 will now be used to classify those gains and losses. SFAS 145 also amends Statement 13 to require that certain lease modifications that have economic effects similar to sale-leaseback transactions be accounted for in the same manner as sale-leaseback transactions. The provisions of SFAS No. 145 affecting Statement 4 are effective for fiscal years beginning after May 15, 2002; the provisions of SFAS No. 145 affecting Statement 13 are effective for transactions occurring after May 15, 2002; all other provisions of SFAS No. 145 are effective for financial statements issued on or after May 15, 2002. The Company does not believe that the adoption of this statement will have a material impact on its results of operations, financial position or cash flows.

In June 2002, the FASB issued SFAS No. 146, “Accounting for Costs Associated with Exit or Disposal Activities.” SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. SFAS No. 146 eliminates the definition and requirement for recognition of exit costs in Emerging Issues Task Force Issue No. 94-3 pursuant to which a liability for an exit cost was recognized at the date of an entity’s commitment to an exit plan. This statement is effective for exit or disposal activities initiated after December 31, 2002. The Company does not believe that the adoption of this statement will have a material impact on its results of operations, financial position or cash flows.

**RESULTS OF OPERATIONS**

In the current quarter, we experienced a 13 percent increase in revenue over the first quarter of 2002, due mainly to sales to new customers and system integration partners in the Middle East, Africa, Asia and North America, slightly offset by a small decrease in revenues in Europe. Substantially all of these sales were from our AirStar product. We made our first revenue shipment of Angel product in the second quarter of 2002, but the amount was immaterial. Operating expenses prior to non-cash charges increased approximately 20% over the first quarter of 2002, due mostly to the full quarter impact of Angel operations and one time expenses related to the integration of the information technology systems at our recently acquired Redmond, Washington facility.

The following table sets forth the Company's condensed consolidated statements of operations expressed as a percentage of total revenue:

|  | Three months ended |                   |                  | Six months ended |                  |
|--|--------------------|-------------------|------------------|------------------|------------------|
|  | June 30,<br>2002   | March 31,<br>2002 | June 30,<br>2001 | June 30,<br>2002 | June 30,<br>2001 |
| Revenues                                     | 100 %              | 100 %             | 100 %            | 100 %            | 100              |
| Cost of revenues                             | 82                 | 88                | 1,033            | 85               | 464              |
| Gross profit (loss)                          | 18                 | 12                | (933 )           | 15               | (364)            |
| Operating expenses:                          |                    |                   |                  |                  |                  |
| Research and development                     | 149                | 144               | 319              | 147              | 128              |
| Sales and marketing                          | 69                 | 74                | 175              | 71               | 66               |
| General and administrative                   | 104                | 125               | 231              | 114              | 87               |
| Amortization of deferred stock compensation  | 3                  | 4                 | 11               | 3                | 4                |
| Amortization of acquired intangible assets   | 48                 | 8                 | —                | 29               | —                |
| Acquired in-process research and development | —                  | 351               | —                | 165              | —                |
| Total operating expenses                     | 373                | 706               | 736              | 529              | 285              |
| Loss from operations                         | (355)              | (694)             | (1,669)          | (514)            | (649)            |
| Other income, net                            | 30                 | 47                | 214              | 38               | 87               |
| Net loss before provision for income taxes   | (325)              | (647)             | (1,455)          | (476)            | (562)            |
| Provision for income taxes                   | 1                  | 1                 | —                | 1                | —                |
| Net loss                                     | (326%)             | (648%)            | (1,455%)         | (477%)           | (562%)           |

**Revenues.** Revenues primarily consist of sales of the AirStar system. We made our first revenue shipment of Angel product in the second quarter of 2002, but the amount was immaterial. Revenues increased to \$5.7 million for the three months ended June 30, 2002 from \$5.0 million for the three months ended March 31, 2002 and \$2.1 million for the three months ended June 30, 2001. The increase in revenues compared to the first quarter of 2002 was principally related to sales to new customers and system integration partners in the Middle East, Africa, Asia, and North America. The increase in revenues as compared to the three months ended June 30, 2001 is due primarily to increased sales to Europe.

Revenues by geography based on the location of our original customers for the three month periods were as follows:

|               | Revenues (in thousands) |                   |                  | Percent of Total Revenues |                   |                  |
|---------------|-------------------------|-------------------|------------------|---------------------------|-------------------|------------------|
|               | Three months ended      |                   |                  | Three months ended        |                   |                  |
|               | June 30,<br>2002        | March 31,<br>2002 | June 30,<br>2001 | June 30,<br>2002          | March 31,<br>2002 | June 30,<br>2001 |
| Latin America | \$ 871                  | \$ 686            | \$ 832           | 15%                       | 14%               | 41%              |

[Table of Contents](#)

|               | Revenues (in thousands) |                   |                  | Percent of Total Revenues |                   |                  |
|---------------|-------------------------|-------------------|------------------|---------------------------|-------------------|------------------|
|               | Three months ended      |                   |                  | Three months ended        |                   |                  |
|               | June 30,<br>2002        | March 31,<br>2002 | June 30,<br>2001 | June 30,<br>2002          | March 31,<br>2002 | June 30,<br>2001 |
| Europe        | 3,563                   | 3,998             | 890              | 63                        | 80                | 43               |
| Middle East   | 376                     | 15                | 2                | 7                         | —                 | —                |
| Asia          | 479                     | 13                | 93               | 8                         | —                 | 5                |
| International | 5,289                   | 4,712             | 1,817            | 93                        | 94                | 89               |
| United States | 392                     | 296               | 234              | 7                         | 6                 | 11               |
|               | <u>\$ 5,681</u>         | <u>\$ 5,008</u>   | <u>\$ 2,051</u>  | <u>100%</u>               | <u>100%</u>       | <u>100%</u>      |

In prior periods, substantially all of our domestic revenues were related to products sold to systems integrators and local resellers who resold the products to end customers located outside of the U.S. However, for the three months ended June 30, 2002, substantially all of the Company's U.S. revenues were related to products sold to end customers located inside the U.S.

Revenues from customers that comprised more than 10 percent of revenue for the three month periods were as follows:

|                  | Revenues (in thousands) |                   |                  | Percent of Total Revenues |                   |                  |
|------------------|-------------------------|-------------------|------------------|---------------------------|-------------------|------------------|
|                  | Three months ended      |                   |                  | Three months ended        |                   |                  |
|                  | June 30,<br>2002        | March 31,<br>2002 | June 30,<br>2001 | June 30,<br>2002          | March 31,<br>2002 | June 30,<br>2001 |
| Lucent           | \$ 2,382                | \$ 1,765          | \$ 1,010         | 42%                       | 35%               | 49%              |
| NewCom           | 857                     | 674               | *                | 15                        | 13                | *                |
| Mobifon          | 703                     | *                 | *                | 12                        | *                 | *                |
| Broadnet         | *                       | 1,056             | *                | *                         | 21                | *                |
| TelStar          | *                       | *                 | 608              | *                         | *                 | 30               |
| Aggregate amount | <u>\$ 3,942</u>         | <u>\$ 3,495</u>   | <u>\$ 1,618</u>  | <u>69%</u>                | <u>69%</u>        | <u>79%</u>       |

\* Revenues less than 10 percent for period

Revenues for the six months ended June 30, 2002 decreased to \$10.7 million from \$11.2 million for the same period in 2001. The decrease is mainly due to reduced sales to Latin America caused by the economic crisis in Argentina. Sales to Argentina provided 32 percent of our revenue in the first six months of 2001, but provided zero percent of our revenues for the same period in 2002. In addition, sales to the U.S. decreased while sales to Europe increased, due mainly to our realignment with Lucent, such that we are now dealing with its European affiliates as opposed to its U.S. operations.

Revenues by geography based on the location of our original customers for the six month periods were as follows:

|               | Revenues (in thousands)      |           | Percent of Total Revenues    |      |
|---------------|------------------------------|-----------|------------------------------|------|
|               | Six months ended<br>June 30, |           | Six months ended<br>June 30, |      |
|               | 2002                         | 2001      | 2002                         | 2001 |
| Latin America | \$ 1,557                     | \$ 4,552  | 14 %                         | 41 % |
| Europe        | 7,561                        | 1,597     | 71                           | 14   |
| Middle East   | 391                          | 474       | 4                            | 4    |
| Asia          | 492                          | 93        | 5                            | 1    |
| International | 10,001                       | 6,716     | 94                           | 60   |
| United States | 688                          | 4,466     | 6                            | 40   |
|               | \$ 10,689                    | \$ 11,182 | 100%                         | 100% |

In prior periods, substantially all of our domestic revenues were related to products sold to systems integrators and local resellers who resold the products to end customers located outside of the U.S. However, for the six months ended June 30, 2002, approximately half of our U.S. revenues were related to products sold to end customers located inside the U.S. The significant decline in revenues to the United States compared to 2001 is primarily due to reduced demand from competitive local exchange carriers in Europe who had principally been served by United States OEMs. In addition, we have realigned our relationship with Lucent, our largest United States OEM partner, such that we are now dealing with its European affiliates.

