

SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1994-05-13** | Period of Report: **1994-03-31**
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FILER

AGWAY INC

CIK: **2852** | IRS No.: **150277720** | State of Incorporation: **DE** | Fiscal Year End: **0630**
Type: **10-Q** | Act: **34** | File No.: **002-22791** | Film No.: **94528324**
SIC: **5171** Petroleum bulk stations & terminals

Business Address
333 BUTTERNUT DR
DEWITT NY 13214
3154496431

(Mark One)
 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
 - - - EXCHANGE ACT OF 1934
 For the quarterly period ended March 31, 1994

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
 - - - EXCHANGE ACT OF 1934
 For the transition period from _____ to _____
 Commission file number 2-22791

AGWAY INC.*

(Exact name of registrant as specified in its charter)

DELAWARE 15-027720

 (State or other jurisdiction of (I.R.S. Employer
 incorporation or organization) Identification No.)

333 Butternut Drive, DeWitt, New York 13214

 (Address of principal executive offices) (Zip Code)

315-449-6431

 (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports
 required to be filed by Section 13 or 15(d) of the Securities Exchange Act
 of 1934 during the preceding 12 months (or for such shorter period that
 the registrant was required to file such reports), and (2) has been subject
 to such filing requirements for the past 90 days.
 Yes No

Indicate the number of shares outstanding of each of the issuer's classes
 of common stock, as of the latest practicable date.

<TABLE>
 <CAPTION>

Class	Outstanding at April 30, 1994
<S>	<C>
Common Stock, \$25 par value per share	111,025 shares

* Agway is a taxpaying corporation founded on cooperative principles.
 Membership is limited to farmers and each may hold only one share
 of common stock.

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PART I. FINANCIAL INFORMATION
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(Thousands of Dollars)

<TABLE>
<CAPTION>

	March 31, 1994 (Unaudited)	June 30, 1993 (Note)
<S>	<C>	<C>
ASSETS		
Current Assets:		
Cash and equivalents		\$ 771
Trade notes and accounts receivable, less allowance for doubtful accounts of \$13,724 and \$13,267, respectively	\$ 162,743	212,196
Lease receivables, less unearned income of \$29,004 and \$28,717, respectively.	81,304	75,243
Advances and other receivables	43,272	36,224
Inventories.		
Raw materials.	24,622	19,919
Finished goods	205,470	152,348
Goods in transit and supplies.	14,255	9,592
Total inventories.	244,347	181,859
Prepaid expenses	64,036	58,863
Total current assets	595,702	565,156
Marketable securities.	35,632	34,532
Other security investments	36,184	34,102
Properties and equipment, net.	249,868	259,980
Long-term lease receivables, less unearned income of \$42,419 and \$41,253, respectively.	168,451	155,544
Other assets	81,449	72,140
Net assets of discontinued operations.	93,137	92,544
Total assets.	\$ 1,260,423	\$ 1,213,998
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Notes payable.	\$ 87,000	\$ 70,600
Current installments of long-term debt and subordinated debt	94,521	66,039
Accounts payable	126,192	95,735
Other current liabilities.	125,725	132,773
Total current liabilities	433,438	365,147
Long-term debt	143,025	150,107
Subordinated debt.	371,626	379,619
Other liabilities.	115,454	123,724
Preferred stock.	71,456	53,474
Common stock	2,776	2,790
Paid-in capital.	6,319	7,350
Retained margin.	116,329	131,787
Total liabilities and shareholders' equity.	\$ 1,260,423	\$ 1,213,998

</TABLE>

Note: The balance sheet at June 30, 1993 has been derived from the audited financial statements at that date but does not include all the information and footnotes required by generally accepted accounting principles for complete financial statements.

