# SECURITIES AND EXCHANGE COMMISSION

# FORM 10KSB/A

Annual and transition reports of small business issuers [Section 13 or 15(d), not S-B Item 405] [amend]

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# **FILER**

# **CHEFS INTERNATIONAL INC**

CIK:201424| IRS No.: 222058515 | State of Incorp.:DE | Fiscal Year End: 0128

Type: 10KSB/A | Act: 34 | File No.: 000-08513 | Film No.: 95556732

SIC: 5812 Eating places

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9082950350

Securities and Exchange Commission 450 Fifth Street, N.W. Washington, D.C. 20549

Re: Chefs International, Inc.
 '34 Act File No. 0-8513

#### Gentlemen:

Chefs International, Inc. (the "Registrant") has filed an Amendment No. 1 on Form 10-KSB/A

to its annual report on Form 10-KSB for the year ended January 29, 1995. The Division of Enforcement

has commenced an investigation regarding certain matters related to the Registrant. The Registrant and

management are not in possession of all facts with respect to the matters under investigation. However,

the Registrant hereby acknowledges the following:

The adequacy and accuracy of the disclosure in the filing is the responsibility of the

Registrant. The Registrant acknowledges that staff comment or changes in response to

staff comment in the proposed disclosure in the Annual Report on Form  $10\text{-}\mathrm{KSB}$  for the

period ended January 29, 1995, as amended, do not foreclose the Commission from  $\,$ 

taking any action with respect to the filing. The Registrant also represents that staff  $% \left( 1\right) =\left( 1\right) +\left( 1\right) +\left($ 

comment may not be asserted as a defense in any proceeding initiated by

or any person under the federal securities laws of the United States.

Concerning the staff's letter of comment dated June 29, 1995, all numbered comments have been responded to except as follows:

- #1 The Company did not acquire any restaurants from Robert E. Brennan within the past ten years.
- #11 The escrowed shares in connection with the Mr. Cookie Face acquisition were not accounted for

as contingent consideration but rather were recorded initially as outstanding securities due to

managements's determination that the achievement of the target net revenues, given the

requirement that the ice cream operation be provided \$5,000,000 in funding, was beyond a

reasonable doubt. As such, the escrowed shares were not considered to be contingent

consideration.

Mr. Koenemund's compensation subsequent to the acquisition is at \$100,000 per year with an incentive bonus on pre-tax profits of the following amounts:

Amount up to \$1,000,000 10%

Amount in excess of \$1,000,000 but not in excess of \$2,000,000 7.5

Amount in excess of \$2,000,000 but not in excess of \$3,000,000 5%

Amount in excess of \$3,000,000 2.5%

Management considers Mr. Koenemund's compensation to be adequate.

Very truly yours,

CHEFS INTERNATIONAL, INC.

By /s/Anthony Papalia
Anthony Papalia, President

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549

FORM 10-KSB/A

AMENDMENT TO APPLICATION OR REPORT FILED PURSUANT TO SECTION 12, 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

CHEFS INTERNATIONAL INC. [Exact name of registrant as specified in its charter]

Commission File Number: 0-8513

AMENDMENT NO. 1

The undersigned registrant hereby amends the following items of its Annual Report on Form 10-KSB for the fiscal year ended January 29, 1995 as set forth in the pages attached hereto:

Part I, Item 1. Business

Part II, Item 6. Management's Discussion and Analysis or

Plan of Operation

Part II, Item 7. Financial Statements

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CHEFS INTERNATIONAL INC. [Registrant]

Date: July 25, 1995 By:/s/Anthony Papalia Anthony Papalia

President (Principal Executive Officer, Principal Financial Officer, Principal Accounting Officer)

CHEFS INTERNATIONAL, INC.

#### Item 1. Description of Business

(a) Business Development - Chefs International, Inc. ("Chefs" or the "Company") was organized under the laws of the State of Delaware in March 1975. The Company currently operates nine restaurants on a year-round basis, eight of which are free-standing seafood restaurants in New Jersey (five) and Florida (three) and one of which is a limited menu La Crepe restaurant located in a shopping mall in New Jersey. Seven of the seafood restaurants are operated under the name "Lobster Shanty" and one under the name "Baker's Wharfside." The Company opened its first La Crepe restaurant in November, 1975 and its first seafood restaurant in November, 1978. In July 1993 effective June 30, 1993, the Company acquired all of the issued and outstanding capital stock of Mister Cookie Face, Inc. ("MCF" or "Mr. Cookie Face"), a Lakewood, New Jersey producer of ice cream sandwiches currently available in 35 states. Mr. Cookie Face's products are currently being distributed primarily in the northeastern United States including the New York, Philadelphia and Boston metropolitan areas, and also in the midwest, including the Chicago metropolitan area, Colorado and Arizona, the northwest, Florida and the greater Los Angeles and San Francisco areas. (As used herein, the term the "Company" may also at times include Chefs and its various subsidiaries, including "Mr. Cookie Face").

The Company's executive offices are located at 62 Broadway, Point Pleasant Beach, New Jersey 08742. Its telephone number is (908) 295-0350. Mr. Cookie Face's offices and production facility are located at 170 North Oberlin Avenue, Unit 19, Lakewood, New Jersey 08701 where its telephone number is (908) 370-5533.

#### Recent Developments

Effective June 8, 1993, the Company completed a one-for-three reverse stock split of its outstanding Common Stock, \$.01 par value (the "Common Stock"). Unless otherwise indicated, all share and per share information contained in this report gives effect to the said one-for-three reverse stock split. In addition, unless otherwise indicated, actual price quotations for the Common Stock as quoted on the NASDAQ System have been adjusted throughout this report by multiplying the actual price for the Common Stock for periods prior to June 8, 1993 by three. No assurances can be given that the actual price quotations for the Common Stock during such pre-split period would have approximated such adjusted prices if the one-for-three reverse stock split had been effectuated at such time.

In July 1993 effective June 30, 1993, the Company acquired all of the issued and outstanding capital stock of Mr. Cookie Face from its sole stockholder, Frank Koenemund, in exchange for 1,000,000 authorized but unissued shares of Chefs Common Stock. In connection with the acquisition, Mr. Koenemund agreed to execute an approximately four and one-half year employment contract with Mr. Cookie Face to serve as its president and chief executive officer. See "Item 10 - Executive Compensation."

An aggregate 500,000 of the 1,000,000 shares of Chefs Common Stock issued to Mr. Koenemund were held in escrow subject to forfeiture pursuant to a formula requiring Mr. Cookie Face to achieve certain net revenues in fiscal 1994 and fiscal 1995, provided that Chefs provide at least \$5,000,000 of funding to Mr. Cookie Face on or before January 31, 1994. As Chefs was unable to provide the \$5,000,000 of funding to Mr. Cookie Face by January 30, 1994, the escrowed shares were released to Mr. Koenemund. Despite Chefs' inability to provide \$5,000,000 of funding by January 31, 1994, Mr. Cookie Face achieved net revenues in excess of the target net revenues it would have been required to achieve to avoid forfeiture (\$2,000,000 in fiscal 1994 and \$10,000,000 in fiscal 1995).

At the Closing, Mr. Koenemund was elected to the Chefs board

of directors and two of Chefs' principal executive officers, Anthony Papalia and Martin Fletcher, were elected as directors and as vice president and as secretary-treasurer of Mr. Cookie Face. See "Item 12 - Certain Relationships and Related Transactions" herein as to the grant by the Company's principal stockholder to Messrs. Papalia, Martin Fletcher, Koenemund and Jack Mariucci, of options to purchase an aggregate 3,250,000 of his approximately 5,800,000 shares of Chefs' Common Stock.

On August 3, 1993, Chefs filed a Registration Statement on Form SB-2 (File No. 33-66936) with the Securities and Exchange Commission (the "Commission") for the purpose of registering shares of Common Stock and warrants for sale to the public in an underwritten public offering. The offering was seeking to raise net proceeds of approximately \$8,500,000, approximately \$5,000,000 of which was to be applied to the expansion of the business of Mr. Cookie Face and the balance to the acquisition and/or construction by Chefs of additional seafood restaurants.