## [Table of Contents](#)

Revenues from customers that comprised more than 10 percent of revenue for the six month periods were as follows:

|                  | Revenues (in thousands)      |          | Percent of Total Revenues    |      |
|------------------|------------------------------|----------|------------------------------|------|
|                  | Six months ended<br>June 30, |          | Six months ended<br>June 30, |      |
|                  | 2002                         | 2001     | 2002                         | 2001 |
| Lucent           | \$ 4,146                     | \$ 5,446 | 39%                          | 49%  |
| NewCom           | 1,531                        | *        | 14                           | *    |
| Techtel          | *                            | 3,512    | *                            | 31   |
| Aggregate amount | \$ 5,677                     | \$ 8,958 | 53%                          | 80%  |

\* Revenues less than 10 percent for period

**Gross Profit (Loss).** Gross profit(loss) represents total revenues less the cost of revenues. Cost of revenues consists of contract manufacturing costs, material costs, labor costs, manufacturing overhead, warranty reserves and other direct product costs. Gross profit was \$1.0 million for the three months ended June 30, 2002 compared to \$0.6 million for the three months ended March 31, 2002 and a gross loss of \$19.1 million for the three months ended June 30, 2001. Gross margin, defined as gross profit as a percentage of revenues, was 18 percent for the three months ended June 30, 2002, compared to 12 percent for the three months ended March 31, 2002 and a negative 933 percent for the three months ended June 30, 2001. The increase in gross profit and gross margin compared to the three months ended March 31, 2002 is due primarily to the impact of cost-reduced AirStar products shipped late in the quarter, a modest increase in average selling prices and the sale of some products which had been fully reserved for obsolescence but which we were able to sell to customers. The total amounts added to gross profit during the second quarter of 2002 as a result of the sale of these items was approximately \$0.7 million or 12 percent of revenues, compared to \$0.2 million or 5 percent of revenues for the first quarter of 2002. While we expect to experience downward price pressure on an ongoing basis, we expect to achieve improved margins from shipments of the cost-reduced products over the next two quarters. The increase in gross profit and gross margin compared to the second quarter of 2001 primarily reflects charges of \$18.5 million taken in 2001 related to excess and obsolete inventory and other material-related commitments and the sale of some products in the second quarter of 2002 which had been fully reserved for obsolescence. There were no such sales in the second quarter of 2001.

Gross profit for the six months ended June 30, 2002 was \$1.6 million compared to a gross loss of \$40.7 million for the same period in 2001. Gross margin was 15 percent for the six months ended June 30, 2002 compared to a negative 364 percent for the same period in 2001. The improved gross margin primarily reflects effect of a charge of \$41.7 million in the first six months of 2001 related to excess and obsolete inventory and other material-related commitments. In addition, 2002 sales were positively affected by the sale of some products which had been fully reserved for obsolescence but which we were able to sell to customers. The total amounts added to gross profit during the first six months of 2002 as a result of the sale of these items was approximately \$0.9 million or 8 percent of revenues, compared to none in the same period of 2001.

We have experienced substantial fluctuations in gross profit in past quarters. The principal drivers of the fluctuations, other than the inventory obsolescence provisions and material-related commitments in 2001, are the level of revenues, the product sales mix and the customer sales mix. In general, customer premise equipment sales result in lower gross profit percentages than hub sales. The unit ratio of customer premise equipment sales to hub sales was 32:1 for the three months ended June 30, 2002 compared to 31:1 for the three months ended March 31, 2002 and 32:1 for the three months ended June 30, 2001. The unit ratio of customer premise equipment sales to hub sales was 32:1 for the six months ended June 30, 2002 and 36:1 for the six months ended June 30, 2001. We expect the ratio of unit sales of customer premise equipment to hub unit sales to continue to be in excess of 25:1 in future periods. In general, sales to systems integrators

generate lower gross profit percentages than sales to local resellers or direct sales to customers. Sales to systems integrators represented 42 percent of revenues in the three months ended June 30, 2002, compared to 35 percent of revenues for the three months ended March 31, 2002 and 51 percent of revenues for the three months ended June 30, 2001. Sales to systems integrators represented 39 percent of revenues in the six months ended June 30, 2002, compared to 51 percent of revenues for the same period in 2001. In addition, we expect average selling prices for our products to decline during the remaining quarters of 2002 due to competitive forces. We have initiatives underway to reduce direct manufacturing and indirect manufacturing overhead costs. Late in the second quarter of 2002, we commenced shipment of our new cost-reduced AirStar platform. We expect gross margin improvements to continue in

## [Table of Contents](#)

the second half, but competitive pressures on average selling prices as well as any additional reserves for inventory obsolescence which may be required in future periods make it difficult to project the level of improvement we will achieve. We have additional cost reduction efforts underway to improve or maintain gross margins, but we anticipate competitive pressures will continue to result in lower average selling prices.

**Research and Development.** Research and development expenses consist of compensation costs, the cost of software development tools, consultant fees and prototype expenses related to the design, development and testing of our products. Research and development expenses were \$8.5 million or 149 percent of revenues for the three months ended June 30, 2002 compared to \$7.2 million or 144 percent of revenues for the three months ended March 31, 2002 and \$6.5 million or 319 percent of revenues for the three months ended June 30, 2001. The increase in research and development expenses on a dollar basis compared to the first quarter of 2002 was due primarily to an increase of \$1.9 million in expenses related to the Angel product line, due to the full quarter impact of Angel in the second quarter of 2002 as opposed to only 6 weeks of the first quarter of 2002. This was offset by a decrease of approximately \$0.7 million in spending on AirStar related projects as a result of the reorganization and reduction in force we conducted in the first quarter in our U.S. operations and the closure of Bungee Communications, our Israeli engineering entity. The increase in research and development expenses compared to the second quarter of 2001 resulted from approximately \$4.3 million in Angel spending in the second quarter of 2002 as compared to no such spending in the second quarter of 2001, partially offset by decreases in AirStar spending.

Research and development expenses were \$15.7 million for the six months ended June 30, 2002, compared to \$14.3 million for the same period in 2001. The increase is primarily related to year-to-date spending of approximately \$6.5 million for Angel in 2002, partially offset by a decrease of \$5.0 million in AirStar spending, primarily due to an decrease in average AirStar employees from 189 for the six months ended June 30, 2001 to 121 for the six months ended June 30, 2002, reflecting the reorganizations and reductions in force effected, and a decrease of approximately \$0.8 million in third-party engineering charges. We expect research and development expenses to remain constant on a dollar basis in future quarters as we continue to modify the Angel platform to conform to international standards.

**Sales and Marketing.** Sales and marketing expenses consist primarily of compensation costs, commissions, travel and related expenses for marketing, sales, customer advocacy and field service support personnel, as well as product management, trade show and promotional expenses. Sales and marketing expenses were \$3.9 million or 69% of revenues for the three months ended June 30, 2002, compared to \$3.7 million or 74 percent of revenues for the three months ended March 31, 2002 and \$3.6 million or 175 percent of revenues for the three months ended June 30, 2001. The increase in sales and marketing expenses on a dollar basis compared to the first quarter of 2002 was due primarily to an increase of \$0.2 million in salaries and personnel-related charges due to the full quarter impact of the additional 13 Angel marketing employees in the second quarter. The increase in sales and marketing expenses on a dollar basis compared to the second quarter of 2001 was due primarily to salaries and personnel-related charges of \$0.3 million in the second quarter of 2002 due to the addition of 13 Angel marketing employees, partially offset by a reduction of 6 AirStar marketing employees.

Sales and marketing expenses were \$7.6 million for the six months ended June 30, 2002 compared to \$7.4 million for the six months ended June 30, 2001. The increase in sales and marketing expenses on a dollar basis was due primarily to \$0.2 million of salaries and personnel-related charges due to the addition of 13 Angel marketing employees for 2002, offset by 6 AirStar marketing employees. We expect sales and marketing expenses to increase on a dollar basis in future periods due to increased efforts related to the release of the international version of Angel and as we expand our sales presence in China and other Asian markets.

**General and Administrative.** General and administrative expenses consist primarily of compensation costs and related expenses for executive, finance, management information systems, human resources and administrative personnel. These expenses also include professional fees, facilities and other general corporate expenses, such as non-recurring charges and provisions for doubtful accounts. General and administrative expenses were \$5.9 million or 104 percent of revenues for the three months ended June 30, 2002, compared to \$6.3 million or 125 percent of revenues for the three months ended March 31, 2002 and \$4.7 million or 231 percent of revenues for the three months ended June 30, 2001. The decrease in general and administrative expenses on a dollar basis compared to the first quarter of 2002 was primarily due to the inclusion in the first quarter of \$1.8 million in non-recurring charges relating to the closure of Bungee Communications, our Israeli engineering entity, and additional severance costs associated with a reduction in force at our San Jose, California headquarters in February



2002. These non-recurring charges consist of \$0.8 million associated with the termination of approximately 49 employees, the write-down of \$0.8 million in assets associated with

## [Table of Contents](#)

the Bungee operations, the termination of the Bungee office lease and other expenses of \$0.2 million. This amount was offset by an increase of approximately \$0.8 million of one-time expenses related to the integration of the acquired Angel IT systems into our existing systems and approximately \$0.2 million related to legal and proxy expenses. In addition, the full quarter impact of Angel general and administrative expenses was \$1.4 million for the second quarter of 2002, compared to \$0.4 million for the first quarter of 2002. The increase in general and administrative expenses on a dollar basis compared to the second quarter of 2001 was primarily due to the approximately \$0.8 million of one-time expenses related to the integration of the acquired Angel IT systems and approximately \$0.2 million related to legal and proxy expenses.

