

SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: 1994-05-17 | Period of Report: 1994-04-02  
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FILER

**TJ INTERNATIONAL INC**

CIK: 99974 | IRS No.: 820250992 | State of Incorporation: DE | Fiscal Year End: 1231  
Type: 10-Q | Act: 34 | File No.: 000-07469 | Film No.: 94529082  
SIC: 2430 Millwood, veneer, plywood, & structural wood members

Mailing Address  
380 E PARKER CTR BLVD  
SUITE 300  
BOISE ID 83706

Business Address  
380 E PARKCTR BLVD STE  
300  
BOISE ID 83706  
2083458500

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

Quarterly Report Under Section 13 or 15(d)  
of the Securities Exchange Act of 1934.

For Quarter Ended April 2, 1994      Commission file number 0-7469  
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TJ INTERNATIONAL, INC.

-----  
(Exact name of registrant as specified in its charter)

DELAWARE

82-0250992

-----  
State or other jurisdiction of  
incorporation or organization

-----  
(I.R.S. Employer  
Identification No.)

380 E. ParkCenter Boulevard  
BOISE, IDAHO

83706

-----  
(Address of principal executive offices)

-----  
(Zip Code)

Registrant's telephone number, including area code      (208) 345-8500  
-----

Indicate by check mark whether the registrant (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities and Exchange  
Act of 1934 during the preceding 12 months (or for each shorter period that  
the registrant was required to file such reports) and (2) has been subject  
to such filing requirements for the past 90 days.    Yes    X    No  
-----

Indicate the number of shares outstanding of each of the issuer's classes  
of common stock, as of the latest practicable date.  
April 29, 1994. 16,800,794 shares of \$1 par value common stock.

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TJ INTERNATIONAL, INC.

PART I. FINANCIAL INFORMATION

The condensed consolidated financial statements included herein have been  
prepared by the Company, without audit, pursuant to the rules and regulations  
of the Securities and Exchange Commission. In the opinion of management, all

adjustments necessary to present fairly the results for the periods presented have been included therein. The adjustments made were of a normal, recurring nature. Certain information and footnote disclosure normally included in financial statements have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. It is recommended that these condensed financial statements be read in conjunction with the financial statements and the notes thereto included in the company's latest annual report on Form 10-K.

The results of operations for the fiscal quarter ended April 2, 1994 are not necessarily indicative of the results that might be expected for the fiscal year ending December 31, 1994.

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TJ INTERNATIONAL, INC.  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(Unaudited)

<TABLE>  
<CAPTION>

	(amounts in thousands)		
	April 2, 1994	January 1, 1994	April 3, 1993
	-----	-----	-----
<S>	<C>	<C>	<C>
<b>Assets</b>			
Current assets			
Cash and cash equivalents	\$30,319	\$66,319	\$ ---
Marketable securities	7,004	7,004	---
Receivables, less allowances of \$502,000, \$663,000 and \$721,000	39,443	45,709	44,288
Inventories	75,574	53,081	52,399
Other	12,150	10,715	7,968
	-----	-----	-----
	164,490	182,828	104,655
Property			
Property and equipment	382,769	361,952	336,295
Less - accumulated depreciation	(124,493)	(120,762)	(104,171)
	-----	-----	-----
	258,276	241,190	232,124
Goodwill	23,400	23,660	24,440
Other assets	9,277	6,649	7,607
	-----	-----	-----
	\$455,443	\$454,327	\$368,826
	-----	-----	-----
<b>Liabilities and stockholders' equity</b>			
Current liabilities			
Notes payable	\$1,160	\$4,007	\$43,816
Current portion of long-term debt	1,914	1,891	1,275
Accounts payable	29,566	23,686	21,386
Accrued liabilities	23,196	27,555	16,763
	-----	-----	-----
	55,836	57,139	83,240
Long-term debt, excluding current portion	30,350	30,877	32,906
Deferred income taxes	7,465	8,429	5,623
Other long-term liabilities	14,055	14,982	13,728
Minority interest in Partnership	111,691	108,159	104,338

