SECURITIES AND EXCHANGE COMMISSION

FORM 10-K

Annual report pursuant to section 13 and 15(d)

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TOWN & COUNTRY CORP

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-K

[x] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [FEE REQUIRED]

February 27, 1994 For Fiscal Year Ended

] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED]

For the Transition Period from

Commission File Number: 0-14394

TOWN & COUNTRY CORPORATION

(Exact name of Registrant as specified in its charter)

Massachusetts (State or other jurisdiction of incorporation or Identification

organization)

25 Union Street, Chelsea, Massachusetts (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code (617) 884-8500

Securities registered pursuant to Section 12(b) of the Act:

Name of each exchange Title of each class on which registered Class A Common Stock,

\$.01 par value American Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ${\tt X}$ No _____

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K []

The aggregate market value of voting stock, based on the actual price at which the Class A common stock sold, held by non-affiliates of the Registrant was \$58,881,603 as of April 11, 1994.

On April 11, 1994, the Registrant had outstanding 20,755,901 shares of Class A Common Stock, \$.01 par value and 2,670,693 shares of Class B Common Stock, \$.01 par value.

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PART I

Item 1. BUSINESS

General Business Developments

and Reports on Form 8-K

GENERAL

Town & Country Corporation, a Massachusetts corporation incorporated in 1965, (collectively with its consolidated subsidiaries unless the context otherwise requires, the "Company") designs, manufactures, and markets an extensive collection of fine jewelry, scholastic and sports specialty products in the United States and internationally. Prior to May 14, 1993, the Company consisted of seven operating entities: the parent company, Town & Country Corporation ("Town & Country"), headquartered in Chelsea, Massachusetts; its wholly owned subsidiaries, Anju Jewelry Limited, a Hong Kong company and its subsidiaries ("Anju"); Gold Lance, Inc. ("Gold Lance"), located in Houston, Texas; Verilyte Gold, Inc. ("Verilyte"), located in Chelsea, Massachusetts and Dallas, Texas; L.G. Balfour Company, Inc. ("Balfour"), headquartered in Attleboro, Massachusetts; and Feature Enterprises, Inc. ("Feature"), located in New York City, New York; and its majority-owned subsidiary Essex International Public Company Limited and its affiliates ("Essex"), a Thailand company. As of May 14, 1993, Verilyte and Feature were merged into a new operating entity, Town & Country Fine Jewelry Group, Inc. ("Fine Jewelry Group").

RECAPITALIZATION

The Company completed a recapitalization on May 14, 1993. The recapitalization revised the Company's consolidated capitalization, including debt structure, to be consistent with the Company's current and

2.2

expected operating performance levels. The amount of debt outstanding has been reduced and a significant portion of the old subordinated debt has been exchanged for new debt and shares of Class A Common Stock and Exchangeable Preferred Stock.

The recapitalization consisted of the following components:

- (i) the Revised Debt Agreements
- (ii) the Secured Debt Offering
- (iii) the Exchange Offers
- (iv) the Industrial Revenue Bond (IRB) Amendments
- (v) the Stockholder Approvals

The Revised Debt Agreements consist of (a) a new revolving credit agreement which has been obtained from Foothill Capital Corporation to provide secured financing in an aggregate amount of up to \$30,000,000 and (b) new gold consignment agreements which have been obtained from the Company's current gold suppliers to provide an aggregate gold consignment availability of up to approximately 100,000 troy ounces.

The Secured Debt Offering consisted of \$30,000,000 principal amount of the Company's $11\ 1/2\%$ Senior Secured Notes due September 15, 1997, purchased by various investors.

The Exchange Offers consisted of two parts:

- (a) holders of approximately 93% of the Company's existing 13% Senior Subordinated Notes due December 15, 1998, exchanged each \$1,000 principal amount of those notes for \$478.96 principal amount of the Company's 13% Senior Subordinated Notes due May 31, 1998, \$331.00 of the Company's Exchangeable Preferred Stock, par value \$1.00 per share, and 89.49 shares of the Company's Class A Common Stock, par value \$0.01 per share
- (b) holders of approximately 98% of the Company's existing 10 1/4% Subordinated Notes due July 1, 1995, exchanged each \$1,000 principal amount of those notes for \$408.11 principal amount of the Company's 13% Senior Subordinated Notes due May 31, 1998, \$282.04 of the Company's Exchangeable Preferred Stock, par value \$1.00 per share, and 76.25 shares of the Company's Class A Common Stock, par value \$0.01 per share.

The Industrial Revenue Bond (IRB) Amendments represent agreements with Chemical Bank to change the terms of the IRB financing for Feature's facility located in New York, New York and include, among other things, an accelerated payment schedule relative to that which had previously been in place and the release of certain collateral by Chemical Bank

The Stockholder Approvals consisted of approval (a) to increase the authorized shares of Class A Common Stock from 20,000,000 to 40,000,000, (b) the issuance of up to 11,399,905 shares of Class A Common Stock (approximately 10,743,000 shares were issued), and (c) the issuance by the Company of options to purchase an aggregate of 1,500,000 shares of Class A Common Stock at an exercise price of \$2.75 per share to members of senior management.

As a result of this transaction, long-term debt with a carrying value of \$122,673,945, including deferred financing costs, was retired. New debt with a carrying value of \$61,486,762, exchangeable preferred stock valued at \$34,331,895, and common stock valued at \$26,855,288 were issued in exchange for these redemptions.

(See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Financial Condition" and Note 5 of Notes to Consolidated Financial Statements).

Narrative Description of Business

GENERAL

The Company designs and manufactures an extensive line of fine jewelry which it markets on a wholesale basis throughout the U.S., and to a lesser extent, in the international jewelry market. Its products include 10, 14, and 18-karat gold rings, earrings, pendants, and bracelets, many of which are set with precious and semi-precious stones. The Company also manufactures scholastic and sports specialty products.

Town & Country Gold Lance, L.G. Balfour Anju Jewelry Essex
Fine Jewelry Inc. Company, Inc. Limited International
Group, Inc. (Houston, TX) (Attleboro, MA) (Hong Kong) Public Company
(Chelsea, MA)

Limited
(Bangkok,
Thailand)

The Company has manufacturing facilities located in Massachusetts, New York, Texas, Kentucky, Hong Kong, and in Thailand. These facilities are located close to available labor forces and suppliers of necessary raw materials.

PRODUCTION METHODS

The Company utilizes a variety of production methods to produce jewelry. Principal among these is the "lost wax" method of investment casting. This manufacturing operation originates with a hand designed original which is then taken through a reverse molding procedure to create a rubber mold. The rubber mold is infused with wax, and a series of such wax pieces are then surrounded with plaster of Paris. The plaster of Paris is placed in a furnace where the wax is eliminated by subjecting the plaster to high temperatures. Molten gold is then poured into the areas from which the wax has been eliminated and a rough gold piece is removed after cooling. The piece produced through the investment casting method may then be ground, polished, and set with stones.

One of the other production methods used is die striking. This process begins by tooling a master hub (male impression) from an original design. The hub is used to create dies (female impression) for machine stamping. Additional tools are created to trim and shape the final product. Gold or base metal is struck in hydraulic presses or with pneumatic drop hammers in multiple steps with alternating annealing steps. The product is then trimmed and rounded. Stamping dies are custom produced by computer-aided tool cutting machines or are hand crafted. The rough, stamped pieces are polished and finished. Precious, semi-precious, or synthetic stones may be set in the individual pieces.

In addition, the Company utilizes the carbide, or swiss-cutting, manufacturing operation. This method uses ring blanks of various widths and dimensions which have been cut from tubes of karat gold in a lathing process. The blanks are then placed on a cutting machine which is set up to cut designs into the ring using diamond tipped or carbide tipped tools.

Photo-etching technology is used to manufacture precious metal charms and earrings. The process consists of several stages. First, a graphic image of a charm or earring is transferred to a photographic tool and is replicated by computer control in an optimum layout. The tool is

then placed on a thin metal plate and passed through an exposure unit which photographically transfers the images from the tool onto that plate. Next, the metal plate passes by conveyer through an etching solution where a chemical milling of the exposed surfaces takes place. Finally, the etched pieces from the plate are cleaned, shaped, and polished.

The Company uses foil stamping and embossing, offset printing, die stamp and engraving presses, and laser technology in the manufacture of graduation announcements, diplomas, certificates, and other printed products.

MARKETING

There are numerous channels of distribution for fine jewelry, including jewelry stores (ranging from the independent store with one location to the large national chains), department stores, catalogue showrooms, warehouse clubs, and home shopping networks. The Company distributes its products through all of these channels.

As part of its marketing program, the Company provides a variety of customer support services designed to meet the varying needs of customers. For some customers, the Company designs product lines and develops total merchandising programs including displays and advertising to market these lines. The Company's sales staff provides quick reaction to customer pricing and design requirements. The Company utilizes computerized data bases and electronic data interfaces which assist these customers by providing information that may be used in marketing, merchandising, and inventory management. For the independent retail jewelers, the Company has designed promotional flyer programs through which marketing and merchandising support pertaining to a select group of products at specific price ranges is provided.

An increasing portion of retail sales in the fine jewelry industry is being made through discount department stores, warehouse clubs and television shopping networks. These customers are more specifically interested in unique designs, volume production, price and credit terms, as opposed to the above-mentioned support services.

The Fine Jewelry Group has a single product development organization built around product category specialists. Each product category is analyzed so that each category is limited to items providing the maximum return to the Company and its customers. Utilizing this structure, the Company believes it is able to be more responsive to trends in the marketplace.

Gold Lance and Balfour are engaged in the production and distribution of high school and college class rings on a made-to-order basis. Gold Lance distributes through retail jewelry stores, while Balfour markets directly to students on campus and at campus book stores. Each customer may choose from a wide variety of options. These selling methods enable Gold Lance and Balfour to maintain low levels of inventory. Gold Lance and Balfour have libraries of reusable tools and dies, allowing them to offer a large selection of styles, including fashion-oriented class rings with intricate designs.

In conjunction with its school ring sales, Balfour also offers a variety of graphics products, including graduation announcements, diplomas, and memory books, and novelty items, such as key chains, and pendants. Customized rings, insignia pins, and novelty items are also marketed to associations and organizations.

Balfour markets licensed products, particularly rings and jewelry licensed by the major professional sports organizations. The primary distribution channel is direct solicitation through television and print media.

The Company also markets directly from its Bangkok facility where wholesale buyers are able to select and direct order jewelry from the Company. The Company's products are also sold internationally by the Company's marketing groups and are exhibited at the major international jewelry trade fairs.

As of March 12, 1994, the Company had approximately \$26 million of orders believed to be firm, as compared to approximately \$31 million at a corresponding date last year. The Company believes that all of these orders will be filled during fiscal 1995. The Company believes that comparative open order information is not necessarily indicative of comparative results due to the high level of timing sensitivity in the fine jewelry business which depends significantly on orders from large retailers.

COMPETITION

The Company competes with both domestic and foreign jewelry suppliers, ranging in size from small regional suppliers to those which have national distribution capabilities. The principal competitive factors are price, quality, design, and customer service. Management believes that the Company has a reputation for providing superior customer service and delivering a quality product line with broad customer appeal. The Company tries to achieve relative cost savings as a result of the large volume of its purchases of diamonds and stones. Further, by manufacturing in higher quantities, the Company improves its ability to achieve higher margins.

The Company historically has competed in all of the channels of distribution across its price range and is therefore competing directly with the specialists in each distribution category. It has been most successful with retail jewelry stores and the department and discount store chains which are also buying the numerous marketing and credit related support services of the Company.

The Company also competes in the class ring industry which is dominated by a small number of companies. The industry is made up of two components, the "in-school" component in which ring orders are taken at the school by the suppliers, and the "retail" component in which local jewelry stores display samples and take orders. Historically, the "in-school" component of this industry has been heavily influenced by the school representative/sales person relationship. Factors which affect the strength of this relationship include delivery time, price, quality, design, and customer service. Class ring sales are affected by student

demographics and economic conditions. Management believes that the Company currently is competitive with other distributors with regard to the factors

listed above. Management believes that Jostens and CJC Holdings, Inc. combined currently represent a majority market share of this industry.

Obtaining and maintaining licenses with the major professional sports organizations is highly competitive. The Company's success has been as a result of achieving high sales performance through creative marketing and advertising coupled with strong design and manufacturing capability.

Management believes that Balfour's name recognition and association with the class ring business gives it a competitive advantage in the direct marketing of graphics products, such as diplomas, graduation announcements, and accessories.

SEASONALITY

The Company is impacted by the seasonal demands of its customers. A significant portion of sales in the fine jewelry industry is concentrated in the fall in anticipation of the holiday season. Balfour is also impacted by fluctuations in connection with the scholastic year. Accordingly, the Company's operating results, and working capital requirements fluctuate considerably during the year.

The following chart sets forth unaudited quarterly data for fiscal 1994 and fiscal 1993.

<TABLE> <CAPTION>

CAPITON				
	First	Second	Third	Fourth
	Quarter	Quarter	Quarter	Quarter
	Ended	Ended	Ended	Ended
Fiscal 1994	May 30,	August 29,	November 28,	February 27,
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>
Net sales	\$64,125,732	\$51,063,035	\$94,346,432	\$68,214,963
Gross profit	24,650,765	16,370,841	31,632,391	24,739,873
Net income (loss)	(498,954)	(3,090,822)	5,906,260	821,072
Income (loss)				
attributable to				
common stock-				
holders	(574 , 958)	(3,545,972)	5,451,106	353,869
Net income (loss)				
per common share	\$(0.04)	\$(0.15)	\$0.23	\$0.02

(MADI DA								
CAPTIONS	Direct.	0 1	ml- d d	To contib				
	First	Second	Third					
	Quarter	Quarter	Quarter	-				
Bi1 1000	Ended	Ended	Ended	Ended				
Fiscal 1993	May 31,	August 31,		February 28,				
Net sales	\$66,449,853		\$87,531,390					
Gross profit	23,051,036							
Net income (loss)	(2,832,388)	(10,674,704)	1,128,274	(34,916,774)(1)				
(1) During the fourth quarter of fiscal 1993, the Company recorded a restructuring charge related to its New York facility of \$5 million, a charge relating to the disposal of certain Balfour assets of approximately \$14.5 million, and expenses associated with recapitalizing the Company of approximately \$12.8 million. (See Notes 2 and 5 of Notes to Consolidated Financial Statements.)

