

SECURITIES AND EXCHANGE COMMISSION

FORM 424B4

Prospectus filed pursuant to Rule 424(b)(4)

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FILER

ROHR INC

CIK: **84801** | IRS No.: **951607455** | State of Incorporation: **DE** | Fiscal Year End: **0731**
Type: **424B4** | Act: **33** | File No.: **033-53113** | Film No.: **94528193**
SIC: **3728** Aircraft parts & auxiliary equipment, nec

Mailing Address
*PO BOX 878
CHULA VISTA CA 91912*

Business Address
*FOOT OF H STREET
CHULA VISTA CA 91910
6196914111*

PROSPECTUS
\$50,000,000
ROHR, INC.

[LOGO OF ROHR]

7 3/4% CONVERTIBLE SUBORDINATED NOTES DUE 2004

The 7 3/4% Convertible Subordinated Notes due 2004 (the "Convertible Subordinated Notes") are being issued by Rohr, Inc. ("Rohr" or the "Company") and will mature on May 15, 2004. The Convertible Subordinated Notes are convertible at the option of the holder thereof at any time prior to maturity, unless previously redeemed, into shares of Common Stock of the Company, at a conversion price of \$10.35 per share, subject to adjustment in certain events. On May 11, 1994, the last reported sale price for the Common Stock on the New York Stock Exchange (symbol: RHR) was \$8.625 per share.

The Convertible Subordinated Notes are redeemable at the option of the Company, in whole or in part, at any time on and after May 15, 1998, at the redemption prices specified herein, plus accrued interest. The Convertible Subordinated Notes do not provide for any sinking fund. Upon a Change of Control (as defined), the holders of the Convertible Subordinated Notes will have the right, subject to certain restrictions and conditions, to require the Company to purchase all or any part of the Convertible Subordinated Notes at 101% of the principal amount thereof, plus accrued and unpaid interest to the date of purchase.

In connection with the offering of the Convertible Subordinated Notes (the "Offering"), the Company is concurrently offering, pursuant to a separate prospectus (together with the Offering, the "Offerings"), \$100 million aggregate principal amount of its 11 5/8% Senior Notes due 2003 (the "Senior Notes" and, together with the Convertible Subordinated Notes, the "Securities"). See "Description of Concurrent Financing."

The Convertible Subordinated Notes will be general unsecured obligations of the Company and will be subordinate in right of payment to all existing and future Senior Indebtedness (as defined) of the Company and pari passu in right to payment with all existing and future Subordinated Indebtedness (as defined). The Convertible Subordinated Notes will be effectively subordinated to all indebtedness and other liabilities of the Company's subsidiaries. As of January 30, 1994, after giving effect to the Offerings and the anticipated use of the proceeds therefrom, the Company would have had approximately \$256.8 million of Senior Indebtedness outstanding and the indebtedness and other liabilities of the Company's subsidiaries would have been approximately \$32.7 million. Application has been made to list the Convertible Subordinated Notes on the New York Stock Exchange.

AN INVESTMENT IN THE CONVERTIBLE SUBORDINATED NOTES INVOLVES A SIGNIFICANT DEGREE OF RISK. SEE "RISK FACTORS" FOR A DISCUSSION OF CERTAIN FACTORS THAT SHOULD BE CONSIDERED BY PROSPECTIVE PURCHASERS OF THE CONVERTIBLE SUBORDINATED NOTES.

THESE SECURITIES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION NOR HAS THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION PASSED UPON THE ACCURACY OR ADEQUACY OF THIS PROSPECTUS. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

<TABLE>
<CAPTION>

| | PRICE TO PUBLIC (1) | UNDERWRITING DISCOUNT | PROCEEDS TO COMPANY (2) |
|----------------|---------------------|-----------------------|-------------------------|
| <S> | <C> | <C> | <C> |
| Per Note..... | 100% | 3% | 97% |
| Total (3)..... | \$50,000,000 | \$1,500,000 | \$48,500,000 |

</TABLE>

(1) Plus accrued interest, if any, from May 19, 1994 to the date of delivery.

(2) Before deducting expenses payable by the Company, estimated at \$425,000.

- (3) The Company has granted to the Underwriter a 30-day option to purchase up to \$7,500,000 principal amount of the Convertible Subordinated Notes on the same terms as the Convertible Subordinated Notes offered hereby to cover over-allotments, if any. If all such additional Convertible Subordinated Notes are purchased by the Underwriter, the total Price to Public, Underwriting Discount and Proceeds to Company will be \$57,500,000, \$1,725,000, and \$55,775,000, respectively.

The Convertible Subordinated Notes are offered subject to receipt and acceptance by the Underwriter, to prior sale and to the Underwriter's right to reject any order in whole or in part and to withdraw, cancel or modify the offer without notice. It is expected that delivery of the Convertible Subordinated Notes will be made at the office of Salomon Brothers Inc, Seven World Trade Center, New York, New York or through the facilities of The Depository Trust Company on or about May 19, 1994.

SALOMON BROTHERS INC

The date of this Prospectus is May 12, 1994.

INSERT PICTURES

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IN CONNECTION WITH THIS OFFERING, THE UNDERWRITER MAY OVER-ALLOT OR EFFECT TRANSACTIONS WHICH STABILIZE OR MAINTAIN THE MARKET PRICE OF THE CONVERTIBLE SUBORDINATED NOTES AND THE COMPANY'S COMMON STOCK AT LEVELS ABOVE THOSE WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH TRANSACTIONS MAY BE EFFECTED IN THE OVER-THE-COUNTER MARKET, OR THE NEW YORK STOCK EXCHANGE, OR OTHERWISE. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

INCORPORATION OF CERTAIN DOCUMENTS BY REFERENCE

The following documents previously filed with the Securities and Exchange Commission (the "Commission") by Rohr pursuant to the Securities Exchange Act of 1934, as amended (the "Exchange Act"), are incorporated herein by reference and made a part hereof:

- (1) The Company's Annual Report on Form 10-K for the fiscal year ended July 31, 1993;
- (2) The Company's Quarterly Reports on Form 10-Q for the fiscal quarters ended October 31, 1993 and January 30, 1994;
- (3) The Company's Current Report on Form 8-K dated May 2, 1994; and
- (4) The description of the Company's Common Stock contained in the Registration Statement on Form 8-B, File No. 1-3801.

Each document filed by the Company pursuant to Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act after the date of this Prospectus and prior to the termination of the Offering made hereby shall be deemed to be incorporated by reference into this Prospectus and to be a part hereof from the date of filing of such document.

Any statement contained herein or in a document incorporated or deemed to be incorporated by reference herein shall be deemed to be modified or superseded for purposes of this Prospectus to the extent that a statement contained herein or in any other subsequently filed document which also is or is deemed to be incorporated by reference herein modifies or supersedes such statement. Any such statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this Prospectus.

THE COMPANY WILL PROVIDE WITHOUT CHARGE TO EACH PERSON, INCLUDING ANY BENEFICIAL OWNER OF CONVERTIBLE SUBORDINATED NOTES, TO WHOM THIS PROSPECTUS IS DELIVERED, UPON THE WRITTEN OR ORAL REQUEST OF SUCH PERSON, A COPY OF ANY OR ALL OF THE DOCUMENTS WHICH HAVE BEEN INCORPORATED BY REFERENCE IN THIS PROSPECTUS (OTHER THAN EXHIBITS TO SUCH DOCUMENTS WHICH ARE NOT SPECIFICALLY INCORPORATED BY REFERENCE INTO SUCH DOCUMENTS). SUCH REQUESTS SHOULD BE DIRECTED TO: ROHR, INC., ATTN.: SHAREHOLDER SERVICES, P.O. BOX 878, CHULA VISTA, CALIFORNIA 91912-0878, (619) 691-2808.

AVAILABLE INFORMATION

The Company has filed a Registration Statement on Form S-3 (together with all amendments and exhibits thereto, the "Registration Statement") with the Commission under the Securities Act of 1933, as amended (the "Securities Act"), with respect to the Securities. This Prospectus does not contain all of the information set forth in such Registration Statement, certain portions of which have been omitted in accordance with the rules and regulations of the Commission. For further information with respect to the Company and the securities offered hereby, reference is made to the Registration Statement.

The Company is subject to the informational requirements of the Securities Exchange Act of 1934 (the "Exchange Act") and, in accordance therewith, files reports, proxy statements and other information with the Commission. Such reports, proxy statements and other information can be inspected, without charge, and copied at the public reference facilities maintained by the Commission at Room 1024, 450 Fifth Street, N.W., Washington, D.C. 20549, and the following regional offices of the Commission: Chicago Regional Office, Northwestern Atrium Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661; and New York Regional Office, 7 World Trade Center, 13th Floor, New York, New York 10048. Copies of such material can be obtained from the Public Reference Section of the Commission at 450 Fifth Street, N.W. Washington, D.C. 20549, at prescribed rates. Such reports, proxy statements and other information can also be inspected at the offices of the New York Stock Exchange, Inc., 20 Broad Street, New York, New York 10005 and The Pacific Stock Exchange Incorporated, 301 Pine Street, San Francisco, California 94104.

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PROSPECTUS SUMMARY

The following summary is qualified in its entirety by the more detailed information and financial statements (including the notes thereto) appearing elsewhere or incorporated by reference in this Prospectus. Investors should carefully consider the information set forth under the heading "Risk Factors." Market discussions and references to aircraft production exclude consideration of markets in the former U.S.S.R.

THE COMPANY

Rohr, Inc. ("Rohr" or the "Company") designs, develops, manufactures, sells and supports complete nacelle and pylon systems for large aircraft engines. The Company has over 50 years of experience in the aerospace industry and is the leading independent supplier of nacelle and pylon systems to the world's major commercial airframe and engine manufacturers ("OEMs"). Rohr manages projects from the early design stage through production and systems integration to lifetime customer support. In addition, the Company has the right to provide customer and product support directly to approximately 145 airlines around the world, including on-site field services and the sale of spare parts.

Nacelles are aerodynamic structures which surround jet engines. A nacelle system generally includes the nose cowl or inlet, fan cowl, nozzle systems, thrust reverser and engine build-up ("EBU"). Pylons (sometimes referred to as struts) are the structures that attach the jet engines to the aircraft. Nacelle and pylon systems are highly engineered, critical to fuel efficiency and integral to all of the key interfaces between the jet engine and the airframe.

The Company believes that it is competitively well-positioned in its core business. Management estimates that the Company supplied approximately 45% of the nacelle systems and 25% of the pylons for all large commercial aircraft produced worldwide in 1993, including products represented on the Boeing 737, 747, 757 and 767, the Airbus A300, A310, A320, A321, A330 and A340, and the McDonnell Douglas MD-80 and MD-11. The Company attributes its strong market position to its leading technologies, its focus on a specific product line and its competitive cost structure. Management believes that this market position is protected by (i) Rohr's long-term contracts, including some "life-of-program" agreements, (ii) the substantial costs required for the airframe or engine OEMs to change supply sources, (iii) the significant up-front design, development, tooling and certification costs which must be borne before production on a program may begin and (iv) a strong reluctance by airlines to support different nacelle systems manufactured by more than one supplier.

Rohr's management intends to maintain the Company's leading market position by supplying its customers with high-quality, technically-advanced products at competitive prices while improving profitability and returns to investors. Management plans to accomplish this goal by (i) focusing on its core product line and on customer satisfaction, (ii) continuing to reduce costs and improve productivity, (iii) capitalizing on past investments in product lines and fixed assets and (iv) implementing a financing plan to improve the Company's capital

structure and liquidity.

Focus on Core Business: Over the past year, the Company has increased its focus on its core business within the commercial aerospace industry--the design and manufacture of nacelle and pylon systems for large commercial aircraft. The Company intends to focus exclusively on these products and to be the low cost producer in this segment. The Company is currently in negotiations to sell two non-core businesses, its business jet product line and its overhaul and repair business. These two businesses generated approximately \$35 million of revenue in fiscal 1993.

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In April 1993, Robert H. Rau was recruited from outside the Company and appointed President and Chief Executive Officer. Under his leadership, new management has placed increased emphasis on enhancing its customers' satisfaction. Management believes these efforts have contributed to the strong relationships that the Company currently has with customers.

Cost Improvement Program: New management has taken aggressive actions to increase competitiveness, improve earnings, maximize cash flow and reduce debt. From April 30, 1993 (the end of the third quarter of fiscal 1993) to January 30, 1994 (the end of the second quarter of fiscal 1994), total employment was reduced over 30% from 7,450 employees to 5,154. The ratio of indirect employees to direct employees has improved from 1-to-2.0 to 1-to-2.6 over this same time frame. Management has targeted a ratio of 1-to-2.8 by July 31, 1994. Management has established a total overhead expense budget equal to 29% of sales for fiscal 1994, which compares to a high of 41% of sales in fiscal 1989 and 32% of sales for the 12 months ended January 30, 1994. Total overhead peaked at \$477 million in fiscal 1991, was reduced to \$327 million for the 12 months ended January 30, 1994, and is budgeted for \$267 million in fiscal 1994.

Coincident with these overhead reductions, the Company has increased its effort to streamline its operations and reduce material costs. To reduce excess capacity and to increase overall production efficiencies through higher utilization of its remaining facilities, the Company has closed and sold the Auburn, Washington plant, is closing the Hagerstown, Maryland plant and has deferred completion of a new facility in Arkadelphia, Arkansas.

Modest Future Investment Requirements: During the five-year period ended July 31, 1993, the Company invested significantly in the design, development, tooling, certification and other start-up costs associated with new aircraft programs. Although the Company intends to aggressively pursue all important new nacelle programs, management anticipates that few program introductions will be made by airframe and engine manufacturers during the next five years. Management believes that this slow down in new product introductions will enable the Company to focus on efficiencies in existing programs, protect its current market share and generate increased cash flow without the investments required for new product development.

In addition, capital expenditures (including expenditures funded by industrial revenue bonds and capital leases) averaged \$45 million per year over the past five fiscal years. During that period, the Company spent \$109 million for upgraded production and office facilities. No new facilities will be required over the next five years. Management anticipates that capital expenditures will total approximately \$7 million in fiscal 1994 and that capital expenditures over the subsequent four years will average less than \$20 million per year.

Financing Plan: The Company has adopted a financing plan to enhance its liquidity, extend the maturity of its bank credit facility and improve its financial flexibility. The financing plan is comprised of three components: (i) amendments to a three-year revolving credit agreement (the "Revolving Credit Agreement"), providing an initial commitment of \$110 million, (ii) amendments to certain other financing agreements and (iii) the offering of \$100 million of Senior Notes and the offering of \$50 million of Convertible Subordinated Notes (assuming no exercise of the Underwriter's over-allotment option).

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RECENT FINANCIAL PERFORMANCE

The Company believes that its performance for the three most recent fiscal quarters represents meaningful evidence of the Company's financial turnaround. For the nine-month period ended January 30, 1994, the Company recorded an

operating profit margin of 6.0%, net income margin of 1.1% and EBITDA of \$62.7 million. During the same nine-month period, the Company generated \$78.1 million in cash from operating activities and reduced total financings (debt plus off-balance sheet financings) by \$94.4 million from \$681.4 million at May 2, 1993 to \$587.0 million at January 30, 1994.