Stockholders' equity			
ESOP Convertible Preferred Stock, \$1.00 par value, authorized 2,000,000 shares, issued 1,257,286, 1,259,308 and 631,521	14,835	14,859	14,920
Guaranteed ESOP benefit	(12,390)	(12,390)	(13,321)
Common stock, \$1.00 par value, authorized 40,000,000 shares, issued 16,796,318, 16,738,069 and 7,898,977	16,796	16,738	7,899
Paid-in capital	136,246	135,727	44,172
Retained earnings	83,544	82,139	96,000
Cumulative translation adjustments	(2,985)	(2,332)	(820)
Treasury stock, 1,345,163	---	---	(19,858)
	-----	-----	-----
	236,046	234,741	128,992
	-----	-----	-----
	\$455,443	\$454,327	\$368,826
	-----	-----	-----

</TABLE>

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TJ INTERNATIONAL, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)

<TABLE>  
<CAPTION>

	(amounts in thousands except per share figures)	
	For the fiscal quarter ended	
	-----	-----
	April 2, 1994	April 3, 1993
	-----	-----
<S>	<C>	<C>
Sales	\$135,048	\$114,111
	-----	-----
Costs and expenses		
Cost of sales	99,328	95,150
Selling expenses	15,613	14,462
Administrative expenses	8,198	7,111
	-----	-----
	123,139	116,723
	-----	-----
Income (loss) from operations	11,909	(2,612)
Investment income, net	541	15
Interest expense	---	(643)
Minority interest in Partnership	(7,960)	1,095
	-----	-----
Income (loss) before income taxes	4,490	(2,145)
Income tax (benefits)	1,931	(1,572)
	-----	-----
Net income (loss)	\$2,559	(\$573)
	-----	-----
Net income (loss) per common share		
Primary	\$0.13	(\$0.06)

Fully Diluted	\$0.13	(\$0.06)
Dividends declared per common share	\$0.0550	\$0.0525
Weighted average number of common shares outstanding during the periods		
Primary	17,350	13,104
Fully diluted	18,617	14,858

</TABLE>

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<TABLE>  
<CAPTION>

TJ INTERNATIONAL, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
FOR THE FISCAL QUARTER ENDED  
APRIL 2, 1994 and APRIL 3, 1993  
(Unaudited)

	(amounts in thousands)	
	April 2, 1994	April 3, 1993
<S>	<C>	<C>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income (loss)	\$ 2,559	\$ (573)
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	6,898	5,449
Minority interest in partnership	7,960	(1,095)
Other, net	---	50
Change in working capital items:		
Receivables	6,266	(17,076)
Inventories	(22,493)	(8,162)
Other current assets	(2,999)	(1,013)
Accounts payable and accrued liabilities	415	5,556
Other, net	(2,725)	558
	\$ (4,119)	\$ (16,306)
Net cash used in operating activities		
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Capital expenditures	\$ (26,868)	\$ (6,210)
Other, net	926	586
Net cash used in investing activities	\$ (25,942)	\$ (5,624)

CASH FLOWS FROM FINANCING ACTIVITIES		
Cash dividends paid on common stock	\$ (921)	\$ (688)
Minority partner capital contributions	---	2,327
Minority partner tax distributions	(2,231)	---
Net (repayments) borrowings under lines of credit	(2,847)	20,196
Principal payments of long-term debt	(200)	(150)
Other, net	260	35
	-----	-----
Net cash provided by financing activities	\$ (5,939)	\$ 21,720
	-----	-----
NET CHANGE IN CASH AND CASH EQUIVALENTS		
Net decrease in cash and cash equivalents	\$ (36,000)	\$ (210)
Cash and cash equivalents at beginning of year	66,319	210
	-----	-----
Cash and cash equivalents at end of period	\$ 30,319	\$ 0
	-----	-----
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION		
Cash paid (received) during the period for:		
Interest, net of amounts capitalized	\$ 327	\$ 449
Income taxes (refunds), net	1,166	(463)