\$(0.24)

SIGNIFICANT CUSTOMER

</TABLE>

Net income (loss) Net income (loss)

per common share

The Company's largest customer for a number of years has been the Zale Corporation and its affiliated companies including Gordon Jewelry Corporation. On July 30, 1993, this group of companies completed a reorganization under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court and emerged from bankruptcy as Zale Delaware, Inc. (Zale).

Sales to Zale were approximately \$33 million or 12% of consolidated sales in fiscal 1994 compared to \$38 million or 14% of consolidated sales in fiscal 1993 and \$44 million or 16% of consolidated sales in fiscal 1992. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Zale Bankruptcy." The loss of Zale as a customer of the Company or a substantial reduction in the amount of sales to Zale would have a material adverse effect on the

\$(0.86) \$0.09 \$(2.76)

RAW MATERIALS

The principal raw materials purchased by the Company are gold and precious and semi-precious stones. The Company currently takes delivery of most of its gold through consignment programs. As the gold selling price for orders is confirmed, the Company purchases the gold requirements at the then current market prices and any additional requirements for gold are held by the Company as a consignee. This technique enables the Company to match the price it pays for gold with the price it charges its customers. The Company pays a fee, which is subject to periodic change, for the value of the gold held by it during the period prior to sale. The Company has consignment arrangements in place with a group of suppliers of gold which provide for the consignment of up to approximately 100,000 troy ounces.

Colored precious and semi-precious stones are purchased by the Company mainly in Asia and Europe. Diamonds are purchased principally at major diamond markets throughout the world, including Bombay, Tel Aviv, Antwerp, and New York. The Company is not dependent on one supplier or a small number of suppliers for the purchases of these raw materials. Availability and cost of these materials are affected by market conditions and, when there is a period of volatility in the market, operating results may be affected.

EMPLOYEES

The Company employs, on average, 2,500 persons, with approximately 23% of these persons located in the Far East. The number of employees from quarter to quarter may vary significantly because of the seasonality of the Company's business. See "Narrative Description of Business--Seasonality." Of these 2,500 employees, approximately 600 are involved with selling and administrative functions of the Company, and the remainder are involved in the manufacturing functions of the Company.

The Company considers relations with its employees to be satisfactory. Management does not believe the Company would experience any significant difficulties in hiring or training additional employees at any of its facilities.

INDUSTRY PRACTICES

In the jewelry industry, traditionally the wholesaler has provided considerable working capital in the form of credit terms, inventory stocking, consignment transactions, and transactions with a right of return. The Company has historically provided this working capital, but in today's retail and banking environment, has become more selective in its commitment of resources. The Company is scrutinizing customer creditworthiness more closely and, as a result, is restricting customer credit and requires security before providing consignment inventory. The Company also is restricting the availability of consigned merchandise to items that are actively promoted by the customer.

TRADEMARKS AND COPYRIGHTS

While the Company maintains certain trademarks and copyrights on product styles and business names and enforces its rights relative to those trademarks and copyrights, these are not economically material to the Company and while the Company has licensing agreements with certain major professional sports organizations, the Company believes that it has no franchises or licenses which are of a material nature to the Company.

FINANCIAL INFORMATION ABOUT FOREIGN AND DOMESTIC OPERATIONS AND EXPORT SALES

For information on foreign and domestic operations, see Note 14, "Consolidating Financial Information and Segment Information," in Notes to Consolidated Financial Statements.

Item 2. PROPERTIES

Dallas, Texas

The Company occupies facilities in the United States and the Far East as described below. (1) $$<\mathtt{TABLE}>$$ $<\mathtt{CAPTION}>$

Square

Chelsea, Massachusetts Executive and

administrative offices,
manufacturing, marketing,
and distribution facility. 94,000 Leased/Owned
Administrative offices,

New York, New York (2)	<pre>marketing, and distribution facility. Administrative offices, manufacturing, marketing,</pre>	23,000	Leased
Attleboro, Massachusetts	<pre>and distribution facility. Administrative offices, manufacturing, marketing,</pre>	91,000	Owned
	and distribution facility.	257,000	Owned
Louisville, Kentucky	Manufacturing and		
	distribution facility.	42,000	Owned
Dallas, Texas	Manufacturing and		
	distribution facility.	55,000	Leased/Owned
Houston, Texas	Administrative offices, manufacturing, and		
	distribution facility.	31,000	Owned
Hong Kong	Administrative offices, manufacturing, and		
	distribution facility.	9,000	Leased
Bangkok, Thailand	Administrative offices, manufacturing, marketing,		
	and distribution facility.	36,000	Leased/Owned

< 173.15

- (1) The Company's interests in these properties are security for loans made by the Company's lenders. See Note 5 of Notes to Consolidated Financial Statements.
- (2) The New York City Industrial Development agency has the first security position in this property. See Note 5 of Notes to Consolidated Financial Statements. </TABLE>

The fine jewelry manufacturing and distribution business is seasonal. Historically, the Company's facilities operate in excess of full capacity during the peak demand part of the season and are underutilized during the slower portions of the season (See "Narrative Description of Business--Seasonality"). Additional capacity requirements are satisfied utilizing outside contractors and seasonal staffing is adjusted accordingly. The school ring business is also seasonal and its factories are impacted

similarly, but the total and peak demands on the school ring business are not sufficient to stress the capacity constraints at any time. The Company has recently consolidated manufacturing facilities to achieve higher average utilization rates and will increase the amount of its outsourcing as necessary.

During fiscal 1994, the Company leased a portion of its Chelsea, Massachusetts facility (approximately 44,000 square feet of combined manufacturing and administrative space) from Carey Realty Trust, a Massachusetts business trust, which is wholly owned by C. William Carey, the Chairman, President, and a major stockholder of the Company. The lease expires on August 31, 1998, and the Company has four five-year options to renew. The current lease provides for an annual rental payment (subject to a Consumer Price Index adjustment) on a net lease basis of \$475,000. The Company obtained comparison information from a third party when negotiating the current lease and believes that these lease arrangements are on terms no less favorable to the Company than could be obtained from unaffiliated third parties.

Management believes that all its facilities are well maintained, in $good\ condition\ and\ adequate\ for\ its\ present\ business.$

Item 3. LEGAL PROCEEDINGS

The Company is not party to any pending legal proceedings, other than ordinary routine litigation incidental to the business. In the opinion of management, adverse decisions on those legal proceedings, in the aggregate, would not have a materially adverse impact on the Company's business or financial condition.

It is the Company's current understanding that companies which may be considered predecessors to Balfour have been designated potentially responsible parties by the Environmental Protection Agency ("EPA") under the Comprehensive Environmental Response, Compensation and Liability Act of 1980 with respect to cleanup of hazardous waste in four cases. One of the parties that may be considered such a predecessor (the "1983 Owner") has, to date, assumed responsibility for all of these cases in accordance with understandings the 1983 Owner has reached with the party who bought the assets of the predecessor Balfour Company in 1983 (the "1988 Owner"). In the first of these cases, it is the Company's understanding that the predecessor 1983 Owner is participating in the cleanup and has provided financial assurance that it will pay its expected share of the cleanup expenses (which are currently estimated to be under \$200,000). In the other three cases, it is the Company's understanding that the 1983 Owner has settled its liability as a de minimis waste contributor in each case and has been given comprehensive releases from further liability for cleanup costs. The Company acquired the stock of Balfour from the 1988 Owner and believes that it did not assume responsibility for

these cases as a result of this acquisition. Since its acquisition of Balfour in 1988, the Company has never paid any amounts with respect to any of these matters and there are no outstanding claims against the Company or Balfour with respect to any of these matters. While it is possible that a person or agency could claim that Balfour as a successor to the 1983 Owner is jointly and severally liable for the cost of the entire cleanup in these cases, the Company believes that such a claim would have no merit and would vigorously defend and contest any such claim. Because of the assumption of responsibility for these

cases by the 1983 Owner and the small waste shares attributed to the 1983 Owner, Management believes that it is unlikely that the Company will suffer material liability in connection with these cases.

Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY-HOLDERS

 $\,$ There were no matters submitted to a vote of security-holders during the fourth quarter of fiscal 1994.

PART II

Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The Company's Class A Common Stock is traded on the American Stock Exchange (the "AMEX") under the symbol TNC. Set forth below are the high and low sales prices for the shares of Class A Common Stock as reported by the AMEX.

<table></table>		
<caption></caption>		
Class A Common		
Stock Price Range		
Fiscal Year Ended	High	Low
<s></s>	<c></c>	<c></c>
February 28, 1993:		
First Quarter	2 3/4	1 3/4
Second Quarter	3 1/4	1 1/4
Third Quarter	2 1/8	1 1/2
Fourth Quarter	3 1/4	2
February 27, 1994:		
First Quarter	3 7/8	2 3/1
Second Quarter	3 3/8	2 1/2
Third Quarter	3 1/8	2 1/2
Fourth Quarter	3 9/16	2 1/2

 | |There is no established public trading market in effect at this time for the Class B Common Stock. Shares of Class B Common Stock, however, are convertible on a share for share basis into shares of Class A Common Stock.

On April 11, 1994, there were 955 holders of record of Class A Common Stock and 31 holders of record of the Class B Common Stock. The Company's present policy is to reinvest its earnings in the business. No cash dividends have been paid during the last two fiscal years, and the Company has no intention to pay cash dividends in the foreseeable future.

The Company's ability to pay dividends is limited by its financing agreements and other outstanding indebtedness. As a result of these restrictions, the Company currently may not pay dividends.

Item 6. SELECTED FINANCIAL DATA

The following table presents certain selected consolidated financial data of the Company. The information for each of the five years in the period ended February 27, 1994, has been derived from consolidated financial statements audited by Arthur Andersen & Co., independent public accountants.

Statement of Operations Data:

<TABLE> <CAPTION>

Fiscal Year Ended (In thousands, except per share data)

Feb. 27, Feb. 28, Feb. 29, Feb. 28, Feb. 28, 1994 1993 (1) 1992 (2) 1991 1990

<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Net sales	\$277 , 750	\$270,364	\$272,194	\$410,402	\$423,939
Net income (loss)	3,138	(47,296)	(19,018)	1,249	6,613
Earnings (loss)					
per common					
share:	0.08	(3.80)	(1.58)	0.10	0.56

 | | | | |Balance Sheet Data:
<TABLE>
<CAPTION>

Fiscal Year Ended (In thousands)

	Feb. 27,	Feb. 28,	Feb. 29,	Feb. 28,	Feb. 28,
	1994	1993	1992	1991	1990
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Total assets	\$223,921	\$246,858	\$262,288	\$397,804	\$327,780
Senior debt	22,022	35,688	6,424	87,676	51,026
Subordinated debt	71,285	120,285	119,496	121,277	127,799
Exchangeable					
preferred stock	35,785	_	_	_	_

</TABLE>

- (1) In fiscal 1993, the Company recorded a restructuring charge related to its New York facility of \$5 million, a charge related to the disposal of certain Balfour assets of approximately \$14.5 million, and expenses associated with recapitalizing the Company of approximately \$14.4 million. See Notes 2 and 5 of Notes to Consolidated Financial Statements.
- (2) In fiscal 1992, the Company recorded restructuring and Zale bankruptcy charges of \$44 million and net gains from nonrecurring items of \$51 million. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" and Note 6 of Notes to Consolidated Financial Statements.
- Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Results of Operations

Fiscal 1994 Compared to Fiscal 1993

Net sales for the fiscal year ended February 27, 1994, increased approximately \$8 million or 3% from approximately \$270 million in fiscal 1993 to approximately \$278 million in fiscal 1994. Sales of fine jewelry increased approximately \$8 million or 5%, from approximately \$169 million in fiscal 1993 to approximately \$177 million in fiscal 1994. This increase was achieved despite a decline in sales to Zale of approximately \$5 million or 13% from \$38 million in fiscal 1993 to \$33 million in fiscal 1994. The increase in sales of fine jewelry is validation that the Company is achieving more effective new product development and sales efforts as a result of the 1993 restructuring and has been able to take advantage of an improving economy.

Gross profit for the fiscal year ended February 27, 1994, increased approximately \$6 million or 7% from \$91 million in fiscal 1993 to \$97 million in fiscal 1994. Gross profit margin improved from 33% for the fiscal year ended February 28, 1993, to 35% for the fiscal year ended February 27, 1994. Benefits from elimination of low-margin recognition products and entry into higher-margin sports specialty marketing were offset to some extent by continuing margin pressure in the fine jewelry business.

Selling, general and administrative expenses for fiscal 1994 declined approximately \$5 million or 6% from \$85 million in fiscal 1993 to \$80 million in fiscal 1994. As a percentage of net sales, selling, general and administrative expenses declined from 32% in fiscal 1993 to 29% in fiscal 1994. This decline results from consolidations related to the restructuring of the fine jewelry business.

Interest expense for the fiscal year ended February 27, 1994, declined approximately \$6 million from \$20 million in fiscal 1993 to \$14 million in fiscal 1994. The weighted average interest rate was approximately 11.24% for fiscal 1994 versus 12.3% for fiscal 1993. Average borrowings for the fiscal year ended February 27, 1994, declined approximately \$38 million from approximately \$163 million in fiscal 1993 to approximately \$125 million in fiscal 1994 due to the recapitalization completed on May 14, 1993. See Notes 5 of Notes to Consolidated Financial Statements.