See accompanying notes to condensed consolidated financial statements.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND RETAINED MARGIN
(Unaudited)
(Thousands of Dollars)

<TABLE>
<CAPTION>

	Three Months Ended March 31,		Nine Months Ended March 31,	
	1994	1993	1994	1993
<S>	<C>	<C>	<C>	<C>
Net sales and revenues from:				
Product sales	\$ 420,433	\$ 396,447	\$ 1,097,267	\$ 1,109,781
Leasing operations	8,857	7,808	24,984	24,137
Insurance operations	6,682	6,616	20,363	22,532
Other services	3,793	5,682	14,416	20,408
Total net sales and revenues . . .	439,765	416,553	1,157,030	1,176,858
Cost and expenses from:				
Products and plant operations	327,613	314,847	887,068	905,847
Leasing operations	2,507	2,502	9,587	9,724
Insurance operations	4,762	4,506	13,490	15,589
Retail operations	48,361	47,070	130,627	131,407
Selling, general and administrative activities	41,049	34,442	115,589	102,095
Total costs and expenses	424,292	403,367	1,156,361	1,164,662
Operating margin	15,473	13,186	669	12,196
Operating interest expense, net	7,361	6,923	20,393	20,450
Other income (expense), net	1,823	2,168	5,267	4,671
Margin (loss) from continuing operations before income taxes	9,935	8,431	(14,457)	(3,583)
Income and franchise tax expense (benefit)	5,560	5,398	(1,493)	2,872
Margin (loss) from continuing operations	4,375	3,033	(12,964)	(6,455)
Discontinued operations:				
Loss from operations, net of tax expense (benefit) of \$0, \$(333), \$0, and \$(1,069) and interest of others of \$0, \$468, \$0, and \$2,767, respectively		(621)		(1,830)
Effect of disposal				
Loss from discontinued operations		(621)		(1,830)
Net margin (loss)	4,375	2,412	(12,964)	(8,285)
Retained Margin:				
Balance at beginning of period	111,984	103,415	131,787	116,112
Dividends	(2)		(2,456)	(2,073)
Equity in unrealized gains (losses) of insurance companies	(28)	4	(38)	77
Balance at end of period	\$ 116,329	\$ 105,831	\$ 116,329	\$ 105,831

</TABLE>

See accompanying notes to condensed consolidated financial statements.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES
CONDENSED CONSOLIDATED CASH FLOW STATEMENTS
(Unaudited)

<TABLE>
<CAPTION>

	Nine Months Ended March 31,	
	1994	1993
<S>	<C>	<C>
Net cash flows from continuing operations activities	\$ 7,203	\$ 4,806
Net loss from discontinued operations.		(1,830)
Net cash flows from operating activities	7,203	2,976
Cash flows (used in) provided by investing activities:		
Purchases of property, plant and equipment	(18,486)	(16,859)
Proceeds from disposal of businesses and property and equipment	9,856	32,098
Leases originated.	(96,339)	(69,664)
Leases repaid.	67,634	62,859
Proceeds from sale of marketable securities.	19,764	12,565
Purchases of marketable securities	(20,901)	(13,656)
Other.	4,490	(2,310)
Net investing activities (used in) provided by continuing operations . .	(33,982)	5,033
Net change in net assets of discontinued operations.	(593)	5,710
Net cash flows (used in) provided by investing activities.	(34,575)	10,743
Cash flows used in financing activities:		
Net change in short-term borrowings.	16,400	28,141
Proceeds from long-term debt	57,000	51,004
Repayment of long-term debt.	(69,119)	(71,588)
Proceeds from issuance of subordinated debt.	36,892	49,320
Redemption of subordinated debt.	(10,110)	(52,398)
Redemption of capital stock.	(573)	(12,365)
Other.	(3,889)	(5,833)
Net cash flows provided by (used in) financing activities.	26,601	(13,719)
Net decrease in cash and equivalents	(771)	0
Cash and equivalents at beginning of period.	771	0
Cash and equivalents at end of period.	\$ 0	\$ 0

</TABLE>

See accompanying notes to condensed consolidated financial statements.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
(Thousands of Dollars)

1. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three- and nine-month periods ended March 31, 1994 are not necessarily indicative of the results that may be expected for the year ended June 30, 1994. For further information, refer to the consolidated financial statements and notes thereto included in the annual report on Form 10-K for the year ended June 30, 1993.

Certain amounts have been reclassified in the June 30, 1993 condensed consolidated balance sheet to conform to the March 31, 1994 presentation. These reclassifications had no effect on the working capital or shareholders' equity of the Corporation.

