

SECURITIES AND EXCHANGE COMMISSION

FORM DEF 14A

Definitive proxy statements

Filing Date: **1994-04-15** | Period of Report: **1994-05-25**
SEC Accession No. **0000906477-94-000004**

([HTML Version](#) on secdatabase.com)

FILER

SHOWBOAT INC

CIK: **89966** | IRS No.: **880090766** | State of Incorporation: **NV** | Fiscal Year End: **1231**
Type: **DEF 14A** | Act: **34** | File No.: **001-07123** | Film No.: **94522928**
SIC: **7990** Miscellaneous amusement & recreation

Business Address
2800 *FREMONT ST*
LAS VEGAS NV 89104
7023859123

CONFIDENTIAL, FOR USE OF THE COMMISSION ONLY
SCHEDULE 14A
INFORMATION REQUIRED IN PROXY STATEMENT
SCHEDULE 14A INFORMATION
PROXY STATEMENT PURSUANT TO SECTION 14(A) OF THE
SECURITIES EXCHANGE ACT OF 1934

Filed by the registrant /X/
Filed by a party other than the registrant / /
Check the appropriate box:
/ / Preliminary proxy statement
/X/ Definitive proxy statement
/ / Definitive additional materials
/ / Soliciting material pursuant to Rule 14a-11(c) or Rule 14a-12

Showboat, Inc.

(Name of Registrant as Specified in its Charter)

Showboat, Inc.

(Name of Person(s) Filing Proxy Statement)

Payment of filing fee (Check the Appropriate box):

- / / \$125 per Exchange Act Rule 0-11(c) (1) (ii), 14a-6(i) (1), or 14a-6(j) (2)
/ / \$500 per each party to the controversy pursuant to Exchange Act
Rule 14a-6(i) (3)
/ / Fee computed on table below per Exchange Act Rules 14a-6(i) (4)
and 0-11
(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price of other underlying value of transaction computed
pursuant to Exchange Act Rule 0-11:

(4) Proposed maximum aggregate value of transaction:

/ / Check box if any part of the fee is offset as provided by Exchange Act
Rule 0-11(a) (2) and identify the filing for which the offsetting fee
was paid previously. Identify the previous filing by registration
statement number, or the form or schedule and the date of its filing.

(1) Amount previously paid:

(2) Form, schedule or registration statement no.:

(3) Filing party:

(4) Date filed:

SHOWBOAT, INC.

NOTICE OF ANNUAL MEETING OF SHAREHOLDERS

MAY 25, 1994

To the Shareholders of Showboat, Inc.

The Annual Meeting of the Shareholders of Showboat, Inc., a Nevada corporation ("Company"), will be held at the Mardi Gras Room, Showboat Casino Hotel, 801 Boardwalk, Atlantic City, New Jersey 08401, on Wednesday, May 25, 1994, at 10:00 a.m., Eastern Daylight Time, for the following purposes:

- (1) To elect four (4) directors each to serve a three (3) year term;
- (2) To approve a proposal to amend the Company's Articles of Incorporation to increase the authorized shares of Common Stock from 20,000,000 shares to 50,000,000 shares;
- (3) To approve and ratify the adoption of an executive officers' stock option plan;
- (4) To ratify the Board's selection of KPMG Peat Marwick as independent public accountants to examine and report on the Company's financial statements for the year ending December 31, 1994; and
- (5) To transact such other business as may properly come before the meeting.

Only shareholders of record at the close of business on March 28, 1994 are entitled to notice of and to vote at the Annual Meeting. The stock transfer books will not be closed.

Shareholders are cordially invited to attend the meeting in person. SHAREHOLDERS DESIRING TO VOTE IN PERSON MUST REGISTER AT THE MEETING WITH THE INSPECTOR OF ELECTIONS PRIOR TO THE FIRST VOTE BEING TAKEN AT THE MEETING. IF YOU WILL NOT BE ABLE TO ATTEND THE MEETING IN PERSON, YOU ARE REQUESTED TO COMPLETE, SIGN AND DATE THE ENCLOSED FORM OF PROXY AND TO RETURN IT WITHOUT DELAY IN THE ENCLOSED POSTAGE PREPAID ENVELOPE SO THAT YOUR SHARES MAY BE REGULARLY VOTED AT THE MEETING.

A copy of the 1993 Annual Report to Shareholders is enclosed.

By order of the Board of Directors,

H. GREGORY NASKY,
Secretary

Dated: April 16, 1994
(/r>

SHOWBOAT, INC.
2800 FREMONT STREET
LAS VEGAS, NEVADA
89104

PROXY STATEMENT

This Proxy Statement is furnished to the shareholders of Showboat, Inc. ("Company") in connection with the annual meeting of the Company to be held on May 25, 1994, and at any adjournment thereof, for the purposes indicated and at the place and time specified in the accompanying Notice of Annual Meeting of Shareholders.

At this annual meeting, the shareholders will have the opportunity to elect four directors each to serve a three year term; to approve a proposal to amend the Company's Articles of Incorporation to increase the authorized shares of Common Stock from 20,000,000 shares to 50,000,000 shares; to approve and ratify the adoption of an executive officers' stock option plan; to ratify the Board of Directors' selection of KPMG Peat Marwick as the Company's independent public accountants for the year ending December 31, 1994; and to transact such other business as may properly come before the meeting.

THE ACCOMPANYING PROXY IS SOLICITED BY THE BOARD OF DIRECTORS OF THE COMPANY. This Proxy Statement and the accompanying form of proxy are being mailed to shareholders on or about April 16, 1994. Any shareholder giving a proxy has the power to revoke it prospectively by giving written notice to the Company, addressed to H. Gregory Nasky, Secretary, at the Company's principal address before the meeting, by delivering to the Company a duly executed proxy bearing a later date, or by notifying the Company at the annual meeting before any vote is taken.

We hope all the Company's shareholders will attend the annual meeting. Regardless of whether you plan to attend, the Company does request that you sign and date the enclosed proxy and return it promptly to the Company in the

enclosed postage prepaid envelope. The shares represented by the enclosed proxy will be voted if the proxy is properly executed and received by the Company prior to the date of the meeting, or any adjournment thereof.

VOTING SECURITIES

The close of business on March 28, 1994 was fixed by the Board of Directors as the record date for determination of the

1

shareholders entitled to vote at the meeting. The securities entitled to vote at the annual meeting consist of shares of \$1.00 par value common stock ("Common Stock") of the Company, with each share entitling its owner to one vote. Common Stock is presently the only class of voting securities which is outstanding. At the close of business on March 28, 1994, there were outstanding 14,992,195 shares of Common Stock.

SECURITY OWNERSHIP OF MANAGEMENT AND CERTAIN OTHER BENEFICIAL OWNERS

The following table sets forth the number of shares of Common Stock and the number of shares of Common Stock subject to options held by the Company's directors and those executive officers named in the Summary Compensation Table (See, page 11), by all directors and executive officers as a group, and by persons beneficially owning more than 5% of the outstanding Common Stock at the close of business on February 28, 1994. The address for all directors and executive officers of the Company is: Showboat, Inc., 2800 Fremont Street, Las Vegas, Nevada 89104. Security ownership was verified with filings with the Securities and Exchange Commission received by the Company, and according to individual verification as of February 28, 1994, which the Company solicited and received from the beneficial owners listed in the following table:

2

<TABLE>

<CAPTION>

Name	Amount and Nature of Beneficial Ownership			
	Number of Shares Beneficially Owned Excluding Shares Subject to Option(1)	Number of Shares Subject to Options Beneficially Owned(2)	Total Number of Shares Beneficially Owned	Percent
<S>	<C>	<C>	<C>	<C>
J.K. Houssels(3)	1,179,208(4)	20,000	1,199,208	8.0
William C. Richardson	5,000	9,000	14,000	*
John D. Gaughan	174,824(5)	9,000	183,824	1.2
Jeanne S. Stewart	406,686	9,000	415,686	2.8
Frank A. Modica	71,169(6)	32,000	103,169	*
H. Gregory Nasky	7,209(7)	9,000	16,209	*
J. Kell Houssels, III(8)	81,017	32,000	113,017	*
George A. Zettler	1,955	9,000	10,955	*
Carolyn M. Sparks	350,058(9)	7,000	357,058	2.4
R. Craig Bird(10)	10,000	10,000	20,000	*
Mark J. Miller(11)	5,200	10,000	15,200	*
All Directors and Executive Officers as a Group (13 persons)	2,318,993	186,000	2,504,993	16.5
FMR Corp.	1,237,350(12)	0	1,237,350	8.3
State of Wisconsin Investment Board	757,000(13)	0	757,000	5.1

<FN>

* Beneficial ownership does not exceed 1% of the outstanding Common Stock.