General and administrative expenses were \$12.2 million for the six months ended June 30, 2002 compared to \$9.7 million for the same period in 2001. General and administrative expenses for the six months ended June 30, 2002 include \$1.8 million of non-recurring charges relating to the closure of Bungee Communications, Inc., our Israeli engineering entity, and additional severance costs associated with a reduction in force at our San Jose, California headquarters in February 2002. General and administrative expenses for the six months ended June 30, 2001 include a \$2.0 million provision for doubtful accounts, \$0.4 million in severance expenses, and \$0.4 million in fixed asset disposals. The remaining increase was due primarily to approximately \$1.5 million in additional rent expense on our San Jose, California facility and the addition of the Redmond, Washington facility, \$0.5 million of increased director and officer insurance premiums, \$0.8 million of one-time expenses related to the integration of the acquired Angel IT systems and approximately \$0.2 million related to legal and proxy expenses.

***Amortization of Deferred Stock Compensation.*** Amortization of deferred stock compensation results from the granting of stock options to employees with exercise prices per share determined to be below the estimated fair values per share of our common stock at dates of grant. A total of \$4.8 million of deferred stock compensation was recorded in 1998 and 1999. This deferred compensation is being amortized to expense over the vesting periods of the individual options, generally four years. Amortization of deferred stock compensation was \$0.2 million for the three months ended June 30, 2002, March 31, 2002, and June 30, 2001. Amortization of deferred stock compensation was \$0.3 million for the six months ended June 30, 2002, compared to \$0.5 million for the same period in 2001.

***Amortization of Acquired Intangible Assets.*** In February 2002, in connection with the Angel acquisition, we acquired approximately \$24.9 million of developed and core technology and \$3.3 million of other intangibles, which include technical synergies and the competitive advantage in providing a one-stop fixed broadband wireless solution for its customers. These intangible assets will be amortized over a three-year estimated useful life based on the product life cycle of the acquired technology. We expect future quarterly amortization to be approximately \$2.3 million.

***Acquired In-process Research and Development.*** In February 2002, in connection with the Angel acquisition, we acquired approximately \$17.6 million of in-process research and development costs. These costs represent research and development projects that had not yet reached technological feasibility. Accordingly, this amount was charged to operations in the first quarter of 2002. The value of acquired in-process technology was computed using a discounted cash flow analysis on the anticipated income stream of the related product revenues.

***Other Income, Net.*** Other income, net, consists primarily of interest income earned on investment grade marketable commercial and government backed securities and interest expense on outstanding capital leases. Other income, net decreased to \$1.7 million for the three months ended June 30, 2002 from \$2.4 million for the three months ended March 31, 2002 and \$4.4 million for the three months ended June 30, 2001. Other income, net decreased to \$4.0 million for the six months ended June 30, 2002 from \$9.7 million for the same period in 2001. The decreases over prior periods are due to the decrease in available cash and marketable securities balances and lower market interest rates. Assuming that the tender offer we have extended to our stockholders is accepted, we will use cash from the sale of up to \$92.0 million of our investment grade marketable securities to fund the purchase of tendered shares. Accordingly, we expect interest income earned to decrease in future periods.

***Income Taxes.*** We have incurred a net loss for each fiscal year since inception. Recorded income taxes represent taxes paid by our foreign subsidiaries.



## **RISKS**

Our quarterly and annual operating results have fluctuated in the past and are likely to fluctuate significantly in the future. It is likely that in some future quarter our operating results will again fall below the expectations of securities analysts and investors. In this event, the market price of our common stock could significantly decline.

Some of the factors that could affect our quarterly or annual operating results include the following:

We have a history of losses, expect future losses and may never achieve profitability.

If we are unable to change our customer base, our revenues will continue to decline and our results of operations will suffer.

Due to our limited operating history, it is difficult to predict future operating results or our stock price.

Our future operating results are dependent on the sales of two similar product lines serving an emerging market. If revenues from these products do not meet our expectations, we will not have other products to offset the negative impact on our operating results.

If we are not able to successfully market and sell our new Angel product on a cost-effective basis, anticipated benefits of our acquisition of assets from AT&T Wireless may never be achieved.

If we are unable to integrate successfully the employees, technologies and other assets we acquired from AT&T Wireless into our company, we may not achieve the anticipated benefits of the acquisition.

If we cannot reduce our product costs, our results of operations will suffer.

If we do not succeed in developing relationships directly with telecommunications service providers and in strengthening our direct and indirect sales channels, our business will be harmed.

Many projects that include our products require system integration expertise and third-party financing, which we are unable to provide. If sources for system integration or financing cannot be obtained as needed, service providers may not select our products.

The majority of service providers using our products are international and payments from them are dependent on the political and economical situation in those countries.

Intense competition in the market for communications equipment could prevent us from increasing or sustaining revenues or achieving or sustaining profitability.

We have a long sales cycle, which could cause our results of operations and stock price to fluctuate.

We may purchase significant inventory for planned sales which do not materialize.

Our products may contain defects that could harm our reputation, be costly to correct, expose us to litigation and harm our operating results.

Our business is subject to many factors that could cause our quarterly operating results to fluctuate and our stock price to be volatile.

We depend on contract manufacturers. If these manufacturers are unable to fill our orders on a timely basis, and we are unable to find alternative sources, we may be unable to deliver products to meet customer orders.

If we do not meet product introduction deadlines, our business will be harmed.

Because some of our key components are from sole source suppliers or require long lead times, our business is subject to unexpected interruptions, which could cause our operating results to suffer.

If high speed wireless telecommunications technology or our implementation of this technology is not accepted by service providers, we will not be able to sustain or grow our business.

Because we must sell our products in many countries that have different regulatory schemes, if we cannot develop products that work with different standards, we will be unable to sell our products.

If we are unable to manage our international operations effectively, our business would be adversely affected.

## Table of Contents

We face risks associated with stockholder litigation.

Claims that we infringe third-party intellectual property rights could result in significant expenses or restrictions on our ability to sell our products in particular markets.

We may not be able to adequately protect our intellectual property.

Line-of-sight limitations inherent to our AirStar products may limit deployment options and have an adverse affect on our sales.

If we are unable to hire or retain our personnel, we might not be able to operate our business successfully.

Major stockholders have substantial control over us, which could delay or prevent a change in control.

Provisions of our certificate of incorporation and bylaws, our stockholder rights plan and Delaware law could discourage or prevent a potential takeover, even if the transaction would benefit our stockholders.

In addition, if the tender offer that we have made to our stockholders is consummated, there are additional factors that may adversely affect us and our continuing stockholders, including the following:

Interest income, which has been a significant offset of operating losses and a source of capital, will be significantly reduced.

Our public float will be reduced, which could result in lower stock prices or reduced liquidity in the trading market for our common stock.

The proportional holding of certain significant stockholders and our directors and officers will increase.

For more information on the risks related to our Company, see the Management' s Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the year ended December 31, 2001.

Most of our expenses, such as employee compensation and lease payments for facilities and equipment, are relatively fixed in the near term. In addition, our expense levels are based, in part, on our expectations regarding future revenues. As a result, any shortfall in revenues relative to our expectations could cause significant changes in our operating results from quarter to quarter. Due to the foregoing factors, we believe period-to-period comparisons of our revenue levels and operating results are not meaningful. You should not rely on our quarterly revenues and operating results to predict our future performance.

### ***LIQUIDITY AND CAPITAL RESOURCES***

As of June 30, 2002, cash and cash equivalents were \$107.5 million, short-term marketable securities were \$80.0 million and long-term marketable securities were \$90.6 million. We have a \$10.0 million bank line of credit. As of June 30, 2002, there were no borrowings outstanding and amounts utilized for outstanding letters of credit were \$6.6 million under this agreement. The line of credit is secured by eligible outstanding accounts receivable and inventory. Any borrowings under the line would accrue interest at the 30-day LIBOR plus 1.5% or the bank' s prime rate, at our option. In the event that the proposed self tender offer we have initiated is consummated, we will be required to enter into an amendment to the line of credit. We have commenced negotiations regarding such an amendment. Capital lease obligations were \$0.4 million at June 30, 2002. Future operating lease obligations were \$21.2 million at June 30, 2002.

Cash used in operating activities was \$26.2 million for the six months ended June 30, 2002 and \$19.4 million for the same period in 2001. Cash used in operating activities for the six months ended June 30, 2002 was primarily due to the net loss, adjusted for non-cash charges of \$24.1 million, including the \$17.6 million write-off of acquired in-process research and development. Cash used in operating activities for the

six months ended June 30, 2001 was primarily due to the net loss, adjusted for provisions for inventory, material-related contract, and doubtful accounts totaling \$43.7 million and decreases in accounts receivable and prepaid expenses.