2. AGWAY FINANCIAL CORPORATION

Summarized financial information for Agway Financial Corporation and Consolidated Subsidiaries is as follows:

<TABLE>
<CAPTION>

	Three Months Ended March 31,		Nine Months Ended March 31,	
	1994	1993	1994	1993
<S>	<C>	<C>	<C>	<C>
Net sales and revenues	\$ 291,587	\$ 279,623	\$ 696,281	\$ 755,460
Operating margin	40,601	31,246	64,809	55,332
Margin from continuing operations	18,127	13,241	19,454	19,991
Net margin	18,127	12,620	19,454	18,161

</TABLE>
<TABLE>
<CAPTION>

	March 31, 1994	June 30, 1993
<S>	<C>	<C>
Current assets	\$ 462,000	\$ 433,907
Properties and equipment, net.	126,580	128,898
Noncurrent assets	248,926	240,004
Net assets of discontinued operations	93,137	92,544
Total assets	\$ 930,643	\$ 895,353
Current liabilities	\$ 295,272	\$ 249,721
Long-term debt	138,705	155,598
Subordinated debt	371,626	379,619
Noncurrent liabilities	31,098	34,859
Shareholders' equity	93,942	75,556
Total liabilities and shareholders' equity	\$ 930,643	\$ 895,353

</TABLE>

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)
(Unaudited)
(Thousands of Dollars)

3. SUPPLEMENTAL DISCLOSURES ABOUT OPERATING CASH FLOWS

<TABLE>
<CAPTION>

	Nine Months Ended March 31,	
	1994	1993
<S>	<C>	<C>
Additional disclosure of operating cash flows:		
Cash paid during the period for:		
Interest	\$ 33,229	\$ 34,077
Income taxes	\$ 9,494	\$ 9,782

</TABLE>

During the fiscal year ended June 30, 1993, 46 local cooperative affiliates were acquired, and during fiscal 1994, 6 additional local cooperative affiliates were acquired. Three of these cooperatives were merged into Agway during the first and second quarters of fiscal 1993, 43 were acquired during the third and fourth quarters of fiscal 1993, 3 were merged in the first quarter of fiscal 1994, 2 were merged in the second quarter fiscal 1994 and 1 was merged in the third quarter of fiscal 1994, for a total purchase price of \$21,700 plus certain liabilities assumed of \$17,300. Settlement for the acquisitions was consummated in the nine-month period ended March 31, 1994 in the form of cash (\$5,000) and restricted preferred stock, 6%, \$100 par value, (\$16,700).

Certain other supplemental disclosures are as follows:

Schedule of Restructuring Activities:

	<C>	<C>
<TABLE>		
<CAPTION>		
<S>		
Cash flows from operating activities:		
Cash proceeds	\$ 3,013	\$ 21,384
Cash spent	(8,405)	(11,147)
	-----	-----
Total cash flow (used in) provided by operating activities . .	(5,392)	10,237
Cash flows from investing activities:		
Proceeds from disposal of business and property, plant and equipment	6,714	30,099
	-----	-----
Net increase in cash and equivalents	\$ 1,322	\$ 40,336
	=====	=====

</TABLE>

4. BORROWING ARRANGEMENTS

In fiscal 1994, the Company renegotiated and renewed certain of its bank loan agreements through October 28, 1994. Adequate lines of credit of \$149,250 are available to the Company under the new agreements as compared to lines of credit of \$158,000 in the prior agreements. This includes retention of a commercial paper facility of \$50,000. Certain of these agreements, upon the occurrence of certain defined events, give the lenders the right to perfect a security interest in certain of the Company's accounts receivables and non-petroleum inventories. In addition, the agreements include certain covenants, the most restrictive of which requires to Company to maintain specific monthly levels of interest coverage and tangible net worth.

H. P. Hood, Inc., a subsidiary held for sale by the Company, was in violation of certain financial covenants relating to credit facilities provided by a bank for the months ended February and March 1994. The Bank has issued a waiver for these violations for each month and has subsequently amended the loan agreement through June 30, 1994. At March 31, 1994, borrowing outstanding under the credit facilities aggregated \$36,641.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)
(Unaudited)
(Thousands of Dollars)