(1)Unless otherwise specifically stated herein, each person has sole voting power and sole investment power as to the identified Common Stock ownership.

(2)Shares subject to currently exercisable options or otherwise subject to issuance within 60 days of February 28, 1994, pursuant to either the 1989 Executive Long-Term Incentive Plan or the 1989 Directors' Stock Option Plan.

(3)Mr. Houssels may be deemed to be a control person. Mr. Houssels is the Chairman of the Board, President and Chief Executive Officer of the Company.

(4)Mr. Houssels' shareholdings include 11,450 shares held in his individual retirement account and 35,700 shares as a trustee of the J.K. Houssels, Jr., 1976 Trust Agreement. He

disclaims beneficial ownership of 7,800 shares owned by his wife and such shares are excluded from this table.

(5)Mr. Gaughan's shareholdings include 86,000 shares held by Exber, Inc., a Nevada corporation controlled by Mr. Gaughan, and 69,674 shares over which he shares voting power and investment power with his wife.

</TABLE>

3

<TABLE>

<S> <C>

<FN>

(6)Mr. Modica is the Executive Vice President and Chief Operating Officer of the Company. Mr. Modica's shareholdings include 2,600 shares over which he shares voting power and investment power with his wife.

(7)Mr. Nasky is the Secretary of the Company. Mr. Nasky's shareholdings include 1,000 shares owned by Mr. Nasky's wife over which he does not have voting power or investment power.

(8)Mr. Houssels, III is the Vice President of the Company. Mr. Houssels, III is also the President and Chief Executive Officer of Atlantic City Showboat, Inc., a subsidiary of the Company.

(9)Mrs. Sparks' shareholdings include 227,000 shares beneficially owned by her as a co-trustee of the Fred L. Morledge Family Trust and 123,058 shares beneficially owned by her as a co-trustee of The Sparks Family Trust.

(10)Mr. Bird is the Vice President-Financial Administration of the Company and Executive Vice President and Chief Operating Officer of Showboat Development Company.

(11)Mr. Miller is the Executive Vice President and Chief Operating Officer of Atlantic City Showboat, Inc., a subsidiary of the Company.

(12)FMR Corp. ("FMR"), the parent holding company of Fidelity Management & Research Company, reported on a Schedule 13G, dated February 11, 1994, that it has sole investment discretion with respect to all of such shares and sole voting discretion with respect to 51,706 of such shares. With respect to such shares, FMR beneficially owns 880,650 shares or 5.9% of the total outstanding Common Stock at December 31, 1993, on behalf of Fidelity Magellan Fund, an investment company registered under the Investment Company Act of 1940. FMR's address is 82 Devonshire Street, Boston, MA 02109.

(13)State of Wisconsin Investment Board ("Investment Board"), a Wisconsin State Agency, reported on a Schedule 13G, dated February 8, 1994, that it has sole voting and investment discretion to all such shares. The Investment Board's address is P.O. Box 7842, Madison, Wisconsin 53707.

</TABLE>

ELECTION OF DIRECTORS

The Bylaws of the Company provide for a Board of Directors consisting of nine persons who are elected for staggered terms of three years. Four directors' terms expire at this meeting; three in 1995; and two in 1996. Directors are to serve until their successors are elected and have been qualified.

Each Company director may be required to be found suitable or qualified, as applicable, by the Nevada Gaming Commission, the Louisiana Riverboat Commission, or the New Jersey Casino Control Commission to serve as a director of the Company. All present directors of the Company who were required to be found suitable by the Nevada Gaming Commission or the Louisiana Riverboat Commission have been found suitable. Similar qualification of each present director by the New Jersey Casino Control Commission has been completed, and each director has been qualified to be a director subject to, at the discretion of the New Jersey Casino Control Commission, either biennial or annual renewal. Such license renewal by the New Jersey Casino Control Commission entails

4

extensive updating of background information and possible additional investigation and hearings as to each director's qualifications. Should any director no longer be found suitable by the Nevada Gaming Commission or the Louisiana Riverboat Commission or no longer be qualified by the New Jersey Casino Control Commission, that individual shall become ineligible to continue to serve on the Board of Directors and a majority of the remaining directors may appoint a qualified replacement to serve as a director until the next annual meeting of shareholders.

If the enclosed proxy is duly executed and received in time for the meeting, and if no contrary specification is made as provided therein, the proxy will be voted in favor of electing the nominees, John D. Gaughan, Frank

A. Modica, H. Gregory Nasky, and J. Kell Houssels, III, for three-year terms of office. All of the nominees have consented to serve if elected and the Board of Directors presently has no knowledge or reason to believe that any of the nominees will be unable to serve. If any such nominee shall decline or be unable to serve, the proxy will be voted for such person as shall be designated by the Board of Directors to replace any such nominee. Any vacancies on the Board of Directors which occur during the year will be filled, if at all, by the Board of Directors through an appointment of an individual to serve only until the next annual meeting of shareholders. There will not be cumulative voting for the election of directors.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE IN FAVOR OF THE ELECTION OF MESSRS. GAUGHAN, MODICA, NASKY AND HOUSSELS, III.

INFORMATION CONCERNING BOARD OF DIRECTORS, NOMINEES THERETO AND EXECUTIVE OFFICERS

The following information is furnished with respect to each member of the Board of Directors or nominee thereto, each of whom, unless otherwise indicated, has served as a director continuously since the year shown opposite his or her name. Similar information is presented for the executive officers who are not directors. There are no family relationships between or among any of the Company's directors, nominees to the Board of Directors or executive officers, except: (a) J.K. Houssels and Jeanne S. Stewart formerly were married and are the parents of J. Kell Houssels, III; and (b) Carolyn M. Sparks is the daughter of Fred L. Morledge who was a director from 1960 until July 1990, and Mr. Morledge currently holds the title of Director Emeritus of the Company.

5

<TABLE>
<CAPTION>

IDENTIFICATION OF DIRECTORS AND NOMINEES

Name and Position with the Company(1)	Age	Director Since	Background Information(1)
<S>	<C>	<C>	<C>

J.K. HOUSSELS (Term expires in 1995) Chairman of the Board, Director, President and Chief Executive Officer of the Company; Director of Atlantic City Showboat, Inc.; Chairman of the Board and Director of Showboat Operating Company, Showboat Development Company, Ocean Showboat, Inc., Ocean Showboat Finance Corporation, Showboat Louisiana, Inc., Lake Pontchartrain Showboat, Inc., Showboat Indiana, Inc., Showboat Mohawk, Inc. and Showboat Australia Pty Limited	71	1960	Vice President of the Board of Directors of Union Plaza Hotel and Casino, Inc., Las Vegas, Nevada; until July 25, 1991, Director of First Western Financial Corporation (savings and loan association), Las Vegas, Nevada.
WILLIAM C. RICHARDSON (Term expires in 1995) Director of the Company and Ocean Showboat, Inc.	67	1972	Independent financial consultant, Los Angeles, California; since April 1, 1991, arbitrator and mediator for the American Arbitration Association; until March 30, 1991, President, Chief Executive Officer and Vice Chairman of Western Capital Financial Group, Los Angeles, California.
JOHN D. GAUGHAN (Nominee for term expiring 1997) Director of the Company, Atlantic City Showboat, Inc., Showboat Operating Company, Showboat Development Company, Ocean Showboat, Inc., Ocean Showboat Finance Corporation, Showboat Louisiana, Inc., Lake Pontchartrain Showboat, Inc., Showboat Indiana, Inc., Showboat Mohawk, Inc. and Showboat Australia Pty Limited	73	1978	Chairman of the Board and President of Exber, Inc., doing business as the El Cortez Hotel and the Western Hotel and Casino, Las Vegas, Nevada; Chairman of the Board of Union Plaza Hotel and Casino, Inc., Las Vegas, Nevada.(2)