SELECTED UNAUDITED QUARTERLY FINANCIAL INFORMATION

<TABLE>
<CAPTION>

| | FISCAL YEAR ENDED JULY 31, 1994 | | | | FISCAL YEAR ENDED JULY 31, 1993 | |
|--|------------------------------------|------------------|-------------------|------------------|---------------------------------|------------------|
| | SECOND QUARTER | FIRST QUARTER | FOURTH QUARTER | THIRD QUARTER | SECOND QUARTER | FIRST QUARTER |
| | (DOLLARS IN THOUSANDS) | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> |
| Operating Income (Loss)..... | \$ 14,594 | \$ 17,064 | \$ 12,710 | \$ (23,367) | \$ (7,534) | \$ 16,503 |
| Operating Margin..... | 6.1% | 7.0% | 5.0% | (7.9)% | (2.2)% | 5.8% |
| EBITDA (1)..... | \$ 20,642 | \$ 22,709 | \$ 19,314 | \$ 7,959 (2) | \$ (1,330) | \$ 22,947 |
| Capital Expenditures.... | 1,474 | 1,475 | 4,647 | 4,011 | 6,993 | 11,885 |
| Cash Provided by (Used In) Operating Activi- ties..... | 27,284 | 17,644 | 33,168 | 81,071 | (19,814) | (15,757) |
| Total Financings (3)..... | \$586,982 | \$618,380 | \$643,855 | \$681,412 | \$740,490 | \$601,987 |
| Employee Data: | | | | | | |
| Direct Employees..... | 3,727 | 4,081 | 4,334 | 4,994 | 5,823 | 6,047 |
| Indirect Employees..... | 1,427 | 1,705 | 2,130 | 2,456 | 2,678 | 2,795 |
| Total Employees..... | 5,154 | 5,786 | 6,464 | 7,450 | 8,501 | 8,842 |

</TABLE>

- (1) EBITDA represents earnings before the cumulative effect of the accounting changes, interest and other income, interest expense, taxes on income (benefit), depreciation, amortization and the impact of the special provisions referred to in note (2) below. EBITDA is presented here to provide additional information about the Company's ability to meet its future debt service, capital expenditure, and working capital requirements and should not be construed as a substitute for or a better indicator of results of operations or liquidity than net income or cash flow from operating activities computed in accordance with generally accepted accounting principles.
- (2) EBITDA is adjusted for the impact of the net provision of \$25.0 million for plant closure, inventory obsolescence and other asset valuation, other costs related to the planned consolidation process and various items of litigation.
- (3) Includes off-balance sheet financings. See "Capitalization."

The Company's principal executive offices are located at 850 Lagoon Drive, Chula Vista, California. The Company's mailing address is P. O. Box 878, Chula Vista, California 91912-0878, and its telephone number is (619) 691-4111.

THE OFFERING

| | |
|-----------------------------|--|
| Issue..... | \$50,000,000 principal amount of 7 3/4% Convertible Subordinated Notes due 2004, assuming no exercise of the Underwriter's over-allotment option. |
| Maturity..... | May 15, 2004. |
| Interest Payment Dates..... | May 15 and November 15 of each year, commencing November 15, 1994. |
| Conversion..... | The Convertible Subordinated Notes, unless previously redeemed, are convertible at the option of the holder at any time prior to maturity into shares of Common Stock at a |

conversion price of \$10.35 per share, subject to adjustment upon the occurrence of certain events. See "Description of Notes--Conversion."

Optional Redemption.....

The Convertible Subordinated Notes are redeemable, at the Company's option, in whole or from time to time in part, on and after May 15, 1998, at the redemption prices specified herein, plus accrued interest. See "Description of Notes--Optional Redemption."

Ranking.....

The Convertible Subordinated Notes will be general unsecured obligations of the Company, ranking subordinate in right of payment to all existing and future Senior Indebtedness. The Convertible Subordinated Notes will also be effectively subordinated to all indebtedness and other liabilities of the Company's subsidiaries. As of January 30, 1994, after giving effect to the Offerings and the anticipated use of the proceeds therefrom, the Company would have had approximately \$256.8 million of Senior Indebtedness outstanding and the indebtedness and other liabilities of the Company's subsidiaries would have been approximately \$32.7 million at such date.

Change of Control.....

In the event of a Change of Control, the Company will be required, subject to certain conditions and limitations, to offer to purchase all Convertible Subordinated Notes then outstanding at a purchase price equal to 101% of the aggregate principal amount of the Convertible Subordinated Notes plus accrued and unpaid interest to the date of purchase. There can be no assurance that the Company will have sufficient cash to pay the Change of Control purchase price in the event that a Change of Control occurs. See "Description of Notes--Change of Control."

Sale of Assets.....

The Company may be required, subject to certain conditions and limitations, to offer to purchase certain of the Convertible Subordinated Notes at 100% of the aggregate principal amount thereof, plus accrued and unpaid interest, in the

event of an Asset Sale (as defined). See "Description of Notes--Limitation on Sale of Assets."

Use of Proceeds.....

Proceeds from the sale of the Convertible Subordinated Notes and, to the extent necessary, the Senior Notes, will be used to repay all outstanding amounts under the Company's Revolving Credit Agreement. The remaining net proceeds of the Offerings will be used for general corporate purposes. See "Use of Proceeds."

Risk Factors.....

An investment in the Convertible Subordinated Notes involves a significant degree of risk. For a discussion of certain material factors to be considered by potential investors, see "Risk Factors."

Listing.....

The Common Stock of the Company is listed (symbol RHR) on the New York Stock Exchange and the Pacific Stock Exchange. It is also listed on The Stock Exchange in London. Application will be made to list the Convertible Subordinated Notes on the New York Stock Exchange.

Concurrent Offering.....

The Company is concurrently offering, pursuant to a separate prospectus, \$100 million in aggregate principal amount of Senior Notes. See

"Description of Concurrent Financing." The sale of the Convertible Subordinated Notes will be conditioned on the simultaneous sale of the Senior Notes.

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SUMMARY CONSOLIDATED FINANCIAL AND OPERATING DATA

The following table sets forth a summary of selected financial and operating data of the Company for each of the periods indicated in the five-year period ended July 31, 1993, which were derived, except as otherwise noted, from the audited Consolidated Financial Statements of the Company. The table also sets forth selected financial and operating data for the six-month periods ended January 30, 1994, and January 31, 1993, which were derived from unaudited interim Consolidated Financial Statements of the Company.

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|--|---|------------------|----------------------------|-------------|-------------|-------------|-------------|
| | JAN. 30, 1994 | JAN. 31, 1993 | 1993(A) | 1992 | 1991 | 1990 | 1989 |
| | (UNAUDITED) | | | | | | |
| | (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA) | | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| INCOME STATEMENT DATA: | | | | | | | |
| Sales..... | \$484,823 | \$626,004 | \$1,175,152 | \$1,279,656 | \$1,385,086 | \$1,078,712 | \$1,044,677 |
| Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) (b) | 45,558 (c) | 100,578 | 31,605 | 75,044 |
| Income (Loss) Before Taxes and Cumulative Effect of Accounting Changes..... | 7,977 | (13,801) | (49,571) | (17,815) | 46,877 | (9,001) | 46,080 |
| Income (Loss) Before Cumulative Effect of Accounting Changes..... | 7,735 | (8,515) | (30,581) | 1,455 | 30,517 | 39 | 33,480 |
| Net Income (Loss)..... | 7,735 | (232,465) (d) | (254,531) (d) | 1,455 | 30,517 | 39 | 33,480 |
| Net Income (Loss) Per Share: | | | | | | | |
| Income (Loss) Before Cumulative Effect of Accounting Changes..... | \$ 0.43 | \$ (0.48) | \$ (1.71) | \$ 0.08 | \$ 1.74 | \$ 0.00 | \$ 1.90 |
| Net Income (Loss) (d)..... | \$ 0.43 | \$ (13.00) | \$ (14.21) | \$ 0.08 | \$ 1.74 | \$ 0.00 | \$ 1.90 |
| BALANCE SHEET DATA AT PERIOD END: | | | | | | | |
| Working Capital..... | \$358,453 | \$ 447,476 | \$ 350,321 | \$ 700,774 | \$ 712,520 | \$ 640,461 | \$ 549,799 |
| Property, Plant and Equipment, Net..... | 230,849 | 245,948 | 239,045 | 270,283 | 237,434 | 234,166 | 204,911 |
| Total Assets..... | 967,566 | 1,130,164 | 1,017,786 | 1,363,958 | 1,411,498 | 1,329,308 | 1,166,828 |
| Total Debt(e)..... | 483,425 | 628,243 | 531,608 | 572,594 | 636,070 | 551,227 | 426,390 |
| Total Shareholders' Equity.... | 190,229 | 217,336 | 182,243 | 448,866 | 441,401 | 413,713 | 412,387 |
| OTHER DATA: | | | | | | | |
| EBITDA (f)..... | \$ 43,351 | \$ 21,617 | \$ 48,890 | \$ 123,413 | \$ 128,299 | \$ 58,645 | \$ 99,880 |
| Capital Expenditures (g)..... | 2,949 | 18,878 | 27,536 | 62,933 | 32,383 | 28,923 | 39,005 |
| Ratio of Earnings to Fixed Charges (h)..... | 1.31x | 0.40x | 0.01x | 0.72x | 1.81x | 0.83x | 2.27x |
| EBITDA to Interest Expense (f)..... | 1.79x | 0.93x | 1.00x | 1.84x | 2.34x | 1.09x | 3.13x |
| PRO FORMA DATA TO REFLECT ACCOUNTING CHANGES (UNAUDITED) (I): | | | | | | | |
| Pro Forma Net Income (Loss) (i)..... | \$ 7,735 | \$ (8,515) | \$ (30,581) | \$ (36,271) | \$ (22,898) | \$ (58,469) | \$ (8,680) |
| Pro Forma Net Income (Loss) per Share..... | 0.43 | (0.48) | (1.71) | (2.05) | (1.31) | (3.29) | (0.49) |
| Pro Forma EBITDA (f) (j)..... | 43,351 | 21,617 | 48,890 | 62,269 | 41,727 | (36,182) | 31,549 |
| ADJUSTED DATA TO REFLECT OFFERINGS BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGES (UNAUDITED) (K): | | | | | | | |
| Net Income (Loss)..... | \$ 4,031 | | \$ (37,266) | | | | |
| Net Income (Loss) per Share... | 0.22 | | (2.08) | | | | |
| Ratio of Earnings to Fixed Charges (h) (l)..... | 1.05x | | 0.01x | | | | |
| EBITDA to Interest Expense (f)..... | 1.45x | | 0.83x | | | | |

</TABLE>

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- (a) Fiscal 1993 results reflect the Company's adoption, in the third quarter, of changes to certain elements in the application of accounting principles relating to long-term programs and contracts, including the expensing of general and administrative costs that were previously carried in inventory for amortization over future deliveries. The amounts also reflect the Company's adoption of SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other Than Pensions," and SFAS No. 109, "Accounting for Income Taxes." The accounting changes described above were effective August 1, 1992. As a result, periods prior to August 1, 1992 are not comparable.
 - (b) Includes the impact of net provisions of \$25.0 million for plant closure, inventory obsolescence and other asset valuations, other costs related to the planned consolidation process and various items of litigation. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Results of Operations--Fiscal 1993 Compared to Fiscal 1992." The impact of the accounting change on fiscal 1993 was a reduction to operating profit of \$39.9 million.
 - (c) Includes the impact of special provisions of approximately \$50.0 million for the termination of the Lockheed C-5 spare pylon program, the Valsan 727 re-engining program, an investigation by government agencies concerning production of parts and a provision for the closing of the Auburn plant. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Results of Operations--Fiscal 1992 Compared to Fiscal 1991."
 - (d) In the third quarter of fiscal 1993, the Company changed certain of its accounting principles as described in note (a) above. These changes required the Company to calculate the effect of the change in accounting principles on retained earnings as of the first day in the fiscal year of change.
 - (e) Excludes off-balance sheet financing. See "Capitalization."
 - (f) EBITDA is defined as earnings before the cumulative effect of the accounting changes, interest and other income, interest expense and taxes on income (benefit) and depreciation, amortization and the impact of the special provisions referred to in notes (b) and (c) above. EBITDA is presented here to provide additional information about the Company's ability to meet its future debt service, capital expenditure, and working capital requirements and should not be construed as substitute for or a better indicator of results of operations or liquidity than net income or cash flow from operating activities computed in accordance with generally accepted accounting principles.
 - (g) Includes capitalized interest; excludes additions to property, plant and equipment financed by industrial revenue bonds and capital leases.
 - (h) For purposes of determining the ratio of earnings to fixed charges, the term "earnings" represents income (loss) before cumulative effect of accounting changes, plus income tax (benefit) and fixed charges excluding capitalized interest. The term "fixed charges" represents interest expense, capitalized interest, amortization of debt issue expense and the portion of operating lease rental expense considered to be representative of an interest factor. Historical earnings were insufficient to cover fixed charges by \$14,886 for the six months ended January 31, 1993 and \$51,184 for fiscal 1993, \$19,312 for fiscal 1992 and \$9,604 for fiscal 1990.
 - (i) The Pro Forma Data to Reflect Accounting Changes (Unaudited) assumes the changes in the application of accounting principles for long-term programs and contracts adopted by the Company effective August 1, 1992, are applied retroactively. The pro forma amounts presented also reflect the retroactive application of SFAS No. 109, "Accounting for Income Taxes" to the periods presented--periods which predate both the Company's adoption of SFAS No. 109 and the release of that standard. Tax benefits arising pursuant to SFAS No. 109, "Accounting for Income Taxes", are allocated ratably over the pro forma restated periods. The pro forma restated effect of the Company's adoption of SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other Than Pensions" are not material and are not presented. The pro forma financial data should not be considered indicative of actual results that would have been achieved had the accounting changes adopted by the Company effective August 1, 1992 been in effect for the periods indicated and do not purport to indicate results of operations as of any future date or for any future period. The following information should be read in conjunction with "Selected Consolidated Financial and Operating Data," "Management's Discussion and Analysis of Financial Condition and Results of Operations," and the "Consolidated Financial Statements of Rohr, Inc. and Subsidiaries" and the Notes thereto, included elsewhere in this Prospectus.

<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|--|------------------|------------|----------------------------|--------------|-------------|-------------|-------------|
| | JAN. 30, | JAN. 31, | 1993 | 1992 | 1991 | 1990 | 1989 |
| | 1994 | 1993 | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| PRO FORMA INCOME STATEMENT DATA (UNAUDITED): | | | | | | | |
| Sales..... | \$484,823 | \$626,004 | \$1,175,152 | \$1,279,656 | \$1,385,086 | \$1,078,712 | \$1,044,677 |
| Cost and Expenses..... | 439,719 | 594,568 | 1,133,040 | 1,242,240 | 1,321,792 | 1,092,150 | 996,313 |
| General and Administrative Expenses(a)... | 13,446 | 22,467 | 43,800 | 53,002 | 49,288 | 49,784 | 41,651 |
| Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) (b) | (15,586) (c) | 14,006 | (63,222) | 6,713 |
| Interest Net..... | 23,681 | 22,770 | 47,883 | 63,373 | 53,701 | 40,606 | 28,964 |
| Income (Loss) before Taxes..... | 7,977 | (13,801) | (49,571) | (78,959) | (39,695) | (103,828) | (22,251) |
| Taxes (Benefit) on Income..... | 242 | (5,286) | (18,990) | (42,688) | (16,797) | (45,359) | (13,571) |
| Net Income (Loss).... | \$ 7,735 | \$ (8,515) | \$ (30,581) | \$ (36,271) | \$ (22,898) | \$ (58,469) | \$ (8,680) |

</TABLE>

(j) The calculation of pro forma EBITDA is shown below (unaudited):

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|--|------------------|----------|----------------------------|---------------|-----------|------------|----------|
| | JAN. 30, | JAN. 31, | 1993 | 1992 | 1991 | 1990 | 1989 |
| | 1994 | 1993 | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| Operating Income, as Reported..... | \$31,658 | \$ 8,969 | \$(1,688) (b) | \$ 45,558 (c) | \$100,578 | \$ 31,605 | \$75,044 |
| Less Changes in the Application of Accounting Principles for Long-Term Programs and Contracts..... | -- | -- | -- | 61,144 | 86,572 | 94,827 | 68,331 |
| Pro Forma Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) | (15,586) | 14,006 | (63,222) | 6,713 |
| Add Depreciation and Amortization..... | 11,693 | 12,648 | 25,578 | 27,855 | 27,721 | 27,040 | 24,836 |
| Pro Forma Earnings..... | 43,351 | 21,617 | 23,890 | 12,269 | 41,727 | (36,182) | 31,549 |
| Add Special Provisions.. | -- | -- | 25,000 | 50,000 | -- | -- | -- |
| Pro Forma EBITDA..... | \$43,351 | \$21,617 | \$48,890 | \$ 62,269 | \$ 41,727 | \$(36,182) | \$31,549 |

</TABLE>

(k) The unaudited adjusted data to reflect the Offerings assumes the financial data has been adjusted for the effect of the Offerings and the corresponding repayment of the outstanding balance under the Revolving Credit Agreement and short-term bank debt as of the first day of each fiscal period, and assumes no exercise of the Underwriter's over-allotment option.