The effectiveness of the Registration Statement is currently being delayed due to the conduct by the staff of the Commission of an investigation pursuant to a formal order of investigation (HO-2781) issued by the Commission in October 1993. See Item 3 herein. The ongoing investigation has inhibited the Company's ability to obtain sufficient additional financing to adequately fund the growth of Mr. Cookie Face or to adequately fund the planned expansion of the Company's restaurant business. No assurances can be given that the Registration Statement will be declared effective or that the proposed public offering will be consummated upon completion of the investigation. Furthermore, management is unable to predict the long-term effect which this investigation will have on the Company or the market for its securities.

On February 25, 1994, the Company obtained a \$2,000,000 line of credit pursuant to a two-year revolving credit agreement with First Fidelity Bank, National Association ("First Fidelity") secured by mortgages on the Company's two Point Pleasant Beach, New Jersey restaurants. Repayment of borrowings under the line of credit is guaranteed by each of the Company's subsidiaries. the end of fiscal 1995, approximately \$1,225,000 was outstanding under the line. Pursuant to the credit agreement, the Company has made certain affirmative and negative covenants to First Fidelity (including covenants not to pay dividends while the loan is outstanding, to maintain on a consolidated basis, minimum working capital of at least \$600,000 and a current asset to current liability ratio of at least 1.25:1; tangible net worth of at least \$12,300,000; a debt to equity ratio of no greater than .55:1; a net income, depreciation and amortization to current portion of long term debt ratio of not less than 1.15:1; and cash and cash equivalents of not less than \$750,000). A failure by the Company to satisfy any such covenant constitutes an event of default which would enable First Fidelity to accelerate repayment of borrowings under the line of credit. The Company applied proceeds borrowed under the line of credit to the expansion of Mr. Cookie Face's business. Subsequent to said fiscal year-end, Chefs drew down an additional \$200,000 under the line to provide additional working capital for Mr. Cookie Face. In September 1994, Chefs borrowed an additional \$150,000 from First Fidelity (not pursuant to the line of credit) to fund renovations at its newly opened seafood restaurant in Belmar, New Jersey. This loan is repayable over a three-year period in principal installments of \$12,500 in June, July, August and September, the balance being due September 30, 1997. Interest is paid monthly at an annual rate equal to 1% above the Bank's prime rate. See "Item 6 - Management's Discussion and Analysis of Financial Condition and Results of Operations" and Note 5 to Notes to the Company's Consolidated Financial Statements.

In September 1994, Chefs closed its LaCrepe restaurant at the Quakerbridge Mall in Lawrenceville, New Jersey. In connection with the closing of this restaurant, Chefs sold the liquor license for \$160,000 and was paid an additional \$60,000 in order to prematurely abandon the lease.

In October 1994, Chefs opened an additional approximately

9,000 square foot seafood restaurant in Belmar, New Jersey under the name "Lobster Shanty." See "Restaurant Operations - Lobster Shanty Restaurants" in this Item 1.

(b) Business of Issuer - The Company is engaged in two principal lines of business; the operation of nine restaurants in New Jersey and Florida on a year-round basis and, through its Mr. Cookie Face subsidiary acquired in July 1993, the production of ice cream sandwiches currently distributed primarily in the northeastern United States including the New York, Philadelphia and Boston metropolitan areas and also distributed in the midwest, the northwest, Florida and the greater Los Angeles area.

#### RESTAURANT OPERATIONS

For the past three fiscal years and at present, the Company has been principally engaged in the operation of nine restaurants on a year-round basis, eight of which are free-standing seafood restaurants in New Jersey (five) and Florida (three) and one of which is a limited menu La Crepe restaurant located in a shopping mall in New Jersey. Seven of the seafood restaurants are operated under the name "Lobster Shanty" and one under the name "Baker's Wharfside." The Company opened its first La Crepe restaurant in November, 1975 and its first seafood restaurant in November, 1978. The Company's restaurants, all of which are operated on a year-round basis, are as follows:

Date of Opening Under the Company's Management

Location

#### SEAFOOD RESTAURANTS

### Lobster Shanty

Vero Beach, Florida December, 1979
Pt. Pleasant Beach, New Jersey October, 1980
Toms River, New Jersey October, 1980
Jensen Beach, Florida December, 1980
Cocoa Beach, Florida September, 1981
Hightstown, New Jersey December, 1981
Belmar, New Jersey October, 1994

Baker's Wharfside

Pt. Pleasant Beach, New Jersey October, 1980

LA CREPE RESTAURANT

Monmouth Mall, Eatontown, New Jersey

November, 1975

## Seafood Restaurants

The Company's seafood restaurants provide a variety of seafood dishes including shell fish such as lobster, scallops, shrimp, oysters and clams, and other fish including red snapper, bluefish, grouper and other varieties. A limited selection of non-seafood entrees is also offered including steak and chicken as well as a dessert selection. Most of the Company's seafood restaurants have a nautical decor.

### Lobster Shanty Restaurants

Vero Beach, Florida - This restaurant, consisting of approximately 6,900 square feet, is free standing in Vero Beach, Florida approximately 100 yards off U.S. Highway #60 on the intracoastal waterway. It opened in December, 1979 pursuant to a lease from Gourmet Associates ("Gourmet") owned by Robert E. Brennan, the principal stockholder of the Company. The lease is currently a month to month "net" lease at a monthly rental of \$10,000 with the Company paying personal property taxes and insurance thereunder. Management believes that the terms of this lease agreement are comparable to those which would have been

Gourmet had purchased the property for \$700,000 in April, 1979 by making a \$200,000 down payment and issuing its \$500,000 promissory note for the balance, payable with 9 1/2% annual interest over 18 years secured by a first mortgage. Gourmet expended approximately \$315,000 in extensions and improvements to the facility as well as for equipment therein prior to leasing this restaurant to the Company.

Pt. Pleasant Beach, New Jersey - This restaurant, consisting of approximately 17,000 square feet, is free standing with a waterfront location on Channel Drive in Pt. Pleasant Beach, New Jersey and seats approximately 750. It shares parking with the Baker's Wharfside restaurant in Pt. Pleasant Beach with space for approximately 250 automobiles. The Company purchased this restaurant and three others (including the land, buildings, improvements and businesses including personal property and fixtures, liquor licenses and all of the outstanding stock of the four corporations operating these restaurants) from Robert E. Brennan, the principal stockholder of the Company, and from three partnerships owned by him, in October, 1980 for an aggregate \$7,750,000 less a subsequent \$250,000 prepayment discount. Subsequent to its January 26, 1992 fiscal year-end, the Company commenced renovations and improvements to this restaurant at a cost of approximately \$375,000. These renovations were completed in the second quarter of calendar 1992.

Toms River, New Jersey - This restaurant, consisting of approximately 10,750 square feet, is free standing on Robbins Parkway in Toms River, New Jersey and seats approximately 400. Municipal parking facilities are available nearby. The Company purchased this restaurant and three others (including the land, buildings, improvements, and businesses including personal property and fixtures, liquor licenses and all of the outstanding stock of the four corporations operating these restaurants) from Robert E. Brennan, the principal stockholder of the Company, and from three partnerships owned by him, in October, 1980 for an aggregate \$7,750,000 less a subsequent \$250,000 prepayment discount.

Jensen Beach, Florida - This 200 seat restaurant, consisting of approximately 4,500 square feet, is located in a free standing building on the intracoastal waterway in Jensen Beach, Martin County, approximately 50 miles north of Palm Beach. The restaurant has parking for 100 automobiles. Acquired in October, 1980 were two lots, the restaurant with furnishings and a liquor license from an unaffiliated party for \$975,000. The Company made a \$295,000 down payment and paid the balance over a ten year period through September, 1990.