</TABLE>

6

<TABLE>
<CAPTION>

Name and Position with the Company(1)	Age	Director Since	Background Information(1)
<S>	<C>	<C>	<C>
JEANNE S. STEWART (Term expires in 1995) Director of the Company and Ocean Showboat, Inc.	71	1979	Retired attorney, Las Vegas, Nevada.
FRANK A. MODICA (Nominee for term expiring 1997) Chief Operating Officer, Executive Vice President and Director of the Company; Director, President and Chief Executive Officer of Showboat Operating Company; Director of Showboat Development Company; Director, President and Chief Executive Officer of Ocean Showboat, Inc.; Director and President of Ocean Showboat Finance Corporation; Chairman of the Board of Atlantic City Showboat, Inc.; Director, President and Chief Executive Officer of Showboat Louisiana, Inc., Lake Pontchartrain Showboat, Inc.; Director and Vice Chairman of Showboat Indiana, Inc., and Showboat Mohawk, Inc.; Director of Showboat Australia Pty Limited	66	1980	Until December 31, 1989, President and Chief Executive Officer of Atlantic City Showboat, Inc.; Director of First Security Bank (formerly Continental National Bank), Las Vegas, Nevada.
H. GREGORY NASKY (Nominee for term expiring 1997) Secretary and Director of the Company and all subsidiaries; Chief Executive Officer and Managing Director of Showboat Australia Showboat Australia Pty Limited	51	1983	Of counsel to the law firm of Kummer Kaempfer Bonner & Renshaw, Las Vegas, Nevada, general counsel to the Company, since March 1, 1994. Until March 1, 1994, member of the law firm of Vargas & Bartlett, Las Vegas and Reno, Nevada, previous general counsel to the Company.

</TABLE>

7

Name and Position with the Company(1)	Age	Director Since	Background Information(1)
<S>	<C>	<C>	<C>
J. KELL HOUSSELS, III (Nominee for term expiring 1997) Director and Vice President of the Company; Director of Ocean Showboat, Inc.; Ocean Showboat Finance Corporation, Showboat Operating Company, Showboat Development Company, Showboat Louisiana, Inc., and Lake Pontchartrain Showboat, Inc., Executive Vice President of Ocean Showboat, Inc.; President and Chief Executive Officer of Atlantic City Showboat, Inc., Showboat Development Company, Showboat Mohawk, Inc. and Showboat Indiana, Inc.	44	1983	Until January 1, 1990, Senior Vice President and Chief Operating Officer of Atlantic City Showboat, Inc.; November 1985 until January 1, 1989, Assistant to the President of Atlantic City Showboat, Inc.
GEORGE A. ZETTLER (Term expires 1996) Director of the Company and Ocean Showboat, Inc.	66	1986	Since January 1, 1991, President World Trade Services Group, Long Beach, California; until January 1, 1991, President, United Export Trading Company, Los Angeles, California.
CAROLYN M. SPARKS (Term expires 1996) Director of the Company and Ocean Showboat, Inc.	52	1991	Co-owner of International Insurance Services, Las Vegas, Nevada; until January 1991 Vice President, Secretary and Treasurer of International Insurance Services, Ltd.; until December 31, 1990, claims administrator for International Insurance

<FN>

- (1) Positions held with the Company and any other business experience since 1989 and other directorships in companies with a class of securities registered under Section 12 of the Securities Exchange Act of 1934 ("Exchange Act") or subject to the requirements of Section 15(d) of the Exchange Act and companies registered under the Investment Company Act of 1940.
- (2) Mr. Gaughan also owns the Nevada Hotel and Casino, the Gold Spike Inn and Casino, and a controlling interest in the Las Vegas Club Hotel & Casino, each of which is located in Las Vegas, Nevada.

</TABLE>

NON-DIRECTOR EXECUTIVE OFFICERS

G. Clifford Taylor, Jr., 48, has been Executive Vice President and Chief Operating Officer of the Company's Nevada subsidiaries since December 1, 1988. He has served as Assistant Secretary of the Company since May 1990. He has also served as Treasurer of the Company and Showboat Operating Company since February 1981, and Showboat Development Company since June 1983. He has been Treasurer of Ocean Showboat, Inc. since December 1983, Atlantic City Showboat, Inc. since June 1984 and Ocean Showboat Finance Corporation since December 1986. He serves at the pleasure of the respective boards of directors.

R. Craig Bird, 47, has been Vice President-Financial Administration of the Company since February 1988 and the Executive Vice President and Chief Operating Officer of Showboat Development Company since October 1993. Mr. Bird was Vice President-Financial Administration of Atlantic City Showboat, Inc. from March 1990 to October 1993. He serves at the pleasure of the respective boards of directors.

8

Leann K. Schneider, 40, has been Vice President-Finance and Chief Financial Officer of the Company; Vice President-Finance and Chief Financial Officer of Showboat Operating Company since May 1990; Chief Financial Officer and Treasurer of Showboat Development Company since May 1993; and Treasurer of Showboat Mohawk, Inc. and Showboat Louisiana, Inc. since July 1993. From December 1989 until May 1990, she served as Vice President-Financial Relations and Chief Financial Officer of the Company. From December 1988 until December 1989, she served as Vice President-Financial Relations and Acting Chief Financial Officer of the Company. She serves at the pleasure of the respective boards of directors.

Mark J. Miller, 37, has served as Executive Vice President and Chief Operating Officer of Atlantic City Showboat, Inc. since October 1993; Vice President-Finance of Ocean Showboat, Inc. since April 1988; and Vice President-Finance and Chief Financial Officer of Ocean Showboat Finance Corporation since April 1991. He served as Vice President-Finance and Chief Financial Officer of Atlantic City Showboat, Inc. from December 1988 to October 1993. He serves at the pleasure of the respective boards of directors.

COMPLIANCE WITH SECTION 16(A) OF THE SECURITIES EXCHANGE ACT OF 1934

Section 16(a) of the Securities Exchange Act of 1934 requires the Company's directors and executive officers, and persons who own more than ten percent of the Common Stock, to file with the Securities and Exchange Commission and the New York Stock Exchange initial reports of ownership and reports of changes in ownership of Common Stock. Directors, executive officers and greater than ten percent shareholders are required by Securities and Exchange Commission regulation to furnish the Company with copies of all Section 16(a) forms they file.

To the Company's knowledge, based solely upon review of the copies of such reports furnished to the Company and written representations that no other reports were required, during the fiscal year ended December 31, 1993, all Section 16(a) filing requirements were complied with except that one report of ownership for one transaction, covering an aggregate of 500 shares, was filed late by J.K. Houssels, and one report of ownership for one transaction, covering an aggregate of three shares, was filed late by George A. Zettler. Mr. Houssels' late filing disclosed a disposition by gift of 500 shares which was inadvertently not timely reported on Mr. Houssels' Forms 4, and Mr. Zettler's late filing disclosed a purchase of Common Stock due to a

dividend reinvestment which also was inadvertently not timely reported on Mr. Zettler's Forms 4.

9

INFORMATION CONCERNING BOARD OF DIRECTORS AND COMMITTEE MEETINGS

The entire Board of Directors met eleven times during the year ended December 31, 1993 and each incumbent director attended at least 75% of the board meetings held and committee meetings held for committees of which each was a member. Mr. Houssels, Mr. Modica, Mr. Houssels, III and Mr. Nasky are the only directors who are employees of the Company.

The NOMINATING COMMITTEE did not meet during the twelve months ended December 31, 1993. The Nominating Committee's responsibilities include: interviewing potential nominees to the Board of Directors; recommending to the Board of Directors qualified nominees to fill Board of Directors vacancies; developing procedures to identify potential nominees to the Board of Directors; and developing criteria for Board of Directors membership. The Nominating Committee consists of Mrs. Stewart and Mr. Zettler.

The Nominating Committee will consider nominees to the Board of Directors submitted in writing by shareholders to the Secretary of the Company at least seventy-five days prior to the initiation of solicitation of the shareholders for the election of directors in the event of an election other than at an annual meeting; and seventy-five days before the corresponding date that had been the record date for the previous year's annual meeting or seventy-five days before the date of the next annual meeting of shareholders announced in the previous year's proxy materials in the event of an election at an annual meeting. Such shareholder's written notice to the Secretary shall set forth: (a) as to each person whom the shareholder proposes to nominate for election or re-election as a director (i) the name, age, business address, and residence address of the person, (ii) the principal occupation or employment of the person, (iii) the class and number of shares of capital stock of the Company beneficially owned by the person, (iv) a description of all arrangements or understandings between the shareholder and each nominee and any other person or persons (naming such person or persons) pursuant to which the nomination or nominations have to be made by the shareholder, (v) any other information relating to the person that is required to be disclosed in solicitations for proxies for election of directors pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended, and (vi) the consent of such nominee to serve as a director; and (b) as to the shareholder giving the notice, (i) the name and record address of such shareholder, and (ii) the class and number of shares of capital stock of the Company which are beneficially owned by the shareholder.