5. COMMITMENTS AND CONTINGENCIES

The Company is subject to various investigations, claims, and legal proceedings covering a wide range of matters that arise in the ordinary course of its business activities. In addition, the Company is conducting a number of environmental investigations and remedial actions at current and former Company locations and, along with other companies, has been named a potentially responsible party for certain waste disposal sites. Each of these matters is subject to various uncertainties, and it is possible that some of these matters may be resolved unfavorably to the Company. The Company has established accruals for matters for which payment is probable and amounts reasonably estimable. Management believes any liability that may ultimately result from the resolution of these matters in excess of amounts provided will not have a material adverse effect on the financial position or results of operations of the Company.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS
(Unaudited)
(Thousands of Dollars)

RESULTS OF OPERATIONS

The Company's net sales and revenues and operating results are significantly

impacted by seasonal fluctuations due to the nature of its operations and the geographic location of its service area, which is defined primarily as the Northeastern United States. Agriculture and Consumer Group net sales and revenues are traditionally higher in the spring as customers initiate the growing season. Correspondingly, the Company's Energy Group realizes significantly higher net sales and revenues in the winter months due to the cold winter conditions in the Northeast. The Financial Services Group is generally not materially impacted by seasonal fluctuations.

Results by Operating Segment

Increase (Decrease)

<TABLE>

<CAPTION>

	Three Months Ended 3/31/94 vs. 3/31/93	Nine Months Ended 3/31/94 vs. 3/31/93
<S>	<C>	<C>
Net Sales and Revenues		
Agriculture & Consumer	\$ 24,115	\$ 55,128
Energy	(1,915)	(72,254)
Financial Services	1,080	(1,975)
Intercompany Transactions.	(68)	(727)
	-----	-----
	\$ 23,212	\$ (19,828)
	=====	=====
Margin (Loss) from Continuing Operations before Income Taxes		
Agriculture & Consumer	\$ (2,674)	\$ (18,353)
Energy	6,768	8,447
Financial Services	(340)	(409)
Operating Margin (Loss).	3,754	(10,315)
Other Items.	(2,250)	(559)
	-----	-----
	\$ 1,504	\$ (10,874)
	=====	=====

</TABLE>

Parenthetical numbers in the following narrative have been rounded to the nearest hundred thousand.

Restructuring of Operations

 In fiscal 1992, the Company initiated Customer Driven: 1995 (the "Project") to restructure the Company to better focus on its members and customers and to re-engineer the Company's business processes to improve future profitability. Implementation of Project strategies has and will continue to have a significant impact on the markets served, assets utilized, and operating practices of the Agriculture & Consumer and Energy groups, as well as on administrative functions. During the quarter under review, and as indicated in the Company's annual report on Form 10-K for the fiscal year ended June 30, 1993, Company management has continued implementation of the Project and details of certain of these strategies will be reviewed in the following segment discussions.

Discontinued Operations

 On March 23, 1993, the Agway Board of Directors authorized management to sell the Company's 34% interest in Curtice Burns Foods, Inc. (Curtice Burns Foods) and 99% interest in H. P. Hood Inc. (Hood). Management and the Board are actively pursuing their plan to sell these investments in fiscal 1994 and negotiations regarding these sales continued throughout the third quarter. Accordingly, these operations are reflected as discontinued operations. Agway's decision to make these sales is part of the overall strategic plan of focusing on its agriculture, consumer,

Discontinued Operations (continued)

 energy, insurance, and leasing businesses. In the fourth quarter of fiscal 1993, Curtice Burns initiated a restructuring program. As part of that program, in the quarter ended December 1993, Curtice Burns Foods, Inc. completed the sale of two businesses, the oats portion of the National Oats business and the Hiland Potato Chip business, and, in the quarter ended

March 31, 1994, completed the sale of the Curtice Burns Meat Snacks business.

Agriculture & Consumer Group

Project initiatives for fiscal 1993 for the Agriculture & Consumer Group were primarily focused on transferring the marketing, sales and related operating assets of agricultural products, previously conducted through retail operations, to agricultural hubs and dedicated customer service centers. This transition was completed in fiscal 1993 in New England and Pennsylvania and was completed in New York, the final region to transition, in the first half of fiscal 1994. An additional initiative focused on merging 52 local store cooperatives into Agway, which was materially completed in the fourth quarter of fiscal 1993, has increased sales and asset levels in fiscal 1994. Fiscal 1994 initiatives for the Group center around streamlining operating and administrative processes through reviews of supply chain management, product category management, and warehousing systems; closing, consolidating, or converting facilities to focus assets and capital in selected markets and eliminate duplication; and sales enhancement through customer service and quality reviews. The fiscal 1993 initiatives were intended to improve customer service, knowing that certain of these changes would increase costs at least during the period of transition until cost reduction strategies can be implemented. The 1994 initiatives focus on detail plans for future implementation of strategies for expense control and sales enhancement anticipated to improve results of operations in future years.