Cocoa Beach, Florida - On September 29, 1981, the Company purchased all of the outstanding capital stock of two corporations engaged in the ownership and operation of two Florida seafood restaurants from two unaffiliated individuals. One restaurant was in Cocoa Beach and the other (sold by the Company in January, 1988) was in Titusville, Florida. The corporations owned the land on which the restaurants were located, the restaurant buildings, the restaurant businesses including personal property and fixtures and liquor licenses for each restaurant, all of which were included in the sale. Each restaurant was free standing and had approximately 240 seats. The Cocoa Beach  $\$  restaurant on Highway AlA has parking for approximately 90 cars. The Titusville restaurant on Marina Road, within one mile of Highway AlA had parking for approximately 120 cars. The Company commenced operation of both restaurants immediately after the purchase under the names "Jack Baker's Pelican Point Inn" and "Jack Baker's Sands Point Inn" and subsequently changed the name of each to "Lobster Shanty."

The purchase price for the stock of the two corporations was \$3,370,000 increased by an amount equal to certain additional assets available at the closing, primarily cash and receivables totalling \$414,029 and decreased by indebtedness under various bank notes, recapture taxes and other liabilities paid by the Company leaving a net balance of \$2,655,239. The Company paid \$289,671 in

cash at the closing and issued two \$1,182,784 promissory notes, one to each seller, for the balance. Each note was secured by a mortgage on the restaurants and was payable in 240 consecutive monthly installments with interest computed on the unpaid balance at an annual rate of 12%. In addition, the Company paid a \$130,000 sales commission to the unaffiliated real estate broker involved in the transaction, Skakandy & Associates, Inc., by delivering its check for \$60,000 and its ten year note for the \$70,000 balance.

In January, 1988, the Company sold the Titusville restaurant to an unaffiliated third party in a transaction in which it realized a loss of approximately \$942,000. The \$800,000 consideration received by the Company together with an additional \$263,126 paid by the Company was applied to reduce the outstanding promissory notes to 50% of the outstanding balance immediately prior to the sale thereby enabling the release of a mortgage lien on the Titusville restaurant. The outstanding notes secured by a mortgage on the Cocoa Beach restaurant were paid in July 1993 with the proceeds received from the sale in June 1993 of the Company's Ft. Myers, Florida property.

Hightstown, New Jersey - This restaurant, consisting of approximately 4,600 square feet, is free standing on State Highway 33 approximately two miles east of Hightstown and seats approximately 175. The restaurant has parking for approximately 100 automobiles. The Company purchased this restaurant and three others (including the land, buildings, improvements and businesses including personal property and fixtures, liquor licenses and all of the outstanding stock of the four corporations operating these restaurants) from Robert E. Brennan, the principal stockholder of the Company and from three partnerships owned by him, in October, 1980 for an aggregate \$7,750,000 less a subsequent \$250,000 prepayment discount. The Company made substantial renovations to this restaurant commencing in fiscal 1993 which renovations were completed early in fiscal 1994. The renovations, which cost approximately \$200,000, were paid for by the Company out of existing cash reserves.

Belmar, New Jersey - This restaurant, consisting of approximately 9,000 square feet, is free standing on Main Street in Belmar, New Jersey. The restaurant seats approximately 250 and has parking for approximately 110 automobiles. The Company purchased the liquor license and trade name for use at this restaurant in October 1994 for \$250,000 from unaffiliated parties and leased the restaurant, the parking lot and the restaurant furniture, fixtures and equipment at such time from such parties pursuant to a fiveyear lease in which the Company was given four consecutive fiveyear options to renew. The lease provides for a monthly base rent of \$8,000 increasing every three years up to a monthly base rent after the eighteenth year of \$12,693 with an additional annual percentage rent equal to 6% of Chefs' gross receipts at the restaurant for such period less the base rent. The restaurant opened as a "Lobster Shanty" restaurant under the Company's management in October 1994. In November 1994, the Company borrowed \$150,000 from First Fidelity to fund renovations at this restaurant. This loan is repayable over a three-year period in principal installments of \$12,500 in June, July, August and September, the balance being due September 30, 1997. Interest is paid monthly at an annual rate equal to 1% above the bank's prime

# Baker's Wharfside Restaurant

Pt. Pleasant Beach, New Jersey - This restaurant, consisting of approximately 7,500 square feet, is free standing with a waterfront location on Channel Drive in Pt. Pleasant Beach, New Jersey and seats approximately 500. It shares parking with the Lobster Shanty restaurant in Pt. Pleasant Beach with space for approximately 250 automobiles. The Company purchased this restaurant and three others (including the land, buildings, improvements and businesses including personal property and fixtures, liquor licenses and all of the outstanding stock of the four corporations operating these restaurants) from Robert E. Brennan, the principal stockholder of the Company, and from three

partnerships owned by him, in October, 1980 for an aggregate \$7,750,000 less a subsequent \$250,000 prepayment discount.

### La Crepe Restaurant

The Company's La Crepe restaurant features authentic crepes; thin, delicate French pancakes which can be filled with more than fifty different fillings ranging from breakfast and brunch items, such as sausages and eggs, to French culinary specialties suitable for lunch and dinner, such as ratatouille, beef bourguignon, seafood, etc., to dessert items, such as crepe suzettes, hot apples and ice cream, etc. The crepes are prepared and filled in a stone-faced barbecue area in full view of the customers. Soups and salad dishes and a variety of other desserts are also featured. The Company's La Crepe unit features a sidewalk cafe area.

Monmouth Mall, Eatontown, Monmouth County, New Jersey - The Company has leased approximately 3,550 square feet in the Monmouth Mall, Eatontown, New Jersey for an approximately twenty-year period ending December 31, 1995 and has constructed a 150-seat La Crepe restaurant and sidewalk cafe within the leased premises. The restaurant opened in November, 1975 and has a liquor license for which the Company paid \$85,000, permitting the consumption of wine and alcoholic beverages on the premises.

The lease requires the Company to pay a minimum annual rental of the greater of \$34,450 or 5% of gross sales as well as a common area charge, taxes and Merchants' Association dues. The Mall and the restaurant are open seven days per week.

The Mall has been in operation for approximately nineteen years. Macy's, J.C. Penney and Abraham & Straus are major department stores in the Mall. The Mall is one of the largest shopping centers in New Jersey with 1,500,000 square feet of shopping area on 105 acres with parking for 7,200 cars.

The restaurant is located on the upper level of the Mall next to a major Mall entrance between J.C. Penney and Abraham & Straus.

# Sources of Food Products

The food products used by the Company in the operation of its seafood restaurants and its La Crepe restaurant are readily available from a variety of sources including national distributors and local sources on an order basis when needed. In its last three fiscal years, the Company has not purchased any of its food products from affiliated entities or entities affiliated with former executive officers or directors.

#### Seasonal Aspects

To date, the Company's New Jersey seafood restaurants have experienced their greatest sales volumes from May through September whereas its Florida seafood restaurants have experienced their greatest sales volumes from January through April. The Company's La Crepe restaurant has experienced a greater sales volume during the period from Thanksgiving through the beginning of January, than at any other similar time span during the year.

#### Trademarks

The Company has no patents, trademarks, licenses, franchises or concessions which it regards as material to its restaurant business with the exception of the service mark "Jack Baker's Lobster Shanty"R registered for a 20 year period with the U.S. Patent and Trademark Office in February, 1989.

#### Competition

The restaurant business is highly competitive and the success of any restaurant depends to a great extent upon the services it supplies and its location. The Company's seafood restaurants compete primarily with other local seafood restaurants and to a lesser extent, with local restaurants serving a more general fare.

The principal national competition to the Company's seafood restaurants is the Red Lobster restaurant chain owned and operated by General Mills. This chain has substantially greater resources than the Company. There are other restaurants in the mall and in the vicinity of the mall where the Company is now operating a La Crepe restaurant, all of which supply competition to the Company's La Crepe unit. Typical "chain" competitors, all of which are affiliated with better established and more prominent national chains, are the Friendly Ice Cream chain, McDonalds and Roy Rogers Restaurants. Local Chinese restaurants and "sit-down" delicatessens also provide competition. There can be no assurance that the Company's units will be able to successfully compete with any of such other restaurants.