The COMPENSATION COMMITTEE met eight times during the twelve months ended December 31, 1993. Responsibilities include reviewing the performance of the Company's officers and recommending to the Board of Directors remuneration arrangements and compensation plans

10

involving the Company's directors, executive officers, and key employees, including, but not limited to, the incentive bonus plans for the Company's Las Vegas and Atlantic City operations. The Compensation Committee also serves as the administrators of the 1989 Executive Long-Term Incentive Plan ("Incentive Plan"). Pursuant to the Incentive Plan, the Compensation Committee makes recommendations to the Board of Directors respecting the grant of options or awards of restricted stock and construes and interprets the Incentive Plan. During 1993, the Compensation Committee consisted of Mr. Zettler and Mr. Nasky until November 1993, when Mr. Nasky was appointed Chief Executive Officer and Managing Director of Showboat Australia Pty Limited, a subsidiary of the Company. In January 1994, the Compensation Committee was reconstituted to consist of Messrs. Zettler and Richardson.

The AUDIT COMMITTEE met eight times during the twelve months ended December 31, 1993. The Audit Committee's responsibilities and functions include: review of reports of independent public accountants to the Company; review of the Company's financial practices, internal controls and policies with officers and key personnel; review of such matters with the Company's independent public accountants to determine the scope of compliance and any deficiencies; select and recommend to the Board of Directors a firm of independent public accountants to audit annually the books and records of the Company; review and discuss the scope of such audit; report periodically on such matters to the Board of Directors; and perform such other functions as the Board of Directors from time to time shall delegate to said committee. During 1993, the Audit Committee consisted of Mr. Gaughan, Mr. Zettler and Mrs. Sparks.

11

EXECUTIVE COMPENSATION

NOTWITHSTANDING ANYTHING TO THE CONTRARY SET FORTH IN ANY OF THE COMPANY'S PREVIOUS FILINGS UNDER THE SECURITIES ACT OF 1933, AS AMENDED, OR THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED, THAT MIGHT INCORPORATE FUTURE FILINGS, INCLUDING THIS PROXY STATEMENT, IN WHOLE OR IN PART, THE FOLLOWING COMPENSATION COMMITTEE REPORT ON EXECUTIVE COMPENSATION AND THE PERFORMANCE GRAPH ON PAGE 12 SHALL NOT BE INCORPORATED BY REFERENCE INTO ANY SUCH FILINGS.

COMPENSATION COMMITTEE REPORT ON EXECUTIVE COMPENSATION.

OVERVIEW. The Compensation Committee of the Board of Directors ("Compensation Committee") administers the Company's executive compensation programs. The Compensation Committee presently consists of two non-employee directors, Messrs. Zettler and Richardson.

The compensation philosophy of the Company is based on two central objectives:

- To provide competitive executive compensation opportunities to attract, motivate and retain qualified and motivated executive officers; and
- To align the Company's financial results and the compensation paid to the Company's executive officers with the enhancement of shareholder value.

The Company's compensation policy is structured so that executive officers' compensation is dependent, in one part, on the degree to which the Company achieves its current year business plan objectives, and in another part, on the increase of shareholder value.

COMPENSATION PROGRAMS. The Company's compensation programs consist of a base salary, an annual incentive bonus, and an award of restricted stock and/or stock options. The base salary is targeted to fairly recognize each executive officer's unique value and historical contributions to the success of the Company in light of the industry median salary for the equivalent position in the relevant market. The annual incentive bonus is based on actual performance compared to pre-established quantitative and qualitative performance objectives which may include Company, operating subsidiary, and individual components. The Company and operating subsidiary performance is generally measured against the annual budgeted operating profits set forth at the beginning of the year for the Company and/or the particular operating subsidiary applicable to an individual. Individual goals are also set at the beginning of the year for each executive officer, and are determined through a series of meetings with the Company's

12

Compensation Committee and outside compensation consultants. At the end of each quarter, an evaluation of performance compared to all relevant objectives is conducted in order to determine the incentive award amount earned. In no event may an executive officer receive an annual incentive award if pre-established threshold levels of performance are not achieved. The Company's long-term incentive compensation consists of awards of restricted stock and stock options. Awards of restricted stock, which are forfeited if the executive officer fails to be continuously employed by the Company or one of its subsidiaries, provide an incentive to the executive officer to remain in the employ of the Company. Awards of stock options become exercisable over time and only have value if the Company's Common Stock increases in value.

The Compensation Committee believes that it is important to compensate executive officers on the basis of individual and Company financial performance, including the enhancement of shareholder value. To this end, the Compensation Committee actively uses the incentive-based compensation programs, namely, annual incentive bonuses and awards of restricted stock and/or stock options. For 1993, the bonus compensation paid to the Chief Executive Officer and the four named executive officers represented incentive-based compensation.

CHIEF EXECUTIVE OFFICER. The base salary of J.K. Houssels, the Company's Chairman, President and Chief Executive Officer, is targeted to fairly recognize his leadership skills and management responsibilities in light of the median level for chief executive officers of similar gaming companies headquartered in Las Vegas, Nevada. Mr. Houssels received no increase in base salary for the year 1994. Mr. Houssels' 1993 annual incentive award was based on pre-established management objectives which included both financial and non-financial objectives. Mr. Houssels' financial objectives included (i) a comparison of actual earnings before interest, taxes, depreciation and management fees ("EBITDM"), on both a consolidated basis and on an individual basis for each of Showboat Operating Company and Atlantic City Showboat, Inc., to budgeted EBITDM; and (ii) the Company's consolidated return on capital. Nonfinancial objectives included preparation and completion of surveys of

employees and customers of the Company to determine their respective satisfactions with the product offered by the Company. For 1993, Mr. Houssels received an annual incentive award, which was less than its potential amount, based on those factors mentioned above, which award is disclosed in the Summary Compensation Table, and a discretionary bonus for the year ended December 31, 1992 which was received in January 1993. Any discretionary bonus is awarded on an infrequent basis. His discretionary bonus was based upon his exceptional leadership in guiding the Company's 1992 results.

13

February 17, 1994

COMPENSATION COMMITTEE

George A. Zettler, Chair
William C. Richardson

14

The following tables set forth compensation received by J.K. Houssels, the Company's Chief Executive Officer, and the four other highest paid executive officers of the Company during the last fiscal year for each year of the three-year period ended December 31, 1993 for services rendered in all capacities to the Company and its subsidiaries:

<TABLE>
<CAPTION>

SUMMARY COMPENSATION TABLE

Name and principal position	Year	Annual compensation			Long term compensation				
		Salary (\$)	Bonus (\$)	Other annual compensation (\$)	Awards		Payouts (1)		All other compensation (\$)
					Restricted stock awards (\$)	Securities Underlying Options/SARs (#)	Long-Term Incentive Plans payouts (\$)		
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
J.K. Houssels, President and Chief Executive Officer of the Company	1993 1992 1991	200,000.00 200,000.00 200,000.00	144,070.00 128,718.00 -0-	-0- 36,096.00 (2) *	-0- -0- -0-	-0- -0- -0-	-0- -0- -0-	8,994.00 (3) 8,728.00 (3) *	
Frank A. Modica, Executive Vice President and Chief Operating Officer of the Company	1993 1992 1991	275,000.00 275,000.00 274,999.92	154,077.00 152,232.00 153,741.01	46,686.00 (4) -0- *	-0- -0- -0-	-0- -0- -0-	110,400.00 (5) 95,606.63 (6) 40,627.50 (7)	-0- -0- *	
J. Kell Houssels, III, Vice President of the Company; President and Chief Executive Officer of Atlantic City Showboat, Inc.	1993 1992 1991	275,000.00 275,000.00 259,211.54	164,174.00 164,660.00 141,891.28	-0- -0- *	-0- -0- -0-	-0- -0- -0-	110,400.00 (5) 45,412.13 (8) 25,005.00 (9)	8,994.00 (3) 8,728.00 (3) *	
R. Craig Bird, Vice President-Financial Administration of the Company	1993 1992 1991	171,096.00 146,462.00 134,952.68	79,964.00 78,300.00 80,202.49	-0- -0- *	-0- -0- -0-	-0- -0- -0-	34,500.00 (10) 6,813.00 (11) 3,750.00 (11)	8,994.00 (3) 6,736.00 (3) *	