Net sales and revenues for the third quarter of fiscal 1994 of \$228,400 and for the nine months to date of \$664,500 increased \$24,100 (11.8%) and \$55,100 (9.0%), respectively, as compared to the corresponding periods in the prior fiscal year. The increases are primarily attributed to the Group's consumer business which included the merger of local store cooperatives into Agway and to a lesser extent volume and price increases among selected product lines within the Group.

Operating losses for the third quarter of fiscal 1994 of \$12,900 and for the nine months to date of \$37,600 increased \$2,700 and \$18,400, respectively, as compared to the corresponding periods in the prior fiscal year. The Group experiences seasonal fluctuations in its business and generally experiences higher net sales and revenues in the spring as customers initiate the growing season. However, weather conditions can impact the timing of the commencement of the spring growing season, and in fiscal 1993 and 1994 the extreme weather conditions in the winter have adversely impacted the Group's results for the quarter and year to date. In fiscal 1994, operating losses have been further accentuated due to (i) the merger of 52 store corporations into Agway which now defers the recognition of a certain portion of its margins until goods are sold to the end user (previously these margins were recognized as wholesale margins at the time inventory was sold to the store corporation), (ii) incremental costs associated with the Company's Project initiatives which include expanding the Company's sales force and the establishment of agricultural hubs and dedicated customer service centers, and (iii) depressed gross margins across the Group's selected product lines due to higher raw material prices, a change in product mix, and competitive pricing in the marketplace.

The Company expects to benefit from the merged store corporations as they will provide additional retail margins and increased sales in the spring as the growing season commences. Furthermore, the increasing costs associated with the Project initiatives tend to be fixed throughout the year, while incremental revenues realized from Project initiatives will tend to follow the seasonal sales pattern and also be more fully realized in the spring as the growing season commences.

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PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS (continued)
(Unaudited)
(Thousands of Dollars)

Energy Group

Project initiatives for fiscal 1993 for the Energy Group were primarily divestitures of retail locations in an effort to focus assets and capital in selected markets. In addition, sales to commercial accounts were refocused away from price-oriented accounts to service-oriented businesses. As expected, these initiatives decreased sales volume, but had a favorable impact on gross margins. Project initiatives for fiscal 1994 include implementation of operational efficiency and asset management strategies, such as centralized credit management, automating certain field operating activities and mutually beneficial supplier agreements.

Energy segment net sales and revenues of \$195,400 for the third quarter declined \$1,900 (1.0%) as compared to the third quarter of the prior year. Fiscal 1994 year-to-date net sales and revenues of \$447,800 declined \$72,300 (13.9%) as compared to the same period in the prior year. The decrease for the quarter and year to date is primarily attributable to planned Project initiatives which included divestitures of low-margin retail locations and a refocusing away from low-margin, high-volume commercial customers. However, the anticipated decline in net sales and revenue for the quarter was mitigated by extremely cold weather which increased the volume of heating oils and propane.

Total unit volume (in millions of gallons) for the quarter and year to date decreased 700 and 52,400 gallons, respectively, as compared to the corresponding periods in the prior year. Average selling prices remained constant in the third quarter and decreased 2.2% for the nine months to date as compared to the corresponding periods in the prior year due to softness in the world market, which also contributed to the sales decrease.

Despite the unit volume and selling price declines, the Energy Group realized an improvement in net operating margins of \$6,800 (35.7%) and \$8,400 (38.5%) in the third quarter and fiscal year to date as compared to the corresponding period in the previous fiscal year. Gross margins as a percentage of net sales and revenues increased by 4.8% and 4.7% in the third quarter and fiscal year to date as compared to the corresponding period in the prior fiscal year. Total costs and expenses for the Group increased slightly in the third quarter as compared to the corresponding period in the prior fiscal year due to the adverse weather conditions, but declined on a year-to-date basis as a result of the above changes in operations.