# Government Regulation

The Company is subject to various Federal, state and local laws affecting the operation of its restaurants, including licensing and regulation by health, sanitation, safety and fire departments and alcoholic beverage control authorities. The Company is also subject to the Fair Labor Standards Act, which governs such matters as minimum wages, overtime and other working conditions. While such regulations have not had a material negative impact on the Company's operations to date, difficulties in obtaining necessary licenses or permits could result in delays or cancellations in the opening of new restaurants and increases in the minimum wage could increase the Company's labor cost.

### Employees

The Company maintains its administrative employees at its executive offices including its principal officers (see "Item 9 -Directors, Executive Officers, Promoters and Control Persons, Compliance with Section 16(a) of the Exchange Act"), secretarial and bookkeeping personnel. Each of the Company's seafood restaurant units employs a manager, a relief manager and between 40 and 130 other employees to serve as waitresses, waiters, busboys, bartenders, cooks, dishwashers, kitchen help, hostesses and cashiers (some on a part-time basis). Each La Crepe restaurant unit employs approximately 25 to 40 employees serving similar functions. The Company also presently employs three area supervisors, each responsible for three of the Company's restaurants. Managerial candidates are recruited for the Company's restaurants from hotel and restaurant management schools, restaurant recruiting agencies, through advertising in restaurant management magazines and by promotion from within the Company's own organization. At January 29, 1995, the Company had a total of approximately 477 employees (including part-time workers). This number excludes the employees of Mr. Cookie Face acquired in July 1993. The Company is not a party to any collective bargaining agreements and has enjoyed satisfactory employee relations since inception.

# ICE CREAM OPERATIONS (Mister Cookie Face)

In July 1993, the Company acquired all of the issued and outstanding capital stock of Mr. Cookie Face, a Lakewood, New Jersey producer of ice cream sandwiches currently available in 35 states. Mr. Cookie Face's products are currently being distributed primarily in the northeastern United States including New York, Philadelphia and Boston metropolitan areas, and also in the midwest, including the Chicago metropolitan area, Colorado and Arizona, the northwest, Florida and the greater Los Angeles and San Francisco areas. The Company's ice cream operations are presently conducted through its wholly owned Mister Cookie Face, Inc. subsidiary.

#### Products

Mr. Cookie Face's ice cream sandwiches consist of approximately three fluid ounces of ice cream covered top and bottom with a chocolate wafer. At present, approximately twelve varieties of ice cream and combinations thereof are used including

vanilla, chocolate, chocolate vanilla swirl, vanilla nut, mint, mint chip, strawberry, chocolate chunk, chocolate fudge and butter pecan. Mr. Cookie Face ice cream sandwiches are wrapped in polypropylene plastic containers and are sold to consumers in convenient six-pack and twelve-pack trays primarily at supermarkets and other food chains and as singles primarily at convenience stores. Current retail prices for a six-pack tray generally range from \$2.99 to \$3.99 and for a twelve-pack tray from \$4.99 to \$5.99. The current suggested retail price for single ice cream sandwiches is \$1.49. Other products include "COOKIES AND CREAMS," a miniature ice cream sandwich containing approximately one-half fluid ounce of vanilla ice cream covered top and bottom with a small chocolate cookie, "CHIPSTER," a similar miniature ice cream sandwich using chocolate chip cookies, and a lowfat product similar to the standard Mr. Cookie Face ice cream sandwich but using lowfat vanilla chocolate swirl ice cream.

#### Production

All of Mr. Cookie Face's ice cream products are presently produced at its production facility in Lakewood, New Jersey by an independent subcontractor pursuant to a subcontracting agreement which expires in June 1995 subject to Mr. Cookie Face's right to renew the contract for incremental periods of six months on the same terms and conditions up to a maximum of thirty months. The subcontractor currently operates one to three shifts per diem at the facility as business requires.

Mr. Cookie Face's ice cream products are produced using chocolate wafers provided by three different suppliers, mini cookies provided by two other suppliers and ice cream mix provided by two other suppliers. All of the suppliers (except for one located in the midwest) are located in the greater New York metropolitan area. Mr. Cookie Face does not have any long term contract with its suppliers but does not regard this fact as a material risk to its business as the wafers, the mini cookies and the ice cream mix are currently available in similar qualities and quantities at competitive prices from a variety of sources on an order basis if needed.

Mr. Cookie Face regards its ice cream sandwiches as handmade as the amount of ice cream in each sandwich is determined by a production worker who draws the mix for each sandwich by hand onto a wafer or mini cookie from an ice cream dispensing machine. After production, the ice cream sandwiches are placed in freezers and then packaged before shipment to retail outlets. With its present configuration of 24 ice cream dispensing machines and its present freezer and packaging equipment, management believes that Mr. Cookie Face can ship approximately \$20,000,000 by dollar volume in product (based on its current pricing) on an annual basis from the Lakewood facility.

### Marketing and Distribution

Mr. Cookie Face ice cream products are sold directly or through food brokers to supermarket and other food chains and through distributors, to convenience stores. At present, Mr. Cookie Face utilizes more than 40 independent food brokers under contracts terminable on 30 days notice to attempt to place its products in various retail outlets. The brokers are compensated on a commission basis equal to a percentage of Mr. Cookie Face's collections and provide nationwide coverage. Marketing efforts are also conducted directly by Mr. Cookie Face's chief executive officer, Frank Koenemund and two full-time salaried salespersons.

In order for its products to be afforded retail "shelf" space in most supermarkets, Mr. Cookie Face has been required to pay "slotting" fees to various supermarket chains ranging from \$2,000 to \$35,000 per product and will be required to pay additional slotting fees for each additional type of ice cream sandwich. No assurances can be given that Mr. Cookie Face will be able to obtain retail shelf space in additional chains or will be able to obtain additional shelf space for new products at chains where its present product line is carried, even with the availability of financial

resources to pay additional slotting fees.

Supermarket and other retail food chains which presently carry Mr. Cookie Face's products include Pathmark, Waldbaums, A&P, Shoprite, Food Town, Grand Union, King Kullen, Winn-Dixie, Stop & Shop, Albertsons, Acme and Shaws; in the Los Angeles area - Vons, Ralph's and Lucky's; and Safeway, Food Lion, Jewel, Dominicks and Kroger.

Mr. Cookie Face was organized in February 1992 and to date has not conducted any substantial advertising of its product line. Advertising has been limited to radio (primarily in the New York metropolitan area), in-store promotions, circulars and coupons. Management believes that Chefs' inability to provide substantial funding for Mr. Cookie Face's operations including advertising has had an adverse effect on its potential growth. See "Developments Since the Beginning of the Last Fiscal Year".

#### Seasonal Aspects

During its first full year of operation after acquisition by the Company, Mr. Cookie Face experienced its greatest sales volume during the period from May through August, which management believes is typical in the industry for sales of ice cream products.

#### Competition

Mr. Cookie Face's ice cream products compete primarily with other ice cream products as well as non-ice cream and other frozen dessert products. Various national and regional ice cream manufacturers with substantially greater resources than the Company produce ice cream products similar to Mr. Cookie Face's products. Certain well known competitors with similar "novelty" ice cream products are Carvel (in the eastern United States), Colemans (in Pennsylvania), and Klondike's "Big Bear" square ice cream sandwich (nationwide). In addition, there are relatively few entry barriers to new manufacturers and/or products. Management believes that in addition to product quality and appearance, accessibility of retail "shelf" space, entry into new markets before competitors and advertising are major competitive factors. No assurances can be given that Mr. Cookie Face will be able to successfully compete.

# Proposed Mr. Cookie Face Restaurant

Mr. Cookie Face expects to open its first "Mister Cookie Face" restaurant in a Manalapan, New Jersey strip mall in May 1995. The restaurant, occupying approximately 2,000 square feet, will seat approximately 65 people and will offer a limited menu during lunch and dinner hours. In addition, it will sell Mr. Cookie Face products as well as other ice cream and dessert products such as sundaes and cakes for consumption on the premises as well as on a retail take-out basis. See Item 12 herein as to the sale of the furniture, fixtures and equipment at this restaurant to Mr. Cookie Face by a related party.