</TABLE>

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TJ INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

<TABLE>  
<CAPTION>

INVENTORIES

Inventories consisted of the following:

(amounts in thousands)

	April 2, 1994	Jan. 1, 1994	April 3, 1993
	-----	-----	-----
<S> Finished goods	<C> \$39,266	<C> \$23,831	<C> \$20,638
Raw materials and work-in-progress	40,673	33,243	34,424
	-----	-----	-----
Reduction to LIFO cost	79,939	57,074	55,062
	(4,365)	(3,993)	(2,663)
	-----	-----	-----
	\$75,574	\$53,081	\$52,399
	-----	-----	-----
	-----	-----	-----

</TABLE>

The determination of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations must necessarily be based on the company's estimates of expected year-end inventory levels and costs. Since these estimates are subject to many forces beyond the company's control, interim results could possibly be affected by the final year-end LIFO inventory valuation.

RECLASSIFICATIONS:

Certain reclassifications have been made, none of which affected net loss, to conform prior year's information to the current year's presentation.

NET INCOME PER COMMON SHARE

Primary net income (loss) per common share is based on net income (loss) adjusted for preferred stock dividends and related tax benefits divided by the weighted average number of common shares outstanding after giving effect to stock options as common stock equivalents and to the 1993 two-for-one stock split. Fully diluted net income per common share assumes conversion of the ESOP convertible preferred stock into common stock at the date of issuance.

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Primary net income (loss) and fully diluted net income (loss) was calculated as follows:

<TABLE>  
<CAPTION>

	For the fiscal quarter ended	
	April 2, 1994	April 3, 1993
	-----	-----
<S>	<C>	<C>
PRIMARY NET INCOME (LOSS)		
Net income (loss) as reported	\$ 2,559	\$ (573)
Preferred stock dividends, net of related tax benefits	(233)	(223)
	-----	-----
Primary net income (loss)	\$ 2,326	\$ (796)
	-----	-----
	-----	-----
FULLY DILUTED NET INCOME (LOSS)		
Net income (loss) as reported	\$ 2,559	\$ (573)
Additional ESOP contribution payable upon assumed conversion of ESOP preferred stock, net of related tax benefits	(180)	(168)
	-----	-----
Fully diluted net income (loss)	\$ 2,379	\$ (741)
	-----	-----
	-----	-----

</TABLE>

Fully diluted net income (loss) per share at April 3, 1993, is the same as primary net income (loss) per share since the effect of the assumed conversion of the preferred stock is anti-dilutive.

TJ INTERNATIONAL, INC.  
 MANAGEMENT'S DISCUSSION AND ANALYSIS  
 FOR THE FISCAL QUARTER ENDED APRIL 2, 1994

## OPERATING RESULTS

The following comments discuss material variations in the results of operations for the comparative periods presented in the condensed consolidated statements of income.

## SALES

The company's sales by quarter during the current year and for the preceding four years are as follows:

<TABLE>  
 <CAPTION>

SALES BY QUARTER  
 (Amounts in thousands)

QUARTER	1994	1993	1992	1991	1990
<S>	<C>	<C>	<C>	<C>	<C>
First	\$135,048	\$114,111	\$ 75,561	\$ 45,330	\$ 74,370
Second	-----	139,639	111,024	79,679	98,185
Third	-----	152,729	113,512	84,838	89,930
Fourth		144,725	100,383	73,363	64,987
		-----	-----	-----	-----
		\$551,204	\$400,480	\$283,210	\$327,472
		-----	-----	-----	-----
		-----	-----	-----	-----

</TABLE>

## FIRST QUARTER OF 1994 COMPARED WITH THE FIRST QUARTER OF 1993

Sales for the first quarter 1994 increased by \$20.9 million or 18% from the same period last year. As a result of higher gross margins, the Company posted an operating profit for the current quarter of \$11.9 million compared with a loss from operations of \$2.6 million for the first quarter of 1993. These results were achieved despite falling prices for commodity lumber, against which the company's engineered lumber competes, and exceptionally harsh winter weather that brought record snowfalls and a severe slow down in construction across the eastern portions of the United States and Canada.