Cash provided by investing activities was \$43.2 million for the six months ended June 30, 2002 and \$30.5 million for the same period in 2001. Cash provided by investing activities for the six months ended June 30, 2002 was due primarily to net maturities of marketable securities of \$62.4 million, partially offset by \$16.0 million of cash used for the

## [Table of Contents](#)

Angel acquisition. Cash provided by investing activities for the six months ended June 30, 2001 was primarily due to net maturities of marketable securities, partially offset by purchases of equipment and leasehold improvements.

Cash provided by financing activities was \$0.0 million for the six months ended June 30, 2002. Cash used in financing activities was \$3.4 million for the same period in 2001. Cash provided by financing activities for the six months ended June 30, 2002 was primarily due to proceeds from issuances of common stock via the Company's employee stock purchase plan and the exercise of stock options, almost entirely offset by payments on capital leases. Cash used in financing activities for the six months ended June 30, 2001 was primarily due to the repayment of the bank line of credit, offset by the proceeds from issuances of stock.

In July 2002, as described in Note 9 to the condensed consolidated financial statements included in this report, we announced an offer to purchase 23,000,000 shares of our common stock in a tender offer and a decision to make additional open market repurchases of our shares at least ten business days following the expiration date of the tender offer. The maximum amount to be used in the tender offer and any subsequent market repurchases is \$100 million. Assuming the tender offer is accepted, we will use cash from the sale of investment grade marketable securities to fund the purchases.

The capital required for volume manufacturing is being committed by our contract manufacturers. We provide six or twelve month forecasts to our contract manufacturers. In specific instances we may agree to assume liability for limited quantities of specialized components with long lead times.

We have no other material commitments. Our future capital requirements will depend upon many factors, including the timing of research and product development efforts and expansion of our marketing efforts. We expect to continue to expend significant but smaller amounts on property and equipment related to the expansion of our facilities, and on laboratory and test equipment for research and development.

We believe that our cash and cash equivalents balances, short-term and long-term marketable securities and funds available under our existing line of credit will be sufficient to satisfy our cash requirements for at least the next twelve months. We intend to invest our cash in excess of current operating requirements in interest-bearing, investment-grade marketable securities.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There has not been a material change in our exposure to interest rate and foreign currency risks since the date of our annual report on Form 10-K.

**Foreign Currency Hedging Instruments.** We transact business in various foreign currencies and, accordingly, we are subject to exposure from adverse movements in foreign currency exchange rates. To date, the effect of changes in foreign currency exchange rates on revenues and operating expenses have not been material. Substantially all of our revenues are earned in U.S. dollars. Operating expenses incurred by our foreign subsidiaries are denominated primarily in local currencies. We currently do not use financial instruments to hedge these operating expenses. We intend to assess the need to utilize financial instruments to hedge currency exposures on an ongoing basis.

We do not use derivative financial instruments for speculative trading purposes.

**Fixed Income Investments.** Our exposure to market risks from changes in interest rates relates primarily to corporate debt securities. We place our investments with high credit quality issuers and, by policy, limit the amount of the credit exposure to any one issuer.

Our general policy is to limit the risk of principal loss and ensure the safety of invested funds by limiting market and credit risk. Cash equivalents consist of short-term, highly liquid investments with original maturities at the time of purchase of three months or less. Investments with maturities greater than three months and less than one year are classified as short-term marketable securities. Investments



with maturities greater than one year are classified as long-term marketable securities. Our investments consist of government and corporate debt securities and are classified as either “available for sale” or “held-to-maturity.”

The SEC’s rule related to market risk disclosure requires that we describe and quantify our potential losses from market risk sensitive instruments attributable to reasonably possible market changes. We are exposed to changes in interest rates on our investments in marketable securities. All of our investments are in funds that hold investment grade

[Table of Contents](#)

commercial paper, treasury bills or other U.S. government obligations. This investment policy reduces our exposure to long-term interest rate changes. A hypothetical 100 basis point decline in short-term interest rates would reduce the annualized earnings on our \$273.5 million of marketable securities at June 30, 2002 by approximately \$2.7 million.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS.

**Coates Litigation.** On or around October 5, 2001, C. Robert Coates, a holder of shares of the Company's common stock, commenced an action in the Delaware Chancery Court against the Company, the former Netro Corporation, which was incorporated in California ("Netro California"), and the members of the Company's board of directors, styled *Coates v. Netro Corp., et al.*, C.A. No. 19154 ("Coates I"). The complaint in Coates I makes a number of allegations relating to the approval by the stockholders of Netro California of the merger transaction by which the Company's state of incorporation was changed from California to Delaware, including that the disclosures to shareholders in connection with that proposed transaction were incomplete or misleading in various respects. The complaint also alleges that the adoption by the Company's board of directors of a stockholder rights plan sometime after that merger transaction was in violation of Delaware law. The complaint seeks (1) to invalidate or rescind the merger transaction or, in the alternative, to obtain an order directing a new stockholder vote on that transaction; (2) to invalidate or reform the Company's certificate of incorporation and bylaws to eliminate certain alleged "anti-takeover provisions" contained in them; (3) to have the stockholder rights plan declared invalid or to obtain an order compelling the directors to redeem the rights distributed to the Company's stockholders thereunder; and (4) to recover monetary damages in an unspecified amount, as well as plaintiff's attorneys' fees and expenses in bringing the action.

On November 30, 2001, defendants filed a motion to dismiss the complaint in Coates I for failure to state a claim. Mr. Coates served his answering brief responding to that motion on or around March 20, 2002, and on April 11, 2002, defendants served their reply brief. In addition, on or around October 30, 2001, Mr. Coates made a motion purportedly for partial summary judgment on two issues: first, that section 2.12 of the Company's bylaws, relating to the business that may be brought before a special meeting of stockholders, allegedly is invalid and second, that the definition of "beneficial owner" in the Company's rights plan allegedly unduly interferes with stockholders' ability to convene a special meeting. Mr. Coates filed his opening brief in support of this motion on or around November 20, 2001; defendants served their responsive brief and supporting materials on December 21, 2001; and Mr. Coates served a reply brief on or around February 15, 2002. On August 6, 2002, oral argument on the defendant's motion to dismiss and the plaintiff's motion for partial summary judgment was heard before the Delaware Chancery Court. The Court has not yet ruled on the motions.

On August 5, 2002, Mr. Coates filed a motion to supplement his complaint to add allegations that Netro's board of directors breached their fiduciary duties by amending the stockholder rights plan to permit the tender offer and by preventing Netro stockholders from accepting the acquisition offer from Wyndcrest Holdings, LLC. The proposed supplement to the complaint seeks (1) to enjoin the defendants from allegedly "preventing Netro stockholders from receiving offers for their shares"; (2) to enjoin the defendants from alleged "selective application" of the stockholder rights plan; and (3) to recover monetary damages in an unspecified amount, as well as plaintiff's attorneys' fees and expenses in bringing the action. The defendants have not yet responded to the motion for leave to supplement the complaint, nor has the motion been granted by the Court at this time.

Separately, on or around December 10, 2001, Mr. Coates filed a complaint in a second action that names as defendants the Company and certain members of its board of directors, styled *Coates v. Netro Corp., et al.*, C.A. No. 19309 ("Coates II"). In the complaint in that action, Mr. Coates challenges a stock option cancellation and regrant program that was described in the 2001 proxy statement in connection with the approval by the stockholders of Netro California of an amendment to the Company's 1996 stock option plan. Mr. Coates claims that the discussion in the proxy statement about the proposed amendment to the stock option plan and the stock option cancellation and regrant program was incomplete or misleading and that the stock option cancellation and regrant program violated the terms of the stock option plan, inter alia, because options were issued under that program with exercise prices at the then-prevailing market price for the Company's common stock rather than the alleged "fair value" of that stock. The complaint seeks an order declaring the options issued in the program to be invalid and void, rescinding those options, preliminarily and permanently enjoining the exercise of those options, imposing a constructive trust on any

such options that were granted to defendants, and awarding monetary damages in an unspecified amount as well as plaintiffs' attorneys' fees and expenses.

On January 2, 2002, defendants filed a motion to stay or dismiss the complaint in Coates II, and on April 1, 2002, defendants served their opening brief in support of that motion.

The Company and the other defendants believe the claims asserted by Mr. Coates in both of these actions are without merit, and they intend to vigorously defend themselves against those claims.

***IPO Allocation Litigation.*** On or around August 23, 2001, Ramiro Soto-Gonzalez, who alleges that he is a former shareholder of the Company's common stock, commenced a purported class action lawsuit in the U.S. District Court for the Southern District of New York against the Company, Richard Moley, Gideon Ben-Efraim and Michael T. Everett ("Individual Defendants"), and Dain Rauscher, Inc., FleetBoston Robertson Stephens, Inc., and Merrill Lynch, Pierce, Fenner and Smith, Inc. ("Underwriter Defendants"). The action is styled *Soto-Gonzalez v. Netro Corporation, Inc., et al.*, No. 01 Civ. 7993 (S.D.N.Y.). On or around December 6, 2001, Zion Badichi, who alleges that he is a former shareholder of the Company's common stock, commenced a purported class action lawsuit in the U.S. District Court for

## [Table of Contents](#)

the Southern District of New York against the Company, the Individual Defendants (except Mr. Moley) and the Underwriter Defendants. The action is styled *Badichi v. Netro Corporation, Inc., et al.*, No. 01 Civ. 8348 (S.D.N.Y.).