During the fiscal year ended February 27, 1994, the Company had equity income of approximately \$1.1 million from its ownership of Little Switzerland, Inc. stock and approximately \$156,000 from its ownership of Solomon Brothers,

Limited stock. This compares to approximately \$1.9 million and approximately \$800,000, respectively, for the same period in fiscal 1993. Both companies are dependent, to different extents, on tourist travel and spending patterns. The general level of tourist activity has not met expectations, and the commitments for inventory and overhead have negatively impacted Little Switzerland, Inc.'s and Solomon Brothers, Limited's results of operations.

The Company has recorded a tax provision for fiscal 1994 of approximately 1 = 100 million. The tax provision was primarily due to state and foreign income taxes.

FISCAL 1993 COMPARED TO FISCAL 1992

Net sales for the fiscal year ended February 28, 1993, declined approximately \$2 million or .7% from approximately \$272 million in fiscal 1992 to approximately \$270 million in fiscal 1993. Sales of fine jewelry increased approximately \$6 million or 4%, from approximately \$163 million in fiscal 1992 to approximately \$169 million in fiscal 1993. This increase was achieved despite a decline in sales to Zale of approximately \$6 million or 14% from \$44 million in fiscal 1992 to \$38 million in fiscal 1993. The increase in sales in fine jewelry reflects the results of the reorganization that merged the sales and marketing areas of Town & Country, Feature, and Verilyte and provided the framework for more focused and creative product development and aggressive sales activity. Sales of education and recognition products were down approximately \$8 million or 7% from \$109 million in fiscal 1992 to \$101 million in fiscal 1993. As a result of the economic climate, many of the Company's corporate customers were forced to reduce work forces through cutbacks and attrition, thereby lowering the number of employee award recipients.

Gross profit for the fiscal year ended February 28, 1993, increased approximately \$4 million or 5% from \$87 million in fiscal 1992 to \$91 million in fiscal 1993. Gross profit margin improved from 32% for the fiscal year ended February 29, 1992 to 33% for the fiscal year ended February 28, 1993. This improvement was primarily the result of efficiencies and cost reductions in the fine jewelry business produced by the operational restructuring.

Selling, general and administrative expenses for fiscal 1993 declined approximately \$7 million or 8% from \$92 million in fiscal 1992 to \$85 million in fiscal 1993. As a percentage of net sales, selling, general and administrative expenses declined from 34% in fiscal 1992 to 32% in fiscal 1993. This decline was primarily a result of reductions relating to the restructuring of the fine jewelry business.

Interest expense for the fiscal year ended February 28, 1993, declined approximately \$5 million from \$25 million in fiscal 1992 to \$20 million in fiscal 1993. The weighted average interest rate was approximately 12.3% for the fiscal year ended February 28, 1993, as compared to approximately 11.7% for the same period in fiscal 1992. Average borrowings for the fiscal year ended February 28, 1993, declined approximately \$52 million from approximately \$215 million in fiscal 1992 to approximately \$163 million in fiscal 1993.

Interest income for the fiscal year ended February 28, 1993, declined from approximately \$3.3 million in fiscal 1992 to approximately \$680,000 in fiscal 1993 as a result of lower amounts of funds being held in interest bearing accounts.

During the fiscal year ended February 28, 1993, the Company had equity income of approximately \$1.9 million from its ownership of Little Switzerland, Inc. stock and approximately \$800,000 from its ownership of Solomon Brothers, Limited stock. This compares to approximately \$3.4 million and approximately \$1.0 million, respectively, for the same period in fiscal 1992. The reduction

in equity income from Little Switzerland, Inc. was the result of the Company owning 100% of Little Switzerland, Inc. for the first five months of fiscal 1992 compared with approximately 32% for all of fiscal 1993.

During fiscal 1993, the Company recorded approximately \$34 million of nonrecurring charges related to recapitalizing and restructuring the business. Approximately \$5 million of this charge related to the Company's New York facility, approximately \$14.5 million related to the disposal of certain assets at Balfour, and \$14.4 million related to expenses associated with the Company's recapitalization. (See Notes 2 and 5 of Notes to Consolidated Financial Statements.)

Although the Company had a pretax loss of approximately \$46 million for the fiscal year ended February 28, 1993, the Company recorded a tax provision of approximately \$1 million. The tax provision was primarily due to the Company's inability to fully recognize the tax benefits of operating losses in certain jurisdictions as well as state and foreign income taxes.

FISCAL 1992 COMPARED TO FISCAL 1991

Net sales declined from \$410 million in fiscal 1991 to \$272 million in fiscal 1992 with \$54 million of the decline due to the deconsolidation of Little Switzerland, Inc. Comparable net sales for fiscal 1992 were down \$85 million or 24% from \$357 million in fiscal 1991 to \$272 million in fiscal 1992. Although sales declined in all of the Company's divisions, reduced sales in the traditional fine jewelry division accounted for the most significant portion of the decline. Sales in this division declined from \$237 million in fiscal 1991 to \$163 million in fiscal 1992, a decline of approximately \$74 million or 31% from fiscal 1991. Such reductions were primarily the result of the economic recession, which led to a decrease in consumer spending for jewelry. This, in turn, resulted in a reduction in jewelry purchases by large jewelry store chains, as such chains sought to use inventory already in stock to meet lower sales. Several large jewelry store chains have experienced severe financial difficulties due to the economic recession and, in many cases, very high debt service requirements, and have sought to reduce inventory purchases in an effort to conserve cash. In addition, sales to the Company's largest customer, Zale, decreased from \$106 million in fiscal 1991 to \$44 million in fiscal 1992. See "Zale Bankruptcy."

Gross profits declined from \$143 million in fiscal 1991 to \$87 million in fiscal 1992, and gross profit margins for fiscal 1992 declined to 32% of net sales from 35% in fiscal 1991. After elimination of the gross profit impact of Little Switzerland, Inc., gross profits declined \$31 million from \$118 million to \$87 million and gross profit margins declined to 32% of net sales in fiscal 1992 from 33% of adjusted net sales in fiscal 1991. Of the \$31 million decrease in gross profits, approximately \$27 million or 87% of the decrease was the result of the decrease in sales volume and approximately \$4 million or 13% was the result of margin decline. The Company believes that a majority of this \$4 million decrease resulted from the Company's inability to reduce manufacturing overhead at the same rate as the decline in sales, and that less than half represents accruals related to customer allowances.

In fiscal 1992, the Company recorded restructuring and Zale bankruptcy charges of \$44 million. These expenses consisted of a charge-off of approximately \$13 million in connection with outstanding trade accounts receivable from Zale and merchandise consigned to Zale, a charge of approximately \$15 million representing the costs that the Company has incurred and will incur with regard to the disposal of inventory which is considered to be inconsistent with the sales and marketing plan for the future, a charge of approximately \$13 million of severance and related payments and a charge of approximately \$3 million of physical renovation and merger costs and various other transition and start-up costs. See "Zale Bankruptcy."

Selling, general and administrative expenses decreased \$23 million to \$92 million or 34% of net sales in fiscal 1992 as compared with \$115 million or 28% net sales in fiscal 1991. After eliminating the impact of Little Switzerland, Inc., selling, general and administrative expenses decreased \$6 million to \$92 million or 34% of net sales as compared with \$98 million or 28% of adjusted net sales in fiscal 1991. This increase of selling, general and administrative expenses as a percentage of net sales resulted from the decline in net sales which occurred in fiscal 1992, without a commensurate reduction in fixed costs. The effect of this decline in sales was partially offset by a reduction in comparable selling, general and administrative expenses from fiscal 1991 to fiscal 1992. This reduction was primarily due to the reorganization at Balfour, which resulted in substantial cost savings and more efficient operations. In the traditional fine jewelry business of the Company, cost reductions are primarily the result of variable costs, such as commissions and payroll, being reduced as a consequence of the lower level of business.

Interest expense declined from \$29 million in fiscal 1991 to \$25 million in fiscal 1992, as a result of lower average borrowings in fiscal 1992, as well as a reduction in the average interest rate paid in fiscal 1992 versus fiscal 1991 from 12.2% in fiscal 1991 to 11.7% in fiscal 1992. Interest and other income increased from \$1 million in fiscal 1991 to \$3 million in fiscal 1992, as a result of the Company having had larger cash positions in interest-bearing accounts during fiscal 1992.

In fiscal 1992, the Company recorded net gains from nonrecurring items totaling \$51 million. These items included a gain on the sale of approximately 68% of the common stock of Little Switzerland, Inc. of \$45 million and a gain on the sale of approximately 30% of the common stock of Essex of \$11 million, offset by total fees and expenses associated with the above sales and the banking agreements of \$5 million.

In fiscal 1992, the Company recorded equity in net income of Little Switzerland, Inc. of \$3 million. This figure compares to fiscal 1991 Little Switzerland, Inc. equity income of \$6 million after adjusting the consolidated 1991 figures. The decline in equity in Little Switzerland, Inc. net income in fiscal 1992 is the result of the sale of 68% of the ownership during fiscal 1992. For additional discussion of this transaction, see Note 1 of Notes to Consolidated Financial Statements.

Although the Company generated a substantial loss in fiscal 1992, the Company recorded a tax provision of \$3 million in this year. The tax provision was primarily due to the Company's inability to fully recognize the tax benefits of operating losses in certain jurisdictions as well as state and foreign income taxes.

ZALE BANKRUPTCY

The Company's largest customer for a number of years has been the Zale Corporation and its affiliated companies including Gordon Jewelry Corporation. On July 30, 1993, this group of companies completed a reorganization under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court and emerged from bankruptcy as Zale Delaware, Inc. (Zale).

The Company has reached agreement on most issues with the new Zale concerning the Company's claim of approximately \$40 million, filed with the Bankruptcy Court, representing the net outstanding balance of trade accounts receivable and the wholesale value of the consignment inventory as of the date of Zale's bankruptcy petition.

The Company's Consolidated Financial Statements at February 28, 1992, originally reflected a net valuation for the claim of approximately \$13 million, which was classified as Other Assets in the Consolidated Balance Sheets, due to the uncertainty of the timing of a final settlement. The Company has subsequently received proceeds from Zale and from liquidation of claim assets of approximately \$7 million. The Consolidated Financial statements at February 27, 1994, reflect a net valuation of approximately \$6 million, representing management's estimate of the value of the remaining claim related assets.

The Company continues to conduct business with Zale.

LIQUIDITY AND WORKING CAPITAL

Cash provided by operations during fiscal 1994 was approximately \$18 million. Net income adjusted for noncash income and expenses contributed approximately \$12 million to operating activities. Dividends received from Solomon Brothers, Limited contributed an additional \$2 million to operating cash.

Proceeds from the sale of a portion of the Company's investment in Solomon Brothers, Limited, approximated \$3.5 million. Cash used for fixed asset acquisitions was approximately \$4 million.

Cash used in financing activities was approximately \$30 million, including \$8 million of payments for expenses associated with the recapitalization. The Company is required to escrow, for the benefit of the holders of the senior secured notes, cash payments resulting from share redemptions and dividends, related to its investment in Solomon Brothers, Limited and net proceeds with respect to the Zale bankruptcy claim. During fiscal 1994, approximately \$10 million of Senior Secured Notes were redeemed with such proceeds.

On March 29, 1994, the Company gave written notice to Solomon Brothers of the Company's intention to redeem 70,000 additional shares. It is doubtful that Solomon Brothers will be able to make this payment when it becomes due. The Company believes its investments are realizable, but is unable to estimate the timing of future redemption payments from Solomon Brothers.

The Company believes that it can meet its future working capital needs through cash flow from operations and from its secured borrowing facility.

FINANCIAL CONDITION

In order to significantly reduce the amount of the Company's cash interest and principal requirements and to satisfy the Company's near-term and long-term liquidity needs, the Company completed a major recapitalization on May 14, 1993.

This recapitalization revised the Company's consolidated capitalization, including debt structure, to be consistent with the Company's current and expected operating performance levels. The amount of debt outstanding has been reduced and a significant portion of the old subordinated debt has been exchanged for new debt, shares of Class A Common Stock and Exchangeable Preferred Stock.

The new debt structure consists of a new revolving credit agreement that has been obtained from Foothill Capital Corporation to provide secured financing in an aggregate amount of up to \$30 million, new

gold consignment agreements that have been obtained from the Company's current gold suppliers to provide an aggregate gold consignment availability of up to approximately 100,000 troy ounces, \$30 million principal amount of the Company's 11 1/2% Senior Secured Notes due September 15, 1997, which were purchased by various investors, approximately \$53 million principal amount of the Company's 13% Senior Subordinated Notes due May 31, 1998, issued as a component of the exchange together with approximately \$7 million of the Company's previously existing subordinated debt remaining after the exchange. See Note 5 of Notes to Consolidated Financial Statements.

LOSS ON ASSETS HELD FOR SALE OR DISPOSAL

In fiscal 1993, the Company's management decided to make changes with respect to certain of the operations of its Balfour subsidiary. As a result of this decision, the Company sold or disposed of certain inventory and equipment no longer considered necessary to its modified business. As a result of these sales and disposals of assets, the Company recognized a pretax charge in the fourth quarter of fiscal 1993 of \$14.5 million which management believes is adequate to complete the disposals and planned changes.

INFLATION

The Company's operating expenses are directly affected by inflation, resulting in an increased cost of doing business. Because the cost of sales depends on the price of raw materials bought in markets located throughout the world, the Company is influenced by inflation on an international basis. In addition, gold prices are affected by political factors, by changing perceptions of the value of gold relative to currencies and by inflationary pressures.

The Company believes that inflation does not currently have a material effect on the Company's operating expenses, although current rates of inflation are not necessarily indicative of future effects of inflation on the Company, and thus, inflation could have a material effect on the Company's operating expenses in the future.

Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The following consolidated financial statements of Town & Country Corporation and subsidiaries are included as part of this Form 10-K:

Report of Independent Public Accountants	F-2
Consolidated Balance Sheets - February 27, 1994 and February 28, 1993	F-3
Consolidated Statements of Operations - Years Ended February 27, 1994, February 28, 1993, and February 29, 1992	F-4
Consolidated Statements of Stockholders' Equity - Years Ended February 27, 1994, February 28, 1993, and February 29, 1992	F-5
Consolidated Statements of Cash Flows - Years Ended February 27, 1994, February 28, 1993, and February 29, 1992	F-6
Notes to Consolidated Financial Statements	F-8

CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND Item 9. FINANCIAL DISCLOSURE

PART III

Item 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

Information concerning the age and principal occupation of each director and executive officer is set forth under the captions "Election of Directors," "Executive Officers," and "Executive Compensation" in the Proxy Statement and is incorporated herein by reference.

Item 11. EXECUTIVE COMPENSATION

Information concerning compensation of directors and

executive officers of the Registrant is set forth under the captions "Board Meetings, Committees, Attendance and Fees," "Executive Officers," and "Executive Compensation" in the Proxy Statement and is incorporated herein by reference.

Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Security ownership of executive officers and directors is set forth under the caption "Election of Directors" and "Security Ownership of Principal Stockholders and Management" in the Proxy Statement and is incorporated herein by reference.

Solely for the purpose of calculating the aggregate market value of the voting stock held by non-affiliates of the Registrant as set forth on the cover of this report, it has been assumed that directors and executive officers of the Registrant are affiliates.

Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information related to certain transactions with directors of the Registrant is set forth under the caption "Certain Transactions and Business Relationships" in the Proxy Statement and is incorporated herein by reference.

PART IV

Item 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

(A) DOCUMENT LIST

1. Financial Statements

The following consolidated financial statements of Town & Country Corporation and Subsidiaries are included in Item 8:

	ro	age
	Report of Independent Public Accountants	₹-2
	Consolidated Balance Sheets - February 27, 1994	?-3
	Consolidated Statements of Operations - Years	₹-4
	Consolidated Statements of Stockholders' Equity Years Ended February 27, 1994, February 28, 1993, and February 29, 1992	?-5
	Consolidated Statements of Cash Flows - Years Ended February 27, 1994, February 28, 1993, and February 29, 1992	₹ - 6
	Notes to Consolidated Financial Statements	?-8
· .	Financial Statement Schedules	
	Report of Independent Public Accountants	-32
	Schedules:	
	VIII Valuation Accounts	-33
	IX Short-term Borrowings	-34

Schedules other than those listed above are omitted because of the absence of the condition under which they are required or because the required information is reflected in the financial statements or notes thereto.

3. Exhibits

3.1	Restated Articles of Organization, as amended*7*(3.1)
3.2	By-laws, as amended
4.1	Amended and Restated Indenture governing 10 $1/4\%$ *7*(4.1) Subordinated Notes due 1995 (the "Old 10 $1/4\%$ Notes"), dated as of $5/14/93$, from Town & Country Corporation to The Bank of New York, as Trustee.
4.2	Amended and Restated Indenture governing 13%*7*(4.2) Senior Subordinated Notes due 12/15/98, (the "Old 13% Notes), dated as of 5/14/93, from Town & Country Corporation to State Street Bank and Trust Company, as Trustee.
4.3	Supplemental Indenture relating to the Old 10 $1/4\%$ *7*(4.3) Notes, dated as of $5/14/93$, from Town & Country Corporation to The Bank of New York, as Trustee.
4.4	Supplemental Indenture relating to the Old 13%*7*(4.4) Notes, dated as of $5/14/93$, from Town & Country Corporation to State Street Bank and Trust Company, as Trustee.
4.5	Indenture governing 11 1/2% Senior Secured Notes*7*(4.5) due 9/15/97, dated as of 5/14/93, from Town & Country Corporation to Shawmut Bank, N.A., as Trustee.
4.6	Indenture governing 13% Senior Subordinated Notes*7*(4.6) due $5/31/98$, dated as of $5/14/93$, from Town & Country Corporation to Bankers Trust Company, as Trustee.
4.7	Certificate of Vote of Directors Establishing the*7*(4.7) Exchangeable Preferred Stock, par value \$1.00 per share, dated as of $5/14/93$.
Material C	ontracts:
10.1	1989 Employee Stock Purchase Plan of the #1#(10.21) Registrant.
10.2	Non-Qualified Stock Option dated 7/19/89, from#2#(10.31) the Registrant to Jerome Peterson.
10.3	1985 Amended and Restated Stock Option Plan of $\star 2\star (10.1)$ the Registrant.
10.4	Amendment dated 7/27/89, to the Lease Agreement *5*(10.8) between Carey Realty Trust and Town & Country Corporation.
10.5	Amendment dated 7/1/87, to the Lease Agreement *3*(10.3) between the Registrant and Carey Realty Trust dated 9/1/84.
10.6	Lease Agreement between the Registrant and Carey $^{\star}1^{\star}(10.2)$ Realty Trust dated 9/1/84.
10.7	Lease dated 9/1/85, between the New York City#2#(10.30) Industrial Development Agency and Feature Enterprises, Inc.
10.8	First Amendment to Lease Agreement dated as of *7*(10.8) 5/1/93, between the New York City Industrial Development Agency and Town & Country Fine Jewelry Group, Inc.
10.9	Amended and Restated Consignment Agreement by *7*(10.9) and between Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and Fleet Precious Metals, Inc. dated as of 5/14/93.
10.10	Amended and Restated Consignment Agreement by*7*(10.10) and between Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and Rhode Island Hospital Trust National Bank dated as of 5/14/93.

10.11	Amended and Restated Consignment Agreement by*7*(10.11) and between Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and ABN Amro Bank, N.V. dated as of 5/14/93.
10.12	Amended and Restated Consignment Agreement by*7*(10.12) and between Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and Republic National Bank of New York dated as of 5/14/93.
10.13	Registration Rights Agreement between Little *6*(10.13) Switzerland, Inc. and Switzerland Holding, Inc. dated as of $7/17/91$.
10.14	Letter Agreement dated as of 4/6/93, between*7*(10.14) Little Switzerland, Inc. and Town & Country Corporation relating to the Switzerland Holding, Inc. Registration Rights Agreement.
10.15	Loan Agreement dated as of 5/14/93, by and among*7*(10.15) Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and Foothill Capital Corporation.
10.16	Collateral Agency and Intercreditor Agreement*7*(10.16) dated as of 5/14/93, by and among Town & Country Corporation, L.G. Balfour Company, Inc., Gold Lance, Inc., and Town & Country Fine Jewelry Group, Inc. and Foothill Capital Corporation, Fleet Precious Metals, Inc., Rhode Island Hospital Trust National Bank, Republic National Bank, ABN Amro Bank N.V., Bankers Trust Company, Shawmut Bank, N.A., and Chemical Bank.
10.17	Form of 1993 Management Stock Option#4#(10.23)
10.18	Registration Rights Agreement between Town &*6*(10.19) Country Corporation and The First National Bank of Boston, The Federal Deposit Insurance Corporation, as Receiver of New Bank of New England, N.A., as Assignee of Federal Deposit Insurance Corporation, as Receiver of Bank of New England, N.A., Chemical Bank (as successor to Manufacturer's Hanover Trust Company) and The Chase Manhattan Bank, N.A. dated as of 6/15/92.
10.19	Form of Executive Employment Agreement between*4*(10.33) the Registrant and C. William Carey effective as of $3/1/89$.
10.20	Form of Executive Employment Agreement between*4*(10.34) the Registrant and Francis X. Correra effective as of $3/1/89$.
10.21	Key Man Life Insurance Policy for C. William $\#3\#(10.22)$ Carey.
10.22	Trust Agreement dated as of $5/14/93$, between *7*(10.22) Town & Country Corporation and Baybank, as Trustee.
10.23	Registration Effectiveness Agreement dated *7*(10.23) as of $5/14/93$, between Town & Country Corporation and Certain Funds managed by Fidelity Management & Research Company.
11	Earnings per Share Computations Filed Herewith
22	Subsidiaries of the Registrant Filed Herewith
24.1	Consent of Arthur Andersen & Co Filed Herewith

1 Incorporated by reference to the designated exhibit of the Registration Statement on Form S-1 No. 2-97557 filed June 21, 1985.

- *2* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed May 26, 1987.
- *3* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed May 18,
- *4* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed May 26, 1989
- *5* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed May 25, 1990
- *6* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed July 6, 1992
- *7* Incorporated by reference to the designated exhibit in the Annual Report on Form 10-K, Commission File number 0-14394 filed May 27, 1993.
- #1# Incorporated by reference to the designated exhibit of the Registration Statement on Form S-2 No. 33-25092 filed October 20, 1988.
- #2# Incorporated by reference to the designated exhibit of Amendment No. 2 to the Registration Statement on Form S-2 No. 33-25437 filed December 12, 1988.
- #3# Incorporated by reference to the designated exhibit of Amendment No. 2 to the Registration Statement on Form S-4 No. 33-49028 filed September 15, 1992.
- #4# Incorporated by reference to the designated exhibit of Amendment No. 6 to the Registration Statement on Form S-4 No. 33-49028 filed March 12, 1993.
- (B) REPORTS ON FORM 8-K

No Form 8-K was issued by the Registrant during the quarter ended February 27, 1994.

SIGNATURES

Pursuant to the requirements of Section 13 or $15\,\mathrm{(d)}$ of the Securities Exchange Act of 1934, this Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TOWN & COUNTRY CORPORATION (Registrant)

Date: May 16, 1994 By: /s/ C. William Carey C. William Carey, President

Pursuant to the requirements of the Securities Exchange $\,$ Act of 1934, this report has been duly signed below by the following persons on behalf of the Registrant and in the capacities and on the date set forth above.

Principal Executive Officer:

/s/ C. William Carey President, Treasurer, and C. William Carey Director

 ${\tt Principal \ Financial \ and \ Accounting \ Officer:}$

/s/ Francis X. Correra Senior Vice President and Francis X. Correra Chief Financial Officer

/s/ Richard E. Floor Director Richard E. Floor

/s/ Philip H. Cahalin Philip H. Cahalin

Director

/s/ Charles Hill Charles Hill Director

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED FINANCIAL STATEMENTS

TOGETHER WITH AUDITORS' REPORT

Report of Independent Public Accountants

To Town & Country Corporation:

We have audited the accompanying consolidated balance sheets of TOWN & COUNTRY CORPORATION (a Massachusetts corporation) and subsidiaries as of February 27, 1994 and February 28, 1993, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended February 27, 1994. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Town & Country Corporation and subsidiaries as of February 27, 1994 and February 28, 1993, and the results of their operations and their cash flows for each of the three years in the period ended February 27, 1994, in conformity with generally accepted accounting principles.

Arthur Andersen & Co.

Boston, Massachusetts April 21, 1994

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

<TABLE>
<CAPTION>
ASSETS

February 27, February 28, 1994 1993 (C) (C) (C) (CURRENT ASSETS:

Cash and cash equivalents (Note 1) \$3,273,876 \$15,353,259 Restricted cash (Note 1) 37,971 - Accounts receivable, less allowances for

doubtful accounts of \$5,510,000 and \$4,910,000 at February 27, 1994 and		
February 28, 1993, respectively Inventories (Note 1)	55,623,418 75,029,397	51,619,404 74,330,038
Prepaid expenses and other current assets	3,991,883	6,459,519
Total current assets	137,956,545	147,762,220
PROPERTY, PLANT AND EQUIPMENT, at cost	50.040.500	55 050 040
(Note 1) Less-Accumulated depreciation	79,340,723 33,636,099	76,970,012 30,361,895
	45,704,624	46,608,117
INVESTMENT IN LITTLE SWITZERLAND, INC. (Note 1)	13,304,089	12,198,203
INVESTMENT IN SOLOMON BROTHERS, LIMITED (Note 12)	13,734,000	19,202,183
OTHER ASSETS (Notes 1 and 3)	13,221,467 \$223,920,725	21,087,580 \$246,858,303
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Notes payable to banks (Note 5)	\$ -	\$7,250,000
Current portion of long-term debt (Note 5)	1,479,590	3,667,662
Accounts payable	12,727,357	10,822,914
Accrued expenses (Note 1) Accrued taxes (Notes 1 and 8)	19,956,332 874,253	40,989,082 386,072
Total current liabilities	35,037,532	63,115,730
LONG-TERM DEBT, less current portion (Note 5)	91,827,239	152,305,678
OTHER LONG-TERM LIABILITIES	2,093,755	3,256,646
COMMITMENTS AND CONTINGENCIES (Note 9) MINORITY INTEREST EXCHANGEABLE PREFERRED STOCK, \$1.00 par value	3,843,117	3,436,393
Authorized2,700,000 shares Issued and outstanding2,533,255 shares (Note 5) STOCKHOLDERS' EQUITY (Notes 1, 5, 7, 10, and 11):	35,785,399	-
Preferred stock, \$1.00 par value— Authorized and unissued—2,300,000 shares Class A Common Stock, \$.01 par value— Authorized—40,000,000 shares Issued and outstanding—20,755,901 and	-	-
10,000,309 shares at February 27, 1994 and February 28, 1993, respectively Class B Common Stock, \$.01 par value- Authorized8,000,000 shares Issued and outstanding2,670,693	207,559	100,003
shares at February 27, 1994 and February 28, 1993	26,707	26,707
Additional paid-in capital	69,909,485	41,111,259
Retained earnings (deficit)	(14,810,068)	(16, 494, 113)
Total stockholders' equity	55,333,683 \$ 223,920,725	24,743,856 \$ 246,858,303

The accompanying notes are an integral part of these consolidated financial statements.