The growth in sales and operating profit came from the company's engineered lumber products. Sales of these products in the first quarter increased 26% to \$118.2 million from the sales in the first quarter of 1993. Growing acceptance of the company's engineered lumber products as a substitute for commodity sawn lumber was the primary factor behind the increased sales.

The company's window and door products were significantly affected by severe winter conditions in its key market areas of Eastern Canada, the upper Mid-West and the Ohio River Valley. Sales of these products were \$16.8 million, a

decrease of 16% from the first quarter of 1993. A window component cutstock



facility in Redding, California, was sold in March consistent with a raw material procurement strategy designed to minimize dependence on Western ponderosa pine. Window and door products were not profitable in the first quarter. However, losses were incurred in approximately the same amount as the first quarter of 1993 (excluding the results of the divested Redding cutstock plant) despite lower sales and production volumes.

Gross operating margins as a percent of sales were 26.4% compared to 16.6% for the first quarter of 1993. The higher margins were achieved primarily through improved pricing for the engineered lumber products. In the first quarter of 1993, the Company decided to honor committed prices in its existing dealer order files. Although prices were repeatedly raised throughout the first quarter of 1993, the outstanding quoted invoice prices lagged the current raw material price increases and margins were compressed. The company's current pricing policy allows more timely adjustment to prices during periods of rapidly changing raw material costs.

Also contributing to the gross margin improvement was the progress made in the first quarter of 1994 toward commercializing our newest engineered lumber technology, TimberStrand-R- laminated strand lumber. This product is currently produced at a plant in Deerwood, Minnesota. Despite a heavy agenda of testing and process refinements, the plant achieved significantly improved manufacturing efficiencies. Combined with higher sales, this enabled the TimberStrand-R- laminated strand lumber operation to be profitable at the manufacturing level for the quarter and to make a positive contribution to fixed corporate costs. In the first quarter of 1993, TimberStrand-R- laminated strand lumber products were not profitable at the manufacturing level.

While a great deal of work remains before TimberStrand-R- laminated strand lumber can be considered a proven technology or commercial success, the Company continues to believe this proprietary technology will contribute to sales and earnings in the future.

Selling expenses increased \$1.2 million but decreased as a percent of sales. The percentage decrease was primarily a result of the leverage in the existing sales and distribution network which has the capacity to handle volume increases with the current infrastructure. This was offset somewhat by an increase in the Company's advertising expenditures which is part of the effort to develop a brand identification for the Company's engineered lumber products and framing system.

Administrative expenses increased \$1.1 in absolute dollars but dropped as a percentage of sales, reflecting the impact of spreading largely fixed costs over a higher sales base. This was offset somewhat by the company's expenditures on information systems aimed at improving order management, inventory management, and manufacturing production and scheduling processes.

The Minority interest in Partnership represents the contractual allocation of 49% of the engineered lumber product profits to the company's joint venture partner MacMillan Bloedel. This compares to 1993's first quarter allocation of 70% of the TimberStrand-R- laminated strand lumber start-up losses and 33% of the remaining partnership profits to MacMillan Bloedel.

#### LIQUIDITY AND CAPITAL RESOURCES

##### APRIL 2, 1994, COMPARED TO JANUARY 1, 1994

Working capital decreased \$17.0 million during the three months ended April 2, 1994. Cash was used to fund capital expenditures and dividend payments. Inventories were higher because of the increased level of operations at the end of the first quarter and planned effort to build inventory during the seasonably slow winter months to have adequate product available during the spring and summer building season.