(l) Ratio of earnings to fixed charges as adjusted to reflect the Offerings, reflects the issuance of Senior Notes and the Convertible Subordinated Notes (assuming no exercise of the underwriter's over-allotment option) and the application of proceeds therefrom, as if the Offerings had been consummated as of the first day of each fiscal period. On such basis, earnings were insufficient to cover the pro forma fixed charges by \$62,019 for fiscal 1993.

RISK FACTORS

An investment in the Securities involves a significant degree of risk. A prospective investor should consider carefully all of the information contained

in this Prospectus before deciding whether to purchase the Securities and, in particular, should consider the following:

HIGH LEVERAGE; DEBT SERVICE REQUIREMENTS

The Company is highly leveraged. At January 30, 1994, after giving pro forma effect to the sale of the Securities and the repayment of certain indebtedness with a portion of the estimated net proceeds of the Offerings, the Company would have had consolidated total financings of approximately \$687.0 million (including \$583.4 million of indebtedness and \$103.6 million of off-balance sheet sale-leaseback and accounts receivable financings and assuming no exercise of the Underwriter's over-allotment option) and \$123.1 million of cash. See "Capitalization" and "Use of Proceeds." At January 30, 1994, the Company's shareholders' equity was approximately \$190.2 million, which does not reflect certain anticipated charges to shareholders' equity in connection with the Company's underfunded pension plans. In addition, at January 30, 1994, the Company had a \$102.6 million net deferred tax asset recorded in accordance with SFAS No. 109, "Accounting for Income Taxes." See "--Deferred Tax Assets" and "--Underfunded Pension Plans."

The Company has reported net income for each of the last three fiscal quarters. On a pro forma basis, however, after giving effect to the accounting changes adopted by the Company effective August 1, 1992, the Company would have reported losses for each of the last five fiscal years and its pro forma earnings would have been insufficient to cover fixed charges for each of such fiscal years. See "Selected Consolidated Financial and Operating Data." The Company's ability to make interest payments on the Securities and its other financing obligations depends upon its future financial performance, including earnings and cash flow from operations. On an adjusted basis, after giving effect to the issuance of the Securities and the application of the proceeds therefrom (assuming no exercise of the Underwriter's over-allotment option), earnings (pre-tax income plus fixed charges) would have been \$62.0 million less than the adjusted fixed charges (which represent interest expense, capitalized interest, amortization of debt issue expense and the portion of operating lease rental expense considered to be representative of an interest factor) in fiscal 1993. For the six months ended January 30, 1994, however, adjusted earnings would have been \$1.6 million greater than adjusted fixed charges. Available cash flow to service debt could be adversely affected by certain pension funding requirements. See "--Underfunded Pension Plans." The degree to which the Company is leveraged could have important consequences to holders of the Securities, including the following: (1) the Company's ability to obtain additional financing in the future for working capital, capital expenditures, acquisitions or general corporate purposes may be impaired; (2) a substantial portion of the Company's cash flow from operations must be dedicated to the payment of interest on its indebtedness; and (3) the Company's leverage may make it more vulnerable to future economic downturns and may limit its ability to withstand competitive pressures. Based upon current levels of operations and anticipated future business, the Company believes that cash flow from operations together with available cash, borrowings under the Revolving Credit Agreement and other sources of liquidity, will be adequate to meet the Company's anticipated requirements for working capital, capital expenditures, interest payments and scheduled principal payments. There can be no assurance, however, that the Company's business will continue to generate cash flow at or above current levels. If the Company is unable to generate sufficient cash flow from operations in the future, it may be required to refinance all or a portion of its existing debt or to obtain additional financing. There can be no assurance that any such refinancing would be possible or that any additional financing could be obtained on terms that are favorable or acceptable to the Company. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

UNDERFUNDED PENSION PLANS

The Company has substantial obligations related to its defined benefit pension plans (the "Pension Plans"). As of July 31, 1993, the Company's actuaries have determined that the Pension Plans were underfunded by \$65.6 million on an ongoing plan basis. This underfunding resulted from a combination of factors, including benefit increases, increased levels of early retirement, less than actuarially-

assumed returns on plan assets and a reduction in the discount rate used to calculate the present value of future liabilities of the Pension Plans for financial reporting purposes. The Company is currently assessing certain additional decisions and actions affecting the Pension Plans. It is anticipated that the unfunded liabilities with respect to the Pension Plans will be increased by approximately \$75 million on

an ongoing basis due to an anticipated reduction in the discount rate used to calculate the present value of future liabilities under the Pension Plans from 8.5% to 7.5% and to a higher-than-previously-expected level of early retirements. As a result of the anticipated increase in the unfunded liabilities, the Company expects to take a direct charge to shareholders' equity estimated at \$45 million and to increase its deferred tax account by approximately \$30 million. In addition, the Company and its actuaries are evaluating the extent to which the downsizing of personnel may necessitate the expensing of certain unamortized pension benefit past service costs related to the terminated employees. This would not increase the underfunded status of the Pension Plans, but would result in an additional charge to earnings for financial statement purposes. The Company expects that the evaluation of the above described items and the recognition of the financial impact will be completed by the end of the third quarter of fiscal 1994. Concurrent with the consummation of the Offerings, the financial covenants in several of the Company's principal financing agreements will be amended to accommodate the anticipated impact of these matters on its reported financial results. See "Description of Certain Financings."

IRS regulations will require the Company to increase its contribution to the Pension Plans. Consistent with these IRS requirements it is the Company's current intention to have the Pension Plans fully funded within approximately five years. The Company's minimum cash contributions to its Pension Plans, based on current IRS regulations, are therefore expected to increase from the current level of approximately \$17 million in fiscal 1994 to an average of approximately \$35 million per year in fiscal years 1995, 1996 and 1997 and to decline thereafter. The Company expects to have sufficient liquidity to make these contributions. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Liquidity and Capital Resources." In addition, minimum cash contributions for these years may increase as a result of legislation which has been introduced in Congress. The prospects for the passage of such legislation are uncertain.

The calculation of the amount of underfunding of the Pension Plans for financial reporting and IRS minimum funding purposes assumes continued employment with projections for retirements, mortality, resignations and discharges and also includes assumptions relating to the discount rate, plan asset value and other matters. The Company and its actuaries review these assumptions on a regular basis. If it were to become necessary to make additional reductions in the discount rate, or to make certain other changes in the existing assumptions, the Pension Plans' liabilities and underfunded status might be increased. Such changes could adversely affect the Company because of the increase in recorded liabilities, decreases in shareholders' equity and increases in IRS minimum funding requirements.

INDUSTRY CYCLES; CURRENT BUSINESS OUTLOOK

The commercial aerospace industry is a cyclical business and the demand by commercial airlines for new aircraft is highly dependent upon a variety of factors, which historically have been related to the stability and health of the United States and world economies. The industry typically lags behind the general economic cycle because it can take up to two years to manufacture an aircraft. Although the United States economy entered a period of slow growth and recession in 1989 and 1990, the aerospace industry made record deliveries of large commercial aircraft, by revenue, during these years. In fact, aircraft deliveries continued to grow through 1991 and only decreased slightly in 1992.

In 1990 through 1992, United States scheduled airlines suffered record operating losses of more than \$2 billion per year. Non-United States scheduled airlines also reported significantly reduced profits during this period. As a result of the losses incurred by the airlines, the high levels of debt incurred to purchase new aircraft and the excess capacity within the commercial airline sector, airlines and leasing

companies deferred existing orders for new aircraft to an unprecedented extent and, to a lesser degree, canceled such orders. All of the Company's major customers received numerous requests for deferrals and cancellations from the airlines and leasing companies and have slowed their aircraft delivery rates. In response to the deferrals and cancellations from their customers, airframe and engine manufacturers reacted by rescheduling future production levels, laying off workers and passing production slow-downs on to their suppliers, including the Company. The large number of aircraft delivered over the last several years has created an excess capacity in the air carrier system, as evidenced by the fact that a substantial number of new and used aircraft are currently inactive. Reactivated aircraft could replace or postpone new aircraft deliveries in the future. The Company expects that orders from and deliveries

of large commercial aircraft will continue to be affected through calendar 1995 by the adverse United States and world economic conditions which have existed in recent periods. It appears, however, that the health of the airline industry is improving. In calendar 1993, United States scheduled airlines reported operating income of approximately \$1 billion. There can be no assurance that the improved operating health of the commercial airlines will continue or that deliveries of large commercial aircraft will not continue to be affected beyond 1995.

In connection with the current contraction in the commercial aircraft industry, subcontractors such as Rohr have been experiencing pressures from their customers to reduce prices. The Company, in turn, is exerting similar pressure on its own suppliers to reduce prices and thus enable the Company to manufacture products at lower costs. There can be no assurance that such reductions in prices by Rohr's suppliers will be achieved. See "Business--Markets."

RECOVERY OF PROGRAM INVESTMENTS

The development of a new aircraft, or a variation of an existing aircraft, requires significant investments for pre-production costs such as design and engineering, tooling, testing and certification. Competitive pressures forced suppliers such as the Company to bear a significant amount of the cost and investment risk associated with the large number of new programs under development in the 1980s. During this period, the Company also experienced substantial production inventory increases as it began to produce and deliver products under new programs.

In response to these competitive market pressures, the Company agreed on several of its significant contracts to finance a substantial portion of its pre-production costs, with such costs to be recovered ratably as a specified number of units, including spare equivalents, are sold. As a result of these agreements, the Company's inventory included \$199.4 million of capitalized pre-production costs at January 30, 1994. See "Notes to the Consolidated Financial Statements--Note 4." On some of these contracts, the prime contractor has agreed to pay the Company for a portion of its pre-production costs if a specified number of units is not sold by an agreed upon date or if the contract is terminated before the specified number of units is delivered. However, on other programs, the Company agreed, based upon its market analysis, to amortize its pre-production costs over a specified number of units without receiving such reimbursement protections from its customer if the specified number of units is not sold. Based on its analysis of the demand for specific products, the Company has also agreed on certain programs to a unit price which may not be profitable, even after recovery of pre-production costs, if fewer units are sold than the Company assumed for pricing purposes. If the Company's market analysis with respect to these programs is incorrect, the Company could incur substantial losses with respect to these programs. See "Business--Contracts," "Business--Program Funding," and "Notes to the Consolidated Financial Statements--Notes 1.c and 4."

DEFERRED TAX ASSET

SFAS No. 109, "Accounting for Income Taxes," requires businesses to recognize possible future tax benefits if it is "more likely than not" that the tax benefits will be realized. Under this standard, on January 30, 1994, the Company had a net deferred tax asset of \$102.6 million, consisting of \$85.4 million for federal tax purposes and \$17.2 million for state tax purposes. (This net deferred tax asset is anticipated to increase by an additional \$30 million in the third quarter of the current fiscal year as a result of an increase in the Company's underfunded pension liabilities.) Based on current tax rates, the Company must generate approximately \$286 million of future taxable income (net of \$240 million of

taxable income that the Company will report as a result of the automatic reversal of existing taxable temporary differences between asset and liability values for financial reporting and income tax purposes) prior to the expiration of the Company's net operating loss carryforwards ("NOLs") in 2003 through 2008 for full realization of the net deferred tax asset. After the anticipated third quarter increase in the net deferred tax asset, the amount of future taxable income the Company must generate will be approximately \$360 million. As with its other assets, the Company will regularly re-evaluate the value of its net deferred tax asset. If the Company were to determine that full realization of this asset is no longer "more likely than not," it would be required to reduce the value of the asset by establishing a valuation allowance. Such an allowance would reduce the Company's earnings in the relevant period and, if it causes a loss in such period, would reduce shareholders' equity. In addition, reductions

in state or federal tax rates, or limitations on the use of NOLs, as well as adjustments resulting from any audit of the Company's tax returns, could reduce the value of the Company's net deferred tax asset, again affecting earnings and shareholders' equity. See "--Underfunded Pension Plans," "Management's Discussion and Analysis of Financial Condition and Results of Operations--Income Taxes" and "Notes to the Consolidated Financial Statements--Note 6."

RESTRICTIVE COVENANTS

The Company's major financing agreements, as amended effective upon the completion of the Offerings, require it to maintain specified financial covenants, including a minimum Consolidated Tangible Net Worth (as defined in such agreements to include the Company's net deferred tax asset), a minimum ratio of Consolidated Net Income Available for Fixed Charges to Fixed Charges (as defined in such agreements) and a maximum ratio of Debt (as defined in such agreements to include the Company's underfunded pension liabilities) to Consolidated Tangible Net Worth (each as defined in such agreements). Covenants in these agreements also impose additional requirements on the Company, including restrictions on its ability to create liens, enter into leases, engage in mergers, consolidations and acquisitions, sell assets, repay debt prior to its maturity, incur additional debt, amend other debt agreements, declare and pay dividends, acquire company securities, and change the nature of its business. A failure by the Company to maintain such financial ratios or to comply with the restrictions contained in its Revolving Credit Agreement or other financing agreements could result in a default thereunder, which in turn could cause such indebtedness (and by reason of cross-default provisions, other indebtedness) to become immediately due and payable, and would prevent the Company from drawing any further amounts under its Revolving Credit Agreement. As a result, any such default could have a material adverse effect on the Company and its ability to make principal and interest payments on the Securities. In addition, if the Company were to fail to renew or replace the letter of credit supporting \$16.5 million aggregate principal amount of industrial revenue bonds, which would result in a requirement that the Company repurchase such bonds, the Company would also be required to offer to repurchase a total of \$16.5 million of its 9.33% and 9.35% Senior Notes and to repay advances under its Revolving Credit Agreement in an amount proportionate to the 9.33% and 9.35% Senior Notes actually repurchased, with a corresponding proportional reduction in the commitments under the Revolving Credit Agreement. See "Description of Certain Financings" and "Description of Concurrent Financing."

ENVIRONMENTAL MATTERS

As an international aerospace manufacturing corporation, the Company is subject to foreign, federal, state and local laws and regulations that limit the discharge of pollutants into the air, soil and water and establish standards for the treatment, storage and disposal of hazardous wastes. As a result, the Company is involved from time to time in administrative and judicial proceedings and inquiries related to environmental matters. These include several currently pending matters. The Company does not believe that its environmental risks are materially different from those of comparable manufacturing companies. Nevertheless, the Company cannot provide assurances that environmental issues will not adversely affect the Company's operations and financial condition in the future. Environmental risks are generally excluded from coverage under the Company's current insurance policies. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Legal and Environmental Matters."