Financial Services Group

For segment reporting purposes, the Financial Services Group consists of Telmark Inc., Agway Insurance Company, and Agway General Agency, Inc.

Net sales and revenues of \$16,800 for the Financial Services Group for the third quarter increased \$1,100 (6.9%) as compared to the third quarter of the prior year. Fiscal 1994 year-to-date net sales and revenues of \$49,200 decreased \$2,000 (3.9%) as compared to the same period in the prior year. The increase for the quarter is primarily attributed to Telmark Inc. which increased revenues by \$1,000 due to increased volume of bookings in fiscal 1994 and a gain of \$500 from the sale of \$5,600 of lease receivables in the third quarter. For the nine months to date, Telmark's revenues were up by \$800. The decrease for the year-to-date period is primarily attributed to the Agway Insurance Company and the Agway General Agency. Agway Insurance Company revenues were constant for the third quarter but declined \$2,200 for the nine months to date, as compared to the corresponding periods in the prior year, due to termination of reinsurance assumed contracts of \$1,600 and from changes in reinsurance ceded treaties of \$600 in prior quarters. Agway General Agency Inc. revenues also remained constant for the third quarter but declined \$600 for the nine months to date as compared to the corresponding period in the prior year due to a decline in administrative fees on a declining base of participants in the Agway member group health insurance plan.

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PART I. FINANCIAL INFORMATION (continued) AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (continued) (Unaudited) (Thousands of Dollars)

Financial Services Group (continued)

Operating margins declined in the third quarter of fiscal 1994 by \$300 (11.0%) over the same period in the previous year and \$400 (5.4%) for the nine-month period ended March 31, 1994 as compared to the same period in the prior year. The Agway Insurance Company revenue decline from the reinsurance termination was offset by an equal reduction in costs and expenses with no impact on operating margin. Operating margins for the Agway Insurance Company decreased by \$400 in the third quarter due to unfavorable underwriting experience associated with adverse weather conditions, but for the nine month period remained \$400 ahead of the prior year. Agway General Agency experienced a reduction in margins of \$200 for the third quarter and \$700 for the nine months to date as compared to the corresponding period in the prior fiscal year due to declining revenues as noted above. Telmark Inc.'s operating margins increased \$300 in the third quarter, but decreased \$100 for the nine-month period ended March 31, 1994 as the sale of certain lease receivables resulted in \$500 of revenue for the third quarter.

Other Items

- - - - -

Other items include certain corporate activities not included within the Company's three operating segments and includes interest expense. For the third quarter, other items realized a decrease in income of \$2,300 over the corresponding period in the prior fiscal year. The decrease was attributed primarily to decreased revenues from the timing of receipt of vendor rebates in the amount of \$800 in the third quarter of fiscal 1993 (received in second quarter of fiscal 1994), an increase in interest expense for the third quarter of \$900 due to a higher level of borrowings in the quarter, and increased costs associated with unallocated general corporate expenses. For the nine-month period to date, other items realized a decrease in income of \$600 over the corresponding period in the prior year.

LIQUIDITY AND CAPITAL RESOURCES

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Cash flows from continuing operations for the nine months ended March 31, 1994 increased \$2,400 to \$7,200 as compared to the first nine months of fiscal 1993. This increase was primarily a result of higher June 1993 Agriculture & Consumer receivables due to the late spring, which were reduced during the first nine months of the current fiscal year, and to an increase in accounts payable during the nine-month period. Net cash utilized in investing activities from continuing operations for the nine months ended March 31, 1994 was \$34,000 as compared to cash provided of \$5,000 for the same period last year. Cash flows utilized in investing activities for the nine months ended March 31, 1993 were favorably impacted by proceeds of \$32,000 from disposals of businesses and property, plant and equipment, while increased leasing activity in fiscal 1994 resulted in the use of an additional \$21,900 of cash compared to the same period last year. As a result of cash utilized in investing activities, net long-term borrowings increased \$15,000 in the current year, and short-term borrowings increased \$16,400. Increased short-term borrowing in the prior year resulted from a decrease in net long-term borrowings of \$23,700 combined with redemption of \$12,400 of capital stock issued in connection with an acquisition in a prior year.