# Trademark and Litigation

Mr. Cookie Face filed an application with the United States Patent Office in 1992 to register the trademark "MISTER COOKIE FACE." On July 26, 1994, the application was granted and the trademark was registered. Mr. Cookie Face regards this trademark to be of material importance to its business.

# Employees

In addition to Frank Koenemund who devotes substantially all of his working time to Mr. Cookie Face's business as chief executive and chief marketing officer and president, two of the Company's executive officers, Anthony Papalia and Martin Fletcher also serve as executive officers of Mr. Cookie Face. Messrs. Papalia and Fletcher, who had no prior association with Mr. Cookie Face, were elected officers of Mr. Cookie Face at the time of its acquisition by the Company in July 1993. Mr. Cookie Face also

employs a plant manager, two full-time salaried salespersons and Mr. Koenemund's wife who performs administrative functions. Mr. Cookie Face's production operations are performed by production workers employed by an independent subcontractor. See "Ice Cream Operations - Production."

Item 6. Management Discussion and Analysis or Plan of Operation

#### Results of Operations

In fiscal 1995, the Company sustained a loss of \$257,100 compared to a loss of \$176,700 in fiscal 1994. The figures for 1995 included registration costs of \$270,700 associated with the Company's September 1993 registration statement which were written off due to the ongoing investigation related to the registration statement. As a result of its inability to obtain funding from the proposed public offering, the Company was required to finance the planned Mister Cookie Face ("MCF") expansion, in part, through borrowings. As a result, additional interest expense of \$101,600 was incurred. Sales rose 80% to \$31,916,300 primarily due to the MCF expansion. Segment operating results are summarized below.

#### Restaurants

Net income from restaurant operations in fiscal 1995 increased by 23% to \$334,500 compared to \$271,200 for fiscal 1994. Sales for 1995 were \$16,043,700, an increase of \$726,100 or 4.7% over 1994 sales of \$15,317,600. The increase was due to increased customer counts (1.4% higher than 1994), as well as higher menu prices (3.3% higher).

Gross profit for 1995 was 67% of sales, slightly less than 1994's 67.3%. Management offset higher costs by raising menu prices modestly and by attractively pricing higher margin items.

Payroll and related expenses were 29.5% of sales in 1995 versus 29.1% in 1994. The main components of the increase were higher workers' compensation premiums and payroll tax costs. The Company's restaurant servers and busboys are the only employees who earn the minimum wage. In view of the fact that the bulk of such individuals are employed in the Company's New Jersey operations and that New Jersey's minimum wage is almost 20% higher than the federal minimum wage, management does not believe that an increase in the federal minimum wage requirement would adversely impact operations in a material way.

Other operating expenses were 21% of sales, essentially the same as in 1994. Depreciation and amortization costs were \$36,000 higher in 1995, mainly as a result of asset purchases and restaurant improvements. General and administrative expenses were \$7,300 lower in 1995. The main components of the decrease included a reduction in group health insurance costs of \$40,300 resulting from a very good year of low medical claims versus premiums paid, offset by reduced rental income of \$26,200 due to the sale of the Ft. Myers, Florida restaurant the previous year and an increase in payrolls and related expenses of \$62,300 resulting from pay increases and addition of supervisory personnel.

The gain of \$76,467 from the sale of restaurants in fiscal 1995 resulted from the sale of the Company's Quakerbridge, New Jersey, LaCrepe liquor license and the early termination of the lease in September, 1994. The 1994 fiscal year gain of \$71,318 resulted from the sale of the Company's Fort Myers, Florida property.

Interest expense in the restaurant operations was \$66,200 lower in 1995 due to debt reduction. The 1994 interest expense included the early pay-off of the Cocoa Beach, Florida restaurant mortgage. Interest income was \$22,700 lower in fiscal 1995 due to reduced amounts of cash available for short-term investments.

The Company operated a total of nine restaurants in both fiscal 1995 and 1994. During fiscal 1995, the Company sold the Quakerbridge, New Jersey restaurant and opened a new seafood

restaurant in Belmar, New Jersey, under the name Jack Baker's Lobster Shanty. Management believes that the addition of the Belmar restaurant should have a positive effect on the restaurant division's overall results.

Mister Cookie Face ("MCF")

MCF sustained a loss of \$320,900 for fiscal 1995 compared to a loss of \$447,900 for the seven months of operations during fiscal 1994. Sales increased by \$13,477,800 to \$15,872,600 during fiscal 1995. The increase was comprised of higher sales of \$4,810,100 for the seven-month comparative period and \$8,667,700 for the five additional months of operation in fiscal 1995. Expansion into new markets across the country, as well as successful promotions in existing markets, accounted for the increase in sales.

Gross profit was 33% of sales in fiscal 1995 compared to 38.2% of sales in 1994. The increased cost of promotional price discounts given to supermarket chains was partially offset by a reduction in raw material costs. This was achieved through the use of additional suppliers and volume discounts. Additionally, MCF was able to raise its prices modestly in selective markets.

Other operating expenses were 27.9% of sales in 1995 versus 34% in 1994. The improvement is due primarily to the large increase in sales volume. Depreciation and amortization expenses increased by \$170,000 due to depreciation of equipment purchases and plant upgrades and the amortization of the excess fair value resulting from the Company's purchase of MCF. General and administrative expenses increased by \$272,000 primarily due to the fact that MCF operated for five additional months during fiscal 1995. None of the executive officers of the Company or any of its subsidiaries has an employment contract except for Frank Koenemund who in connection with the Company's acquisition of Mr. Cookie Face in July 1993, executed an approximately four and one-half year employment contract with Mr. Cookie Face (through January 31, 1998) agreeing to serve as president and chief executive officer and to devote at least 90% of his working time to such duties. Pursuant to the employment contract, Mr Koenemund is compensated at an annual salary of \$100,000 and is also entitled to an annual bonus equal to the following percentages of Mr. Cookie Face's pre-tax income (excluding extraordinary items) provided that no losses from any fiscal period will be carried over to reduce profits in any other fiscal period.

### MCF Pre-Tax Income Percentage Bonus

On amounts up to \$1,000,000	10%
On amounts in excess of \$1,000,000	
but not in excess of \$2,000,0	00 7.5%
On amounts in excess of \$2,000,000	
but not in excess of \$3,000,0	00 5%
On amounts in excess of \$3,000,000	2.5%

Interest expense increased by \$132,000 in fiscal 1995 due to borrowings used to finance equipment acquisitions and for working capital needs and due to increases in the prime rate.

Management believes that MCF should be able to maintain its sales volume, despite increased competition, by introduction of new products and expansion into new markets. MCF is currently in the process of introducing new products including Club Pack (a 12-pack of three flavor varieties of large ice cream sandwiches designed for club stores such as the Price Club and Sams) and Feature Flavor (a variety of six-packs designed to minimize the impact of slotting fees as instead of paying a slotting fee for each flavor, MCF pays only for the "feature flavor"). MCF is currently producing these products and attempting to market them. MCF has also expanded its geographic market through sales in Alabama to the Winn Dixie chain and in Texas to H.E. Butt Company. Additionally, MCF will open its first Mister Cookie Face restaurant during May 1995. The restaurant will be located in a Manalapan, New Jersey strip mall and will offer a limited menu during lunch and dinner hours. In addition, the restaurant will sell ice cream products such as

sundaes and cakes for consumption on the premises as well as on a retail take-out basis.