</TABLE>

15

<TABLE>
<CAPTION>

Name and principal position	Year	Annual compensation			Long term compensation				
		Salary (\$)	Bonus (\$)	Other annual compensation (\$)	Awards		Payouts (1)		All other compensation (\$)
					Restricted stock	Securities Underlying Options/	Long-Term Incentive Plans		

Name and principal position	Year	Salary (\$)	Bonus (\$)	compensation (\$)	awards(s) (\$)	SARs (#)	payouts (\$)	sation (\$)
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
Mark J. Miller, . . .	1993	165,499.00	81,515.00	-0-	-0-	-0-	34,500.00 (10)	8,994.00 (3)
Vice President-	1992	148,308.00	79,787.00	-0-	-0-	-0-	6,813.00 (11)	6,843.00 (3)
Finance of Ocean Showboat, Inc.	1991	136,635.12	77,434.46	*	-0-	-0-	3,750.00 (11)	*

<FN>

* Pursuant to the transitional provisions applicable to the revised rules on executive officer and director compensation disclosure adopted by the Securities and Exchange Commission, for the amounts of "Other Annual Compensation" and "All Other Compensation" for fiscal years ended before December 15, 1992, no disclosure is required.

(1) Amounts represented in this column were received by the named individuals under either the Ocean Showboat, Inc. Stock Exchange Plan ("Stock Exchange Plan") or the Company's 1989 Executive Long-Term Incentive Plan ("1989 Plan") or both. Under the Stock Exchange Plan, the Company exchanged restricted shares of Common Stock for shares of Ocean Showboat, Inc. common stock. The restricted shares of Common Stock vested over a seven-year period, with the last of the restricted shares of Common Stock vesting in March 1992. The 1989 Plan is a Company-maintained incentive plan which provides for awards of restricted stock and stock options to key executives of the Company's operating subsidiaries.

- (2) This amount represents excess coverage life insurance costs.
- (3) This amount represents the Company's contribution to the named individual's 401(K) Plan account.
- (4) This amount includes \$25,200 in costs for excess coverage life insurance and a \$16,176 automobile allowance.
- (5) This amount represents the vesting of 4,800 shares under the 1989 Plan.
- (6) Of this amount, \$73,806.63 (5,417 shares) vested under the Stock Exchange Plan and \$21,800.00 (1,600 shares) vested under the 1989 Plan.
- (7) This amount represents the vesting of 5,417 shares under the Stock Exchange Plan.
- (8) Of this amount, \$23,612.13 (1,733 shares) vested under the Stock Exchange Plan and \$21,800.00 (1,600 shares) vested under the 1989 Plan.

</TABLE>

16

<TABLE>
<S><C>
<FN>

(9) Of this amount, \$13,005.00 (1,734 shares) vested under the Stock Exchange Plan and \$12,000.00 (1,600 shares) vested under the 1989 Plan.

(10) This amount represents the vesting of 1,500 shares under the 1989 Plan.

(11) This amount represents the vesting of 500 shares under the 1989 Plan.

</TABLE>

17

<TABLE>
<CAPTION>

AGGREGATED OPTION/SAR EXERCISES IN LAST FISCAL YEAR AND FY-END OPTION/SAR VALUES

Name	Shares acquired on exercise (#)	Value realized (\$)	Number of securities underlying unexercised options/SARs at December 31, 1993 (#)		Value of unexercised in-the-money options/SARs at December 31, 1993 (\$)	
			Exercisable	Unexercisable	Exercisable	Unexercisable
<S>	<C>	<C>	<C>	<C>	<C>	<C>
J.K. Houssels	-0-	-0-	12,000	8,000	102,000	68,000
Frank A. Modica	-0-	-0-	16,000	16,000	136,000	136,000
J. Kell Houssels, III	-0-	-0-	19,200	12,800	163,200	108,800

R. Craig Bird	-0-	-0-	6,000	4,000	51,000	34,000
Mark J. Miller	-0-	-0-	6,000	4,000	51,000	34,000

</TABLE>

COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION.

The Company's executive compensation is determined by the Compensation Committee ("Compensation Committee") of the Board of Directors. Until November 1993, the Compensation Committee consisted of Messrs. Zettler and Nasky. In January 1994, the Compensation Committee was reconstituted to consist of Messrs. Zettler and Richardson.

At all times during 1993, H. Gregory Nasky was a director of the Company and the Secretary of the Company and its subsidiaries. Mr. Nasky was appointed Chief Executive Officer and Managing Director of Showboat Australia Pty Limited in November 1993. Additionally, Mr. Nasky was a member of the law firm of Vargas & Bartlett, previous general counsel to the Company. On March 1, 1994, Vargas & Bartlett was reorganized from which the law firm of Kummer Kaempfer Bonner & Renshaw was formed and proceeded as general counsel to the Company. Mr. Nasky is of counsel to Kummer Kaempfer Bonner & Renshaw. During 1993, the law firm of Vargas & Bartlett was paid \$57,696.61 by the Company's Nevada gaming subsidiary, \$53,872.48 by the Company's New Jersey subsidiaries, \$350,247.97 by Showboat Development, \$196,182.12 by the Company for its public bond offering, and \$122,288.25 by the Company for other parent company matters.

Performance Graph

The following graph compares the cumulative total shareholder return on the Company's Common Stock for the last five years with the cumulative total return on the Standard & Poors 500 Composite Stock Index and an industry peer group index. (1) The graph assumes that \$100.00 is invested in December 31, 1988 in each of the Company's Common Stock, the S&P 500 Composite Stock Index and the industry peer group index. The total return assumes the reinvestment of dividends.

OMITTED PERFORMANCE GRAPH

<TABLE>
<CAPTION>

	1989	1990	1991	1992	1993
<S>	<C>	<C>	<C>	<C>	<C>
Showboat, Inc.	107.7	47.5	105.0	204.0	195.9
S&P 500	131.8	127.5	166.2	178.8	196.7
Industry Peer Group Index	159.7	136.7	164.8	246.8	265.5

</TABLE>

- [FN]
- The industry peer group index includes the following companies: Aztar Corp., Bally Mfg. Corp., Caesar's World Inc., Cedar Fair L.P., Circus Circus Enterprises, Disney (Walt) Company, Elsinore Corp., Gamma International Corp., Grand Casinos Inc., Great American Recreation, Jackpot Enterprises, Jillians Entertainment Corp., MGM Grand Inc., Mirage Resorts Inc., Pratt Hotel Corp., Resorts International, Rio Hotel & Casino Inc., S-K-I Ltd., Sahara Gaming Corporation, (2) Sands Regent, Showboat Inc. and United Gaming Inc. These companies have the Standard Industrial Code 7990 - Miscellaneous Amusement & Recreation Services.
 - On September 30, 1993, Sahara Casino Partners, L.P. and Sahara Resorts merged into Sahara Gaming Corporation.

COMPENSATION OF DIRECTORS

REMUNERATION OF NON-EMPLOYEE DIRECTORS. For 1993, each non-employee director received a retainer of \$1,500.00 per quarter plus attendance fees of \$1,000.00 per meeting attended. Such fees are paid by the Company and Ocean Showboat, Inc., as applicable. In addition, non-employee members of the Compensation Committee and the Audit Committee are paid \$850.00 for each committee meeting attended. Only non-employee directors receive the retainer or

attendance fees. Reasonable out-of-pocket expenses incurred in attending scheduled meetings are reimbursed as to all directors.

1989 DIRECTORS' STOCK OPTION PLAN. The Company maintains a director stock option plan entitled the 1989 Directors' Stock Option Plan ("Option Plan"). The Option Plan is designed to encourage non-employee directors to take a long-term view of the affairs of the Company; to attract and retain new superior non-employee directors; and to aid in compensating non-employee directors for their services to the Company. The Company's non-employee directors are William C. Richardson, John D. Gaughan, Jeanne S. Stewart, George A. Zettler and Carolyn M. Sparks.