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LIMITED CUSTOMER BASE

The Company conducts substantial business with each of the three major commercial airframe manufacturers: The Boeing Company ("Boeing"), Airbus Industrie ("Airbus") and McDonnell Douglas Corporation ("McDonnell Douglas"). In addition, the Company conducts business with each of the major commercial jet engine manufacturers: General Electric Company ("General Electric"), Rolls-Royce, plc ("Rolls-Royce"), United Technologies Corporation ("Pratt & Whitney"), CFM International, Inc. (a corporation jointly owned by General Electric and Societe Nationale d'Etude et de Construction de Moteurs d'Aviation; "CFM International"), and International Aero Engines AG (a corporation owned by Rolls-Royce, Pratt & Whitney, Fiat Aviazione, SpA, Japanese Aero Engines Corporation and MTU Motoren-und Turbinen-Union Munchen GmbH; "International Aero Engines"). Commercial products sold by the Company to jet engine manufacturers are installed ultimately on aircraft produced by one of the three major commercial airframe manufacturers. The Company's financial condition and operations could be materially adversely affected if one or more of its major customers were to reduce operations materially, shift a

significant amount of work from the Company or cease conducting operations. See "Business."

COMPETITION

The Company's principal competition is Boeing (which, in addition to being a customer, also manufactures nacelle systems and pylons for its own aircraft), other significant aerospace companies who have development and production experience with respect to portions of the nacelle system and the companies to whom the Company has subcontracted various components and who could (and have) bid on contracts in competition with the Company. See "Business-- Subcontractors." Military aerospace contractors are also potential competitors, as excess capacity created by reductions in defense spending could cause some of these contractors to look to expand in commercial markets.

Because of recent reductions in demand in the aircraft manufacturing industry, excess production capacity exists in the market for a number of the Company's principal products. While the Company has a significant share of the market for commercial aircraft nacelles and pylons, there can be no assurance that the Company can maintain its share of the market at existing levels. See "Business-- Market Share and Competition."

REDUCED GOVERNMENT SALES

Government (military and space) sales accounted for approximately 12% of the Company's total sales in the six months ended January 30, 1994, and 13% in the fiscal year ended July 31, 1993. The Company expects that the percentage of Company revenues attributable to government sales will continue to decline in future years. The production rate for the Titan rocket motor casing program, which accounted for 5.9% of revenues in fiscal 1993, is expected to decline substantially in response to market demand. In addition, another company's alternative technology casing approach may allow it to become a leading competitor in the market for this product in the future. The Company's military sales are primarily associated with older programs which are being phased out of production.

RANKING OF THE CONVERTIBLE SUBORDINATED NOTES

The Convertible Subordinated Notes will be general unsecured obligations of the Company ranking subordinated in right of payment to all existing and future Senior Indebtedness of the Company (as defined), Senior Indebtedness does not include the Company's 9.25% subordinated debentures, due in 2017, and its 7% convertible subordinated debentures, due in 2012. The Convertible Subordinated Notes will also be effectively subordinated to all indebtedness and other liabilities of Company's subsidiaries. As of January 30, 1994, after giving effect to the Offerings and the anticipated use of the proceeds therefrom (and assuming no exercise of the Underwriter's over-allotment option), the Company would have had approximately \$256.8 million of Senior Indebtedness outstanding and the indebtedness and all other liabilities of the Company's subsidiaries would have been approximately \$32.7 million. In addition, the Company had \$103.6 million of off-balance sheet sale-leaseback and accounts receivable financings then outstanding. See "Capitalization" and "Description of the Convertible Subordinated Notes--Subordination."

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In the event of any bankruptcy, liquidation or reorganization of the Company, the assets of the Company will be available to pay the obligations under the Convertible Subordinated Notes only after all Senior Indebtedness of the Company, and any other secured or priority claims, including secured claims relating to the Company's underfunded pension liabilities, as discussed below, have been paid in full. See "--Underfunded Pension Plans" and "Management's Discussion and Analysis of Financial Condition and Results of Operations-- Liquidity and Capital Resources." After such payments, there may not be sufficient assets remaining to pay amounts then outstanding under the Convertible Subordinated Notes and the Company's other subordinated obligations. In addition, the assets of the Company's subsidiaries will be available to creditors of the Company only after such subsidiaries' obligations are satisfied in full.

Certain rights of the Pension Benefit Guaranty Corporation (the "PBGC") could also affect the Company in connection with any such bankruptcy, liquidation or reorganization. In general, the PBGC (an agency of the federal government) guarantees certain benefits provided under defined benefit plans, such as the Company's Pension Plans. If a plan is terminated (by either the sponsor or the PBGC) and the sponsor of such plan does not pay the guaranteed benefits, the PBGC will pay those benefits and then seek recovery of all unfunded benefits from any company which contributes to such a plan and certain of its

affiliates. If the PBGC has a right to such a recovery, it also has a statutory lien on all assets of such companies, up to a maximum of 30% of the net worth of all companies liable for such amounts. Any claim in excess of the PBGC's secured claim would be a general unsecured claim. The actuarial assumptions used by the PBGC in assessing funding liabilities reflect a termination of the plan rather than continued funding by the plan sponsor. This may result in a substantially greater liability for benefits under the Company's Pension Plans than is reflected in actuarial valuations for such plans prepared on an ongoing basis.

ABSENCE OF PUBLIC MARKET FOR THE SECURITIES

The Securities comprise new issues of securities for which there is currently no public market. Although application has been made to list the Convertible Subordinated Notes on the New York Stock Exchange, there can be no assurance that an active trading market will be developed or sustained or that Convertible Subordinated Notes will be able to be resold at or above the public offering price as a result of prevailing interest rates, the market for similar securities, the performance of the Company and other factors.

FINANCING PLAN

The Company has adopted a financing plan to enhance its liquidity, extend the maturity of its Revolving Credit Agreement and improve its financial flexibility. To meet these objectives, the Company is offering the Senior Notes and the Convertible Subordinated Notes and, effective upon the completion of the Offerings, amending its Revolving Credit Agreement and certain of its other principal financing agreements.

Upon completion of the Offering, the Company's existing unsecured Revolving Credit Agreement will be amended to provide for an extended three-year term. As part of this amendment, the principal financial covenants in the Revolving Credit Agreement will be modified to provide the Company with greater financial flexibility and to eliminate the previous requirement that the Company sell additional subordinated debt. For a summary of the principal covenants to be contained in the amended Revolving Credit Agreement, see "Description of Certain Financings--Revolving Credit Agreement."

The Company will also amend, effective upon the completion of the Offerings, the financial covenants in the agreements governing its existing 9.35% and 9.33% Senior Notes in substantially the same manner as the financial covenants in the Revolving Credit Agreement. For a summary of the principal covenants contained in such agreements, see "Description of Certain Financings--9.35% Senior Notes due 2000 and 9.33% Senior Notes due 2002."

USE OF PROCEEDS

The Company intends to use all of the net proceeds of the Convertible Subordinated Notes offering and, to the extent necessary, a portion of the net proceeds of the Senior Notes offering to repay, on the date of issuance of the Securities, all of the amounts outstanding under the Company's Revolving Credit Agreement. This repayment will not reduce the lenders' three-year commitment under that agreement. The Revolving Credit Agreement will have an initial availability of \$110 million. As of May 1, 1994, the Company had \$50 million borrowed under its Revolving Credit Agreement. The Company intends to use the remaining net proceeds for general corporate purposes. For additional information concerning the term, interest rate and other provisions of the Revolving Credit Agreement, see "Description of Certain Financings--Revolving Credit Agreement."

PRICE RANGE OF COMMON STOCK AND DIVIDENDS

The Common Stock is listed on the New York, Pacific and London Stock Exchanges. The following table sets forth for the fiscal periods indicated, the high and low sales prices of the Common Stock on the Composite Tape, as reported by the National Quotation Bureau, Incorporated:

<TABLE>
<CAPTION>

| | HIGH | LOW |
|---------------------|--------|----------|
| | ----- | ----- |
| <S> | <C> | <C> |
| 1992 | | |
| First Quarter..... | \$26 | \$19 3/8 |
| Second Quarter..... | 24 1/4 | 18 1/2 |
| Third Quarter..... | 21 5/8 | 14 1/4 |

| | | |
|------------------------|--------|--------|
| Fourth Quarter..... | 15 1/8 | 9 3/8 |
| 1993 | | |
| First Quarter..... | 12 7/8 | 10 1/8 |
| Second Quarter..... | 13 1/8 | 9 1/4 |
| Third Quarter..... | 12 1/2 | 8 5/8 |
| Fourth Quarter..... | 10 1/4 | 6 1/2 |
| 1994 | | |
| First Quarter..... | 8 3/4 | 6 3/4 |
| Second Quarter..... | 11 1/2 | 7 1/8 |
| Third Quarter..... | 11 1/8 | 8 |
| Fourth Quarter(1)..... | 8 7/8 | 8 5/8 |

</TABLE>

(1) Through May 11, 1994, on which date the last reported sale price on the Composite Tape was \$8.625 per share.

At February 28, 1994, there were approximately 4,855 shareholders of record holding the Company's Common Stock.

The Company has not paid cash dividends on its Common Stock since October 1975. Under the terms of the Company's Revolving Credit Agreement, the Company may not pay cash dividends on its Common Stock. The Company's current policy is to retain earnings for use in its business rather than to pay cash dividends on its Common Stock. Future dividends on the Common Stock will depend on business and financial conditions, earnings, then existing covenants in the Company's financing agreements, and other factors and are subject to declaration by the Company's Board of Directors at its discretion.

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CAPITALIZATION

The following table sets forth the consolidated capitalization of the Company and its subsidiaries as of January 30, 1994, and as adjusted to give effect to (i) the sale of the Senior Notes, (ii) the sale of the Convertible Subordinated Notes and (iii) the repayment of amounts outstanding under the Revolving Credit Agreement. This table should be read in conjunction with the financial statements and the notes thereto appearing elsewhere in this Prospectus.

<TABLE>

<CAPTION>

| | JANUARY 30, 1994 | |
|---|------------------------|-------------|
| | ----- | |
| | AS | |
| | ACTUAL (1) | ADJUSTED |
| | ----- | ----- |
| | (DOLLARS IN THOUSANDS) | |
| <S> | <C> | <C> |
| Cash and Short-Term Investments..... | \$ 28,768 | \$123,068 |
| | ===== | ===== |
| Debt: | | |
| Revolving Credit Agreement(2)..... | \$ 50,000 | \$ -- |
| 9.35% Senior Notes due 2000..... | 75,000 | 75,000 |
| 9.33% Senior Notes due 2002..... | 62,000 | 62,000 |
| Senior Notes due 2003..... | -- | 100,000 |
| Capital leases..... | 11,102 | 11,102 |
| Convertible Subordinated Notes due 2004..... | -- | 50,000 (3) |
| 9.25% Subordinated Debentures due 2017..... | 150,000 | 150,000 |
| 7.00% Convertible Subordinated Debentures due 2012..... | 115,000 | 115,000 |
| Other debt..... | 20,323 | 20,323 |
| | ----- | ----- |
| Total Debt(4)..... | 483,425 | 583,425 (3) |
| Shareholders' Equity: | | |
| Preferred Stock, \$1 par value, 10,000,000 shares authorized, no shares issued..... | -- | -- |
| Common Stock, \$1 par value, 50,000,000 shares authorized, 18,017,930 shares issued(5)..... | 18,018 | 18,018 |
| Additional paid-in capital..... | 102,541 | 102,541 |
| Retained earnings..... | 82,976 | 82,976 |
| Minimum pension liability adjustment(6)..... | (13,306) | (13,306) |
| | ----- | ----- |
| Total Shareholders' Equity..... | 190,229 | 190,229 |
| | ----- | ----- |
| Total Capitalization..... | \$673,654 | \$773,654 |
| | ===== | ===== |

</TABLE>

- (1) See "Notes to the Consolidated Financial Statements--Notes 7 and 10" for additional information concerning indebtedness and shareholders' equity.
- (2) Borrowings under the Revolving Credit Agreement were \$50 million as of May 1, 1994. All outstanding amounts under the Revolving Credit Agreement will be repaid with a portion of the net proceeds of the Offerings. See "Use of Proceeds."
- (3) Assuming the Underwriter does not exercise any part of its over-allotment option.
- (4) The Company's total financings include indebtedness, shown in the table above, and off-balance sheet financings consisting of a \$60 million accounts receivable sales facility, which is reported as a reduction to accounts receivable, and certain sale-leaseback transactions, accounted for as operating leases, with an outstanding balance of \$50.5 million as of January 30, 1994. At January 31, 1994, the Company had deposited approximately \$7 million of cash into a reserve fund to support the accounts receivable facility. See "Description of Certain Financings." The Company's total financings were \$587 million at January 30, 1994, and \$687 million as adjusted for the Offerings.
- (5) Excludes 2,674,418 shares reserved for issuance upon conversion of the 7.00% Convertible Subordinated Debentures due 2012, 3,058,175 shares reserved for issuance upon exercise of outstanding or issuable stock options, and 600,000 shares reserved for issuance upon exercise of outstanding warrants.
- (6) See "Notes to the Consolidated Financial Statements--Note 9a" and "Risk Factors--Underfunded Pension Plan."

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SELECTED CONSOLIDATED FINANCIAL AND OPERATING DATA

The following table sets forth the selected financial and operating data of the Company for each of the periods indicated in the five-year period ended July 31, 1993, which were derived, except as otherwise noted, from the audited Consolidated Financial Statements of the Company. The table also sets forth selected financial and operating data for the six-month periods ended January 30, 1994, and January 31, 1993, which were derived from unaudited interim Consolidated Financial Statements of the Company.

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|---|---|------------------|----------------------------|-------------|-------------|-------------|-------------|
| | JAN. 30, 1994 | JAN. 31, 1993 | 1993(A) | 1992 | 1991 | 1990 | 1989 |
| | (UNAUDITED) | | | | | | |
| | (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA) | | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| INCOME STATEMENT DATA: | | | | | | | |
| Sales..... | \$484,823 | \$ 626,004 | \$1,175,152 | \$1,279,656 | \$1,385,086 | \$1,078,712 | \$1,044,677 |
| Cost and Expenses..... | 439,719 | 594,568 | 1,133,040 | 1,223,931 | 1,275,269 | 1,038,501 | 969,240 |
| General and Adminis- trative Expenses(b)... | 13,446 | 22,467 | 43,800 | 10,167 | 9,239 | 8,606 | 393 |
| Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) (c) | 45,558 (d) | 100,578 | 31,605 | 75,044 |
| Interest--Net..... | 23,681 | 22,770 | 47,883 | 63,373 | 53,701 | 40,606 | 28,964 |
| Income (Loss) Before Taxes and Cumulative Effect of Accounting Changes..... | 7,977 | (13,801) | (49,571) | (17,815) | 46,877 | (9,001) | 46,080 |
| Taxes (Benefit) on In- come..... | 242 | (5,286) | (18,990) | (19,270) | 16,360 | (9,040) | 12,600 |
| Income (Loss) Before Cumulative Effect of Accounting Changes.... | 7,735 | (8,515) | (30,581) | 1,455 | 30,517 | 39 | 33,480 |
| Cumulative Effect Through July 31, 1992 of Accounting Changes--Net of Taxes(e)..... | -- | (223,950) | (223,950) | -- | -- | -- | -- |
| Net Income (Loss)..... | \$ 7,735 | \$ (232,465) | \$ (254,531) | \$ 1,455 | \$ 30,517 | \$ 39 | \$ 33,480 |
| Net Income (Loss) Per Share: | | | | | | | |

| | | | | | | | |
|--|---------|------------|------------|---------|---------|---------|---------|
| Income (Loss) Before Cumulative Effect of Accounting Changes.. | \$ 0.43 | \$ (0.48) | \$ (1.71) | \$ 0.08 | \$ 1.74 | \$ 0.00 | \$ 1.90 |
| Cumulative Effect Through July 31, 1992 of Accounting Changes--Net of Taxes..... | -- | (12.52) | (12.50) | -- | -- | -- | -- |
| Net Income (Loss).... | \$ 0.43 | \$ (13.00) | \$ (14.21) | \$ 0.08 | \$ 1.74 | \$ 0.00 | \$ 1.90 |