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

<TABLE> <CAPTION>

</TABLE>

COST OF SALES		180,356,292		179,833,372		105 445 003
	ć	, ,				
Gross profit	Ş	97,393,870	Þ	90,530,679	Þ	86,748,156
RESTRUCTURING CHARGE		-		5,000,000		31,003,391
ZALE BANKRUPTCY CHARGE		-		_		12,615,542
SELLING, GENERAL & ADMINISTRATIVE EXPENSES		80,221,216		85,250,214		92,456,170
Income (loss) from operations	\$	17,172,654	\$	280,465	\$	(49,326,947)
•						
INTEREST EXPENSE		(14,044,933)		(20,092,759)		(25,067,154)
INTEREST AND OTHER INCOME, net		698,829		680,540		3,256,571
NET (LOSS) GAIN ON NONRECURRING ITEMS (Notes 2 and 6)		-		(14,500,000)		50,871,674
RECAPITALIZATION EXPENSES (Note 5)		-		(14,440,000)		_
INCOME FROM AFFILIATES (Notes 1 and 12)		1,262,347		2,721,630		4,389,307
MINORITY INTEREST (Note 1)		(941,341)		(989, 336)		(615,870)
Income (loss) before provision for income taxes						
and extraordinary gain	\$	4,147,556	\$	(46,339,460)	\$	(16,492,419)
PROVISION FOR INCOME TAXES (Notes 1 and 8)		1,010,000		956,132		3,252,131
Income (loss) before extraordinary gain	\$	3,137,556	\$	(47,295,592)	\$	(19,744,550)
EXTRAORDINARY GAIN FROM EXTINGUISHMENT OF DEBT		-		_		726,343
Net income (loss)	\$	3,137,556	\$	(47,295,592)	\$	(19,018,207)
ACCRETION OF DISCOUNT ON EXCHANGEABLE PREFERRED STOCK		1,453,511		_		_
Income (loss) attributable to common stockholders	\$	1,684,045	\$	(47,295,592)	\$	(19,018,207)
EARNINGS (LOSS) PER COMMON SHARE (Notes 1, 10, and 11):						
Income (loss) before extraordinary gain	\$	0.08	\$	(3.80)	\$	(1.64)
Extraordinary gain		-		_		0.06
Net income (loss) per common share	\$	0.08	\$	(3.80)	\$	(1.58)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING				, ,		, ,
(Notes 1, 10, and 11)		21,205,949		12,450,290		12,005,752

</TABLE>

The accompanying notes are an integral part of these consolidated financial statements.

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

FOR THE YEARS ENDED FEBRUARY 27, 1994, FEBRUARY 28, 1993, AND FEBRUARY 29, 1992

<TABLE> <CAPTION>

10.12.2.0.1.		Class A Class B Common Stock Common Stock					
<\$>	Number of Shares <c></c>	Par Value \$.01 <c></c>	Number of Shares <c></c>	Par Value \$.01 <c></c>	Additional Paid-in Capital <c></c>		Total Stockholders' Equity <c></c>
BALANCE, February 28, 1991 Net proceeds from the exercise of options to purchase common stock	9,290,185	\$92,901		\$ 26,717	\$39,516,807		\$ 89,456,111
(Notes 10 and 11) Conversion of Class B Common Stock	82,658	827	-	-	269,877	_	270,704
into Class A Common Stock	1,179	12	(1,179)	(12)	-	_	-
Net loss	-	-	-	-	-	(19,018,207)	(19,018,207)
BALANCE, February 29, 1992 Share issuance related to Forbearance	9,374,022	\$93,740	2,670,464	\$ 26,705	\$39,786,684	\$ 30,801,479	\$ 70,708,608
Agreements Net proceeds from the exercise of options to purchase common stock	602,224	6,022	-	-	1,273,704	-	1,279,726
(Notes 10 and 11) Conversion of Class B Common Stock	24,292	243	-	-	50,871	-	51,114
into Class A Common stock	(229)	(2)	229	2	-	-	-
Net loss	-	-	-	-	-	(47,295,592)	(47,295,592)
BALANCE, February 28, 1993 Share issuance related to	10,000,309	\$100,003	2,670,693	\$ 26 , 707	\$41,111,259	\$(16,494,113)	\$ 24,743,856
exchange offer Share issuance related to purchase	9,992,648	99,927	-	-	26,755,361	_	26,855,288
commitment on senior secured notes Accretion of discount on	750,000	7,500	-	-	2,008,125	_	2,015,625
exchangeable preferred stock Net proceeds from the exercise of options to purchase common stock	-	-	-	-	-	(1,453,511)	(1,453,511)
(Notes 10 and 11) Net income	12,944 -	129	-	-	34,740	3,137,556	34,869 3,137,556
BALANCE, February 27, 1994	20,755,901	\$207,559	2,670,693	\$ 26,707	\$69,909,485	\$(14,810,068)	\$ 55,333,683

The accompanying notes are an integral part of these consolidated financial statements.

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

</TABLE>
<TABLE>
<CAPTION>

	For the Year Ended				
	February 27, 1994	-	February 29, 1992		
<\$>	<c></c>	<c></c>	<c></c>		
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income (loss)	\$ 3,137,556	\$ (47,295,592)	\$ (19,018,207)		
Adjustments to reconcile net income (loss) to net cash					
provided by (used in) operating activities					
Provision for loss on Zale accounts receivable and consigned					
inventory (Note 3)	=		12,615,542		
Depreciation and amortization	5,628,451	8,667,787	10,936,253		
Gain on disposal of fixed assets	(113,162)	(2,583,573)			
Loss on restructuring	=	5,000,000	-		
Gain on extinguishment of debt	-	-	(726 , 343)		
Loss on assets held for sale or disposal (Note 2)	=	14,500,000	-		
Gain on subsidiary sale of stock	-	-	(56,142,690)		
Bank fees paid by issuance of stock	-	, -, -			
Undistributed earnings of affiliates, net of minority interest	(227,894)	(1,453,506)	(3,450,856)		
Interest paid with issuance of debt (Note 5)		-	-		
Ordinary dividends received from affiliate	2,045,532	-	2,671,150		
Change in assets and liabilities, net of effects from the					
deconsolidation of Little Switzerland, Inc. and					
restructuring (Note 1)					
(Increase) decrease in accounts receivable		(9,166,453)			
(Increase) decrease in inventories	(1,595,015)	(1,623,039)	17,438,888		
(Increase) decrease in prepaid expenses and other					
current assets		2,657,448			
(Increase) decrease in other assets		3,163,549			
Increase (decrease) in accounts payable		950 , 586			
Increase (decrease) in accrued expenses		11,042,155			
Increase (decrease) in accrued and deferred taxes		(1,022,665)			
Increase (decrease) in other liabilities	(1,162,891)	(307,250)	472,167		
Net cash provided by (used in) operating activities	\$ 17,976,867	\$ (16,196,849)	\$ (11,245,306)		

The accompanying notes are an integral part of these consolidated financial statements.

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Continued)

	For the Year Ended					
		February 28,	- '			
	1994	1993	1992			
CASH FLOWS FROM INVESTING ACTIVITIES:						
Proceeds from sale of fixed assets	\$ 222,746	\$ 3,889,387	\$ 2,854,248			
Capital expenditures	(4,056,307)	(3,519,205)	(3,052,783)			
Proceeds from sale of investments	3,486,000	=	=			
Proceeds from sale of Little Switzerland, Inc. stock (Note 1)	-	-	63,772,369			
Proceeds from sale of Essex International Company						
Limited stock	_	-	14,420,778			
Net cash provided by (used in) investing activities	\$ (347,561)	\$ 370,182	\$ 77,994,612			
CASH FLOWS FROM FINANCING ACTIVITIES:						
Change in unsecured notes payable	\$ -	\$ -	\$ (38,300,000)			
Payments on revolving credit facilities	(206,869,004)	-	-			
Proceeds from borrowings under revolving credit facilities	206,869,004	-	=			
Decrease (increase) in restricted cash	(37,971)	-	-			
Payments to retire credit facility	(37,250,000)	-	-			
Proceeds from senior secured notes	30,000,000	-	-			
Payments on other debt	(13,666,180)	(11,486,285)				
Payments to retire subordinated debt	_	_	(1,637,500)			

Payment of dividend by Essex to minority interests Proceeds from the issuance of debt Proceeds from the issuance of common stock Payments for recapitalization expenses	(534,617) - 34,869 (8,254,790)	(1,419,431) 31,000,000 57,136	(260,712) 17,000,000 270,704
Net cash provided by (used in) financing activities	\$ (29,708,689)	\$ 18,151,420	\$ (104,179,442)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	\$ (12,079,383)	13,028,506	\$ (37,430,136)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	15,353,259		50,458,642
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 3,273,876		\$ 13,028,506
SUPPLEMENTAL CASH FLOW DATA: CASH PAID DURING THE YEAR FOR: Interest Income taxes			

 \$ 6,104,397 | \$ 10,693,175 | \$ 25,548,797 || | \$ 589,730 | \$ 712,606 | \$ 759,761 |
The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its controlled domestic and foreign subsidiaries. All significant intercompany transactions have been eliminated.

Reclassifications

Certain reclassifications have been made to the prior years' financial statements to conform with the presentation of the fiscal 1994 financial statements.

Cash and Cash Equivalents

Cash equivalents include highly liquid investments with original maturities of three months or less.

Restricted Cash

Restricted cash includes cash payments from the Company's investment in Solomon Brothers, Limited and cash proceeds with respect to the Zale bankruptcy claim. These funds are escrowed for the benefit of the holders of the Senior Secured Notes. During fiscal 1994, approximately \$10 million of Senior Secured Notes were redeemed with such proceeds.

Inventories

Inventories, which include materials, labor and manufacturing overhead, are stated at the lower of cost or market using the first-in, first-out (FIFO) method.

Inventories consisted of the following at February 27, 1994 and February 28, 1993:

<TABLE> <CAPTION>

	1994	1993
<s></s>	<c></c>	<c></c>
Raw materials	\$ 16,753,865	\$ 22,373,004
Work-in-process	7,154,300	8,334,661
Finished goods	51,121,232	43,622,373
	\$ 75,029,397	\$ 74,330,038

 | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

In prior years, certain of the material content, primarily diamond, had been valued using the last-in, first-out (LIFO) method. During 1994, the Company liquidated its remaining inventory valued on the LIFO method, resulting in a decrease in cost of sales of approximately \$1.3 million in

the accompanying consolidated statement of operations for the year ended February 27, 1994. The Company now uses the FIFO method exclusively.

The effects of gold price fluctuations are mitigated by the use of a consignment program with bullion dealers. As the gold selling price for orders is confirmed, the Company purchases the gold requirements at the then current market prices; any additional requirements for gold are held as consignee. This technique enables the Company to match the price it pays for gold with the price it charges its customers. The Company pays a fee, which is subject to periodic change, for the value of the gold it holds during the period prior to sale. As of February 27, 1994 and February 28, 1993, the Company held approximately 64,000 ounces and 91,000 ounces, respectively, of gold on consignment (Note 5).

Advertising

The Company expenses the costs of advertising as incurred, except for certain direct-response advertising costs, which are capitalized and amortized over their expected period of future benefits.

Direct-response advertising consists primarily of print media and television advertisements that provide for telephone response. The capitalized costs are amortized over the four-month period following the advertisement.

At February 27, 1994, February 28, 1993, and February 29, 1992, advertising expense was \$11,023,850, \$9,292,461, and \$10,040,611, respectively. At February 27, 1994 and February 28, 1993, \$2,680,852 and \$246,702 of advertising was capitalized and included in other current assets.

Property, Plant and Equipment

The Company provides for depreciation, principally on the straight-line method, at rates adequate to depreciate the applicable assets over their estimated useful lives which range from 3 to 40 years. Certain equipment is depreciated using the declining balance method.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

Property and equipment consisted of the following at February 27, 1994 and February 28, 1993:

<TABLE>

	Useful Life		
	Ranges	1994	1993
<s></s>	<c></c>	<c></c>	<c></c>
Real estate	10 - 40 Years	\$ 29,694,070	\$ 28,042,711
Furniture and fixtures	3 - 7 Years	2,989,365	2,824,481
Equipment	3 - 20 Years	42,584,500	41,851,905
Leasehold improvements	4 - 20 Years	3,681,385	3,212,965
Construction-in-progress		391,403	1,037,950
		\$ 79,340,723	\$ 76,970,012

</TABLE>

Investment in Little Switzerland, Inc.

The sale of approximately 68% of Little Switzerland, Inc.'s common stock by a subsidiary of the Company resulted in the deconsolidation of Little Switzerland, Inc. in the fiscal 1992 consolidated financial statements of the Company. The continuing investment in Little Switzerland, Inc. is now classified as a long-term asset in the accompanying consolidated balance sheets, with income recognized using the equity method of accounting. Equity in net income of Little Switzerland, Inc. included in the consolidated statement of operations is presented as if the deconsolidation occurred on March 1, 1991, and represents 100% of Little Switzerland Inc.'s net income from March 1, 1991, to the date of the sale of the common stock, and approximately 32% of Little Switzerland Inc.'s net income thereafter.

Presented below is summarized financial information for Little Switzerland, Inc. as of and for the years ended February 27, 1994, February 28, 1993, and February 29, 1992:

<TABLE>

Noncurrent assets	14,761,000	13,893,000	
Current liabilities	7,884,000	14,858,000	
Noncurrent liabilities	794,000	847,000	
Total equity	42,311,000	38,367,000	
Sales	\$ 63,727,000	\$ 62,550,000	\$ 55,571,000
Gross profit	28,282,000	29,232,000	25,948,000
Net income 			

 3,900,000 | 5,980,000 | 6,534,000 |1004

1002

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

At February 27, 1994, consolidated retained earnings of the Company included approximately \$8.7 million related to the undistributed earnings of Little Switzerland, Inc.