Stock options granted under the Option Plan are intended to be designated non-qualified options or options not qualified as incentive stock options under Section 422 of the Internal Revenue Code of 1986, as amended. Subject to adjustment by reason of stock dividend or split or other similar capital adjustments, an aggregate of 120,000 shares of Common Stock are reserved for issuance under the Option Plan.

The administration of the Option Plan is carried out by a committee ("Committee") consisting of not less than two non-employee directors of the Company selected by and serving at the pleasure of the Company's Board of Directors. The Committee, unless permitted by holders of the majority of outstanding Common Stock, shall not have any discretion to determine or vary any matters which are fixed under the terms of the Option Plan. Fixed matters include, but are not limited to, which non-employee directors shall receive awards, the number of shares of the Common Stock subject to each option award, the exercise price of any option, and the means of acceptable payment for the exercise of the option. The Committee shall have the authority to otherwise interpret the Option Plan and make all determinations necessary or advisable for its administration. All decisions of the Committee are subject to approval of the Company's Board of Directors. Current members of the Committee are Mr. Zettler and Mr. Richardson.

20

Under the terms of the Option Plan, each option shall be exercisable in full one year after the date of grant. Unless special circumstances exist, each option shall expire on the later of the tenth anniversary of the date of its grant or two years after the non-employee director retires. Each non-employee director initially receives a one-time option to purchase 5,000 shares of Common Stock following his or her election to the Board of Directors. Thereafter, each non-employee director receives a grant to purchase 1,000 shares of Common Stock each year, for five years following his or her election to the Board of Directors.

The option exercise price is the greater of \$7.625 or the fair market value, as defined under the Option Plan, of the Common Stock on the date such options are granted. The per share exercise price of options granted during 1993 pursuant to the Option Plan was \$18.00.

As of March 1, 1994, options representing 66,000 shares have been granted to the current five non-employee directors and three former non-employee directors and a director who has since become an employee. Of the outstanding options, options representing 60,000 shares are currently exercisable. The balance may not be exercised until April 27, 1994. As of December 31, 1993, none of the options granted pursuant to the Option Plan have been exercised.

CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The Company made an unsecured loan to Frank A. Modica, Chief Operating Officer, Executive Vice President and Director of the Company, in the amount of \$64,659.50 on September 30, 1993. Effective January 1, 1994, the loan was reduced to \$56,801.75. The loan is payable on demand, or if no demand is made, on December 31, 1994, unless extended. The loan bears no interest, but interest is imputed to Mr. Modica at a rate of 3.91% per annum, compounded monthly.

The Company made an unsecured loan to R. Craig Bird, Vice President-Financial Administration of the Company, and his spouse in the amount of \$20,400.69 on August 5, 1993. The loan is payable on demand, or if no demand is made on August 4, 1994, unless extended. The loan bears no interest, but interest is imputed to Mr. and Mrs. Bird at a rate of 3.85% per annum, compounded monthly. The Company's subsidiary, Atlantic City Showboat, Inc., leases space at the Atlantic City Showboat to Mr. Bird for the operation of a gift shop and certain vending machines. During 1993, Mr. Bird paid rent and vending commissions to Atlantic City Showboat, Inc. in the amount of \$112,888.29 and \$39,793.89, respectively.

The Company entered into a five-year lease agreement with Exber, Inc. commencing on February 15, 1994, for land nearby the Las Vegas Showboat.

Exber, Inc., a Nevada corporation controlled by John D. Gaughan, a Director of the Company, has rights to the land pursuant to a sublease agreement dated November 5, 1966. The Company pays monthly rent of \$13,095.80 and has an option to purchase the land and all of Exber, Inc.'s rights thereto for the purchase price of \$1.4 million.

Carolyn M. Sparks, a Director of the Company, is a co-owner of International Insurance Services, Ltd. The Company engaged

21

International Insurance Services, Ltd. as its insurance adjuster for the Company's Nevada subsidiaries. During 1993, the Company paid International Insurance Services, Ltd. \$115,858 for services rendered to the Company.

PROPOSED AMENDMENT TO THE ARTICLES OF INCORPORATION
TO INCREASE AUTHORIZED CAPITAL STOCK

Vote Necessary to Approve Amendment

Pursuant to Nevada law and the Company's Articles of Incorporation, the affirmative vote necessary to approve an amendment to the Articles of Incorporation is 66 2/3% of the outstanding Common Stock. Based upon outstanding Common Stock of 14,992,195 shares as of March 28, 1994, it would be necessary to obtain an affirmative vote of 9,994,797 shares to approve the proposed amendment.

Proposal to Increase Authorized Common Stock to 50,000,000 Shares

The proposed amendment to the first paragraph of Article IV of the Company's Articles of Incorporation would increase the authorized capital stock of the Company from 20,000,000 shares of \$1 par value Common Stock and 1,000,000 shares of \$1.00 par value preferred stock to 50,000,000 shares of \$1.00 par value Common Stock and 1,000,000 shares of \$1.00 par value preferred stock. As of March 28, 1994, 14,992,195 shares of Common Stock and no shares of preferred stock were issued and outstanding.

The proposed amendment will be submitted to the shareholders for approval at the meeting in substantially the following form:

The amount of the total authorized capital stock of the corporation is Fifty-One Million Dollars (\$51,000,000.00) consisting of Fifty Million (50,000,000) shares of common stock of the par value of One Dollar (\$1.00) per share ("Common Stock") and One Million (1,000,000) Shares of preferred stock of the par value of One Dollar (\$1.00) per share ("Preferred Stock").

The Company has no present plans, understandings or agreements with respect to additional issuances of its Common Stock. However, at this time approximately 15,000,000 shares of Common Stock are outstanding. In the event that the Company's shareholders approve the 1994 Long-Term Incentive Plan, which reserves 2,000,000 shares for issuance under the Plan, together with the shares of Common Stock reserved for issuance under the 1989 Long-Term Incentive Plan (600,000 shares), the Directors' Stock Option Plan (120,000 shares), and the Employee Stock Option Plan (1,000,000 shares),

22

only 1,280,000 shares of Common Stock will remain available for issuance. The Board of Directors believes that it would be desirable to have additional shares of Common Stock that would be authorized by the proposed amendment available for issuance to raise additional working capital. Having such additional authorized shares available will give the Company greater flexibility by permitting such shares to be issued without the expense or delay of a special meeting of the shareholders. Shareholder approval is not necessary for issuance of shares of the Company's Common Stock from the Company's authorized capital stock. The Company's shareholders do not have preemptive rights with respect to the Common Stock.

The increase in the number of authorized shares of Common Stock is not designed to deter or prevent a change in control of the Company. However, under certain circumstances the issuance of additional shares of Common Stock could be used to make a change in control more difficult if the Board of Directors caused such shares to be issued to holders who might side with the Board of Directors in opposing a takeover bid that the Board of Directors determines is not in the best interests of the Company and its shareholders. In addition, the availability of the additional shares might theoretically discourage an attempt by another person or entity to acquire control of the Company through the acquisition of a substantial number of shares of Common Stock, since the

issuance of such shares could dilute the stock ownership of such person or entity.

Wholly apart from this proposed amendment, the Board could issue a series of preferred stock with rights and preferences that might similarly impede or discourage proposed mergers, tender offers, or attempts to gain control of the Company. In addition, the Articles of Incorporation contain a so-called "fair price" provision and provide for a classified Board of Directors, each of which could be viewed as discouraging some attempts to obtain control of the Company. Under the "fair price" provision, an affirmative vote of 66 2/3% or more of the Company's voting stock is required for business combinations between the Company and an "interested shareholder" unless the business combination is approved by the Board of Directors or a minimum price is received by all shareholders and certain other conditions are met.

The Board of Directors has no present intention of issuing additional shares of Common or Preferred Stock for any of the purposes described in the two immediately preceding paragraphs.

The Board of Directors believes it to be in the best interests of the Company to approve the proposed amendment since additional authorized Common Stock will give the Company greater flexibility if it becomes appropriate in the business judgment of the Board of Directors to issue shares to raise funds for corporate purposes.

23

The increase in authorized Common Stock will not have any immediate effect on the rights of existing shareholders. The proposed amendment may be disadvantageous to shareholders to the extent that an increase in the number of shares outstanding will dilute the proportionate ownership represented by the ownership stock.

THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF THIS AMENDMENT.