##### APRIL 2, 1994, COMPARED TO APRIL 3, 1993

Working capital increased by \$87.3 million to \$108.7 million at April 2, 1994, from \$21.4 million at April 3, 1993. This increase was primarily the result of the company's sale of 3,500,000 common shares in November 1993. Cash used by operating activities was \$4.1 million the first quarter of 1994. Capital expenditures were \$26.9 million for the quarter and related primarily to the construction of the second TimberStrand-R- laminated strand lumber plant in Hazard, Kentucky.

The Company entered into a \$75 million Revolving Credit Facility (the Credit Facility) on October 12, 1993, provided by a syndicate of banks. The Credit Facility includes various customary financial covenants. These include a limitation on indebtedness equal to 50 percent of total capitalization (including Minority Interest in Partnership) and requirements to maintain (i) a minimum net worth, and (ii) ratios of cash flow compared to indebtedness and debt service. The Company initially used borrowings under the Credit Facility to pay \$13.6 million of the company's short-term notes payable. Upon completion of the common stock offering, the Company paid all amounts outstanding under the Credit Facility. Short-term debt at the end of the first quarter is related to lines of credit used primarily for cash management purposes.

The company's Board of Directors has approved a two-year capital expansion program. Pursuant to the capital expansion program, the Company intends to construct a plant near Hazard, Kentucky, that will manufacture TimberStrand-R- laminated strand lumber products. Construction commenced in the fall of 1993 with an expected cost of \$100 million. The capital expansion program also provides for capital expenditures of approximately \$25 million to expand capacity at its existing Microllam-TM- laminated veneer lumber and Parallam-R- parallel strand lumber facilities. In addition, the company's Board of Directors has approved construction of a plant that will manufacture both Microllam-TM- laminated veneer lumber and Parallam-R- parallel strand lumber near Buckhannon, West Virginia, at an expected cost of \$85 million. The Company is evaluating potential sites for a third TimberStrand-R- laminated strand lumber plant, or an additional combination LVL and PSL plant, but has not determined whether or when to proceed with that plant.

MacMillan Bloedel's Board of Directors has authorized a \$49 million capital contribution to the Partnership to help fund the capacity expansion program. The Company expects the contribution to be made as the Partnership experiences negative cash flow resulting from expenditures for capital expansion over the next six to nine months. The first of these cash contributions was received

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April 4, 1994 and totaled \$12.9 million. However, there is no provision in the Partnership Agreement, or in any other agreement requiring the partners to contribute funds.

The Company believes that cash generated from operations, borrowings under the Credit Facility, net proceeds from the stock offering, and the \$49 million contribution authorized by MacMillan Bloedel will be sufficient to meet the company's working capital needs and capital expansion program approved by the Board of Directors. The Company also believes that additional or expanded lines of credit or appropriate long-term capital can be obtained to fund capital requirements as they arise, or to fund an acquisition.

A substantial majority of the company's assets is held, and revenues generated, by the Partnership. Distributions of cash by the Partnership to the Company require the unanimous consent of the members of the Partnership's Management Board, which includes members of both the Company and MacMillan Bloedel. Accordingly, there can be no assurance that distributions by the Partnership will be approved for the payment of dividends to fund the company's other operations, or for other purposes.

Microllam-TM- is a trademark of Trus Joist MacMillan a Limited Partnership,  
Boise, Idaho

Parallam-R- and TimberStrand-R- are registered trademarks of Trus Joist  
MacMillan a Limited Partnership, Boise, Idaho

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TJ INTERNATIONAL, INC.  
PART II  
OTHER INFORMATION

Item 6. EXHIBITS AND REPORTS ON FORM 8-K

No reports on Form 8-K were filed during the quarter ended  
April 2, 1994.

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TJ INTERNATIONAL INC.  
SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the  
registrant has duly caused this report to be signed on its behalf by the  
undersigned thereunto duly authorized.

TJ INTERNATIONAL, INC.

/s/ Valerie A. Heusinkveld

-----  
Valerie A. Heusinkveld  
Vice President, Finance & Chief  
Financial Officer

Date: May 17, 1994

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