Accrued Expenses

The principal components of accrued expenses at February 27, 1994 and February 28, 1993 are as follows:

<TABLE> <CAPTION>

	1994	1993
<\$>	<c></c>	<c></c>
Compensation and related costs	\$ 8,877,284	\$ 8,235,649
Customer deposits	4,242,529	5,767,701
Interest	2,621,644	11,077,327
Commissions	1,271,281	1,063,573
Restructuring	_	1,596,549
Recapitalization	_	8,254,790
Other	2,943,594	4,993,493
	\$ 19,956,332	\$ 40,989,082

</TABLE>

Income Taxes

In February 1992, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes." Statement 109 requires a change from the deferred method of accounting for income taxes of APB Opinion 11 to the asset and liability method of accounting for income taxes. Under the asset and liability method of Statement 109, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Under Statement 109, the effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

Effective March 1, 1993, the Company adopted Statement 109. The effect of the adoption of SFAS 109 was not material to the Company's consolidated financial statements.

Earnings (Loss) Per Common Share

Earnings (loss) per common share is computed based on the weighted average number of common and common equivalent, where dilutive, shares outstanding during each period. Common equivalent shares result from the assumed exercise of stock options and warrants.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

Long-term Intangible Assets

The excess (\$7,172,000) of purchase price over the values assigned to net assets acquired is being amortized using the straight-line method over periods ranging from 30 to 40 years. Accumulated amortization was approximately \$2,920,000 and \$2,715,000 at February 27, 1994 and February 28, 1993, respectively.

Minority Interest

Minority interest is determined based on the percent ownership of the

equity by other investors of the related consolidated subsidiary.

Subsidiary Sale of Stock

At the time a subsidiary sells its stock to unrelated parties at a price in excess of its book value, the Company's net investment in that subsidiary increases. The Company records the increase as a gain in the consolidated statement of operations.

Supplemental Disclosures of Noncash Investing & Financing Activities

As payment for the commitment to purchase up to 100% of the Company's senior secured notes, an investor received 750,000 shares of the Company's Class A common stock with a value of \$2,015,625 at the time of issuance (Note 5).

The Company transferred approximately \$13\$ million of accounts receivable and inventory held on consignment by Zale to other assets in fiscal 1992 (Note 3).

The Company completed a recapitalization on May 14, 1993. (See Note 5).

Financial Instruments Cash and Cash Equivalents

The carrying amount approximates fair value because of the short maturity of the instruments.

Restricted Cash

The Company's restricted cash is invested in short-term, highly-liquid investments. The carrying amount approximates fair value because of the short-term maturity of these investments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

Investment in Solomon Brothers, Limited

The fair value of the Company's investment in Solomon Brothers, Limited is considered to be equal to its carrying value as of February 27, 1994, based on the valuation method agreed upon for the redemption of shares as discussed in Note 12.

Long-Term Subordinated Debt and Exchangeable Preferred Stock

The Company believes that the fair value of the Company's long-term subordinated debt and exchangeable preferred stock approximates its carrying value as of February 27, 1994, based on the valuation methodology required for the recapitalization.

Long-Term Secured Debt

The fair value of the Company's various long-term secured debt, which are secured by various assets, are considered to approximate their carrying value as of February 27, 1994. This conclusion is based on the relationship of carrying value to the value of the related security and the relatively short maturities of the related debt.

(2) LOSS ON ASSETS HELD FOR SALE OR DISPOSAL

In fiscal 1993, the Company's management decided to make changes with respect to certain of the operations of its Balfour subsidiary. As a result of this decision, the Company sold or disposed of certain inventory and equipment no longer considered necessary to its modified business. As a result of these sales and disposals of assets, the Company recognized a pretax charge in the fourth quarter of fiscal 1993 of \$14.5 million which management believes is adequate to complete the disposals and planned changes.

(3) ZALE CORPORATION AND AFFILIATES

The Company's largest customer for a number of years has been the Zale Corporation and its affiliated companies, including Gordon Jewelry Corporation. Sales to the Zale Companies were approximately \$33 million or 12% of consolidated sales in fiscal 1994 compared to \$38 million or 14% of consolidated sales in fiscal 1993 and \$44 million or 16% of consolidated sales in fiscal 1992. On July 30, 1993, this group of companies completed a reorganization under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court and emerged from bankruptcy as Zale Delaware, Inc. (Zale).

The Company has reached agreement on most issues with the new Zale concerning the Company's claim of approximately \$40 million, filed with the Bankruptcy Court, representing the net outstanding balance of trade accounts receivable and the wholesale value of the consignment inventory as of the date of Zale's bankruptcy petition.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

The Company's Consolidated Financial Statements at February 28, 1992, originally reflected a net valuation for the claim of approximately \$13 million, which was classified as Other Assets in the Consolidated Balance Sheets, due to the uncertainty of the timing of a final settlement. The Company has subsequently received proceeds from Zale and from liquidation of claim assets of approximately \$7 million. The Consolidated Financial Statements at February 27, 1994, reflect a net valuation of approximately \$6 million, representing management's estimate of the value of the remaining claim related assets.

The Company continues to conduct business with Zale.

(4) CONCENTRATION OF CREDIT RISK

A significant portion of the Company's business activity is with large jewelry retailers and department store chains, many of which are not only subject to the risks associated with economic impacts on retailers of discretionary, consumer goods but also are companies with high debt-to-equity ratios.

(5) LONG-TERM DEBT AND CREDIT ARRANGEMENTS

Long-term debt at February 27, 1994 and February 28, 1993, consists of the following:

<table> <caption></caption></table>		
Town & Country Corporation	1994 <c></c>	1993 <c></c>
Senior Subordinated Notes due 1998 with interest payable semiannually at 13%, including unamortized premium of \$6,971,343. The first four interest payments are expected to be made with issuance of additional notes up to \$15,300,000. The first such required payment due November 1993 was paid by the issuance of approximately \$3.5		
million of new notes.	\$63,947,814	\$ -
Senior Secured Notes due 1997 with interest payable monthly at 11.5%. Payments required prior to maturity for proceeds received by the Company related to the Company's investment in Solomon Brothers, Limited and/or settlement of the Zale bankruptcy claim		
and certain other limited conditions.	19,980,300	_
Senior Subordinated Notes due 1998 with interest payable semiannually at 13%, net of unamortized discount of \$57,210 and \$916,996 in 1994 and 1993,		

respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

6,902,790

Town & Country Corporation (continued) 1994 1993

Subordinated Notes due 1995 with interest payable semiannually at 10 1/4%, net of unamortized original issue discount of \$16,698 and \$1,703,768 in 1994 and 1993, respectively. \$434,302 \$24,652,232

Other notes 25,583 4,732

95,633,004

Subsidiaries

Obligation under New York City
Industrial Development Agency
industrial revenue bond. The note
calls for four remaining quarterly
principal payments of \$16,666 and a
final payment of \$383,358. Quarterly
interest is determined at 75% of
Chemical Bank's "reference" rate (6% at

February 27, 1994), with a minimum of 6%. 450,022 516,686

Obligation under New York City Industrial Development Agency industrial revenue bond. The note calls for four remaining quarterly principal payments of \$350,334 and a final payment of \$164,682. Quarterly interest is determined at 1.25% above Chemical Bank's "reference" rate (6% at February 27, 1994).

1,566,018 5,166,686 \$93,306,829 \$125,973,340

Less-Current portion 1,479,590 3,667,662

Plus-Portion of Credit Agreement refinanced with the Senior Secured Notes due 1997

- 30,000,000

\$91,827,239 \$152,305,678

</TABLE>

On May 14, 1993, the Company completed a recapitalization. The recapitalization was accounted for as a "troubled debt restructuring" under SFAS 15 whereby the net carrying value of the old debt was allocated to the new securities, issued in the recapitalization, based on their estimated, relative, fair market values, and no gain or loss was recognized. Recapitalization costs were expensed as incurred.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

As a result of this transaction, long-term debt with a carrying value of \$122,673,945, including deferred financing costs, was retired. New debt with a carrying value of \$61,486,762, exchangeable preferred stock valued at \$34,331,895, and common stock valued at \$26,855,288 were issued in exchange for these redemptions. If the transaction had occurred on March 1, 1993, interest expense for the year would have been approximately \$2 million lower.

On May 14, 1993, the Company entered into a new revolving credit facility with Foothill Capital Corporation ("Foothill") providing senior secured financing in an aggregate amount of up to \$30 million. The line of credit will mature on May 14, 1996, and will automatically renew for two year periods unless terminated. The loans will bear interest at a rate per annum equal to the greater of (a) two percent above the reference rate (the highest "prime rate" or "reference rate" announced by an identified group of major banks) selected by Foothill or (b) 8%. The agreement contains the standard covenants for facilities of this type including, without limitation, financial covenants relating to interest coverage, minimum net worth, minimum working capital, debt to net worth and current ratios, and limitations on dividends and distributions, dispositions of assets and capital expenditures. Advances under the credit facility will be based on eligible receivables and inventory. Foothill has a first priority security interest in receivables, certain inventory, primarily stones and diamonds, and substantially all real estate and fixed assets owned by the Company and its domestic subsidiaries. The Company had no outstanding balance at February 27, 1994, under the new credit agreement, and had availability of \$18 million.

On May 14, 1993, the Company entered into new gold agreements with its gold suppliers providing secured gold consignment availability of up to approximately 100,000 troy ounces. The agreements are terminable upon thirty days' written notice and contain the standard covenants for facilities of this type including, without limitation, financial covenants relating to interest coverage, minimum net worth, minimum working capital, debt to net worth and current ratios, and limitations on dividends and distributions and first priority security interest in the precious metal content of inventory. The Company had approximately 64,000 troy ounces on

On May 14, 1993, the Company issued approximately 2,533,000 shares of Exchangeable Preferred Stock, the outstanding shares of which will be redeemed by the Company on December 31, 2000, for \$14.59 per share plus accrued and unpaid dividends payable in cash or shares of Little Switzerland, Inc. common stock. No dividends will be paid until after the second anniversary of the date of issuance of the stock. Thereafter, holders will be entitled to receive cumulative cash dividends at a rate of 6% per annum based on \$14.59 per share. Dividends will be payable semiannually on each six-month and twelve-month anniversary of the issuance date. At any time after March 1, 1994, each share of Exchangeable Preferred Stock may be exchanged by the holder for a share of Little Switzerland, Inc. common stock or redeemed by the Company, for cash, at a declining premium through 1998. As of February 27, 1994, accretion of discount on exchangeable preferred shares has amounted to \$1,453,511.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

In the event that the land and building acquired with the New York City Industrial Development Agency financing are sold within 10 years of issuance of the bonds, which were issued on September 1, 1985, a subsidiary of the Company is required to repay the Agency a percentage of the tax abatements received as a result of the financing. The percentage of recapture varies from 100% during the initial six years of the loan to 20% in the tenth year. The debt is secured by the related real estate and fixtures attached thereto. The loan agreement places restrictions upon the subsidiary, including certain assumptions of term debt, liens or

Aggregate maturities of long-term debt for each of the next five years are approximately \$1,480,000, \$1,013,000, \$0,\$19,980,000, and \$63,936,000, respectively.

(6) NONRECURRING EVENTS

During 1992, the Company recorded a number of nonrecurring events as a result of efforts to recapitalize and deleverage the Company. Gains of approximately \$45 million on the sale of approximately 68% of the Company's ownership of its retail subsidiary (net of underwriters' fee), and of approximately \$11 million on the sale of approximately 30% of the Company's ownership of its Thailand manufacturing subsidiary (net of underwriters' fee) were recorded. Also recorded were expenses associated with the two stock sales and the negotiation of new banking agreements which amounted to approximately \$5 million.

In addition, during 1992, the Company recorded a Zale bankruptcy charge of \$13 million (see Note 3), and a restructuring charge of \$31 million related to the consolidation of its fine jewelry group operations. In fiscal 1993, the Company recorded a restructuring charge of \$5 million as a consequence of adjusting the carrying value of its New York facility.

(7) CAPITALIZATION

Each share of Class B Common Stock entitles the holder to 10 votes, and each share of Class A Common Stock entitles the holder to one vote on matters submitted to stockholders. The Class B Common Stock is convertible at any time, at the option of the holder, into Class A Common Stock on a share-for-share basis. As part of the recapitalization, the Company issued to its financial advisors warrants to purchase 125,000 shares of Class A Common Stock, with an exercise price of \$2.685 per share and a final maturity of five years from the date of issuance of the warrants.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

(8) INCOME TAXES

The domestic and foreign components of income (loss) before provision for income taxes (including the extraordinary gain in 1992) for the years ended February 27, 1994, February 28, 1993, and February 29, 1992, are as follows:

<TABLE> <CAPTION>

Foreign </TABLE>

The components of the provision (benefit) for income taxes for the years ended February 27, 1994, February 28, 1993, and February 29, 1992, are as follows:

<table></table>						
	19	94	199	3	19	92
<s></s>	<c< th=""><th>!></th><th><c></c></th><th></th><th><c< th=""><th>:></th></c<></th></c<>	!>	<c></c>		<c< th=""><th>:></th></c<>	:>
Current						
Federal	\$	-	\$	_	\$	627,027
State		636,449		875 , 399		581,447
Foreign		373,551		80,733		202,652
	\$	1,010,000	\$	956,132	\$	1,411,126
Deferred						
Federal	\$	-	\$	-	\$	1,883,420
Foreign		-		-		(42,415)
-	\$	-	\$	-	\$	1,841,005
Total provision						

 \$ | 1,010,000 | \$ | 956,132 | \$ | 3,252,131 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

The Company's effective tax rate, including the extraordinary gain in fiscal 1992, differs from the federal statutory rate of 35% in fiscal 1994 and 34% in fiscal 1993 and 1992 due to the following:

<table></table>						
<caption></caption>						
	19	94	1993	3	19	992
<\$>	<0	:>	<c></c>		<(C>
Computed tax provision						
(benefit)						
at statutory rate	\$	1,451,645	\$(15	755,416)	\$	(5,360,466)
Increases (reductions)						
resulting from						
Difference between U.S.						
and foreign tax rates		378,940		80,733		136,295
Repatriation of						
foreign earnings		-	3	3,310,405		3,056,000
State taxes		636,449		654 , 871		581,447
Tax basis differences						
included in sale of						
subsidiary stock		-		-		3,921,000
Loss on assets held for						
sale or disposal not						
deductible for						
income tax purposes		_	-	1,734,000		_
Items not deductible						
for income tax		CE 270		000 476		470 500
purposes		65 , 378	-	1,092,476		472,500
(Utilization) deferral of net operating						
losses		(1 500 410)	,	0 610 525		40E 0EE
Other		(1,522,412)	3	220,528		425,855 19,500
Ochei	Ġ	1,010,000	\$		ς	3,252,131

 Y | 1,010,000 | Y | JJ0**,** 1J2 | ٧ | 3,232,131 || | | | | | | |
			_			
DEFERRED TAX ASSETS				ebruary 27,		
403				994		
``` Restructuring and recapitalizatio. ```			<( \$			
Accounts receivable reserves	n cc	ost accruais	ş			
Accrual for loss on assets held for	o x o	1210 05		4,861		
disposal	OI S	sale of		1,873		
Inventories				1,413		
Other				1,413		
Net operating loss carryforwards				10,944		
Total gross deferred tax as	sets	3		27,098		
Lessvaluation allowance		•		(8,742		
Net deferred tax assets			\$	18,356		
			7	_0,000		
·,						
<TABLE>

10111 1 1 0 117		
DEFERRED TAX LIABILITIES	1994	uary 27,
<\$>	<c></c>	
Property, plant and equipment, principally	Ć.	6 000
due to differences in depreciation	\$	6,888
Investments in affiliated companies,		
principally due to undistributed income		9,815
Other		1,653
Total deferred tax liabilities		18,356
Net deferred tax asset (liability)	\$	-

  |  |The valuation allowance relates to uncertainty surrounding the realizability of the deferred tax assets, principally the net operating loss carryforwards.

For tax reporting purposes, the Company has a U.S. net operating loss carryforward of approximately \$22 million, subject to Internal Revenue Service review and approval. In addition, net operating loss carryforwards of approximately \$2,500,000 were generated by a U.S. subsidiary prior to its acquisition by the Company. Utilization of the subsidiary's net operating loss carryforward is contingent on the subsidiary's ability to generate income in future years. The net operating loss carryforwards will expire from 2003 to 2008 if not utilized. The recapitalization was consummated on May 14, 1993, and constituted a change in control as defined in Section 382 of the U.S. Internal Revenue Code. As a result, net operating loss carryforwards incurred prior to the recapitalization totaling approximately \$6,000,000 will be available only to a limited extent (approximately \$2,000,000 per year) to offset future taxable income recognized by the Company.

### (9) COMMITMENTS AND CONTINGENCIES

The Company leases a portion of its Chelsea, Massachusetts, facility comprised of approximately 44,000 square feet of combined manufacturing and administrative space from Carey Realty Trust, a Massachusetts business trust (the "Trust"), which is wholly owned by C. William Carey, the President and a major stockholder of the Company. The lease expires on August 31, 1998, and the Company has four five-year options to renew. The current lease provides for an annual rental (subject to a Consumer Price Index adjustment) on a net lease basis of \$475,000. The Company obtained comparison information from a third party when negotiating the current lease and believes that these lease arrangements are on terms no less favorable to the Company than could be obtained from unaffiliated third parties.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

Certain other Company facilities and equipment are leased under agreements expiring at various dates. Many of these leases provide the Company with renewal options. The Company's commitments under the noncancelable portion of all operating leases for the next five years and in total thereafter at February 27, 1994, are approximately as follows:

<TABLE>

		Total				
Υe	ear	Commitment				
< 5	5>	<c></c>				
-	L995	\$	787,000			
-	L996		632,000			
-	L997		548,000			
-	L998		531,000			
-	L999		259,000			
Tł	nereafter		3,000			

</TABLE>

Subsequent to February 27, 1994, a subsidiary of the Company entered into an agreement to lease manufacturing and office facilities for a period of 15 years. The minimum future obligation for this lease is \$605,000 per year for fiscal 1995 through fiscal 1999, and \$6.7 million thereafter.

Lease and rental expense included in the accompanying consolidated statements of operations amounted to approximately \$1,090,000, \$1,290,000, and \$1,015,000 for the years ended February 27, 1994, February 28, 1993, and February 29, 1992, respectively.

A subsidiary of the Company is a party to certain contracts with some of its sales representatives whereby the representative has purchased the right to sell the subsidiary's products, in a territory, from his predecessor. The contracts generally provide that the value of these rights is primarily determined by the amount of business achieved by a successor sales representative and is therefore not determinable in advance of performance by the successor sales representative.

The Company is not party to any pending legal proceedings, other than ordinary routine litigation incidental to the business. In management's opinion, adverse decisions on those legal proceedings, in the aggregate, would not have a materially adverse impact on the Company's consolidated results of operations or financial position.

### (10) STOCK OPTION PLAN

An aggregate of 1,500,000 shares of Class A Common Stock were registered for issuance under the Company's 1985 Amended and Restated Stock Option Plan (the Plan). The Plan is administered by a committee of the Board of Directors. Both incentive stock options and nonstatutory stock options may be granted under the Plan. All options outstanding were issued at the fair market value at the date of grant.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

The following table summarizes the stock option transactions for the three years ended February 27, 1994:

<TABLE> <CAPTION>

		Price Range Per Share
<s></s>	<c></c>	<c></c>
Options outstanding at February 28, 1991	935,100	\$2.38 -\$8.00
Options granted Options canceled Options exercised		2.50 3.00 - 6.75 3.00 - 3.13
Options outstanding at February 29, 1992	803,300	\$2.38 -\$8.00
Options granted Options canceled Options exercised	- (44,800) -	3.00 - 6.75
Options outstanding at February 28, 1993	758,500	\$2.38 -\$8.00
Options granted Options canceled Options exercised	50,000 (70,100) -	2.63 3.00 - 5.63
Options outstanding at February 27, 1994	738,400	\$2.38 -\$8.00
Exercisable at February 27, 1994 		

 641,930 |  |At February 27, 1994, there were 627,150 shares reserved for future grants under the Plan.

The Company has also granted stock options not under the Plan to consultants and various individuals to purchase up to 1,610,000 shares of Class A Common Stock at prices ranging from \$1.75 to \$6.75 per share (fair market value at the date of grant).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

### (11) EMPLOYEE STOCK PURCHASE PLAN

On January 25, 1988, the Board of Directors adopted the 1988 Employee Stock Purchase Plan (the "Stock Purchase Plan") for 500,000 shares of the Class A Common Stock. Under the Stock Purchase Plan, each eligible participating employee is deemed to have been granted an option to purchase shares of the Company's Class A Common Stock on a semiannual basis at a price equal to 90% of the market value on the last day of the period. During the year ended February 27, 1994, 7,926 shares were issued at \$2.50 per share and 5,018 shares were issued at \$3.00 per share. During the year ended February 28, 1993, 14,171 shares were issued at \$2.00 per share and 10,121 shares were issued at \$2.25 per share. During the year ended February 29, 1992, 10,214 shares were issued at \$4.50 per share and 14,144 shares were issued at \$2.25 per share. At February 27, 1994, there were 329,652 shares reserved for issuance under the Stock Purchase Plan.

#### (12) INVESTMENT IN SOLOMON BROTHERS, LIMITED

On May 27, 1988, the Company purchased 410,000 shares of nonvoting, redeemable, cumulative, Participating Preferred Class B Stock of Solomon Brothers, Limited ("Solomon Brothers"), a Bahamian company, for a total purchase price of \$17,220,020.

The Company is entitled, as holder, to a fixed, cumulative, preferred dividend equal to 1% of the purchase price annually. The Company is also entitled to a cumulative, ordinary dividend equal to the change in net book value per ordinary share of Solomon Brothers, calculated as if the Company was a holder of ordinary shares, less the preferred dividend and to a fee determined as a percent of cumulative, accrued, unpaid ordinary dividends. The combined dividend rate for the periods ended February 27, 1994, February 28, 1993, and February 29, 1992, was approximately 1.1%, 4.7%, and 5.8%, respectively. The Company received distributions of \$2,045,532 and \$2,671,150 of previously accrued but unpaid ordinary dividends during fiscal 1994 and 1992, respectively. On May 31, 1993, the Company redeemed 83,000 of the Company's shares for approximately \$3.5 million. On March 29, 1994, the Company gave written notice to Solomon Brothers of the Company's intention to redeem 70,000 additional shares. It is doubtful that Solomon Brothers will be able to make this payment when it becomes due. The Company believes its investments are realizable, but is unable to estimate the timing of future redemption payments from Solomon Brothers.

### (13) EMPLOYEE BENEFIT PLANS

### (a) Postemployment Medical Benefits

In December 1990, the Financial Accounting Standards Board issued SFAS No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions," which requires that the accrual method of accounting for certain postretirement benefits be adopted. Adoption is required for fiscal years beginning after December 1992. A subsidiary of the Company provides certain health care and life insurance benefits for employees who retired prior to December 31, 1990. The Company adopted this statement in fiscal 1994 and is recognizing the actuarial present value of the accumulated postretirement benefit obligation (APBO) of approximately \$6.1

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

million on the delayed recognition method over a period of 20 years. Amortization of the accumulated benefit obligation was approximately \$324,000 and increased the expense in 1994 over what the expense would have been if the Company used a cumulative adjustment to recognize the APBO. Prior to adopting SFAS No. 106, the cost of providing these benefits was expensed as incurred and amounted to approximately \$508,000, and \$432,000 for the years ended February 28, 1993 and February 29, 1992, respectively.

The following table sets forth the plan status as of fiscal 1994 year-end.

<TABLE>

in excess of plan assets (6,477)
Unrecognized net gain Unrecognized prior service cost Unrecognized transition obligation 6,162
Prepaid (accrued) postretirement medical benefit cost \$ (315)

The net periodic postretirement benefit costs for fiscal 1994 included the following components:

	Tot	cal
Service cost benefits attributed to		
service during the period	\$-	
Interest cost		494
Actual return on assets	-	
Amortization of unrecognized transition		
obligation		324
Net periodic postretirement benefit cost	\$	818

### </TABLE>

For measurement purposes, a 16% annual rate of increase in the per-capita cost of covered health care benefits is assumed for fiscal 1994 (10% for Medicare eligible retirees); the rate was assumed to decrease gradually down to 6% for fiscal 2001 and remain at that level thereafter. The health care cost trend rate assumption has a significant effect on the

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

amounts reported. To illustrate, increasing the assumed health care cost trend rate one percentage point in each year would increase the accumulated postretirement benefit obligation as of February 27, 1994, by \$432,000\$ or by 7\$, and the aggregate of the service and interest cost components of the net periodic postretirement benefit cost for fiscal 1994 by \$32,000\$ or by 6\$%.

The weighted average discount rate used in determining the accumulated postretirement benefit obligation was 8.0%.

### (b) Pension Plans

Certain subsidiaries of the Company participate in multiemployer pension plans. The plans provide for defined benefits for substantially all unionized employees. The amounts charged for pension contributions were approximately \$62,000, \$96,000, and \$179,000 for the years ended February 27, 1994, February 28, 1993, and February 29, 1992, respectively.

### (c) Deferred Compensation

A subsidiary of the Company has deferred compensation agreements with certain sales representatives and executives which provide for payments upon retirement or death based on the value of life insurance policies or mutual fund shares at the retirement date. The cost of the subsidiary's liability under these compensation agreements has been charged to selling, general and administrative expense. The deferred compensation expense for the years ended February 27, 1994, February 28, 1993, and February 29, 1992, was approximately \$156,000, \$220,000, and \$265,000, respectively.