APPROVAL AND RATIFICATION OF ADOPTION OF
1994 LONG TERM INCENTIVE PLAN

INTRODUCTION

The Board of Directors of the Company approved the 1994 Long Term Incentive Plan ("1994 Plan") in January 1994. The 1994 Plan must also be approved by a majority of the Company's shareholders at the Annual Meeting.

PURPOSE

The 1994 Plan is intended to promote the interests of the Company and its operating subsidiaries by offering executive officers and key employees of the Company or any operating subsidiary who are primarily responsible for the management, growth and success of the business of the Company the opportunity to participate in a long-term incentive plan designed to reward them for their services and to encourage them to continue in the employ of the Company. Additionally, the gaming industry is expanding throughout the United States of America and the world. Such growth requires the Company to obtain gaming executives from within and without the Company, both for the Company's existing facilities as well as Company expansion opportunities. The Company believes that the 1994 Plan will encourage existing executives to remain with the Company and will attract additional executives to supplement the Company's existing management.

Options and restricted stock are intended to be granted primarily to those persons who possess the capacity to contribute significantly to the successful performance of the Company. Because persons to whom grants of options and restricted stock awards are to be made are to be determined from time to time by the Board of Directors or a committee thereof, in its discretion, it is impossible at this time to indicate the precise number, names or positions of persons who will receive options or restricted stock awards or the number of shares for which options or restricted stock awards will be granted to any such employee. The Company anticipates that approximately 250 employees will participate in the 1994 Plan.

24

The 1994 Plan provides for the granting of nonqualified stock options, incentive stock options, and restricted stock to certain executive officers, and other key employees. Subject to adjustment by reason of stock splits or other capital adjustments, an aggregate of 2,000,000 shares of Common Stock of the Company is reserved for issuance in connection with the 1994 Plan. Unless the context clearly indicates to the contrary, the term "option" used herein shall mean either an incentive stock option or nonqualified stock option, and the term

"optionee" shall mean any person holding an option granted under the 1994 Plan. The following summary of the principal features of the 1994 Plan is not intended to be complete and is qualified in its entirety by reference to the 1994 Plan. A copy of the 1994 Plan may be obtained from the Company upon the written request of any shareholder received by the Company before the upcoming Annual Meeting of Shareholders.

Approval of the 1994 Plan by the Company's shareholders is one of the conditions of Rule 16b-3, a rule promulgated by the Securities and Exchange Commission (the "SEC") that provides an exemption from the operation of the "Short-swing profit" recovery provisions of Section 16(b) of the Securities Exchange Act of 1934, as amended ("Exchange Act"), with respect to the acquisition of options, the use of already owned Common Stock as payment of the exercise price for options granted under the 1994 Plan and certain transactions by officers and directors of the Company.

ADMINISTRATION AND ELIGIBILITY

The 1994 Plan is administered by the Company's Compensation Committee, consisting of not less than two non-employee directors of the Company selected by, and serving at, the pleasure of the Company's Board of Directors. Based upon the recommendations from the operating subsidiaries, the Compensation Committee recommends to the Company's Board the persons to whom awards shall be granted ("Participants"), the number of shares to be awarded, when the awards shall be granted, when the awards shall vest, and the terms and provisions of the instruments evidencing the awards. The Compensation Committee shall also interpret the 1994 Plan and make all determinations for its administration. Only employees who serve as executives and other key employees of the Company or its operating subsidiaries are eligible for selection as Participants in the 1994 Plan. Directors of the Company may be eligible to participate in the 1994 Plan only if they are employed by the Company or any operating subsidiary.

OPTION PRICE

Incentive stock options granted under the 1994 Plan must have an option price equal to at least 100% of the fair market value, as defined in the 1994 Plan ("Fair Market Value") of the common stock of the Company on the date that the option is granted, except that

25

incentive stock options, if any, granted under the 1994 Plan to an optionee who at the time owns stock possessing more than 10% of the total combined voting power of all classes of the Company's stock must have an option price of at least 110% of the Fair Market Value and a term of not more than five years. Nonqualified stock options must have an exercise price equal to at least 85% of the Fair Market Value of the Common Stock of the Company.

Options may be exercised by payment of the option price in full (i) in cash, (ii) by surrender of Common Stock in the Company having a fair market value equal to the option price of shares to be purchased, or (iii) a combination of cash and Common Stock.

OPTION TERM

An option may be exercised only by the optionee during the optionee's lifetime. An option may not be transferred or assigned other than by will or the laws of descent and distribution.

Except in special circumstances, each option shall expire on the tenth anniversary of the date of its grant and shall be exercisable according to a vesting schedule to be determined by the Compensation Committee. The Compensation Committee may include in any option instrument, initially or by amendment at any time, a provision making any installment exercisable at such earlier date, if the Compensation Committee deems such provision to be in the interest of the Company or operating subsidiaries, or necessary to realize the reasonable expectation of the optionee.

TERMINATION OF OPTION

If an optionee ceases to be employed by the Company or an operating subsidiary, except by reason of death or retirement, the optionee must exercise an option within the earlier of either the tenth anniversary after the date of the grant, or one month after the day such optionee's employment ends. In the event of termination of employment due to retirement, all options granted to such optionee and exercisable on the date of the optionee's retirement shall expire on the earlier of the tenth anniversary after the date of grant or the day of third anniversary of such optionee's retirement. Any installment not exercisable on the date of retirement shall expire and thenceforth be unexercisable. In the event of termination of employment due to the death of the optionee, the option may be exercised, to the extent of the number of shares that the optionee could have exercised on the date of his death, by the optionee's estate, personal representative or beneficiary who acquires the

option by will or by the laws of descent and distribution. Such exercise must be made at any time prior to the earlier of the tenth anniversary after the date of grant or the third anniversary of such optionee's death.

26

FEDERAL TAX CONSEQUENCES

Holders of incentive stock options will not recognize taxable income as a result of the grant or exercise of such options. If the optionee does not dispose of the stock transferred to him within two years from the date of the grant and within one year after the stock is transferred to him, then any gain or loss recognized on the disposition of the stock will be a long-term capital gain or loss equal to the difference between the amount realized by the optionee and the option price. However, the difference between the option exercise price and the fair market value of the shares on the option exercise date will be treated as a tax preference item subject to alternative minimum tax. The Company will not be entitled to any tax deduction in connection with the grant or exercise of any incentive stock option. However, if stock acquired pursuant to an incentive stock option is disposed of before the holding periods described above expire, then the excess of the fair market value (but not in excess of the sales proceeds) of such stock on the option exercise date over the option price will be treated as compensation income to the optionee in the year in which such disposition occurs and the Company will be entitled to a commensurate income tax deduction. Any difference between the sales proceeds and the fair market value of the stock on the option exercise date will be treated as long-term capital gain or loss if the shares were held more than one year after the option exercise date.

Except as provided in the next paragraph below, the holder of a nonqualified stock option, upon exercise, must include in ordinary income subject to federal taxation an amount equal to the excess of the fair market value of the stock acquired at date of exercise over the aggregate price paid pursuant to the option for such stock. Accordingly, the Company may, as a condition to the exercise of a nonqualified stock option, deduct from payments otherwise due to the optionee the amount of taxes to be withheld by virtue of such exercise or require that the optionee pay such withholding to the Company or make other arrangements satisfactory to the Company regarding the payment of such taxes.

When an officer or director who is subject to Section 16(b) of the Exchange Act exercises a nonqualified stock option, no income is recognized for federal income tax purposes at the time of exercise unless the optionee makes an appropriate election within 30 days after the date of exercise, in which case the rules described in the preceding paragraph would apply. If such an election is not made, the optionee will recognize ordinary income on the date that is six months after the date of the exercise (generally, the first day the sale of such shares would not create liability under Section 16(b) of the 1934 Act). The ordinary income recognized will be the excess, if any, of the fair market value of the shares on such later date over the option exercise

27

price, and the Company's tax deduction will also be deferred until such later date. The effect of the alternative minimum tax may not be delayed for six (6) months after exercise of incentive stock options by an officer or director subject to Section 16 of the Exchange Act.

Optionees should consult their own tax counsel as to the consequences under federal, state and local tax laws upon the grant and exercise of the options on the subsequent sale of the stock.

RESTRICTED SHARE AWARDS

Under the 1994 Plan, the Compensation Committee may also award Participants restricted shares of Common Stock which will vest over a minimum of a three-year period. All restricted share awards and terms thereof are subject to approval by the Company's Board of Directors.