The *Soto-Gonzalez* and *Badichi* actions are two of more than 1,000 lawsuits currently pending in the U.S. District Court for the Southern District of New York against more than 300 different issuers, certain officers and directors of these issuers and more than 45 different underwriters arising out of initial public offerings occurring between December 1997 and December 2000 (collectively “IPO Allocation Litigation”). By Order dated August 9, 2001, Chief Judge Michael B. Mukasey assigned the IPO Allocation Litigation, including the *Soto-Gonzalez* and *Badichi* actions, to the Honorable Shira A. Scheindlin for all pre-trial purposes. On September 7, 2001, Judge Scheindlin adjourned the time for all defendants in the IPO Allocation Litigation, including the Company and the Individual Defendants, to answer, move or otherwise respond to current and future complaints indefinitely pending further instruction from the court. On or about March 2002, the *Soto-Gonzalez* and *Badichi* actions were consolidated into a single action styled *In re Netro Corp. Initial Public Offering Securities Litigation*, No. 01 Civ. 7035, 21 MC 92 (SAS) (“Netro Litigation”). Other lawsuits alleging similar claims arising out of the Company’s August 1999 initial public offering against the Underwriter Defendants – but not against the Company or the Individual Defendants – were also consolidated into the Netro Litigation. Those actions are styled *Gutner v. Merrill Lynch, Pierce, Fenner & Smith Incorporated et al.*, No. 01 Civ. 7035 (S.D.N.Y.) and *Bryant v. Merrill Lynch, Pierce, Fenner & Smith Incorporated et al.*, No. 01 Civ. 9184 (S.D.N.Y.).

On April 19, 2002, plaintiffs filed a consolidated amended class action complaint in the Netro Litigation (“Complaint”). The Complaint alleges claims against the Company arising under Section 11 of the Securities Act of 1933 (“’33 Act”) and Section 10(b) of the Securities Exchange Act of 1934 (“Exchange Act”), and Rule 10b-5 promulgated thereunder, and against the Individual Defendants under Section 10(b), Rule 10b-5 and Section 20(a) of the Exchange Act, and Section 15 of the ’33 Act. The claims allege various misconduct arising from the Company’s August 1999 initial public offering and March 2000 follow-on offering of its common stock, including, among other things, that the disclosures made in connection with the offerings were incomplete or misleading in various respects. The allegations include, among other things, that the Company and the Individual Defendants failed to disclose that the Underwriter Defendants: (1) charged the Company excessive commissions and inflated transaction fees in violation of the securities laws and regulations; and (2) allowed certain investors to take part in the Company’s initial public offering in exchange for promises that these investors would purchase additional shares in the after-market for the purpose of inflating and maintaining the market price of the Company’s common stock. The Complaint seeks to certify a class of shareholders who purchased the Company’s common stock between August 18, 1999 and December 6, 2000, and to recover monetary damages from defendants in an unspecified amount, as well as plaintiff’s attorneys’ fees and expenses in bringing the action. The defendants have moved to dismiss the consolidated complaint and the motions are in the process of being briefed.

The IPO Allocation Litigation in general, and the Netro Litigation in particular, are in the earliest stages. The Company and the Individual Defendants believe the claims asserted against them in the Netro Litigation are without merit, and they intend vigorously to defend themselves against those claims.

*Other Matters.* From time to time, the Company is involved in various legal proceedings in the ordinary course of business. The Company is not currently involved in any additional litigation which, in management’s opinion, would have a material adverse effect on its business, operating results or financial condition; however, there can be no assurance that any such proceeding will not escalate or otherwise become material to the Company’s business in the future.

## **ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS.**

None.

## **ITEM 3. DEFAULT UPON SENIOR SECURITIES.**

None.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.**

On May 21, 2002, the Company held its annual meeting of stockholders. The following summarizes the matters submitted to a vote of the shareholders:

1. The election of the following nominees to serve as members of Class I of the Board of Directors:

| <b>Nominee</b>   | <b>In Favor</b> | <b>Against</b> | <b>Withheld</b> | <b>Abstain</b> |
|------------------|-----------------|----------------|-----------------|----------------|
| Thomas R. Baruch | 19,051,446      | –              | 1,515,538       | –              |
| Irwin Federman   | 19,050,720      | –              | 1,516,264       | –              |
| C. Robert Coates | 16,409,713      | –              | 50,247          | –              |
| David Kennedy    | 16,408,413      | –              | 51,547          | –              |

The directors who continued after the meeting were Thomas R. Baruch and Irwin Federman as members of Class I, Sanford Robertson and Shirley Young as members of Class II and Gideon Ben-Efraim, Richard M. Moley and Lewis Chakrin as members of Class III.

2. The proposal to amend the Company's 1997 Directors' Stock Option Plan to increase the number of authorized shares under that plan by 400,000 shares.

| <b>In Favor</b> | <b>Against</b> | <b>Withheld</b> | <b>Abstain</b> |
|-----------------|----------------|-----------------|----------------|
| 17,750,224      | 18,305,702     | –               | 971,017        |

3. The proposal to amend the Company's 1999 Employee Stock Purchase Plan to increase the number of authorized shares under the plan by 1,500,000 shares.

| <b>In Favor</b> | <b>Against</b> | <b>Withheld</b> | <b>Abstain</b> |
|-----------------|----------------|-----------------|----------------|
| 18,196,318      | 17,865,125     | –               | 965,500        |

Although the votes in favor exceeded the votes against for this proposal, the measure was not approved because the votes cast in favor did not constitute a majority of the quorum present at the meeting.

**ITEM 5. OTHER INFORMATION.**

None.

**ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.**

- (a) Exhibits.

3.1 2000 Non-executive Stock Incentive Plan

3.2 Second Amended and Restated Rights Agreement dated July 31, 2002, between Netro Corporation and American Stock Transfer & Trust Company, as Rights Agent, which includes the Form of Certificate of Designation of Series A Participating Cumulative Preferred Stock as Exhibit A, the Form of Right Certificate as Exhibit B and the Summary of Terms of the Rights Agreement as Exhibit C (incorporated by reference to Amendment No. 2 to Form 8-A, filed August 1, 2002; the original Rights Agreement dated July 23, 2001 was filed as an exhibit to Form 8-A on August 16, 2001 and the Amended and Restated Rights Agreement dated January 14, 2002 was filed as an exhibit to Amendment No. 1 to Form 8-A filed January 22, 2002.)

99.1 Certification of Gideon Ben-Efraim and Sanjay Khare

(b) Reports on Form 8-K.

The Company filed a report on Form 8-K with the Securities and Exchange Commission on May 31, 2002, announcing the dismissal of Arthur Andersen LLP as its independent auditors and the appointment of PricewaterhouseCoopers LLP as its new independent accountants.



## [Table of Contents](#)

The Company filed a report on Form 8-K with the Securities and Exchange Commission on July 30, 2002, announcing that its Board of Directors had rejected an unsolicited acquisition offer from Wyndcrest Holdings, LLC (“Wyndcrest”) of Palm Beach, Florida to purchase all of the outstanding shares of the Company for \$4.01 per share.

The Company filed a report on Form 8-K with the Securities and Exchange Commission on August 5, 2002, announcing that its Board of Directors had received a “letter of intent” from Wyndcrest which purports to revise Wyndcrest’s prior unsolicited offer to purchase all of the outstanding shares of the Company for \$4.01 per share to a “fully-financed” offer of \$247 million for all the outstanding shares of the Company.

The Company filed a report on Form 8-K with the Securities and Exchange Commission on August 12, 2002 announcing that its Board of Directors had rejected the revised, conditional offer from Wyndcrest Holdings, LLC to purchase all of the Company’s outstanding shares for \$247 million (approximately \$4.04 per share, based upon 61,194,406 shares outstanding as of July 12, 2002).

NETRO CORPORATION

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NETRO CORPORATION

Date: August 13, 2002

By: /s/ Sanjay K. Khare

---

Sanjay K. Khare  
Senior Vice President and Chief Financial Officer  
(Principal Financial and Accounting Officer)

## EXHIBIT INDEX

- 3.1 2000 Non-executive Stock Incentive Plan
- 3.2 Second Amended and Restated Rights Agreement dated July 31, 2002, between Netro Corporation and American Stock Transfer & Trust Company, as Rights Agent, which includes the Form of Certificate of Designation of Series A Participating Cumulative Preferred Stock as Exhibit A, the Form of Right Certificate as Exhibit B and the Summary of Terms of the Rights Agreement as Exhibit C (incorporated by reference to Amendment No. 2 to Form 8-A, filed August 1, 2002; the original Rights Agreement dated July 23, 2001 was filed as an exhibit to Form 8-A on August 16, 2001 and the Amended and Restated Rights Agreement dated January 14, 2002 was filed as an exhibit to Amendment No. 1 to Form 8-A filed January 22, 2002.)
- 99.1 Certification of Gideon Ben-Efraim and Sanjay Khare

## NETRO CORPORATION

## 2000 NON-EXECUTIVE STOCK INCENTIVE PLAN

(AS AMENDED AND RESTATED THROUGH JULY 16, 2002)

1. PURPOSES OF THE PLAN. The purposes of this 2000 Non-Executive Stock Incentive Plan are to attract and retain the best available personnel for positions of substantial responsibility, to provide additional incentive to the Employees and Consultants of the Company and to promote the success of the Company's business. Options granted hereunder shall be Nonstatutory Stock Options.