Liquidity and Capital Resources

The Company's ratio of current assets to current liabilities was 1.45:1 at January 29, 1995 compared to 1.11:1 at January 30, 1994. Working capital was \$1,195,200 at January 29, 1995, \$908,700 more than at January 30, 1994. Net cash flows from financing activities were \$956,000 resulting from net bank borrowings while investing activities were a negative \$1,124,600 resulting from capital expenditures and the acquisition of a restaurant offset by proceeds from the sale of another restaurant. Capital expenditures included outlays of \$465,900 for restaurant improvements and equipment and \$501,400 for MCF equipment and plant upgrades. cash from operating activities was \$505,800. Material changes in operating assets included a \$749,000 increase in inventories primarily due to the increased sales volumes at MCF, a \$246,000 decrease in other assets due primarily to the use of fiscal 1994 deposits totaling \$120,000 to complete capital expenditures in fiscal 1995 and \$136,000 worth of registration costs related to the September 1993 registration costs which were carried as an asset at January 30, 1994 pending resolution of the SEC investigation. The material change in operating liabilities was an increase in accounts payable and accrued expenses of \$253,000 due primarily to an increase in sales volume in the restaurants in January 1995 versus January 1994 resulting in additional payables and expenses. In fiscal 1994 net cash flows from financing activities were a negative \$933,400 resulting from net debt repayment, including the early pay-off of the Cocoa Beach mortgage of \$854,700 while investing activities were \$5,700 resulting primarily from proceeds of the sale of a restaurant and mortgage receivable payments offset by capital expenditures. Capital expenditures included \$742,300 for restaurant renovations, improvements and equipment and \$363,100 for MCF equipment. Net cash from operating activities was \$860,100. Material changes in operating assets and liabilities included an increase in inventories of \$245,400 due to the addition of MCF, and an increase in other assets of \$277,800 resulting from deposits on MCF equipment and prepaid registration costs and an increase of \$540,600 in accounts payable and accrued expenses due to the addition of MCF.

Subsequent to the year ended January 29, 1995, the Company drew down an additional \$200,000 from its revolving line of credit leaving available a balance of \$575,000. Additionally, the Company has \$350,000 available in a line of credit secured by the Toms River, New Jersey restaurant.

Management anticipates that funds from operations, the \$2,000,000 line and the \$350,000 line will be sufficient to meet obligations in fiscal 1996 including routine capital expenditures. During fiscal 1996, management will be negotiating with the Company's bank to discuss pay-out terms of the revolving line of credit, the balance of which is due in February 1996. The expenditures necessary to open the planned MCF restaurant estimated at approximately \$75,000 will be paid with existing cash. There are no additional major capital expenditures planned.

Inflation

It is not possible for the Company to predict with any accuracy the effect of inflation upon the results of its operations in future years. The price of food is extremely volatile and projections as to its performance in the future vary and are dependent upon a complex set of factors. The Company is currently experiencing food cost increases due to higher seafood prices resulting from fishing quotas in New England.

INDEPENDENT AUDITOR'S REPORT

To the Stockholders and Board of Directors of Chefs International, Inc. Point Pleasant, New Jersey We have audited the accompanying consolidated balance sheet of Chefs International, Inc. and its subsidiaries as of January 29, 1995, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the two fiscal years in the period ended January 29, 1995. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Chefs International, Inc. and its subsidiaries as of January 29, 1995, and the consolidated results of their operations and their cash flows for each of the two fiscal years in the period ended January 29, 1995, in conformity with generally accepted accounting principles.

MORTENSON AND ASSOCIATES, P. C. Certified Public Accountants.

Cranford, New Jersey March 22, 1995

CHEFS INTERNATIONAL, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET AS OF JANUARY 29, 1995.

# Assets:

Assets:	
Current Assets: Cash and Cash Equivalents Investments Accounts Receivable [Net of Allowance of \$3,878] Miscellaneous Receivables Inventories Prepaid Expenses	\$ 1,408,957 100,000 383,138 128,675 1,761,273 93,705
Total Current Assets	3,875,748
Property, Plant and Equipment - At Cost	19,065,295
Less: Accumulated Depreciation	6,111,219
Property, Plant and Equipment - Net	12,954,076
Other Assets:	
Investments Goodwill - Net Liquor Licenses - Net Due from Employees Deposits and Other Assets	606,000 3,528,859 777,031 12,529 49,575
Total Other Assets	4,973,994
Total Assets	\$21,803,818
Liabilities and Stockholders' Equity: Current Liabilities: Accounts Payable	\$ 1,471,349

Accrued Expenses Notes and Mortgages Payable to Banks Other Liabilities Capital Lease Obligations - Current Total Current Liabilities  Notes and Mortgages Payable to Banks Total Current Liabilities  Long-Term Debt: Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term Total Long-Term Debt  Total Long-Term Debt  Other Liabilities  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  Accumulated [Deficit]  Total Stockholders' Equity  Total Stockholders' Equity  Total Liabilities and Stockholders' Equity  S21,803,818	Notes and Mortgages Payable to Banks Other Liabilities Capital Lease Obligations - Current Total Current Liabilities  Capital Lease Obligations - Current  Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Total Long-Term Debt  Total Long-Term Debt  Commitments and Contingencies  Commitments and Contingencies  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  Accumulated [Deficit]  Total Stockholders' Equity  17,265,705
Long-Term Debt: Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Total Long-Term Debt  Other Liabilities  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  Accumulated [Deficit]  Total Stockholders' Equity  17,265,705	Long-Term Debt: Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Total Long-Term Debt  Other Liabilities  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  Accumulated [Deficit]  Total Stockholders' Equity  17,265,705
Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Total Long-Term Debt  1,775,141  Other Liabilities  82,396  Commitments and Contingencies   Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  32,212,586  Accumulated [Deficit]  (15,081,476)  Total Stockholders' Equity  17,265,705	Notes and Mortgages Payable to Banks Capital Lease Obligations - Long-Term  Total Long-Term Debt  1,775,141  Other Liabilities  82,396  Commitments and Contingencies   Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  32,212,586  Accumulated [Deficit]  (15,081,476)  Total Stockholders' Equity  17,265,705
Other Liabilities 82,396  Commitments and Contingencies  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576 134,595  Additional Paid-in Capital 32,212,586  Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705	Other Liabilities 82,396  Commitments and Contingencies  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576 134,595  Additional Paid-in Capital 32,212,586  Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705
Commitments and Contingencies  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576 134,595  Additional Paid-in Capital 32,212,586  Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705	Commitments and Contingencies  Stockholders' Equity: Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576 134,595  Additional Paid-in Capital 32,212,586  Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705
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Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576  Additional Paid-in Capital  Accumulated [Deficit]  Total Stockholders' Equity  17,265,705	Capital Stock - Common, \$.01 Par Value, Authorized 50,000,000 Shares; Issued and Outstanding 13,459,576 134,595  Additional Paid-in Capital 32,212,586  Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705
Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705	Accumulated [Deficit] (15,081,476)  Total Stockholders' Equity 17,265,705
Total Stockholders' Equity 17,265,705	Total Stockholders' Equity 17,265,705
,,	,,
Total Liabilities and Stockholders' Equity \$21,803,818	Total Liabilities and Stockholders' Equity \$21,803,818

See Notes to Consolidated Financial Statements.

# CHEFS INTERNATIONAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

	For the years January 29, 1 9 9 5	
Sales	\$31,916,257 \$	17,712,293
Cost of Goods Sold	15,920,043	6,485,019
Gross Profit	15,996,214	11,227,274
Operating Expenses [Income]: Payroll and Related Expenses Other Operating Expenses Depreciation and Amortization Suspended Registration Expenses General and Administrative Expenses [Gain] on Sale of Restaurant Total Operating Expenses [Loss] from Operations	4,734,671 7,819,627 1,241,949 270,750 2,125,045 (76,467) 16,115,575 (119,361)	4,074,802 1,036,010  1,860,207 (71,318) 11,354,781
Other Income [Expense]: Interest Expense Interest Income	(210,586) 72,817	(144,725) 95,568
Total Other [Expense] - Net	(137,769)	(49,157)
[Loss] Before Income Taxes	(257,130)	(176,664)
Income Tax Expense [Current]		
Net [Loss]	(257,130)	(176,664)

See Notes to Consolidated Financial Statements.