BALANCE SHEET DATA AT

PERIOD END:

| | | | | | | | |
|--|-----------|------------|------------|------------|------------|------------|------------|
| Working Capital..... | \$358,453 | \$ 447,476 | \$ 350,321 | \$ 700,774 | \$ 712,520 | \$ 640,461 | \$ 549,799 |
| Property, Plant and Equipment, Net..... | 230,849 | 245,948 | 239,045 | 270,283 | 237,434 | 234,166 | 204,911 |
| Total Assets..... | 967,566 | 1,130,164 | 1,017,786 | 1,363,958 | 1,411,498 | 1,329,308 | 1,166,828 |
| Total Debt(f)..... | 483,425 | 628,243 | 531,608 | 572,594 | 636,070 | 551,227 | 426,390 |
| Total Shareholders' Equity..... | 190,229 | 217,336 | 182,243 | 448,866 | 441,401 | 413,713 | 412,387 |

OTHER DATA:

| | | | | | | | |
|---|-----------|-----------|-----------|------------|------------|-----------|-----------|
| EBITDA(g)..... | \$ 43,351 | \$ 21,617 | \$ 48,890 | \$ 123,413 | \$ 128,299 | \$ 58,645 | \$ 99,880 |
| Depreciation and Amor- tization..... | 11,693 | 12,648 | 25,578 | 27,855 | 27,721 | 27,040 | 24,836 |
| Net Cash Provided by (Used in) Operating Activities.. | 44,928 | (35,571) | 78,668 | 110,342 | (62,770) | (155,644) | (106,747) |
| Capital Expenditures(h)..... | 2,949 | 18,878 | 27,536 | 62,933 | 32,383 | 28,923 | 39,005 |
| Ratio of Earnings to Fixed Charges(i)..... | 1.31x | 0.40x | 0.01x | 0.72x | 1.81x | 0.83x | 2.27x |
| EBITDA to Interest Expense(g)..... | 1.79x | 0.93x | 1.00x | 1.84x | 2.34x | 1.09x | 3.13x |

</TABLE>

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<TABLE>

<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|--|------------------|------------------|----------------------------|------|------|------|------|
| | JAN. 30, 1994 | JAN. 31, 1993 | 1993 (A) | 1992 | 1991 | 1990 | 1989 |

(UNAUDITED)

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
|--|----------|------------|-------------|-------------|-------------|-------------|------------|
| PRO FORMA DATA TO REFLECT ACCOUNTING CHANGES: (UNAUDITED) (j): | | | | | | | |
| Pro Forma Net Income (Loss) (j)..... | \$ 7,735 | \$ (8,515) | \$ (30,581) | \$ (36,271) | \$ (22,898) | \$ (58,469) | \$ (8,680) |
| Pro Forma Net Income (Loss) per Share..... | \$ 0.43 | \$ (0.48) | \$ (1.71) | \$ (2.05) | \$ (1.31) | \$ (3.29) | \$ (0.49) |
| Pro Forma EBITDA (g) (k)..... | \$43,351 | \$21,617 | \$ 48,890 | \$ 62,269 | \$ 41,727 | \$ (36,182) | \$31,549 |
| Pro Forma EBITDA to Inter- est Expense..... | 1.79x | 0.93x | 1.00x | 0.93x | 0.76x | (1) | 0.99x |

ADJUSTED DATA TO REFLECT

OFFERINGS BEFORE CUMULA-
TIVE EFFECT OF ACCOUNTING
CHANGES: (UNAUDITED) (m)

| | | | | | | | |
|---|----------|--|-------------|--|--|--|--|
| Net Income (Loss) (m)..... | \$ 4,031 | | \$ (37,266) | | | | |
| Net Income (Loss) per Share..... | \$ 0.22 | | \$ (2.08) | | | | |
| Ratio of Earnings to Fixed Charges(n)..... | 1.05x | | 0.01x | | | | |
| EBITDA to Interest Expense(g)..... | 1.45x | | 0.83x | | | | |

</TABLE>

(a) Fiscal 1993 results reflect the Company's adoption, in the third quarter, of changes to certain elements in the application of accounting principles relating to long-term programs and contracts, including the expensing of general and administrative costs that were previously carried in inventory for amortization over future deliveries. The amounts also reflect the Company's adoption of SFAS No. 106, "Employers Accounting for Post-Retirement Benefits Other Than Pensions," and SFAS No. 109, "Accounting

for Income Taxes." The accounting changes described above were effective August 1, 1992. As a result, periods prior to August 1, 1992 are not comparable.

- (b) Fiscal 1993 results reflect the Company's changed accounting policy to expense general and administrative expenses as incurred; these expenses were previously inventoried.
- (c) Includes the impact of net provisions of \$25.0 million for plant closure, inventory obsolescence and other asset valuations, other costs related to the planned consolidation process and various items of litigation. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Results of Operations--Fiscal 1993 Compared to Fiscal 1992." The impact of the accounting change on fiscal 1993 was a reduction to operating profit of \$39.9 million.
- (d) Includes the impact of special provisions of approximately \$50.0 million for the termination of the Lockheed C-5 spare pylon program, the Valsan 727 re-engining program, an investigation by government agencies concerning production of parts and a provision for the closing of the Auburn plant. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Results of Operations--Fiscal 1992 Compared to Fiscal 1991."
- (e) In the third quarter of fiscal 1993, the Company changed certain of its accounting principles as described in note (a) above. These changes required the Company to calculate the effect of the change in accounting principles on retained earnings as of the first day in the fiscal year of change.
- (f) Excludes off-balance sheet financing. See "Capitalization."
- (g) EBITDA is defined as earnings before the cumulative effect of the accounting changes, interest and other income, interest expense and taxes on income (benefit) and depreciation, amortization and the impact of the special provisions referred to in notes (b) and (c) above. EBITDA is presented here to provide additional information about the Company's ability to meet its future debt service, capital expenditure, and working capital requirements and should not be construed as substitute for or a better indicator of results of operations or liquidity than net income or cash flow from operating activities computed in accordance with generally accepted accounting principles.
- (h) Includes capitalized interest; excludes additions to property, plant and equipment financed by industrial revenue bonds and capital leases.
- (i) For purposes of determining the ratio of earnings to fixed charges, the term "earnings" represents income (loss) before cumulative effect of accounting changes, plus income tax (benefit) and fixed charges excluding capitalized interest. The term "fixed charges" represents interest expense, capitalized interest, amortization of debt issue expense and the portion of operating lease rental expense considered to be representative of an interest factor. Historical earnings were insufficient to cover fixed charges by \$14,886 for the six months ended January 31, 1993 and \$51,184 for fiscal 1993, \$19,312 for fiscal 1992 and \$9,604 for fiscal 1990.
- (j) The Pro Forma Data to Reflect Accounting Changes (Unaudited), assumes the changes in the application of accounting principles for long-term programs and contracts adopted by the Company effective August 1, 1992, are applied retroactively. The pro forma amounts presented also reflect the retroactive application of SFAS No. 109, "Accounting for Income Taxes" to the periods presented--periods which predate both the Company's adoption of SFAS No. 109 and the release of that standard. Tax benefits arising pursuant to SFAS No. 109, "Accounting for Income Taxes," are allocated ratably over the pro forma restated periods. The pro forma restated effect of the Company's adoption of SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other Than Pensions" are not material and are not presented. The pro forma financial data should not be considered indicative of actual results that would have been achieved had the accounting changes adopted by the Company effective August 1, 1992 been in effect for the periods indicated and do not purport to indicate result of operations as of any future date or for any future period. The following information should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations", and the "Consolidated Financial Statements of Rohr, Inc. and Subsidiaries" and the

Notes thereto, included elsewhere in this Prospectus.

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|---|------------------|------------------|----------------------------|--------------|-------------|-------------|-------------|
| | JAN. 30, 1994 | JAN. 31, 1993 | 1993 | 1992 | 1991 | 1990 | 1989 |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| PRO FORMA INCOME STATEMENT DATA (UNAUDITED): | | | | | | | |
| Sales..... | \$484,823 | \$626,004 | \$1,175,152 | \$1,279,656 | \$1,385,086 | \$1,078,712 | \$1,044,677 |
| Cost and Expenses..... | 439,719 | 594,568 | 1,133,040 | 1,242,240 | 1,321,792 | 1,092,150 | 996,313 |
| General and Administrative Expenses..... | 13,446 | 22,467 | 43,800 | 53,002 | 49,288 | 49,784 | 41,651 |
| Operating Income (loss)..... | 31,658 | 8,969 | (1,688) (c) | (15,586) (d) | 14,006 | (63,222) | 6,713 |
| Interest Net..... | 23,681 | 22,770 | 47,883 | 63,373 | 53,701 | 40,606 | 28,964 |
| Income (Loss) Before Taxes..... | 7,977 | (13,801) | (49,571) | (78,959) | (39,695) | (103,828) | (22,251) |
| Tax (Benefit) on Income..... | 242 | (5,286) | (18,990) | (42,688) | (16,797) | (45,359) | (13,571) |
| Net Income (Loss)..... | \$ 7,735 | \$ (8,515) | \$ (30,581) | \$ (36,271) | \$ (22,898) | \$ (58,469) | \$ (8,680) |
| Pro Forma Ratio of Earnings to Fixed Charges..... | 1.31x | 0.40x | 0.01x | (1) | 0.30x | (1) | 0.33x |

</TABLE>

(k) The calculation of pro forma EBITDA is shown below (unaudited):

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | FISCAL YEAR ENDED JULY 31, | | | | |
|--|------------------|------------------|----------------------------|---------------|-----------|-------------|----------|
| | JAN. 30, 1994 | JAN. 31, 1993 | 1993 | 1992 | 1991 | 1990 | 1989 |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| Operating Income, as Reported..... | \$31,658 | \$ 8,969 | \$ (1,688) (c) | \$ 45,558 (d) | \$100,578 | \$ 31,605 | \$75,044 |
| Less Changes in the Application of Accounting Principles for Long-Term Programs and Contracts..... | -- | -- | -- | 61,144 | 86,572 | 94,827 | 68,331 |
| Pro forma Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) | (15,586) | 14,006 | (63,222) | 6,713 |
| Add Depreciation and Amortization..... | 11,693 | 12,648 | 25,578 | 27,855 | 27,721 | 27,040 | 24,836 |
| Pro Forma Earnings..... | 43,351 | 21,617 | 23,890 | 12,269 | 41,727 | (36,182) | 31,549 |
| Add Special Provisions.. | -- | -- | 25,000 | 50,000 | -- | -- | -- |
| Pro Forma EBITDA..... | \$43,351 | \$21,617 | \$ 48,890 | \$ 62,269 | \$ 41,727 | \$ (36,182) | \$31,549 |

</TABLE>

(l) Negative numbers as losses were incurred.

(m) The unaudited adjusted data to reflect the Offerings assumes the financial data has been adjusted for the effect of the Offerings and the corresponding repayment of the outstanding balance under the Revolving Credit Agreement and short-term bank debt as of the first day of each fiscal period and assumes no exercise of the Underwriter's over-allotment option.

(n) Ratio of earnings to fixed charges as adjusted to reflect the Offerings, reflect the issuance of the Senior Notes and the Convertible Subordinated Notes (assuming no exercise of the Underwriter's over-allotment option), and the application of the proceeds therefrom, as if the Offerings had been consummated as of the first day of each fiscal period. On such basis, earnings were insufficient to cover the pro forma fixed charges by \$62,019 for fiscal 1993.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS

GENERAL

The following discussion and analysis presents management's assessment of material developments affecting the Company's results of operations, liquidity and capital resources for the three years ended July 31, 1993 and the six months ended January 30, 1994. These discussions should be read in conjunction with the Company's Consolidated Financial Statements and the Notes thereto. Comparisons between periods may not be meaningful because of significant changes the Company made in certain of its accounting policies, effective August 1, 1992, as discussed in "--Accounting Changes," and the substantial provisions taken in the third quarters of fiscal 1992 and 1993.

On certain long-term programs under which the Company sells spares directly to the airlines, the Company accounts for profit and loss under the program method of accounting. Under the program method of accounting, the quantity of units in the profit center includes existing and anticipated contracts and is predicated upon market forecasts, which have inherent uncertainties. Included within the program quantity are spares anticipated to be sold concurrent with production units which, as a percentage of total deliveries, increase as a program matures and historically have been sold at higher prices than production units. As spares and production units are both included in the program quantity, higher margins are reported in the early program years based upon anticipated production and spare orders in the future. Programs for which the Company uses the program method of accounting and for which spares are significant are as follows: V2500, CF6-80C, CFM56-5, A340 and MD-90. Market forecasts continue to support the reasonableness of the projected spares included in program quantities. See "Notes to Consolidated Financial Statements--Note 1b."

COMPANY OUTLOOK

As a result of the slow down in the commercial aerospace industry and reductions in the Company's military and space programs (see "Risk Factors--Industry Cycles; Current Business Outlook" and "Business--Markets"), the Company's revenues decreased approximately 8% from fiscal 1991 to fiscal 1992 and approximately 8% from fiscal 1992 to fiscal 1993. Revenues for the first six months of fiscal 1994 were approximately 23% less than for the comparable period in fiscal 1993. In response to these conditions, management has taken aggressive actions to increase competitiveness, improve earnings, maximize cash flow and reduce debt.

The Company has reduced its workforce from a peak of approximately 12,100 at July 31, 1989, to approximately 6,500 at July 31, 1993, and 5,154 at January 30, 1994. The Company's new management has also focused on reducing the ratio of indirect employees to direct employees. From April 30, 1993 to January 30, 1994, this ratio improved from 1-to-2.0 to 1-to-2.6. Management has targeted a ratio of 1-to-2.8 by July 31, 1994. Management has also established a total overhead expense budget equal to 29% of sales for fiscal 1994, which compares to a high of 41% of sales in fiscal 1989 and 32% of sales for the 12 months ended January 30, 1994.

To reduce excess capacity and to increase overall production efficiencies through higher utilization of its remaining facilities, the Company has closed and sold its Auburn, Washington plant, is closing its Hagerstown, Maryland plant and has deferred completion of a new facility in Arkadelphia, Arkansas. The Company also has reduced capital expenditures from an average of \$45 million per year over the last five fiscal years to a planned expenditure of \$7 million in fiscal 1994. Average expenditures over the next four years are not expected to exceed \$20 million per year.

The Company has also increased its focus on its core business within the commercial aerospace industry--the design and manufacture of nacelle and pylon systems for large commercial aircraft. The Company intends to focus exclusively on these products and to be the low cost producer in this

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segment. The Company is currently in negotiations to sell two non-core businesses, its business jet product line and its overhaul and repair business. These two businesses generated approximately \$35 million of revenue in fiscal 1993.

RESULTS OF OPERATIONS

Total sales for the first six months of fiscal year 1994 were \$484.8 million, down \$141.2 million or 22.6% from the first six months of fiscal year 1993. Commercial sales during the first six months of fiscal year 1994 were down compared to the same period of fiscal year 1993 due primarily to reductions in deliveries. Government sales for the comparative period declined due primarily to a reduction in the delivery rate on the Titan program. Commercial sales aggregated 88% and government sales 12% of the Company's total sales in the first six months of fiscal year 1994.

Operating income increased to \$31.7 million for the first six months of fiscal year 1994, up from \$9.0 million for the same period of fiscal year 1993. A significant contributor was reduced general and administrative expenses which declined \$9.1 million from \$22.5 million for the first six months of fiscal 1993 to \$13.4 million for the first six months of fiscal 1994. The decline was primarily the result of work force reductions and other ongoing cost cutting efforts. Fiscal 1994 results were adversely impacted by a reduction in sales volume on several programs. Fiscal 1993 results were impacted by losses on tooling and design efforts and cost problems related to certain programs, a loss on the 727 re-engining program, and \$5 million for additional provisions related to various litigation uncertainties. Operating income in the first six months of fiscal year 1994 was also impacted by a less favorable follow-on contract on the Titan program.