2. DEFINITIONS. As used herein, the following definitions shall apply:

(a) "ADMINISTRATOR" shall mean the Board or any of its Committees appointed pursuant to Section 4 of the Plan.

(b) "AFFILIATE" means an entity other than a Subsidiary in which the Company owns an equity interest or which, together with the Company, is under common control of a third person or entity.

(c) "APPLICABLE LAWS" means the legal requirements relating to the administration of stock incentive plans under applicable U.S. state corporate laws, U.S. federal and applicable state securities laws, the Code, any Stock Exchange rules and regulations and the applicable laws of any other country or jurisdiction where Awards are granted under the Plan, as such laws, rules, regulations and requirements shall be in place from time to time.

(d) "AWARD" shall mean any award of an Option or Restricted Stock under this Plan.

(e) "AWARD AGREEMENT" shall mean an Option Agreement or Restricted Stock Agreement.

(f) "BOARD" shall mean the Board of Directors of the Company.

(g) "CODE" shall mean the Internal Revenue Code of 1986, as amended.

(h) "COMMITTEE" shall mean the Committee appointed by the Board of Directors in accordance with paragraph (a) of Section 4 of the Plan, if one is appointed.

(i) "COMMON STOCK" shall mean the Common Stock of the Company.

(j) "COMPANY" shall mean Netro Corporation, a Delaware corporation.

(k) "CONSULTANT" shall mean any person who is engaged by the Company or any Parent, Subsidiary or Affiliate to render consulting services and is compensated for such consulting services, excluding any Officers, Named Executives and Directors.

(l) "CONTINUOUS SERVICE STATUS" means the absence of any interruption or termination of service as an Employee or Consultant to the Company or a Parent, Subsidiary or Affiliate. Continuous Service Status shall not be considered interrupted in the case of: (i) sick leave; (ii) military leave; (iii) any other leave of absence approved by the Administrator, provided that such leave is for a period of not more than 90 days, unless reemployment upon the expiration of such leave is guaranteed by contract or statute, or unless provided otherwise pursuant to Company policy adopted from time to time; or (iv) in the case of transfers between locations of the Company or between the Company, its Parents, Subsidiaries or Affiliates or their respective successors. Unless otherwise determined by the Administrator, a change in status from an Employee to a Consultant or from a Consultant to an Employee will not constitute an interruption of Continuous Service Status.

(m) "CORPORATE TRANSACTION" means a sale of all or substantially all of the Company's assets, or a merger, consolidation or other capital reorganization of the Company with or into another corporation.

(n) "DIRECTOR" shall mean a member of the Board.

(o) "EMPLOYEE" shall mean any person who is employed by the Company or any Parent, Subsidiary or Affiliate of the Company, excluding any Officer, Named Executive and Director.

(p) "EXCHANGE ACT" shall mean the Securities Exchange Act of 1934, as amended.

(q) "FAIR MARKET VALUE" shall mean, as of any date, the value of Common Stock determined as follows:

(i) If the Common Stock is listed on any established stock exchange or a national market system including without limitation the National Market of the National Association of Securities Dealers, Inc. Automated Quotation ("Nasdaq") System, its Fair Market Value shall be the closing sales price for such stock as quoted on such system on the date of determination (if for a given day no sales were reported, the closing bid on that day shall be used), as such price is reported in The Wall Street Journal or such other source as the Administrator deems reliable;

(ii) If the Common Stock is quoted on the Nasdaq System (but not on the National Market thereof) or regularly quoted by a recognized securities dealer but selling prices are not reported, its Fair Market Value shall be the mean between the bid and asked prices for the Common Stock or;

(iii) In the absence of an established market for the Common Stock, the Fair Market Value thereof shall be determined in good faith by the Administrator.

(r) "NAMED EXECUTIVE" shall mean any individual who, on the last day of the Company's fiscal year, is the chief executive officer of the Company (or is acting in such capacity) or among the four highest compensated officers of the Company (other than the chief

-2-

executive officer). Such officer status shall be determined pursuant to the executive compensation disclosure rules under the Exchange Act.

(s) "NONSTATUTORY STOCK OPTION" shall mean an Option not intended to qualify as an Incentive Stock Option, as designated in the applicable option agreement. "Incentive Stock Option" shall mean an Option intended to qualify as an incentive stock option within the meaning of Section 422 of the Code, as designated in the applicable option agreement.

(t) "OFFICER" shall mean a person who is an officer of the Company within the meaning of Section 16 of the Exchange Act and the rules and regulations promulgated thereunder.

(u) "OPTION" shall mean a stock option granted pursuant to the Plan.

(v) "OPTION AGREEMENT" means a written document, the form(s) of which shall be approved from time to time by the Administrator, reflecting the terms of an Option granted under the Plan and includes any documents attached to or incorporated into such Option Agreement, including, but not limited to, a notice of stock option grant and a form of exercise notice.

(w) "OPTIONED STOCK" shall mean the Common Stock subject to an Option.

(x) "OPTIONEE" shall mean an Employee or Consultant who receives an Option.

(y) "PARENT" shall mean a "parent corporation," whether now or hereafter existing, as defined in Section 424(e) of the Code.

(z) "PARTICIPANT" means an Employee or Consultant who receives an Award hereunder.

(aa) "PLAN" shall mean this 2000 Non-Executive Stock Option Plan.

(bb) "RESTRICTED STOCK" shall mean Shares awarded pursuant to Section 14 hereof.

(cc) "RESTRICTED STOCK AGREEMENT" means a written document, the form(s) of which shall be approved from time to time by the Administrator, reflecting the terms of an award of Restricted Stock under the Plan.

(dd) "RULE 16B-3" shall mean Rule 16b-3 promulgated under the Exchange Act as the same may be amended from time to time, or any successor provision.

(ee) "SHARE" shall mean a share of the Common Stock, as adjusted in accordance with Section 12 of the Plan.

-3-

(ff) "SUBSIDIARY" shall mean a "subsidiary corporation," whether now or hereafter existing, as defined in Section 424(f) of the Code.

3. STOCK SUBJECT TO THE PLAN. Subject to the provisions of Section 13 of the Plan, the maximum aggregate number of shares which may be optioned and sold under the Plan is 5,700,000 shares of Common Stock. The Shares may be authorized, but unissued, or reacquired Common Stock.

If an Option should expire or become unexercisable for any reason without having been exercised in full, the unpurchased Shares which were subject thereto shall, unless the Plan shall have been terminated, become available for future grant under the Plan. Notwithstanding any other provision of the Plan, shares issued under the Plan and later repurchased by the Company shall not become available for future grant or sale under the Plan.

#### 4. ADMINISTRATION OF THE PLAN.

(a) COMPOSITION OF ADMINISTRATOR. The Plan shall be administered by (A) the Board or (B) a Committee designated by the Board, which Committee shall be constituted in such a manner as to satisfy the Applicable Laws. If a Committee has been appointed pursuant to this Section 4(a), such Committee shall continue to serve in its designated capacity until otherwise directed by the Board. From time to time the Board may increase the size of any Committee and appoint additional members thereof, remove members (with or without cause) and appoint new members in substitution therefor, fill vacancies (however caused) and remove all members of a Committee and thereafter directly administer the Plan, all to the extent permitted by the Applicable Laws.

(b) POWERS OF THE ADMINISTRATOR. Subject to the provisions of the Plan, and in the case of a Committee, the specific duties delegated by, or limitations of authority imposed by, the Board to or on such Committee, the Administrator shall have the authority, in its discretion:

(i) to grant Awards under the Plan;

(ii) to determine, upon review of relevant information and in accordance with the Plan, the Fair Market Value of the Common Stock;

(iii) to determine the exercise price or purchase price per share of Awards to be granted, which exercise price, in the case of Options, shall be determined in accordance with Section 8(a) of the Plan;

(iv) to determine the Employees or Consultants to whom, and the time or times at which, Awards shall be granted and the number of shares to be represented by each Award;

(v) to interpret the Plan;

(vi) to approve forms of agreement for use under the Plan;

-4-

(vii) to determine the terms and provisions of each Award granted (which need not be identical) and, with the consent of the holder thereof, modify or amend each Award;

(viii) to accelerate or defer (with the consent of the Optionee) the exercise date of any Option;

(ix) to authorize any person to execute on behalf of the Company any instrument required to effectuate the grant of an Award previously granted by the Administrator; and

(x) to make all other determinations deemed necessary or advisable for the administration of the Plan.