<TABLE>
<CAPTION>
CHEFS INTERNATIONAL, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

<s> Balance - January 31, 1993 Common Stock Issued in Connection with Acquisition</s>		Capital Stock Par Value <c> \$ 124,584  10,000</c>		Accumulated [Deficit] <c> \$ (14,647,682)</c>	Total Stockholders' Equity <c> \$14,549,498  3,149,990</c>
Common Stock Issued - 3:1 Split Fractional Shares	1,082	10			10
Net [Loss] for the Year				(176,664)	(176,664)
Balance - January 30, 1994	13,459,471	134,594	32,212,586	(14,824,346)	\$17,522,834
Common Stock Issued - 3:1 Split Fractional Shares	105	1			1
Net [Loss] for the year				(257,130)	(257,130)
Balance - January 29, 1995	13,459,576	\$ 134,595	\$ 32,212,586	\$(15,081,476)	\$17,265,705

See Notes to Consolidated Financial Statements.  $\ensuremath{^{</}\text{TABLE>}}$ 

<TABLE>
<CAPTION>
CHEFS INTERNATIONAL, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

		For	the years	ended
		January 29,	,	January 30,
		1 9 9 5		1 9 9 4
<\$>	<c></c>		<c></c>	
Operating Activities:				
Net [Loss]	\$	(257,130)	\$	(176,664)
Adjustments to Reconcile Net [Loss] to Net Cash				
Provided by Operating Activities:				
Depreciation and Amortization		1,241,949		1,036,010
Loss on Asset Disposals		3,225		129,477
Allowance for Doubtful Accounts		(29,873)		22,005
[Gain] on Sale of Restaurant		(76,467)		(71,318)
Change in Assets and Liabilities:				
[Increase] Decrease in:				
Inventories		(748,915)		(245,414)
Prepaid Expenses		25,621		(26,477)
Other Assets		246,948		(277 <b>,</b> 870)
Accounts Receivable		(124,790)		(81 <b>,</b> 545)
Miscellaneous Receivable		(28,571)		11,349
Increase [Decrease] in:				
Accounts Payable		143,238		446,341
Accrued Expenses and Other Liabilities		110,550		94,290

Total Adjustments	762,915	1,036,848
Net Cash - Operating Activities	505,785	860,184
Investing Activities:		
Capital Expenditures	(955,902)	(1,105,389)
Proceeds from Sale of Restaurant	211,273	895,897
Payment Received on Mortgage Receivables		104,495
Sale or Redemption of Investments	347,000	297,000
Purchase of Investments	(460,000)	(146,000)
Loans to Acquired Company Prior to Acquisit	lon	(100,000)
Purchase of Subsidiary - Cash Acquired		59 <b>,</b> 696
Acquisition of Restaurant	(267,008)	
Net Cash - Investing Activities	(1,124,637)	5,699
Financing Activities:		
Repayment of Debt	(1,294,270)	(1,178,474)
Proceeds from Debt	2,250,618	245,000
Net Cash - Financing Activities	956,348	(933,474)
Net Increase [Decrease] in Cash and		
Cash Equivalents	337,496	(67,591)
Cash and Cash Equivalents - Beginning of Yea	ars 1,071,461	139,052
1	, , ,	,
Cash and Cash Equivalents - End of Years	\$ 1,408,957 \$	1,071,461
Supplemental Disclosures of Cash Flow Informat Cash paid during the years for:	cion:	
Interest	\$ 202,400 \$	139,536
Income Taxes	\$ \$	6,500

 • | 5,550 |Supplemental Disclosures of Non-Cash Investing and Financing Activities:
As of June 30, 1993, the Company acquired all of the outstanding common stock of Mister Cookie Face for 1,000,000 shares of its common stock in a business combination accounted for as a purchase. The purchase price of \$3,150,000 exceeded the fair value of the net assets acquired by \$3,056,626, which was recorded as cost in excess of fair value that is being amortized over 20 years under the straight-line method.

During the year ending January 30, 1994, the Company acquired \$139,052 of equipment which was financed through capital leases.

See Notes to Consolidated Financial Statements.

CHEFS INTERNATIONAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# [1] Summary of Significant Accounting Policies

Principles of Consolidation - The accompanying consolidated financial statements include the accounts of the Company and all of its wholly-owned subsidiaries. Intercompany transactions and balances have been eliminated in consolidation.

Segment Information - The Company is involved in two businesses, the restaurant business and the manufacturing and sale of ice cream products. The Company had nine restaurants in operation at January 29, 1995 and January 30, 1994. At January 29, 1995 and January 30, 1994, the Company had one manufacturing plant in operation.

Segment information for the year ended January 29, 1995 is as follows:

	Restaurants	Products	Total
Sales \$	16,043,702 \$	15,872,555	\$ 31,916,257
Operating Income [Loss]	170,468	(289 <b>,</b> 829)	(119,361)
Assets	16,317,017	5,486,801	21,803,818
Depreciation and Amortization	940,435	301,514	1,241,949
Capital Expenditures	420,160	535,742	955 <b>,</b> 902

Tce Cream

Cash and Cash Equivalents - Cash equivalents are comprised of certain highly liquid investments with a maturity of three months or less when purchased. The Company has a significant portion of its cash in one bank, which at times may exceed federally insured limits.

Investments - Investments are separated between current and long-term based on maturity. These consist solely of certificates of deposit and are stated at cost, which approximates market value.

Inventories - Inventories consist of food, beverages and supplies for the restaurant operations and raw materials and finished goods for the ice cream manufacturing operation. Inventories are stated at the lower of cost [determined by the first-in, first-out method] or market.

Property, Plant and Equipment and Depreciation - Plant and equipment are carried at cost less accumulated depreciation. Depreciation is computed over the estimated useful lives of the assets using the straight-line method. The costs of maintenance and repairs are expensed as incurred, whereas significant betterments and renewals are capitalized.

Goodwill - Goodwill represents cost in excess of fair value of property acquired and is being amortized over estimated useful lives ranging from 20 to 40 years under the straight-line method.

Management of the Company evaluates the periods of goodwill amortization to determine whether later events and circumstances warrant revised estimates of useful lives. Management also evaluates whether the carrying value of goodwill has become impaired. This evaluation is done by comparing the carrying value of goodwill to the value of projected discounted net cash flow from related operations. Impairment, if any, is measured by the amount the carrying value of

goodwill exceeds the projected discounted net cash flows.

Liquor Licenses - Liquor licenses are being amortized over 40 years under the straight-line method.

### [2] Inventories

Inventories consist of the following:

Raw Materials	\$ 539,159
Finished Goods	1,222,114
Total	\$ 1,761,273

# [3] Property, Plant and Equipment

The classification of property, plant and equipment together with their estimated useful lives is as follows:

	January 29, 1 9 9 5	Estimated Useful Life
Land	\$ 2,335,026	N/A
Buildings and Improvements	12,531,683	20 - 40 Years
Leasehold Improvements	886,210	Term of Lease
Furniture and Equipment	2,699,873	5 - 10 Years
China, Glassware and Utensils	105,830	*
Equipment Held Under Capital Leases	506 <b>,</b> 673	5 - 10 Years
Total	\$ 19,065,295	

 $<sup>^{\</sup>star}$  Carried at original cost for each restaurant. All replacement purchases are charged to expense as incurred.

Accumulated depreciation for equipment held under capital leases was \$76,163 at January 29, 1995, and the related depreciation expense was \$53,126 and \$12,990 for fiscal 1995 and 1994, respectively.

In June 1993, the Company sold a former restaurant located in Fort Myers, Florida for \$896,000 resulting in a gain of \$71,318. The net cash proceeds were used to pay off a mortgage on another restaurant owned by the Company.

In September 1994, the Company sold a former restaurant located in Quakerbridge, New Jersey for \$211,273 resulting in a gain of \$76,467.

#### [4] Intangible Assets

Intangible assets consist of:

		Goodwill	Liquor Licenses
Cost Less:	Accumulated Amortization	\$ 4,123,453 594,594	\$ 987,307 210,276
Net		\$ 3,528,859	\$ 777,031

Amortization of goodwill is \$178,445 and \$111,427 for fiscal 1995 and 1994, respectively. Amortization of liquor licenses is \$24,136 and \$24,330 for fiscal 1995 and 1994.