Net interest expense was \$23.7 million for the first six months of fiscal year 1994 compared to \$22.8 million for the same period last year. While total financings have declined, interest rates paid by the Company have increased primarily due to the replacement of certain variable rate financings with long-term fixed rate financing.

Earnings for the first six months of fiscal year 1994 were a positive \$7.7 million or 43 cents per share compared to a loss of \$8.5 million or 48 cents per share (before the cumulative effect of the accounting change) for the same period last year. The Omnibus Budget Reconciliation Act, adopted in August 1993, increased federal tax rates, thus causing the deferred tax asset shown on the balance sheet to increase and taxes on income to decrease for the first six-months of fiscal year 1994. This resulted in a one time increase in net income of \$2.8 million and earnings per share of 16 cents.

The first six-months of fiscal year 1993 were additionally impacted by a loss of \$223.9 million, net of taxes, or \$12.52 per share, due to the cumulative effect for the changes in the application of accounting principles through July 31, 1992, adopted on a retroactive basis in the third quarter of fiscal year 1993.

Additional Items

The Company is still experiencing softness in orders by airlines for spare components, which caused the Company to revise its spares delivery forecast in the near term on certain programs. See "--Fiscal 1993 Compared with Fiscal 1992."

The Company has notified its customer on the V2500 program that it has exercised its contractual right to terminate the contract in 1995 so the Company will not be required to accept orders under the current contract terms after mid-year 1995. The Company is discussing possible alternative contractual arrangements with its customer under which it would continue with the program. In addition, anticipated spares deliveries for the V2500 program have been revised downward in the near term and the Company now expects to incur the total loss previously booked on this program.

The Company and its actuary are evaluating the extent to which the downsizing of personnel may necessitate the expensing of unamortized pension benefit past service costs related to the termination of employees. This evaluation and the recognition of its financial impact is expected to be complete by the end of the third quarter of fiscal 1994. See "Risk Factors--Underfunded Pension Plans."

Fiscal 1993 Compared with Fiscal 1992

Sales declined from \$1,279.7 million in fiscal 1992 to \$1,175.2 million in fiscal 1993. Commercial sales benefited from deliveries on the Airbus A340 program, and start-up of the MD-90 program. However, commercial sales in fiscal 1993 were negatively impacted by reductions in the delivery rate of large commercial aircraft. See "Risk Factors--Industry Cycles; Current Business

Outlook" and "Business--Markets." Government sales for the comparable period declined due to events in the previous year, including the termination of the C-5 spare pylon program and completion of F-14 production deliveries. Commercial sales aggregated 87% and government sales 13% of total sales.

Total general and administrative expenditures declined \$9.2 million from \$53.0 million in fiscal 1992 to \$43.8 million in fiscal 1993. The decline was primarily the result of work force reductions, postponement of annual wage increases, and other ongoing cost cutting efforts. General and administrative expenses in fiscal 1993 were charged as a period expense. General and administrative expenditures for fiscal 1992 were, in part, inventoried and relieved through cost of sales as units were delivered. This change was made as part of the change in application of accounting principles discussed in "--Accounting Changes."

The Company reported an operating loss of \$1.7 million for fiscal 1993 compared to an operating profit of \$45.6 million for fiscal 1992. Fiscal 1993 operating income was negatively impacted by \$39.9 million due to the change in application of accounting principles relating to long-term programs and contracts. See "---Accounting Changes." These changes will also continue to impact results negatively in the near term, but are expected to positively impact operating results in the long-term. Results for the year were also adversely affected by net provisions aggregating \$25.0 million for plant closure, inventory obsolescence and other asset valuations, other costs related to the planned consolidation process, and various items of litigation. In addition, results reflect a reduction in anticipated sale of spare parts on the V2500, CF6-80C, CFM56-5 and A340 programs. The Company generally attributes recent reductions in spares sales to the surplus aircraft in the current market place. As a result of such surplus, aircraft deliveries have declined and the initial spares sold to support newly delivered aircraft have also declined. In addition, airlines are maintaining lower spares levels; the existence of surplus aircraft has reduced the need for spares supplies sufficient to keep an airline's entire fleet in operation. Also, improved production quality appears to have reduced spares requirements. In addition, fiscal 1993 results reflected increased costs associated with assembly labor performance and subcontractor changes on the PW300 program and certain out-of-production spare programs. Operating results in fiscal 1992 were adversely impacted by a number of special provisions approximating \$50 million. Paramount was a provision for potential losses arising as a result of the government's termination for default of the C-5 spare pylon program. See "Notes to the Consolidated Financial Statements--Note 8." Operating results for fiscal 1992 were also impacted by provisions relating to the Company's investment in the Valsan 727 re-engining program, which was negatively impacted by delayed implementation of U.S. noise regulations, and by provisions for closure of the Company's Auburn facility and future settlement of possible criminal and civil proceedings concerning certain government programs. In fiscal year 1992, operating results were also impacted by cost problems on certain "out-of production" spares programs.

In fiscal 1993, the Company achieved better labor performance than in fiscal 1992. This is attributed, in part, to the generally higher seniority level of the Company's work force as a result of the Company's recent downsizing activities.

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Estimates of anticipated spare part sales were reduced on the McDonnell Douglas MD-90 program resulting in a decline of projected operating income from this program in future years. Negotiation of a new long-term agreement on the PW4000 program resulted in revised cash flow estimates that delayed recovery of the Company's investment on that program.

Net interest expense was \$47.9 million for the year ended July 31, 1993, as compared to \$63.4 million for the same period the previous year. The 1992 period included a charge of \$18.3 million during the third quarter of fiscal 1992 for interest cost attributed to the IRS audit adjustment to the Company's 1984 and 1985 federal tax returns. The 1993 period also includes interest expenses for income tax liabilities. Net of the interest for income tax liabilities, interest expense in 1993 was lower than in fiscal 1992 due to lower average borrowings and lower interest rates.

Net loss was \$254.5 million for the year ended July 31, 1993, as compared to income of \$1.5 million for fiscal 1992, primarily as a result of the \$224.0 million charge for the cumulative effect of the accounting changes described under "--Accounting Changes," the effect of the accounting change in 1993 of \$39.9 million (\$24.6 million after tax) and the \$25.0 million (\$15.4 million after tax) special provision.

The net loss for the year ended July 31, 1993 is net of tax benefits totaling \$158.0 million. These tax benefits offset existing deferred tax liabilities at July 31, 1992 and resulted in a net deferred tax asset of \$103.0 million at July 31, 1993.

Fiscal 1992 Compared With Fiscal 1991

Commercial sales declined during fiscal 1992 compared to fiscal 1991 due to a reduction in deliveries on certain programs reflecting changing economic conditions and a reduction in sales resulting from a subcontractor delivering directly to the customer. Government sales declined due to the termination of the C-5 spare pylon program and the completion of F-14 production deliveries. Commercial sales aggregated 86% and government sales 14% of total sales compared to 80% and 20% for fiscal 1991.

The Company reported an operating profit of \$45.6 million for fiscal 1992 compared to an operating profit of \$100.6 million for fiscal 1991. Fiscal 1992 operating results were adversely impacted by a number of third quarter special provisions approximating \$50.0 million, plus approximately \$5.5 million during the third quarter related to the state franchise tax effect of special charges. The special provisions included charges for the termination of the Lockheed C-5 spare pylon program, the Valsan 727 re-engining program, an investigation by government agencies concerning production of parts, and a provision for the closing of the Auburn plant. In addition, commercial programs during fiscal 1992 benefited from some improved pricing and, based on aircraft orders and options placed by airlines, an increase in the program quantity and spare part sales estimates for the General Electric CF6-80C and CFM International CFM56-5 nacelle programs, which were in turn offset by a reduction in sales volume. Government programs during fiscal 1992 continued to be adversely impacted by disruption from redefined acceptance criteria by the government. Also of significance was the completion of the F-14 production program and the benefit from improved cost performance at the Space division. The Company revised its overhead cost rates used in its program cost estimates to reflect a declining production base anticipated in future years.

Fiscal 1992 operating results included an estimate of recovery on the KC-135 program for constructive change claims related to government redefined acceptance criteria. Fiscal 1991 operating results included an additional estimate of recovery on the Boeing E3/E6 program and an initial estimate of recovery on the Lockheed C-5 production and spare pylon programs related to government redefined acceptance criteria, as well as an estimate of recovery on the PW4000 program related to tooling and design change activity.

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Operating results were limited by the inability to achieve profitable results on several major programs. Among these were the V2500, MD-11 pylon and PW4000 programs, which have been impacted by delays and increased labor cost estimates for bonding and assembly operations plus tooling and design support services. An A320 order by United Airlines improved the market outlook for the V2500 program, although spares sales were still below original expectations delaying recovery of the Company's program investment. Negotiations on the PW4000 contract and the resolution of major design changes for the MD-11 program improved the financial status during the fourth quarter of fiscal 1992 of these major programs.

Program estimates on the Airbus A340 nacelle program continued to be negatively influenced by delays in delivery of the initial program quantity, a reduction in anticipated spare part sales, increased start-up costs and higher than planned bonding and assembly costs. These revised estimates indicate a less than planned return in the future on investment for this program.

Interest expense was increased \$18.3 million during the third quarter of fiscal 1992 to reflect the interest cost of federal income tax adjustments. These tax adjustments have offset previously expected tax deductions, and the related interest income accrual. Interest on indebtedness was lower than for fiscal 1991 due to lower average borrowings and lower rates.

An income tax benefit was recorded during fiscal 1992 as a result of the pretax loss. The benefit was higher than the amount computed at statutory tax rates due to additional benefits from tax planning items and, most importantly, utilization of tax reserves in connection with the federal income tax interest adjustment discussed above. The effective income tax rate, which is expressed as a ratio of tax expense to pretax income, was substantially higher in fiscal 1992 compared to fiscal 1991 because benefits from utilization of tax reserves and tax planning items increase the rate when there is a pretax loss.

LIQUIDITY AND CAPITAL RESOURCES

For the first six months of fiscal year 1994, net cash provided by operating activities totaled \$44.9 million compared with a use of cash of \$35.6 million for the same period of the prior year. Net cash provided by operating activities was \$78.7 million in fiscal 1993 and \$110.3 million in fiscal 1992. In recent periods, net cash provided by operating activities included one-time receipts by the Company for design and tooling efforts and similar non-recurring tasks. Net cash from operating activities also included accelerated payments for delivered production hardware in the first six months of fiscal 1994, and the receipt of certain amounts that had been deferred pending aircraft certification in fiscal 1993 and 1992. Net cash provided by operations is subject to significant variations from period to period.

The Company's total financings (balance sheet debt plus off-balance sheet financings) aggregated \$587 million at January 30, 1994, down \$56.9 million from July 31, 1993. Total indebtedness as reflected on the Company's balance sheet decreased by \$48.2 million from \$531.6 million on July 31, 1993 to \$483.4 million on January 30, 1994. During the first six months of fiscal year 1994, the Company repaid its \$35 million medium term note and made the annual \$12.5 million principal payment on its 9.35% senior notes.

The Company's liquidity has improved over the last year, primarily as a result of cash flow generated from operating activities. However, as a result of its credit rating and the financial community's concerns about the aerospace industry, the Company has generally been unable to utilize uncommitted and certain other credit facilities which historically have been available to it. A bank that provided a letter of credit in support of certain Company obligations recently extended the letter of credit for an additional year. The Company is seeking the renewal of or replacement of another letter of credit which is scheduled to expire in July 1994. If the Company does not obtain a renewal or substitute letter of credit, it will be required to fund approximately \$17 million of obligations currently supported by the letter of credit.

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On January 30, 1994, the Company had \$50 million of borrowings under its committed Revolving Credit Agreement, no change from borrowings of \$50 million on July 31, 1993. Upon completion of the Offerings, the Revolving Credit Agreement will be amended to provide for a three-year commitment and will contain revised financial covenants which were negotiated to permit the Offerings contemplated by this Prospectus and the expected increases in underfunded pension liabilities (which are discussed in greater detail below). See "Risk Factors--Underfunded Pension Plans" and "Description of Certain Financings."

The Company is a party to a \$60 million accounts receivable facility under which it sells receivables from specified customers on an on-going basis. As a result of the slow-down in the aerospace industry, the amount of outstanding receivables from these customers has fallen below levels which existed at the start of the facility. As a result, the Company has deposited cash collateral from time to time as required to support the facility and has withdrawn such cash when it is no longer required to be deposited. At January 30, 1994, the Company had \$7 million of cash collateral on deposit.

The Company is also a party to certain equipment leases and has granted the lessors a security interest in selected customer receivables to secure \$10 million of obligations. If the parties who lease this equipment to the Company do not assign approximately one-half of their beneficial interests in the leased equipment to other parties by January 1995, the equipment lessors may require the Company to prepay up to \$10 million of its equipment lease obligations.

The Company's existing debt level reflects the substantial investments made by the Company in the late 1980s and early 1990s to design and begin production on several major long-term programs. Except for the MD-90, the Company has substantially completed the large investments required by these programs and most are now well into production. The industry is expected to introduce relatively few new programs in the next several years and, accordingly, the Company believes that its financing requirements for new programs have been reduced as compared to prior periods.

At July 31, 1993, the underfunded status (excess of projected benefit obligations over plan assets) of the Company's defined benefit plans had increased to \$65.6 million. This underfunded status resulted from a combination of factors including benefit increases, increased levels of early retirements, less than the actuarially-assumed returns on plan assets and a reduction in the discount rate used to calculate the present value of future pension plan liabilities for financial reporting purposes. Considering current interest rate

levels, the Company anticipates reducing its discount rate to 7.5% for its fiscal year 1994 valuation from the 8.5% used for its 1993 valuation, which will substantially increase the Company's accrued pension benefit obligation. In addition, the Company has continued to experience a higher level of early retirements than actuarially anticipated which is also expected to significantly increase the accrued pension benefit obligation. The Company anticipates that the expected increases in the underfunded pension liabilities will approximate \$75 million and will result in a charge to shareholders' equity estimated at \$45 million and an estimated \$30 million increase to the Company's deferred tax asset account. The Company and its actuary are also evaluating the extent to which the downsizing of personnel may necessitate the expensing of unamortized pension benefit past service costs related to terminated employees. This matter does not affect the underfunded status of the plans but would result in a charge to earnings. The evaluation of all of these items and the recognition of the related financial impact is expected to be completed by the end of the third quarter of fiscal 1994. See "Risk Factors--Underfunded Pension Plans."

The Company's required minimum annual contribution to its defined benefit plan, which is directly impacted by the plans' funded status, has increased from \$15.3 million for calendar year 1992 to \$19.0 million for calendar year 1993. The Company expects that IRS regulations will require it to increase its annual cash contributions to the Pension Plans for several years. These regulations are designed to

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substantially eliminate pension plan underfunding within five years. The Company expects to have sufficient liquidity to make these increased contributions.

The Company's principal financing agreements have covenants pertaining to indebtedness (which is defined to include the underfunded pension liabilities), to shareholders' equity (which would be affected by any charge to equity caused by an increase in underfunded pension liabilities), and to the ratio of net income to fixed charges (which would be affected by any increase in pension expense). However, the Company and the lenders under these agreements have agreed on revised financial covenants to accommodate the financial effect of the pension issues described above. The revised financial covenants will become effective upon the sale of the Securities.

On January 21, 1994, the Company announced that it had signed letters of intent to sell its business jet product line and certain assets of a wholly owned subsidiary, Rohr Aero Services, Inc. The revenue generated from these operations has approximated \$35 million in each of the last two fiscal years. In preparation for the sale of the assets of Rohr Aero Services, Inc., the Company adjusted carrying values of assets downward by \$0.7 million during the second quarter of fiscal 1994. In the aggregate, a net gain is anticipated upon sale of these assets. In March 1994, the purchaser of these two lines of business placed a \$7.8 million deposit in escrow. One-half of this deposit is nonrefundable under certain circumstances. The Company recently sold its Auburn, Washington plant (which was closed in fiscal year 1993) and is seeking to sell its Hagerstown, Maryland manufacturing facility which is excess to projected capacity needs.