(c) EFFECT OF ADMINISTRATOR'S DECISION. All decisions, determinations and interpretations of the Administrator shall be final and binding on all Participants and any other holders of any Awards granted under the Plan.

## 5. ELIGIBILITY.

(a) RECIPIENTS OF GRANTS. Awards may be granted only to Employees and Consultants. An Employee or Consultant who has been granted an Award may, if he is otherwise eligible, be granted an additional Award or Awards.

(b) TYPE OF OPTION. Each Option shall be designated in the Option Agreement as a Nonstatutory Stock Option.

(c) AT-WILL RELATIONSHIP. The Plan shall not confer upon any Participant any right with respect to continuation of employment or consulting relationship with the Company, nor shall it interfere in any way with his right or the Company's right to terminate his employment or consulting relationship at



any time, with or without cause.

6. TERM OF PLAN. The Plan shall become effective upon its adoption by the Board of Directors. It shall continue in effect for a term of ten (10) years unless sooner terminated under Section 15 of the Plan.

7. TERM OF OPTION. The term of each Option shall be ten (10) years from the date of grant thereof or such shorter term as may be provided in the Option Agreement.

8. OPTION EXERCISE PRICE AND CONSIDERATION.

(a) The per Share exercise price for the Shares to be issued pursuant to exercise of an Option shall be such price as is determined by the Administrator, but shall be no less than 85% of the Fair Market Value per Share on the date of grant.

(b) The consideration to be paid for the Shares to be issued upon exercise of an Option, including the method of payment, shall be determined by the Administrator and may consist entirely of (1) cash, (2) check, (3) promissory note, (4) other Shares of Common Stock

-5-

which (i) either have been owned by the Optionee for more than six (6) months on the date of surrender or were not acquired, directly or indirectly, from the Company, and (ii) have a fair market value on the date of surrender equal to the aggregate exercise price of the Shares as to which said Option shall be exercised, (5) delivery of a properly executed exercise notice together with irrevocable instructions to a broker to deliver promptly to the Company the amount of sale or loan proceeds required to pay the exercise price, (6) any combination of such methods of payment, or (7) such other consideration and method of payment for the issuance of Shares to the extent permitted under the Applicable Laws. In making its determination as to the type of consideration to accept, the Administrator shall consider if acceptance of such consideration may be reasonably expected to benefit the Company, and the Administrator may refuse to accept a particular form of consideration at the time of any Option exercise if, in its sole discretion, acceptance of such form of consideration is not in the best interests of the Company at such time.

9. LIMITATION ON GRANTS TO EMPLOYEES. Subject to adjustment as provided in this Plan, the maximum number of Shares which may be subject to Options granted to any employee under this Plan for any fiscal year of the Company shall be 1,000,000.

10. EXERCISE OF OPTION.

(a) PROCEDURE FOR EXERCISE; RIGHTS AS A SHAREHOLDER. Any Option granted hereunder shall be exercisable at such times and under such conditions

as determined by the Administrator, consistent with the terms of the Plan and reflected in the Option Agreement, including vesting requirements and/or performance criteria with respect to the Company and/or the Optionee.

An Option may not be exercised for a fraction of a Share.

An Option shall be deemed to be exercised when written notice of such exercise has been given to the Company in accordance with the terms of the Option by the person entitled to exercise the Option and full payment for the Shares with respect to which the Option is exercised has been received by the Company. Full payment may, as authorized by the Administrator, consist of any consideration and method of payment allowable under Section 8(b) of the Plan. Until the issuance (as evidenced by the appropriate entry on the books of the Company or of a duly authorized transfer agent of the Company) of the stock certificate evidencing such Shares, no right to vote or receive dividends or any other rights as a shareholder shall exist with respect to the Optioned Stock, notwithstanding the exercise of the Option. The Company shall issue (or cause to be issued) such stock certificate promptly upon exercise of the Option. No adjustment will be made for a dividend or other right for which the record date is prior to the date the stock certificate is issued, except as provided in Section 13 of the Plan.

Exercise of an Option in any manner shall result in a decrease in the number of Shares which thereafter may be available, both for purposes of the Plan and for sale under the Option, by the number of Shares as to which the Option is exercised.

(b) TERMINATION OF EMPLOYMENT OR CONSULTING RELATIONSHIP. In the event of termination of an Optionee's Continuous Service Status with the Company, such Optionee

-6-

may, but only within three (3) months (or such other period of time, not less than 30 days, as is determined by the Administrator) after the date of such termination (but in no event later than the date of expiration of the term of such Option as set forth in the Option Agreement), exercise his Option to the extent that he was entitled to exercise it at the date of such termination. To the extent that the Optionee was not entitled to exercise the Option at the date of such termination, or if the Optionee does not exercise the Option to the extent so entitled within the time specified above, the Option shall terminate and the Optioned Stock underlying the unexercised portion of the Option shall revert to the Plan. Unless otherwise determined by the Administrator, no termination shall be deemed to occur and this Section 10(b) shall not apply if (i) the Optionee is a Consultant who becomes an Employee, or (ii) the Optionee is an Employee who becomes a Consultant.

(c) DISABILITY OF OPTIONEE. Notwithstanding the provisions of Section 10(b) above, in the event of termination of an Optionee's Continuous

Service Status as a result of Optionee's disability (including a disability within the meaning of Section 22(e)(3) of the Code), Optionee may, but only within twelve (12) months (or such other period of time as is determined by the Administrator) from the date of such termination (but in no event later than the date of expiration of the term of such Option as set forth in the Option Agreement), exercise the Option to the extent otherwise entitled to exercise it at the date of such termination. To the extent that Optionee was not entitled to exercise the Option at the date of termination, or if Optionee does not exercise such Option (to the extent so entitled) within the time specified above, the Option shall terminate, and the Optioned Stock underlying the unexercised portion of the Option shall revert to the Plan.

(d) DEATH OF OPTIONEE. In the event of the death of an Optionee during the period of Continuous Service Status since the date of grant of the Option, or within 30 days following termination of the Optionee's Continuous Service Status, the Option may be exercised, at any time within twelve months following the date of death (but in no event later than the expiration date of the term of such Option as set forth in the Option Agreement), by such Optionee's estate or by a person who acquired the right to exercise the Option by bequest or inheritance, but only to the extent of the right to exercise that had accrued at the date of death or, if earlier, the date of termination of the Optionee's Continuous Service Status. To the extent that the Optionee was not entitled to exercise the Option at the date of death or termination, as the case may be, or if the Optionee does not exercise such Option to the extent so entitled within the time specified above, the Option shall terminate and the Optioned Stock underlying the unexercised portion of the Option shall revert to the Plan.

(e) EXTENSION OF EXERCISE PERIOD. The Administrator shall have full power and authority to extend the period of time for which an Option is to remain exercisable following termination of an Optionee's Continuous Service Status from the periods set forth in Sections 10(b), 10(c) and 10(d) above or in the Option Agreement to such greater time as the Board shall deem appropriate, provided, that in no event shall such Option be exercisable later than the date of expiration of the term of such Option as set forth in the Option Agreement.

(f) BUY-OUT PROVISIONS. The Administrator may at any time offer to buy out for a payment in cash or Shares an Option previously granted under the Plan, based on such

-7-

terms and conditions as the Administrator shall establish and communicate to the Optionee at the time such offer is made.

## 11. TAXES.

(a) As a condition of the exercise of an Option granted under the Plan and the grant of Restricted Stock under the Plan, the Participant (or in

the case of the Participant's death, the person exercising the Participant) shall make such arrangements as the Administrator may require for the satisfaction of any applicable federal, state, local or foreign withholding tax obligations that may arise in connection with the exercise of an Option and the issuance of Shares, as applicable. The Company shall not be required to issue any Shares under the Plan until such obligations are satisfied.

(b) In the case of an Employee and in the absence of any other arrangement, the Employee shall be deemed to have directed the Company to withhold or collect from his or her compensation an amount sufficient to satisfy such tax obligations from the next payroll payment otherwise payable after the date of an exercise of the Participant or the grant of Restricted Stock.

(c) In the case of a Participant other than an Employee (or in the case of an Employee where the next payroll payment is not sufficient to satisfy such tax obligations, with respect to any remaining tax obligations), in the absence of any other arrangement and to the extent permitted under the Applicable Laws, the Participant shall be deemed to have elected to have the Company withhold from the Shares to be issued that number of Shares having a Fair Market Value determined as of the applicable Tax Date (as defined below) equal to the minimum statutory amount required to be withheld. For purposes of this Section 11, the Fair Market Value of the Shares to be withheld shall be determined on the date that the amount of tax to be withheld is to be determined under the Applicable Laws (the "Tax Date").

(d) If permitted by the Administrator, in its discretion, a Participant may satisfy his or her tax withholding obligations hereunder by surrendering to the Company Shares that (i) in the case of Shares previously acquired from the Company, have been owned by the Participant for more than six months on the date of surrender, and (ii) have a Fair Market Value determined as of the applicable Tax Date equal to the minimum statutory amount required to be withheld.