### [5] Notes and Mortgages Payable

Notes and mortgages payable as of January 29, 1995, are as follows:

Line of Credit, Due February 25, 1996, at prime plus 1-1/8%, collateralized by all corporate assets	\$ 1,225,000
Note Payable, Due November 25, 1995, at prime plus 1%, collateralized by real estate	233,000
Note Payable, Due February 1, 1996 at prime, collateralized by real estate	225,000
Note Payable, Due September 30, 1997 at prime plus 1%, collateralized by real estate	150,000
Total Less: Current Portion	1,833,000 333,000
Total Long-Term Debt	\$ 1,500,000

Availability under the line of credit at January 29, 1995, was \$775,000. The notes payable are due in periodic installments through the due dates. An additional \$200,000 was borrowed subsequent to year end. The prime rate at January 29, 1995 was 8.5%.

The Company has an additional line of credit available which permits borrowings up to a maximum of \$350,000 at the bank's base rate of interest plus 1%. The current line expires in June 1995. At January 29, 1995, there was no outstanding balance under this line.

Annual maturities of debt as of January 29, 1995, are as follows:

1996 1997 1998 1999	\$ 333,000 1,450,000 50,000
2000 Thereafter	
Total	\$ 1,833,000

# [6] Capital Lease Obligations

The Company leases machinery and equipment under capital leases expiring in 2000. Future minimum payments by the Company under capital leases consist of

the following at January 29, 1995:

Payments Due in Fiscal:

1996	\$	121,834
1997		105,353
1998		91,404
1999		91,404
2000		24,254
Thereafter		
Total Minimum Lease Payments		434,249
Amount Representing Interest		65 <b>,</b> 822
Present Value of Minimum Lease Payment		368,427
Less: Current Portion		93,286
Capital Lease Obligations - Long-Term	\$	275,141
capital heade obitigations hong term	Y	2,0,141

#### [7] Transactions with Related Parties

Mr. Robert E. Brennan, a principal stockholder of the Company, is the principal owner of a partnership known as Gourmet Associates, which leases the Vero Beach Restaurant to the Company. The lease for Vero Beach is on a month-to-month basis and requires monthly payments of \$10,000. Total rent expense for Gourmet Associates was \$120,000 for both fiscal 1995 and 1994.

#### [8] Operating Leases

The Company leases restaurant, office and storage facilities, and equipment under operating leases expiring at various times through the year 2000.

Minimum future rental payments under non-cancelable operating leases as of January 29, 1995, are as follows:

Year ending January

1996	Ş	320,452
1997		257,498
1998		232,524
1999		129,11
2000		104,463
Thereafter		

Total Minimum Future Rentals \$ 1,044,054

Rent expense was \$363,947 and \$284,618 for fiscal 1995 and 1994, respectively.

#### [9] Earnings per Share

Earnings [loss] per share are based on weighted average number of shares outstanding of 13,459,576 and 13,010,156 for fiscal years 1995 and 1994, respectively. The effect of options or warrants is anti-dilutive.

# [10] Stock Options

In June of 1982, the Company's Board of Directors adopted an incentive stock option plan for key employees which was subsequently approved by the Company's stockholders. All incentive options granted under the plan were intended to qualify as incentive stock options under Section 422A of the Internal Revenue Code. Under the plan, an aggregate of 166,667 shares of common stock were reserved for issuance. Options may be exercised over a period of ten years from the date of grant and expire in 1996 and 1999.

In October of 1994, the stockholders approved the grant of 650,000 options to four directors to purchase the Company's stock at \$1.25 per share. The options are for five years.

The following is a summary of transactions:

Shares Under Options 1 9 9 5 1 9 9 4

Outstanding, beginning of year

156,334 156,334

Granted or Sold during the year	650,000	
Cancelled during the year	(1,000)	
Exercised during the year		

Outstanding, end of year

[Option prices range from \$.328 to 1.25] 805,334 156,334

#### [11] Income Taxes

Effective February 1, 1993, the Company adopted FASB Statement No. 109, "Accounting for Income Taxes." Under Statement 109, the asset and liability method is used in accounting for income taxes. Under this method, deferred tax assets and liabilities are determined based on differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse.

At January 29, 1995, the Company has a deferral tax asset of approximately \$4,677,694 which was offset by a valuation allowance of the same amount. The asset resulted from the availability of operating loss carryforwards and tax credits and temporary differences primarily caused by using different depreciation methods for financial reporting and income tax purposes of approximately \$280,000.

The Company has available at January 29, 1995, operating loss carryforwards and unused investment credits expiring as follows:

Year of Expiration	Unused Operating Loss Carryforwards	nused estment Credits
1997	\$	\$ 80,672
1998	289 <b>,</b> 544	71 <b>,</b> 197
1999	1,217,240	23,103
2000	2,341,860	27,682
2001	1,838,179	23,634
2002	1,509,463	
2003	2,072,345	
2004	2,942,316	
2005	472,062	
2009	118,411	
2010	285,130	
Totals	\$ 13,086,550	\$ 226,288

### [12] 52-53 Week Year

The Company's year end is the last Sunday in January. The statements of operations are comprised of a 52-week year for fiscal 1995 and 1994.

# [13] New Authoritative Pronouncements

The Financial Accounting Standards Board ["FASB"] has issued Statement of Financial Accounting Standards ["SFAS"] No. 107, "Disclosure about Fair Value of Financial Instruments", which the Company will adopt on January 28, 1996. The FASB has also issued SFAS No. 119, "Disclosure about Derivative Financial Instruments and Fair Value of Financial Instruments." While SFAS No. 119 primarily creates new disclosure requirements for derivative financial instruments which the Company does not trade in at this time, the technical disclosure amendments to SFAS No. 107 created by SFAS No. 119 will be implemented on January 28, 1996. The Company adopted SFAS No. 109, "Accounting for Income Taxes," on February 1, 1993. Since that implementation, the Financial Accounting Standards Board has issued eleven new authorative accounting pronouncements [SFASs]. These new pronouncements either do not apply to the Company, will be implemented on the effective date as mentioned previously, or will be implemented when the Company engages in applicable transactions, such as making investments in certain debt and equity securities, at which time the Company will implement SFAS No. 115. None of these applicable accounting pronouncements is anticipated to have a material impact on the Company's financial statements.

### [14] Acquisition

On July 14, 1993, the Company acquired Mister Cookie Face for 1,000,000 shares

of its common stock as of June 30, 1993, in a business combination accounted for as a purchase. The purchase price of \$3,150,000 exceeded the fair value of the net assets acquired by \$3,056,626, which will be amortized over 20 years under the straight-line method. The results of operations of Mister Cookie Face, Inc. are included in the consolidated statements of operations from July 1, 1993 onward.

Pro forma information is as follows:

		Years anuary 30, 1 9 9 4	Janı	uary 31,
Sales	\$1	8,863,374	\$15	,877,005
[Loss] Before Extraordinary Item	\$	(159,443)	\$	(90,115)
Net [Loss]	\$	(159,443)	\$	(18,478)
Earnings [Loss] Per Share	\$	(.01)	\$	

On October 28, 1994, the Company purchased a liquor license and tradename from a restaurant in New Jersey. The purchase price of \$267,008 exceeded the fair value of the assets acquired by \$117,008, which is being amortized over 20 years under the straight-line method.

### [15] Capital Transactions

On June 8, 1993, the Company effected a one-for-three reverse stock split of its outstanding common stock, .01 par value, without changing the par value of the common stock. All share data has been adjusted to reflect this change.

### [16] Registration Statement and SEC Investigation

In September 1993, the Company filed a registration statement which was subsequently suspended by the Securities and Exchange Commission pending completion of an investigation which is still ongoing. The Company incurred approximately \$270,750 in registration costs which were written-off in fiscal 1995.

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED BALANCE SHEET AND THE CONSOLIDATED STATEMENTS OF OPERATIONS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS. </le>

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