The Company's net inventory decreased to \$412.2 million at January 30, 1994 from \$439.7 million at July 31, 1993. Excess-over-average and production inventory declined reflecting the increased maturity of newer programs, the reduced sales volume and the efforts of management to control inventory levels through shorter lead times and just-in-time contracts. These reductions were partially offset by an increase in pre-production inventory, primarily in the MD-90 and A340 programs and in a new application of the V2500 program. The changes in the application of accounting principles adopted by the Company in fiscal 1993 substantially decreased net inventory from its level at July 31, 1992. See "--Accounting Changes" and "Notes to the Consolidated Financial Statements--Note 2."

The Company's receivables decreased from \$133.2 million on July 31, 1992 to \$94.1 million at both July 31, 1993, and January 30, 1994, due to several large receipts by the Company for tooling, design changes and similar non-recurring tasks, as well as the receipt of certain amounts deferred pending aircraft certification. This decrease was net of a \$45 million reduction in the receivables sales arrangement which, by itself, would have increased receivables by \$45 million. See "Notes to the Consolidated Financial Statements--Note 3."

Capital expenditures (including expenditures funded by industrial revenue bonds and capital leases) averaged \$45 million per year over the past five

fiscal years. Capital expenditures for property, plant and equipment totaled \$2.9 million for the first six months of fiscal year 1994, down from \$18.9 million in the first six months of fiscal year 1993. Capital expenditures in the first six months of fiscal year 1993 were higher due in large part to expenditures for new office and manufacturing facilities. In addition, the Company has substantially curtailed its previously planned capital expenditures for the balance of fiscal year 1994 in line with other cost cutting efforts and anticipates such expenditures will not exceed an average of \$20 million per year over the subsequent four years. Given its substantial recent investments, the Company believes that the amount it plans to spend on capital expenditures over the next several years will be sufficient to meet the Company's production requirements.

The Company's firm backlog, which includes the sales price of all undelivered units covered by customers' orders for which the Company has production authorization, was approximately \$1.3 billion at January 30, 1994 compared to \$1.4 billion at July 31, 1993. Approximately \$0.4 billion of the \$1.3 billion backlog is expected to be delivered in the remainder of fiscal year 1994. (Sales during any period

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include sales which were not part of backlog at the end of the prior period.) Customer orders in firm backlog are subject to rescheduling and/or termination for customer convenience; however, in certain cases the Company is entitled to an adjustment in contract amounts. The Company has an additional \$2.7 billion in anticipated backlog, which represents the sales price of units which the Company expects that its customers will order under existing contracts and the Company will deliver within seven years.

The Company believes that, after the completion of the Offerings, its principal sources of liquidity over the next several years will be cash flow from operations, available cash, borrowings under the Revolving Credit Agreement and the pending asset sales. Based upon current levels of operations and anticipated future business, the Company believes that these sources will be adequate to meet its anticipated requirements for working capital, capital expenditures and debt service during that period.

ENVIRONMENTAL MATTERS

The Company has been identified as a potentially responsible party ("PRP") under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended ("CERCLA" or "Superfund"), and under certain analogous state laws for the cleanup of contamination resulting from past disposal of hazardous substances at several sites to which the Company, among others, sent such substances in the past. CERCLA requires the cleanup of sites from which there has been a release or threatened release of hazardous substances, and authorizes the Environmental Protection Agency ("EPA") to take any necessary response actions at such sites, including ordering PRPs to cleanup or contribute to the cleanup of a Superfund site. Courts have interpreted CERCLA to impose strict, joint and several liability upon all persons liable for response cost.

In June 1987, the U.S. District Court of Los Angeles, in U.S. et al, vs. Stringfellow, granted partial summary judgment against the Company and 14 other defendants on the issue of liability under CERCLA. On November 30, 1993, the special master released his "Findings of Fact, Conclusions of Law and Reporting Recommendations of the Special Master Regarding the State Share Fact Finding Hearing," allocating liability between the State of California and other parties. See "Legal and Environmental Proceedings--Stringfellow." The most recent estimate the Company has made of its liability, assuming the court order allocating substantial liability to the State of California is upheld, assuming the 1989 EPA estimate of total cleanup costs is not exceeded (although the EPA cautioned the actual costs could have a variation of 30% less or 50% higher than its estimate), and assuming tentative allocations among the Company and all other users of the site will approximate the final allocation of aggregate user liability, shows a Company expenditure ranging from \$5 to \$8 million over and above sums spent to date. This amount is within the sums accrued on the books of the Company for potential offsite environmental liability. However, the Company estimates further assume that the EPA selects a final remedial action of moderate technology and cost, rather than one of several more radical ones previously suggested, but apparently discarded at this point, by the EPA. The decision on the final remedial action is still being studied and may be made in 1994 or later.

Expenditures by the Company for cleanup of this site during fiscal 1993 were not material, although cleanup costs for Stringfellow are expected to be approximately \$1 million during fiscal 1994. From inception to July 31, 1993,

the Company has expended approximately \$2.5 million on cleanup costs for this site. Amounts within the above estimated \$5 to \$8 million range of future liability are expected to be paid for remedial work over the next several years under agreements and consent decrees entered into between the EPA, the Company and numerous other PRPs. Applicable law provides for continuing liability for future remedial work beyond these agreements and consent decrees, although the Company believes its reserves are adequate for its portion of such liability if all of the above assumptions are correct. The Company also has claims against its comprehensive general liability insurers for insurance reimbursement, for past and future costs, none of which has yet been recorded in the financial records of the Company except for sums actually paid in certain insurance settlements and certain legal fees which the insurers have been reimbursing. Based on the foregoing analysis, the Company believes that costs of remedial actions for the Stringfellow site will not have a material effect on the Company's financial condition, liquidity or results of operation.

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The Company is also involved in several other proceedings and investigations related to waste disposal sites and other environmental matters. The Company has made claims against its insurance carriers for certain of these items, and has received claims acknowledgment letters reserving the rights of such carriers. As in the case of the Stringfellow site, the insurers have alleged or may allege defenses to coverage, although no litigation has been commenced. It is difficult to estimate the ultimate level of environmental expenditures for these various other environmental matters due to a number of uncertainties at this early stage, including the complexity of the related laws and their interpretation, alternative cleanup technologies and methods, insurance and other recoveries, and in some cases the extent or uncertainty of the Company's involvement. See "Legal and Environmental Proceedings" for a more detailed discussion of the range of the Company's potential liability.

During the year ended July 31, 1993, the Company expended, for the environmental items described above and also for other environmental matters (including environmental protection activities in the normal operation of its plants), a total of approximately \$6 million. These expenditures covered various environmental elements, including hazardous waste treatment and disposal costs, environmental permits, environmental consultants, fines or donations (which were not material, either individually or in the aggregate) and environmental remediation (including Stringfellow), no significant part of which was capitalized. Assuming the usage of all of these various environmental elements remains substantially the same for fiscal 1994 as in fiscal 1993, which the Company anticipates, costs for these elements in fiscal year 1994 should be comparable to the expenditures for fiscal 1993, except for the indicated higher sum expected to be paid for Stringfellow remediation in fiscal 1994.

Based upon presently available information, the Company believes that aggregate costs in relation to all environmental matters of the Company will not have a material adverse effect on the Company's financial condition, liquidity, results of operations or capital expenditures.

ACCOUNTING CHANGES

In the third quarter of fiscal 1993, the Company changed certain elements of its application of accounting principles relating to long-term programs and contracts, effective August 1, 1992. As a result of these changes, certain costs previously carried in inventory for amortization over future deliveries are now being expensed. These costs include certain pre-certification costs, consisting primarily of tooling and design expenses in excess of negotiated contractual values, that are now expensed as identified. In addition, general and administrative costs that were previously capitalized are now being expensed as incurred. Following a thorough review of its accounting policies, the Company concluded there was a need, particularly in light of the current aerospace environment, to have financial results more closely reflect near-term program economics (cash flow and internal rate of return). As a result, these changes generally reduce the number of production units and spares used in the calculation of overall profit margins. While the previous methods of applying the Company's accounting principles were in accordance with generally accepted accounting principles (GAAP), the changed policies are preferable. The application of these policies produces program and contract estimates that are based on shorter delivery periods, allowing a better matching of revenues and expenses. The cumulative effect of these changes for the periods through July 31, 1992 was a charge of \$219.7 million, net of income tax benefits of \$136.3 million. The effect of these changes on the year ended July 31, 1993 was to increase the net loss before the cumulative effect of the changes in accounting principles by \$24.6 million (\$1.37 per average common share), net of income tax benefits of \$15.3 million.

In accordance with Accounting Principles Board Opinion No. 20, "Accounting Changes," pro forma amounts are shown for net loss and net loss per average share of common stock for all prior periods presented. The pro forma amounts presented in the Consolidated Statements of Operations reflect the retroactive application of these accounting changes, net of income tax benefits (which were allocated ratably over the pro forma restated periods) for each period presented. Primarily as a result of these changes, excess-over-average inventory decreased from \$323.7 million at July 31, 1992 to \$75.4 million at July 31, 1993. Pre-production inventory also decreased from \$258.4 million at July 31, 1992 to \$181.0 million at July 31, 1993, primarily as a result of the accounting changes. See "Notes to the Consolidated Financial Statements--Note 4."

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In the third quarter of fiscal 1993, the Company also adopted, effective August 1, 1992, SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other than Pensions." The accumulated post-retirement benefit obligation for active employees and retirees was recorded using the immediate recognition transition option. See "Notes to the Consolidated Financial Statements--Note 9b." This standard requires companies to accrue the expected cost of providing health care benefits to retired employees and their dependents during the employees' service periods. The Company previously charged the cost of providing these benefits on a pay-as-you-go basis. The cumulative effect of this change for the periods through July 31, 1992, was a charge of \$4.3 million, net of income tax benefits of \$2.7 million. The effect of the change on the year ended July 31, 1993 was not material.

In the third quarter of fiscal 1993, the Company also adopted, effective August 1, 1992, SFAS No. 109, "Accounting for Income Taxes." See "Notes to the Consolidated Financial Statements--Note 6." The cumulative effect of this change for periods through July 31, 1992, was not material by itself. However, under this standard, the Company recorded a substantial net deferred tax asset as a result of the other changes in accounting principles and certain other charges recorded in the year ended July 31, 1993. See "Notes to the Consolidated Financial Statements--Note 6."

The combined effect of adopting the new accounting changes for the year ended July 31, 1993 was a charge to net income of \$24.6 million (\$1.37 per average common share). The cumulative effect through July 31, 1992 of adopting the new accounting changes was a one-time charge of \$224.0 million, net of income taxes (\$12.50 per average common share), with a corresponding reduction in shareholders' equity. As a result of adopting the accounting changes, combined with the results of operations for the year ended July 31, 1993, the Company reported a loss of \$254.5 million (\$14.21 per average common share).

The Financial Accounting Standards Board has issued Statement of Financial Accounting Standards (SFAS) No. 112, Employers' Accounting for Post-Employment Benefits. The new standard is effective for fiscal years beginning after December 15, 1993 and requires employers to recognize the obligation to provide post-employment benefits to former or inactive employees, their beneficiaries, and covered dependents, when certain conditions are met. The Company does not expect there to be a material adverse effect on its financial position or results of operations in the year of adoption.

INCOME TAXES

First Six Months of Fiscal 1994

The Company provided \$3.1 million for income taxes during the first six months of fiscal year 1994, offset by a tax benefit of \$2.8 million due to the change in federal tax rates under the Omnibus Budget Reconciliation Act of 1993. The Company's deferred tax asset of \$102.6 million remained substantially unchanged from the amount at July 31, 1993 but is expected to increase by approximately \$30 million due to increased pension liability by the end of fiscal year 1994. See "Risk Factors--Underfunded Pension Plans," "Risk Factors--Deferred Tax Asset" and "---Liquidity and Capital Resources." Based on currently available information, the Company believes that sufficient future taxable income will be generated to fully utilize the increased deferred tax asset. The Company's ability to utilize its deferred tax asset is discussed in greater detail below.

The IRS has audited the Company's tax returns through fiscal 1985. In fiscal 1993, the IRS issued a Revenue Agent's Report challenging the Company's adoption in 1984 of the completed contract method of accounting ("CCMA"), the Company's tax deduction for funding liabilities related to a Voluntary Employee Benefit Association ("VEBA") and certain other matters. The Company filed a

protest with the Appeals Office of the IRS and, subsequent to the end of the second quarter of fiscal 1994, the IRS conceded that the Company was entitled to use CCMA. The Company is negotiating a resolution of the remaining adjustment issues with the IRS. The Company believes that the resolution

of these remaining issues will not have a material adverse effect on the Company and its financial position, even if the IRS were to prevail with respect to all of such issues.

Fiscal 1993

In the third quarter of fiscal 1993, the Company adopted, effective August 1, 1992, SFAS No. 109, "Accounting for Income Taxes." This standard requires the recognition of future tax benefits, predicated upon current tax law, attributable to tax credit carryforwards, temporary differences, and NOLs that will result in deductible amounts in the future. The value of the tax asset is effectively reduced through the establishment of a valuation allowance if, based on the weight of available evidence, it is "more likely than not" that some or all of the deferred tax asset will not be realized.

When tax effected at July 31, 1993 tax rates, the Company's deductible temporary differences, tax credit carryforwards and NOLs result in a deferred tax asset of \$103.0 million, consisting of \$85.3 million for federal tax purposes and \$17.7 million for state tax purposes. Based on tax rates in effect on July 31, 1993, the Company must generate approximately \$271 million of future taxable income (net of \$233 million of taxable income that the Company will report as a result of the automatic reversal of existing taxable temporary differences between asset and liability values for financial reporting and income tax purposes) prior to the expiration of the Company's NOLs in 2003 through 2008 for full realization of the net deferred tax asset. The Company believes it will be able to generate, on average, at least \$27 million in net income for each of the next 10 years, in order to fully utilize the deferred tax asset (assuming all temporary differences between asset and liability values for financial reporting and income tax purposes reverse during that period). This level of net income would be \$57.6 million in excess of reported fiscal 1993 net loss of \$30.6 million before the effect of the accounting changes.

The ultimate realization of the Company's deferred tax asset is dependent upon the generation of sufficient future taxable income during the available federal and state NOL carryforward periods. Although the Company has reported taxable losses during recent fiscal years primarily as a result of the significant non-recurring events described below, management expects that a sufficient level of taxable income will result in years subsequent to fiscal 1993 and prior to the expiration of the NOLs to realize the deferred tax asset recorded at July 31, 1993. The Company's long-term contracts and programs require long range sales and profit forecasts, but also provide the Company opportunities to generate future taxable income necessary to realize the deferred tax asset recorded. Following is a summary of the positive evidence which leads the Company to believe that a valuation allowance is not necessary, as it is more likely than not that the deferred tax assets will be realized:

- . During fiscal years 1990 through 1993, there were a number of highly unusual and unpredictable events and other industry factors that caused the Company to have poor financial results. These items are generally described below.

The aerospace industry was experiencing unprecedented growth in the late 1980s and through 1991. The Company was required to deliver its products more rapidly and was involved in several new product development efforts for a number of engine nacelles and pylons. The Company added a significant number of engineers to handle design changes for new products under development, and experienced even greater engineering demands due mostly to difficulties in changing the PW4000 nacelle from the Airbus A300/A310 configuration to the new MD-11 configuration and in developing the MD-11 pylon.