Under the 1994 Plan, all restricted shares will be forfeited to the Company or the applicable operating subsidiary if a Participant fails to be continuously employed with the Company or any operating subsidiary during the restriction or vesting.

The restricted shares may not be sold, bequeathed, transferred, pledged, or otherwise disposed of by a Participant.

The Compensation Committee may require a Participant to enter into an escrow agreement in which the restricted shares are to remain in the physical custody of the Company. Each restricted share certificate shall bear a legend referring to such restrictions. The Committee has authority to make all

determinations necessary or advisable for its administration. All decisions of the Committee are subject to approval of the Company's Board of Directors.

Notwithstanding the restrictions, a recipient of a restricted share award will have all the rights of a shareholder of the Company including the right to vote the restricted shares and the right to receive all dividends or other distributions made with respect to the restricted shares.

The Board of Directors of the Company may, in their discretion, remove the share restrictions in the event a Participant terminates employment due to death, total and permanent disability, retirement or discharge other than discharge for cause.

A Participant may, with the consent of the Compensation Committee, designate a person or persons to receive, in the event of death of the Participant, any vested restricted shares to which the Participant would then be entitled.

28

CHANGE IN CONTROL OF THE COMPANY

In the event of a change in control, as defined under the 1994 Plan, all restrictions on restricted shares will lapse and vesting on all unexercised stock options will accelerate to the change of control date.

AMENDMENTS

The Board of Directors may terminate or amend the 1994 Plan in any respect, at any time, provided, however, without the approval of the holders of a majority of the outstanding stock; the total number of shares that may be sold, issued or transferred under the 1994 Plan may not be increased (except for proportional adjustment for stock dividend or split, recapitalization, merger, consolidation, spinoff, or other similar corporate changes); the eligibility requirements for participation may not be modified; the exercise price of an option cannot be reduced; and the termination date of the 1994 Plan may not be extended.

THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF THE APPROVAL AND RATIFICATION OF THE 1994 LONG TERM INCENTIVE PLAN.

RATIFICATION OF SELECTION OF INDEPENDENT PUBLIC ACCOUNTANTS

The principal accountant nominated by the Audit Committee and selected by the Board of Directors for the current year is KPMG Peat Marwick. KPMG Peat Marwick and its predecessors have audited the Company's books since 1972. The Board of Directors directed that its selection of KPMG Peat Marwick be submitted to the shareholders for their approval. A representative of KPMG Peat Marwick is expected to be present at the Annual Meeting to respond to appropriate questions and to make a statement, if the representative deems it appropriate. The Board of Directors recommends a vote in favor of the ratification of KPMG Peat Marwick to be the Company's independent public accountant, to examine and report on the Company's financial statements for the year ending December 31, 1994.

THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF THE RATIFICATION OF THE SELECTION OF KPMG PEAT MARWICK.

VOTING PROCEDURES

A majority of a quorum of shareholders present in person or represented by proxy voting "For" the election of the nominees to the Board of Directors; voting "For" the approval and ratification of the 1994 Long Term Incentive Plan; and voting "For" the ratification of the selection of independent public accountants is sufficient to approve the matters being voted on at the shareholders exists when 50% of the Company's issued and outstanding Common Stock is present and represented at the meeting.

29

Abstentions are treated as votes "Against" the election of the nominees or the selection of the independent public accountants. Neither the Company's Articles of Incorporation, Bylaws nor Nevada corporate statutes address the treatment and effect of abstentions and broker non-votes. The rules of the New York Stock Exchange provide, in certain situations, brokerage firms and member organizations the discretion to vote the shares held of record by them if the beneficial owner does not provide voting instructions for the shares within the requisite time period. The proposed amendment to increase the authorized common stock to 50,000,000 requires 66 % of the Company's issued and outstanding Common Stock to vote "For" the amendment.

The Company will appoint an independent Inspector of Elections to tabulate the votes at the Annual Meeting of Shareholders. The Inspector of Elections shall then prepare a report indicating: (a) the number of "For" votes and "Against" votes for each nominee to the Board of Directors; (b) the number of "For" votes, "Against" votes and "Abstain" votes for the amendment to the Company's Articles of Incorporation; (c) the number of "For" votes, "Against" votes and "Abstain" votes for the adoption and ratification of the 1994 Long Term Incentive Plan; and (d) the number of "For" votes, "Against" votes and "Abstain" votes for the ratification of the selection of the Company's independent public accountants.

1995 ANNUAL MEETING OF SHAREHOLDERS

According to the Company's Restated Bylaws, the next annual meeting of shareholders is expected to be held on or about April 25, 1995. Shareholders desiring to present proper proposals at that meeting and to have their proposals included in the Company's proxy statement and form of proxy for that meeting must submit the proposal to the Company, and it must be received by the Company at its executive offices at 2800 Fremont Street, Las Vegas, Nevada 89104 no later than December 17, 1994. The proposal must comply with Securities and Exchange Commission Regulation 14a-8.

EXPENSES OF SOLICITATION OF PROXIES

The expenses of making the solicitation of proxies for the 1994 Annual Meeting will consist of the costs of preparing, printing and mailing the proxies and proxy statements and the charges and expenses of brokerage houses, custodians, nominees or fiduciaries for forwarding documents to security owners. These are the only contemplated expenses of solicitation and will be paid by the Company.

30

OTHER BUSINESS

The Board of Directors does not know of any other business which will be presented for action by the shareholders at this annual meeting. However, if any business other than that set forth in the Notice of Annual Meeting of Shareholders should be presented at the meeting, the proxy committee named in the enclosed proxy intends to take such action as will be in harmony with the policies of the Board of Directors of the Company, and in that connection will use their discretion and vote all proxies in accordance with their judgment.

The proxy materials and annual report are being mailed to shareholders of the Company who were shareholders at the close of business on March 28, 1994. Shareholders who cannot be present at the Annual Meeting of Shareholders are requested to fill out, date, sign and promptly return the accompanying form of proxy card in the enclosed postage pre-paid envelope.

By order of the Board of Directors,

H. GREGORY NASKY,
Secretary

DATED: April 16, 1994

31

SHOWBOAT, INC.

PROXY FOR ANNUAL MEETING OF SHAREHOLDERS, MAY 25, 1994
SOLICITED BY THE BOARD OF DIRECTORS

The undersigned shareholder of Showboat, Inc. ("Company") hereby acknowledges receipt of the Notice of Annual Meeting of Shareholders, Proxy Statement and the 1994 Annual Report of the Company in connection with the annual meeting of shareholders of the Company to be held at the Mardi Gras Room, Showboat Casino Hotel, 801 Boardwalk, Atlantic City, New Jersey 08401, on Wednesday, May 25, 1994, at 10:00 a.m., Eastern Time, and hereby appoints J. K. Houssels, William C. Richardson, and Jeanne S. Stewart, and each or any of them, proxies, with power of substitution, to attend and to vote all shares the undersigned would be entitled to vote if personally present at said annual meeting and at any adjournment thereof. The proxies are instructed to vote as follows:

(TO BE SIGNED ON REVERSE SIDE)

X PLEASE MARK YOUR
VOTES AS IN THIS
EXAMPLE.

1. Election of Directors FOR WITHHELD Nominees: John D. Gaughan
Frank A. Modica
H. Gregory Nasky
J. Kell Houssels, III
- _____

For, except vote withheld from the following nominees(s):

2. Approval of the amendment to Articles of Incorporation to increase the amount of authorized common stock.

FOR AGAINST ABSTAIN

3. Approval and ratification of adoption of the 1994 Executive Stock Option Plan.

FOR AGAINST ABSTAIN

4. Approval of KPMG Peat Marwick as Independent Public Accountants.

FOR AGAINST ABSTAIN

This Proxy, when properly executed, will be voted in the manner directed herein by the undersigned shareholder. (If no direction is made, this proxy will be voted for Proposals 1, 2, 3 and 4).

PLEASE MARK, DATE, SIGN AND RETURN THE PROXY CARD PROMPTLY,
USING THE ENCLOSED ENVELOPE.

SIGNATURE(S) _____ DATE _____

NOTE: Please sign exactly as name appears herein. Joint owners should each sign. If shares are held in the name of two or more persons, all must sign. When signing as attorney, executor, administrator, trustee or guardian, or corporation, please give full title as such.