### (14) CONSOLIDATING FINANCIAL INFORMATION AND SEGMENT INFORMATION

The securities issued in connection with the Company's recapitalization, discussed in Note 5, are guaranteed by the Company and its domestic subsidiaries. As a result, the Company has included condensed consolidating financial statements on a domestic and foreign basis for the year ended February 27, 1994. In addition, the Company has included certain summarized consolidating financial information for the years ended February 28, 1993 and February 29, 1992 (in 000's). Foreign gross profit includes gross profit attributable to sales from foreign subsidiaries to domestic subsidiaries, which is not included in the eliminations column as the impact is included in cost of sales of the domestic subsidiaries.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

	Fe!	bruary 27,	1994	(000's)					
ASSETS	Do	mestic	Fore	ign	Eli	Eliminations		Consolidated	
<s></s>	<c:< td=""><td>&gt;</td><td><c></c></td><td></td><td><c></c></td><td></td><td><c< td=""><td>&gt;</td></c<></td></c:<>	>	<c></c>		<c></c>		<c< td=""><td>&gt;</td></c<>	>	
CURRENT ASSETS:									
Cash and cash equivalents	\$	203	\$	5,125	\$	(2,054)	\$	3,274	
Restricted cash		38		_		_		38	
Accounts receivable, net		54,572		2,684		(1,632)		55,624	
Inventories		71,174		4,214		(359)		75,029	
Prepaid expenses and other									
current assets		3,562		349		81		3,992	
Total current assets		129,549		12,372		(3,964)		137,957	
PROPERTY, PLANT AND									
EQUIPMENT, at cost		72,122		7,219		-		79,341	
LessAccumulated									
depreciation		30,874		2,762		_		33,636	
		41,248		4,457		_		45,705	
INTERCOMPANY LOANS		(3,588)		1,534		2,054		-	
INVESTMENT IN SUBSIDIARIES		15 <b>,</b> 379		_		(15, 379)		-	
INVESTMENT IN LITTLE									
SWITZERLAND, INC.		13,304		-		_		13,304	
INVESTMENT IN SOLOMON									
BROTHERS, LIMITED		13,734		_		_		13,734	
OTHER ASSETS		12,634		587		_		13,221	
	\$	222,260	\$	18,950	\$	(17, 289)	\$	223,921	

  |  |  |  |  |  |  |  |

<table></table>								
<caption></caption>								
LIABILITIES AND STOCKHOLDERS'	Fe	bruary 27,	1994	(000's)				
EQUITY	Do	mestic	Fore	ign	Eli	minations	Cor	nsolidated
<s></s>	<c< td=""><td>&gt;</td><td><c></c></td><td></td><td><c></c></td><td>-</td><td><c></c></td><td>&gt;</td></c<>	>	<c></c>		<c></c>	-	<c></c>	>
CURRENT LIABILITIES:								
Current portion of long-								
term debt	\$	1,480	\$	-	\$	-	\$	1,480
Accounts payable		13,205		1,155		(1,632)		12,728
Accrued expenses		19,102		854		-		19,956
Accrued and currently								
deferred income taxes		599		264		11		874
Total current								
liabilities		34,386		2,273		(1,621)		35,038
LONG-TERM DEBT, less								
current portion		91,827		_		-		91,827
LONG-TERM DEFERRED INCOME								
TAXES AND OTHER								
LIABILITIES		2,093		1		_		2,094
MINORITY INTEREST		_		-		3,843		3,843
EXCHANGEABLE PREFERRED								
STOCK		35 <b>,</b> 785		-		_		35,785
STOCKHOLDERS' EQUITY:								
Common stock		234		2,109		(2, 109)		234
Additional paid-in capital		69,909		8,515		(8,515)		69,909
Retained earnings (deficit)		(11,974)		6,052		(8,887)		(14,809)
Total stockholders'								
equity		58,169		16,676		(19,511)		55,334
	\$	222,260	\$	18,950	\$	(17,289)	\$	223,921

  |  |  |  |  |  |  |  |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

<table> <caption> CONSOLIDATING STATEMENT OF</caption></table>	Foh	ruary 27,	100/	(000!s)				
CONSOLIDATING STATEMENT OF		4 ,						
OPERATIONS	Don	estic	Fore:	ign	Elim	inations	Con	nsolidated
<\$>	<c></c>		<c></c>		<c></c>		<c></c>	•
NET SALES	\$	259,098	\$	38,406	\$	(19,754)	\$	277,750
COST OF SALES		169,860		30,250		(19,754)		180,356

Gross profit	\$ 89,238	\$ 8,156	\$ -	\$ 97,394
SELLING, GENERAL &				
ADMINISTRATIVE EXPENSES	76,784	3,437	_	80,221
Income from operations	\$ 12,454	\$ 4,719	\$ -	\$ 17,173
INTEREST EXPENSE, net	13,507	(161)	_	13,346
INCOME FROM AFFILIATES	1,262	-	_	1,262
MINORITY INTEREST	_	_	(941)	(941)
Income before income taxes	\$ 209	\$ 4,880	\$ (941)	\$ 4,148
PROVISION FOR INCOME TAXES	728	282	_	1,010
Net income (loss)	\$ (519)	\$ 4,598	\$ (941)	\$ 3,138
ACCRETION OF DISCOUNT ON				
EXCHANGEABLE PREFERRED				
STOCK	1,454	_	_	1,454
Income (loss) attributable				
to common stockholders	\$ (1,973)	\$ 4,598	\$ (941)	\$ 1,684

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<TABLE>

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<caption></caption>	- 1	0.7	1004	(000 L )			
CONSOLIDATING STATEMENT OF		uary 27,					
CASH FLOWS	Dome	stic	Fore:	ıgn	Eliminations		dated
<\$>	<c></c>		<c></c>		<c></c>	<c></c>	
Net income (loss)	\$	(519)	\$	4,598	\$ (941)	\$ 3	,138
Adjustments to reconcile net							
income (loss) to net cash							
provided by (used in)							
operating activities							
Depreciation and							
amortization		5,033		595	_	5	,628
Loss (gain) on disposal							
of fixed assets		25		(138)	_		(113)
Ordinary dividends							
received from affiliates		3,274		_	(1,228)	2	,046
Interest paid by debt		0,2,1			(1/220)	_	, 0 1 0
issuance		3,496		_	_	3	,496
		3,490				J	,490
Undistributed earnings		(1 160)		_	941		(220)
of affiliates		(1,169)		_	941		(228)
Change in assets and							
liabilities							
(Increase) decrease in							
accounts receivable		(5,147)		888	255	(4	,004)
(Increase) decrease in							
inventories		(4,062)		2,467	-	(1	<b>,</b> 595)
(Increase) decrease in							
prepaid expenses and							
other current assets		1,671		(86)	883	2	,468
(Increase) decrease in							
other assets		3,478		245	_	3	,723
Increase (decrease) in							
accounts payable		2,931		(772)	(255)	1	,904
Increase (decrease) in		_,		( /	(===7		,
accrued expenses		2,818		(628)	_	2	,190
Increase (decrease) in		2,010		(020)		-	, 100
accrued and deferred							
		1 170		0.01	(002)		400
taxes		1,170		201	(883)		488
Increase (decrease) in							
other liabilities		(1,086)		(77)	_	( 1	<b>,</b> 163)
Net cash provided by							
(used in) operating							
activities	\$	11,913	\$	7,293	\$ (1,228)	\$ 17	,978

CASH FLOWS FROM INVESTING														
ACTIVITIES:														
Proceeds from sale of	107		107		107	(0)								
fixed assets	\$	13	\$	210	ė	\$	223							
Proceeds from sale of	ې	13	ې	210	۰ -	Ş	223							
		2 406				2	406							
investments		3,486		-	_		,486							
Capital expenditures		(1,928)		(2,129)	-	(4	,057)							
Net cash provided by														
(used in) investing														
activities	\$	1,571	\$	(1,919)	\$ -	\$	(348)							

<table> <caption></caption></table>					
CASH FLOWS FROM FINANCING	Feb	ruary 27.	1994 (000's)		
ACTIVITIES:			Foreign	Eliminations	Consolidated
<s></s>	<c></c>		<c></c>	<c></c>	<c></c>
Payments on revolving					
credit facility	\$	(206,869)	_	_	(206,869)
Proceeds from borrowings					
under revolving credit					
facility		206,869	_	_	206,869
(Increase) decrease in					
restricted cash		(38)	-	_	(38)
Payments to retire credit					
facility		(37,250)	-	_	(37,250)
Proceeds from senior secured					
notes		30,000	_	_	30,000
Change in intercompany					
notes payable		10,785	(8,731)	(2,054)	_
Payments for recapitalization					
expenses		(8,255)	-	_	(8,255)
Payments on debt		(13,666)	-	_	(13,666)
Payment of dividends		-	(1,763)	1,228	(535)
Proceeds from the issuance					
of common stock		35	-	-	35
Net cash provided by (used in) financing					
activities	\$	(18,389)	\$ (10,494)	\$ (826)	\$ (29,709)
NET INCREASE (DECREASE) IN					
CASH AND CASH EQUIVALENTS	\$	(4,905)	\$ (5,120)	\$ (2,054)	\$ (12,079)
CASH AND CASH EQUIVALENTS AT					
BEGINNING OF YEAR		5,107	10,246	-	15,353
CASH AND CASH EQUIVALENTS AT					
END OF YEAR	\$	202	\$ 5,126	\$ (2,054)	\$ 3,274

</TABLE>

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FEBRUARY 27, 1994

Fiscal 1993 Summarized Consolidating Financial Information (000's) <TABLE> <CAPTION>

	Do	mestic	Fore	ign	Elim	inations	Con	solidated
<\$>	<c></c>		<c></c>		<c></c>		<c></c>	
Net sales	\$	254,769	\$	38,623	\$	(23,028)	\$	270,364
Operating income (loss)		(3,616)		3,896		-		280
Net income (loss)		(51,057)		4,751		(989)		(47,295)
Total assets		241,821		24,425		(19,388)		246,858
Total equity		25,032		20,452		(20,740)		24,744

  |  |  |  |  |  |  |  |Fiscal 1992 Summarized Consolidating Financial Information (000's)

<table></table>
<caption></caption>

(0)		estic	Fore:	ign		inations		solidated
<\$>	<c></c>		<c></c>		<c></c>		<c></c>	
Net sales	\$	248,233	\$	42,677	\$	(18,716)	\$	272,194
Operating income (loss)		(51,482)		2,155		_		(49, 327)
Net income (loss)								
before extra-								
ordinary gain		(22,069)		2,941		(616)		(19,744)
Net income (loss)		(21,343)		2,941		(616)		(19,018)
Total assets		260,160		31,605		(29,477)		262,288
Total equity								

  | 70,998 |  | 28,994 |  | (29,283) |  | 70,709 |On Schedules

To Town & Country Corporation:

We have audited, in accordance with generally accepted auditing standards, the consolidated financial statements of Town & Country Corporation and subsidiaries included in this Form 10-K and have issued our report thereon dated April 21, 1994. Our audit was made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The schedules listed in Item 14 (a) (2) are the responsibility of the Company's management and are presented for purposes of complying with the Securities and Exchange Commission's rules and are not part of the basic consolidated financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, fairly state, in all material respects, the financial data required to be set forth therein, in relation to the basic consolidated financial statements taken as a whole.

Arthur Andersen & Co.

Boston, Massachusetts

April 21, 1994

SCHEDULE VIII

Write-offs, Balance

### TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

Valuation Accounts

Balance

<TABLE> <CAPTION>

Description <s> Allowance for Doubtful Accounts:</s>	Beginning of Year <c></c>	Provision <c></c>	Net of Recoveries <c></c>	End of Year <c></c>	
For the Year Ended:					
February 27, 1994 February 28, 1993 February 29, 1992 					

 \$ 4,910,000 6,392,000 4,002,000 | \$ 2,550,000 1,746,000 5,026,000 |  | 4,910,000 |SCHEDULE IX

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

Short-Term Borrowings

<TABLE> <CAPTION>

> Weighted Average Interest Rate

Category of Borrowings	Balance End of Year	Average Interest Rate	Outstanding During Year	Outstanding During Year	During the Year*
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
For the Year Ended:					
February 27, 1994	\$ -	_	\$ 37,250,000	\$20,300,000	9.2%
February 28, 1993	7,250,000	9.0%	48,000,000	33,625,000	8.2%
February 29, 1992					

 17,000,000 | 6.9% | 42,810,000 | 29,650,000 | 9.6% |^{*}Computed as an average of actual monthly interest expense.

EXHIBITS

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

Exhibits, other than Exhibits 11, 22, and 24.1 have been omitted.

The Company will supply, upon written request, copies of any exhibit from the Document list.

Exhibit 11

### TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

Earnings Per Share Computations
Five Years Ended
(Unaudited)

<TABLE> <CAPTION>

<s></s>		ebruary 27, 094 C>	Fe 19 <c< th=""><th></th><th>February 29, 1992 <c></c></th><th>February 28, 1991 <c></c></th><th>February 28, 1990 <c></c></th></c<>		February 29, 1992 <c></c>	February 28, 1991 <c></c>	February 28, 1990 <c></c>
PRIMARY EPS:							
Net income (loss) Accretion of discount on exchangeable preferred stock Net income (loss)	\$	3,137,556	\$	(47,295,592) -	\$(19,018,207)	\$ 1,249,092	\$ 6,613,097
attributable to common stock	\$	1,684,045	\$	(47,295,592)	\$(19,018,207)	\$ 1,249,092	\$ 6,613,097
Weighted average common shares outstanding Weighted shares issued from exercise and assumed exercise of:		21,205,949		12,450,290	12,005,752	11,908,913	11,848,755
warrants options		- -		- -	- -	- -	-
Shares for EPS calculation		21,205,949		12,450,290	12,005,752	11,908,913	11,848,755
Reported EPS:							
Income (loss) before extraordinary gain and accretion of discount on exchange- able preferred stock Extraordinary gain Accretion of discount on exchangeable preferred stock	Ş	0.15	\$	(3.80)	\$ (1.64)	\$ (0.05)	\$ 0.56
Net income (loss)	<u>^</u>	, ,	^	- (2, 00)	- (1.50)	- 0.10	- 0.56
per common share	\$	0.08	Ş	(3.80)	\$ (1.58)	\$ 0.10	\$ 0.56

</TABLE>

Fully Diluted EPS:

For the five years presented in this exhibit, there is no dilution from  $\ensuremath{\mathsf{Primary}}$   $\ensuremath{\mathsf{EPS}}$  .

This exhibit should be reviewed in conjunction with Note 1 of Notes to Consolidated Financial Statements.

Exhibit 22

### TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

### Subsidiaries of the Registrant

Set forth below is a list of the Registrant's subsidiaries (1) as of February 27, 1994, with their state or other jurisdiction of incorporation, names under which they do business, and the percentage of their voting securities owned by the Registrant as of such date.

<TABLE>

		Percent
Name	Incorporation and Date	Ownership
<\$>	<c></c>	<c></c>
Essex International Public Company Limited	Thailand, 1984	70%
Gold Lance, Inc.	Massachusetts, 1986	100%
L.G. Balfour Company, Inc.	Delaware, 1992	100%
Anju Jewelry Limited	Hong Kong, 1973	100%
Town & Country Fine Jewelry Group, Inc. (2)		

 Massachusetts, 1991 | 100% || \ |  |  |
- - - ------

- (1) Excluded are the names of particular subsidiaries, which, when considered in the aggregate as a single subsidiary, would not constitute a significant subsidiary as of February 27, 1994.
- (2) Verilyte Gold, Inc. and Feature Enterprises, Inc. were merged into Town & Country Fine Jewelry Group, Inc. as of May 14, 1993.

Exhibit 24.1

TOWN & COUNTRY CORPORATION AND SUBSIDIARIES

CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our reports included in this Form 10-K, into the Company's previous filed Registration Statements on Form S-4, File No. 33-49028, and on Form S-8, File No. 33-23860.

Arthur Andersen & Co.

Boston, Massachusetts May 13, 1994