The Company finances its operations and the operations of all its continuing businesses and subsidiaries, except Telmark and Agway Insurance Company, through Agway Financial Corporation (AFC). Telmark and Agway Insurance Company finance themselves through operations or direct borrowing arrangements. Each business unit is financed with a combination of short- and long-term credit facilities as appropriate. External sources of short-term financing for Agway and all its continuing operations include revolving credit lines, letters of credit, and commercial paper programs. Sources of longer term financing include borrowings from banks and insurance companies, subordinated debt, and capital leases. In addition, Telmark has occasionally sold blocks of its lease portfolio. On February 1, 1994, Telmark's registration of its offering to the public of \$25,000 of debentures due December 31, 1997 with the Securities & Exchange Commission became effective. The debentures are unsecured and are not guaranteed by Agway nor any of Agway's other subsidiaries. The offering of the debentures are not underwritten and there can be no guarantee as to the amount of debentures to be sold. The proceeds of the offering

PART I. FINANCIAL INFORMATION (continued)
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS (continued)
(Unaudited)
(Thousands of Dollars)

LIQUIDITY AND CAPITAL RESOURCES (continued)

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will be used to provide financing for Telmark's leasing activities. As of March 31, 1994, approximately \$1,500 of debentures were sold.

In fiscal 1994, the Company renegotiated and renewed certain of its bank loan agreements through October 28, 1994. Adequate lines of credit of \$149,250 are available to the Company under the new agreements as compared to lines of credit of \$158,000 in the prior agreements. This includes retention of a commercial paper facility of \$50,000. Certain of these agreements, upon the occurrence of certain defined events, give the lenders the right to perfect a security interest in certain of the Company's accounts receivables and non-petroleum inventories. In addition, the agreements include certain covenants, the most restrictive of which requires to Company to maintain specific monthly levels of interest coverage and tangible net worth. The Company has ongoing communication with its lenders and it is management's opinion that appropriate and adequate lines of credit

exist to finance the Company's operations and capital requirements.

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PART II. OTHER INFORMATION
AGWAY INC. AND CONSOLIDATED SUBSIDIARIES
(Thousands of Dollars)

Item 1. Legal Proceedings

In February 1988, Agway leased a feed mill located in Woodridge, New York from Inter-County Farmers Cooperative Association, Inc. Agway manufactured horse, poultry, and dairy feed at the feed mill. In early July 1989, due to a mechanical malfunction, some horse feed manufactured at the feed mill was contaminated with Monensin, a feed medication used with poultry and dairy feed but which is harmful to horses. Agway immediately recalled the contaminated horse feed and contacted regulatory agencies, including the United States Food and Drug Administration (FDA). As a result of eating the contaminated horse feed, a number of horses located in the State of New Jersey died or were damaged. The majority of claims made by owners of the affected horses have been settled. As of April 30, 1994, there were two lawsuits pending which were filed by horse owners against Agway: John Kolkowski, et al. v. Agway Inc., et al., filed on July 3, 1990 in the Supreme Court of the State of New York for Westchester County; and Orlando R. Petrocelli v. Agway Inc., et al., filed on August 5, 1991 in the Superior Court of New Jersey for Mercer County. Each of these lawsuits includes claims for money damages. On April 18, 1994, a previously pending lawsuit by horse owners against Agway, Anthony D. Nini, et al. v. Agway Inc., et al., filed on October 24, 1990 in the Superior Court of New Jersey for Mercer County, was settled. Agway agreed to pay Anthony D. Nini, et al., \$1,498, which was covered by an insurance policy issued to Agway. The FDA conducted an investigation of the incident and referred the matter to the U. S. Department of Justice (DOJ) to consider institution of criminal proceedings. Agway has had an opportunity to present its views to the DOJ on why criminal proceedings should not be instituted and the DOJ and FDA discussed with Agway resolution of issues resulting from the FDA investigation. Agway believes the pending lawsuits and the FDA investigation will be satisfactorily resolved and any adjustments will not be material in relation to the consolidated financial position of Agway.

Item 6. Exhibits and Reports on Form 8-K

The Company did not file any reports on Form 8-K during the three months ended March 31, 1994.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AGWAY INC.
(Registrant)

Date May 13, 1994

/s/ PETER J. O'NEILL

Peter J. O'Neill
Senior Vice President
Corporate Finance and
Control
(Principal Financial Officer
and Chief Accounting
Officer)