(e) Any election or deemed election by a Participant to have Shares withheld to satisfy tax withholding obligations under Section 11(c) or (d) above shall be irrevocable as to the particular Shares as to which the election is made and shall be subject to the consent or disapproval of the Administrator. Any election by an Participant under Section 11(d) above must be made on or prior to the applicable Tax Date.

(f) In the event an election to have Shares withheld is made by a Participant and the Tax Date is deferred under Section 83 of the Code because no election is filed under Section 83(b) of the Code, the Participant shall receive the full number of Shares with respect to

which the Award is exercised but such Participant shall be unconditionally obligated to tender back to the Company the proper number of Shares on the Tax

Date.

12. NON-TRANSFERABILITY OF OPTIONS. The Option may not be sold, pledged, assigned, hypothecated, transferred, or disposed of in any manner other than by will or by the laws of descent or distribution; provided, that the Administrator may in its discretion grant transferable Options pursuant to option agreements specifying (i) the manner in which such Nonstatutory Stock Options are transferable and (ii) that any such transfer shall be subject to the Applicable Laws. The designation of a beneficiary by an Optionee will not constitute a transfer. An Option may be exercised, during the lifetime of the Optionee, only by the Optionee or a transferee permitted by this Section 12.

### 13. RESTRICTED STOCK AWARDS

(a) The Administrator is authorized to grant Restricted Stock which shall be subject to such restrictions on transferability, risk of forfeiture and other restrictions, if any, as the Administrator may impose. Such restrictions may lapse separately or in combination, at such time, under such circumstances, in such installments or otherwise, and under such other circumstances as the Administrator may determine at the date of grant or thereafter. Each award of Restricted Stock may or may not be subject to vesting upon satisfaction of conditions specified in the applicable Restricted Stock Agreement. Unless otherwise expressly provided in the Plan or the applicable Restricted Stock Agreement, a Participant granted Restricted Stock under the Plan shall have all of the rights of a stockholder, including the right to vote the Restricted Stock and the right to receive dividends thereon (subject to any mandatory reinvestment or other requirement imposed by the Administrator).

(b) Restricted Stock may be evidenced in such manner as the Administrator shall determine. If certificates representing Restricted Stock are registered in the name of the Participant, the Administrator may require that such certificates bear an appropriate legend referring to the terms, conditions and restrictions applicable to such Restricted Stock, that the Company retain physical possession of the certificates and that the Participant deliver a stock power to the Company, endorsed in blank, relating to the Restricted Stock.

(c) Restricted Stock may be sold or awarded under the Plan for such consideration as the Administrator may determine, including (without limitation) cash, cash equivalents, full-recourse promissory notes, past services and future services. To the extent that an Award consists of newly issued Restricted Stock, the Award recipient shall furnish consideration with a value not less than the par value of such Restricted Stock in the form of cash, cash equivalents or past services rendered to the Company, as the Administrator may determine.

### 14. ADJUSTMENTS UPON CHANGES IN CAPITALIZATION, CORPORATE TRANSACTION AND OTHER TRANSACTION.

(a) ADJUSTMENTS. Subject to any required action by the shareholders of the Company, the number of shares of Common Stock covered by each outstanding Award, and the

number of shares of Common Stock which have been authorized for issuance under the Plan but as to which no Awards have yet been granted or which have been returned to the Plan upon cancellation or expiration of an Award, the maximum number of shares of Common Stock for which Options may be granted to any Employee under Section 9 of the Plan, and the price per share of Common Stock covered by each such outstanding Award, as applicable, shall be proportionately adjusted for any increase or decrease in the number of issued shares of Common Stock resulting from a stock split, reverse stock split, stock dividend, combination or reclassification of the Common Stock, or any other increase or decrease in the number of issued shares of Common Stock effected without receipt of consideration by the Company; provided, however, that conversion of any convertible securities of the Company shall not be deemed to have been "effected without receipt of consideration." Such adjustment shall be made by the Administrator, whose determination in that respect shall be final, binding and conclusive. Except as expressly provided herein, no issuance by the Company of shares of stock of any class, or securities convertible into shares of stock of any class, shall affect, and no adjustment by reason thereof shall be made with respect to, the number or price of shares of Common Stock subject to an Award.

(b) DISSOLUTION OR LIQUIDATION. In the event of the dissolution or liquidation of the Company, each outstanding Award will terminate immediately prior to the consummation of such action, unless otherwise provided by the Administrator.

(c) CORPORATE TRANSACTIONS. In the event of a Corporate Transaction, each outstanding Award shall be assumed or an equivalent option shall be substituted by the successor corporation (or a Parent or Subsidiary of such successor corporation), unless the successor corporation does not agree to assume the outstanding Awards or substitute equivalent options, in which case the outstanding Awards shall terminate upon the consummation of the transaction.

For purposes of this Section 14(c), an Award shall be considered assumed, without limitation, if, at the time of issuance of the stock or other consideration upon a Corporate Transaction, each Participant would be entitled to receive upon exercise of an Award the same number and kind of shares of stock or the same amount of property, cash or securities as the Participant would have been entitled to receive upon the occurrence of such transaction if the Participant had been, immediately prior to the transaction, the holder of the number of Shares of Common Stock covered by the Award at such time (after giving effect to any adjustments in the number of Shares covered by the Award as provided for in this Section); provided however that if such consideration received in the transaction is not solely common stock of the successor corporation or its Parent, the Administrator may, with the consent of the successor corporation, provide for the consideration to be received upon exercise of the Award to be solely common stock of the successor corporation or its Parent equal to the Fair Market Value of the per Share consideration

received by holders of Common Stock in the transaction.

(d) CERTAIN DISTRIBUTIONS. In the event of any distribution to the Company's shareholders of securities of any other entity or other assets (other than dividends payable in cash or stock of the Company) without receipt of consideration by the Company, the Administrator may, in its discretion, appropriately adjust the price per Share of Common Stock covered by each outstanding Award to reflect the effect of such distribution.

-10-

14. TIME OF GRANTING AWARDS. The date of grant of an Award shall, for all purposes, be the date on which the Administrator makes the determination granting such Award. Notice of the determination shall be given to each Employee or Consultant to whom an Award is so granted within a reasonable time after the date of such grant.

15. AMENDMENT AND TERMINATION OF THE PLAN.

(a) AMENDMENT AND TERMINATION. The Board may amend or terminate the Plan from time to time in such respects as the Board may deem advisable

(b) EFFECT OF AMENDMENT OR TERMINATION. Any such amendment or termination of the Plan shall not adversely affect Awards already granted (except to the extent contemplated by such Awards) and such Awards shall remain in full force and effect, unless mutually agreed otherwise between the Participant and the Board (or other body then administering the Plan), which agreement must be in writing and signed by the Participant and the Company.

16. CONDITIONS UPON ISSUANCE OF SHARES. Shares shall not be issued pursuant to an Award hereunder unless the issuance and delivery of such Shares pursuant thereto shall comply with the Applicable Laws, and shall be further subject to the approval of counsel for the Company with respect to such compliance.

As a condition to such issuance of Shares hereunder, the Company may require the Participant to represent and warrant at the time of any such issuance that the Shares are being purchased only for investment and without any present intention to sell or distribute such Shares if, in the opinion of counsel for the Company, such a representation is required by any of the aforementioned relevant provisions of law.

17. RESERVATION OF SHARES. The Company, during the term of this Plan, will at all times reserve and keep available such number of Shares as shall be sufficient to satisfy the requirements of the Plan. The inability of the Company to obtain authority from any regulatory body having jurisdiction, which authority is deemed by the Company's counsel to be necessary to the lawful issuance and sale of any Shares hereunder, shall relieve the Company of any liability in respect of the failure to issue or sell such Shares as to which

such requisite authority shall not have been obtained.

18. AWARD AGREEMENTS. Awards shall be evidenced by Award Agreements in such forms as the Administrator shall from time to time approve.

19. INFORMATION TO OPTIONEES. The Company shall provide to each Optionee upon request, during the period for which such Optionee has one or more Options outstanding, copies of all annual reports and other information which are provided to all shareholders of the Company.



August 13, 2002

Securities and Exchange Commission  
450 Fifth Street, N.W  
Washington, D.C. 20549

Ladies and Gentlemen:

The certification set forth below is being submitted to the Securities and Exchange Commission solely for the purpose of complying with Section 1350 of Chapter 63 of Title 18 of the United States Code. This certification is not to be deemed to be filed pursuant to the Securities Exchange Act of 1934 and does not constitute a part of the Quarterly Report on Form 10-Q (the "Report") accompanying this letter.

Gideon Ben-Efraim, the Chief Executive Officer, and Sanjay K. Khare, the Chief Financial Officer, of Netro Corporation, each certifies that, based upon a review of the Report, and as of the end of the period covered by the Report:

1. such Report fully complies with the requirements of Section 15(d) of the Securities Exchange Act of 1934; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Netro Corporation.

/s/ Gideon Ben-Efraim

-----  
Gideon Ben-Efraim  
Chief Executive Officer

/s/ Sanjay K. Khare

-----  
Sanjay K. Khare  
Chief Financial Officer