The Company's rapid expansion of its work force, introduction of new programs and start-up of satellite facilities were extremely disruptive and cost consuming. As the Company worked to produce initial units under new programs, a substantial portion of work was being performed by relatively inexperienced employees. Additionally, there were significant start-up costs in relocating production among facilities. The Company also experienced difficulties on its government programs as a result of disagreements over redefined acceptance criteria.

- . The conditions leading to an expanding work force, transfers to satellite plants and heavy use of engineers on new programs have drastically changed. Currently, the Company and the industry are in a downturn with orders being delayed and/or cancelled. The Company has been downsizing and will continue to do so in response to the market. Management has implemented and will continue to make significant cost reductions in response to the industry downturn in order to enhance overall profitability. Additionally, the Company should be able to utilize its resources in a more balanced and stable manner. Engineering needs have been drastically reduced as most of the programs that were in the development stage throughout the late 1980s and early 1990s have been introduced to the market. Significant design costs for new product development are not anticipated over the next several years.
- . The Company's direct sales of spare parts to the airlines are expected to increase as nacelle programs on which the Company sells spare parts directly to the airlines mature. Generally, the Company earns a higher margin on the direct sales of spare parts to airlines than it does on the sales of spare parts to prime contractors (for resale to the airlines). Prices for direct spare part sales are higher than prices for spare parts sold to prime contracts, in part, because of additional costs related to the technical and customer support activities provided to the airlines.
- . The Company's assets present significant opportunities to accelerate taxable income into the NOL carryforward period. Tax planning strategies such as leveraged lease transactions, the sale-leaseback of certain property, the revision of depreciation methods for tax purposes and reductions in foreign sales corporation commissions could generate taxable income of approximately \$16 million, \$32 million, \$28 million and \$35 million, respectively.

The following table shows the taxable income that will need to be generated over the next 20 years in order to realize the deferred tax asset:

<TABLE>
<CAPTION>

| | 5-YEAR TIME INTERVAL | | | |
|---|------------------------------|-----------|---------|---------------|
| | 1994-98 | 1999-2003 | 2004-08 | 2009 & BEYOND |
| | (DOLLAR AMOUNTS IN MILLIONS) | | | |
| <S> | <C> | <C> | <C> | <C> |
| NOLs..... | \$ 0 | \$27 | \$159 | \$ 0 |
| Tax credits..... | 0 | 14 | 8 | 0 |
| Future deductible temporary differ- ences..... | 0 | 0 | 0 | 296 |
| | --- | --- | --- | --- |
| Total..... | \$ 0 | \$41 | \$167 | \$296 |
| | === | === | ==== | ==== |

</TABLE>

Future deductible temporary differences begin to reverse in fiscal 1994. Taxable income needed to realize the portion of the deferred tax asset related to future deductible temporary differences will need to be generated before the end of the 15-year period following the reversal of those temporary differences.

The availability of the Company's NOLs may be limited under the Tax Reform Act of 1986 as a result of changes that may occur in the ownership of the Company's stock in the future, principally relating to a change in control. Management has considered this factor in reaching its conclusion that it is "more likely than not" that future taxable income will be sufficient to realize fully the deferred tax asset reflected on the Balance Sheet.

BUSINESS

GENERAL

The Company designs, develops, manufactures, sells and supports complete nacelle and pylon systems for large aircraft engines. The Company has over 50 years of experience in the aerospace industry and is the leading independent

supplier of nacelle and pylon systems to the world's major commercial airframe and engine manufactures ("OEMs"). Rohr manages projects from the early design stage through production and systems integration to lifetime customer support. In addition, the Company has the right to provide customer and product support directly to approximately 145 airlines around the world, including on-site field services and the sale of spare parts.

Nacelles are aerodynamic structures which surround and attach jet engines to aircraft. A nacelle system generally includes the nose cowl or inlet, fan cowl, nozzle systems, thrust reverser and engine build-up. Pylons (sometimes referred to as struts) are structures that attach the jet engines to the aircraft. Nacelle and pylon systems are highly engineered, critical to fuel efficiency and integral to all of the key interfaces between the jet engine and the airframe.

The Company believes that it is competitively well-positioned in its core business. Management estimates that the Company supplied, by value, approximately 45% of the nacelle systems and 25% of the pylons for all large commercial aircraft produced worldwide in 1993, including products represented on the Boeing 737, 747, 757 and 767, the Airbus A300, A310, A320, A321, A330 and A340, and the McDonnell Douglas MD-80, and MD-11. The Company attributes its strong market position to its leading technologies, its focus on a narrow product line and its competitive cost structure. Management believes that this market position is protected by (i) long-term contracts including some life-of-program agreements, (ii) substantial costs for the airframe or engine OEMs to change supply sources, (iii) significant up-front design, development, tooling and certification costs which must be borne before production on a program may begin and (iv) a strong reluctance by airlines to support different nacelle systems manufactured by more than one supplier in their fleets.

MARKETS

Commercial Airline Industry

Commercial airlines' demand for new aircraft is highly dependent upon consumer demand for air travel, stability of fuel and ticket prices, replacement of older aircraft (which is influenced by the time required for, and the economics of, compliance with noise and maintenance regulations), the availability of temporarily deactivated aircraft, and the financial capabilities of the airlines and leasing companies to accept ordered aircraft and to exercise aircraft purchase options. Such demands and capabilities historically have been related to the stability and health of the United States and world economies. Since the production of aircraft can take up to two years, production in the aircraft manufacturing industry (including production by subcontractors such as the Company) can lag behind changes in the general economy.

In 1990 through 1992, airlines' passenger capacity increased rapidly as the commercial aircraft industry produced record numbers of aircraft, peaking with 830 aircraft in 1991. During this same period, the United States and world economies experienced recession and slow growth, United States scheduled airlines reported operating losses averaging approximately \$2 billion per year, while non-United States scheduled airlines reported significantly reduced profits. In 1991, United States and world airline passenger traffic decreased by 1.9% and 2.8%, respectively. This was the first year in the history of the industry that world airline passenger traffic had decreased. As a result of these conditions, orders for new aircraft slowed substantially and some existing orders and options for new commercial aircraft were cancelled or rescheduled to later dates.

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In 1993, United States scheduled airlines achieved approximately \$1 billion of operating profit. In addition, world airline passenger traffic grew by 6.9% in 1992 and 4.5% in 1993. Industry analysts have predicted that worldwide airline passenger traffic will grow approximately 5% to 6% per year over the long-term.

The following table sets forth the worldwide revenue passenger miles ("RPMs") and the percentage growth in RPMs, as reported in the March 1993 Boeing Current Market Outlook--World Market Demand and Airplane Supply Requirements, and the number of commercial aircraft (over 100 passengers), as reflected in Boeing World Jet Airplane Inventory Year-End 1992 (after adjustment for deliveries of aircraft to the military), delivered during each of the last 15 calendar years.

<TABLE>
<CAPTION>

COMMERCIAL

| YEAR | WORLD RPMS (IN BILLIONS) | PERCENT GROWTH IN RPMS | AIRCRAFT (OVER 100 PASSENGERS) DELIVERED |
|-----------|-----------------------------|------------------------------|---|
| <S> | <C> | <C> | <C> |
| 1979..... | 645.4 | 12.0% | 407 |
| 1980..... | 652.0 | 1.0 | 442 |
| 1981..... | 662.4 | 1.6 | 431 |
| 1982..... | 683.7 | 3.2 | 287 |
| 1983..... | 714.9 | 4.6 | 320 |
| 1984..... | 771.2 | 7.9 | 265 |
| 1985..... | 831.1 | 7.8 | 346 |
| 1986..... | 888.0 | 6.8 | 393 |
| 1987..... | 983.9 | 10.8 | 418 |
| 1988..... | 1061.2 | 7.9 | 511 |
| 1989..... | 1097.6 | 3.4 | 563 |
| 1990..... | 1165.7 | 6.2 | 671 |
| 1991..... | 1133.6 | (2.8) | 830 |
| 1992..... | 1211.8 | 6.9 | 785 |
| 1993..... | 1298.7(a) | 4.5(a) | 628(b) |

</TABLE>

- - - - -

(a) Estimated by the Company based upon data for the first eight months of fiscal 1993 as reported by The Airline Monitor.

(b) Based upon Company estimates.

Commercial Aircraft Manufacturing Industry

As shown above, aircraft deliveries have been declining. The industry delivered 830 new commercial transport aircraft in 1991, 785 in 1992 and 628 in 1993. In response to the deferral and cancellation of orders from their customers, airframe and engine manufacturers have rescheduled future production levels, laid off workers, shortened employee work periods, and passed production slowdowns on to their suppliers, including the Company. Although aircraft order backlog remains relatively high, excess capacity currently exists in the airline industry due to the high number of deliveries in the early 1990s, unused aircraft which were previously delivered and the weakened condition of the airline industry. In connection with the current contraction in the commercial aircraft industry, subcontractors such as the Company have been experiencing pressures from their customers to reduce prices. The Company, in turn, is exerting similar pressure on its own suppliers to reduce prices and thus enable the Company to manufacture products at lower costs. The Company's commercial airline customers have also reduced their spare parts inventory levels. The Company expects that orders for and deliveries of commercial aircraft will continue to be affected through calendar 1995 by the adverse United States and world economic conditions which existed in recent periods.

Government Sales

The Company's government business is declining as a result of the completion of older production programs and, in the case of the Titan rocket motor casing program, reduced demand. Government business represented 12% of the Company's sales for the six months ended January 30, 1994, as compared to 13% in fiscal 1993, 14% in fiscal 1992 and 20% in fiscal 1991.

CONTRACTS

Most of the Company's major commercial contracts establish a firm unit price, subject to cost escalation, over a number of years or, in certain cases, over the life of the related program. Life-of-program agreements generally entitle the Company to work as a subcontractor in the program during the entire period the customer produces its aircraft or engine. While the customer retains the right to terminate these long-term and life-of-program arrangements, there are generally significant costs for doing so.

The Company's long-term contracts generally contain escalation clauses for revising prices based on published indices which reflect increases in material and labor costs. Furthermore, in almost all cases, when a customer orders production schedule revisions (outside of a range provided in the contract) or design changes, the contract price is subject to adjustment. These long-term contracts provide the Company with an opportunity to obtain increased profits if the Company can improve production efficiencies over time, and the potential for significant losses if it cannot produce the product for the agreed upon price.

The Company's other commercial contracts generally provide a fixed price for a specified number of units which, in many cases, are to be delivered over a specified period of time. Under these contracts, prices are re-negotiated for each new order. As a result, the Company has the opportunity to negotiate price increases for subsequent units ordered if production costs are higher than expected. The Company's customers, however, may seek price reductions from the Company in connection with any new orders they place.

On its longer-term contracts, the Company bases initial production prices on estimates of the average cost for a portion of the units which it and its customer believe will be ordered. Generally, production costs on initial units are substantially higher during the early years of a new contract or program, when the efficiencies resulting from learning are not yet fully realized, and decline as the program matures. Learning typically occurs on a program as tasks and production techniques become more efficient through repetition of the same manufacturing operation and as management implements actions to simplify product design and improve tooling and manufacturing techniques. If the customer orders fewer than the expected number of units within a specified time period, certain of the Company's contracts have repricing clauses which increase the prices for units that have already been delivered. However, other contracts do not include such repricing provisions and force the Company to bear certain market risks. The Company analyzed the potential market for the products under such contracts and agreed to prices based on its estimate of the average costs for the units it expected to deliver under the program.

Many of the Company's contracts have provided for the recovery of a specified amount of nonrecurring, pre-production costs, consisting primarily of design and tooling costs. In some cases, a significant portion of such pre-production costs have been advanced by the customer. However, in negotiating some contracts, the Company has agreed to defer recovery of pre-production costs and instead to recover a certain amount of such costs with the sale of each production unit over an agreed number of production units plus spare equivalents. In addition, on some of these contracts, based on its analysis of the potential market for the products covered by such contracts, the Company agreed to amortize pre-production costs over a number of units which was larger than the anticipated initial fabrication orders without the protection of a repricing clause or guaranteed quantities of orders. On

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other commercial contracts, the Company receives advance payments with orders, or other progress or advance payments, which assist the Company in meeting its working capital requirements for inventories. In government contracts, the Company receives progress payments for both pre-production and inventory costs. To reduce its pre-production and inventory requirements and market risks, the Company has subcontracted substantial portions of several of its programs. See "--Subcontractors."

In accordance with practices in the aircraft industry, most of the Company's commercial orders and contracts are subject to termination at the convenience of the customer and on many programs the tooling and design prepared by the Company are either owned by the customer or may be purchased by it at a nominal cost. The contracts generally provide, upon termination of firm orders, for reimbursement of costs incurred by the Company, plus a reasonable profit on the work performed. The costs of terminating an entire contract or program can be significantly greater for the customer than the costs of terminating specific firm orders. All of the Company's government contracts are subject to termination at the convenience of the government. In such a situation, the Company is entitled to recover the costs it incurred prior to termination, plus a reasonable profit on the work performed. If a government contract is terminated for default, the government's remedies against the Company are similar to those for breach of a commercial contract.

PRODUCTS

General

The Company designs and manufactures nacelle systems, nacelle components, pylons, non-rotating components for jet engines, and other components for commercial, military and business aircraft. A nacelle system generally includes the nose cowl or inlet, fan cowl, nozzle systems, thrust reverser and EBU. The nacelle houses electrical, mechanical, fluid and pneumatic systems together with various panels, firewalls and supporting structures; the aircraft engine (which is provided by the customer); and engine equipment such as electrical generators, starters, fuel pumps and oil coolers (which are purchased or customer-furnished). The Company also performs EBU by assembling nacelle systems and the related electrical, mechanical, fluid and pneumatic systems onto core aircraft engines.

The following page contains a picture of major propulsion system components, including the nacelle system, jet engine and pylon.

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PROPULSION SYSTEM COMPONENTS

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During fiscal 1993, sales to the commercial (including business jets) and government (military and space) aerospace industries were approximately 87% and 13% of sales, respectively.

Commercial

The Company manufactures nacelle systems (including thrust reversers), nacelle components and related parts for commercial aircraft pursuant to the customer's design or to the Company's design based on the customer's specifications. In addition, beginning in approximately 1985, the Company expanded its role and became a systems integrator for nacelle systems on several programs, with responsibility for the integration and management of the design, tooling, manufacture and delivery of the complete nacelle system. Approximately 85% of the existing commercial aircraft fleet contain one or more Company products as part of their nacelle, thrust reverser or pylon systems.

The following tables identify all of the large commercial aircraft currently in production or committed to production, list all of the engine options available on such aircraft, and identify with an "X" the components which the Company delivers on each aircraft and engine combination.

CURRENT NARROW-BODY AIRCRAFT

<TABLE>
<CAPTION>

| AIRCRAFT | ENGINE | NACELLE | | | | THRUST | | |
|-----------------------------|----------------|-----------|----------|-----------|---------------|----------|----------|----------|
| | | NOSE COWL | FAN COWL | CORE COWL | NOZZLE & PLUG | EBU | REVERSER | PYLON |
| <S> Boeing 737-3/4/500 | <C> CFM56-3 | <C> X | <C> X | <C> . | <C> . | <C> . | <C> . | <C> . |
| Boeing 737-700 | CFM56-7 | * | * | . | . | . | . | . |
| Boeing 757 | RB211-535 | . | X | . | X | . | X | X |
| | PW2037 | . | . | . | . | . | . | X |
| McDonnell Douglas MD-80/-87 | JT8D-209/-217 | X | X | . | . | X | X | X |
| McDonnell Douglas MD-90 | V2500 | X | X | . | X | X | X | . |
| Airbus A319 | CFM56-5 | X | X | . | X | X | X | . |
| | V2500 | X | X | . | X | X | X | . |
| Airbus A320 | CFM56-5 | X | X | . | X | X | X | . |
| | V2500 | X | X | . | X | X | X | . |
| Airbus A321 | CFM56-5 | X | X | . | X | X | X | . |
| | V2500 | X | X | . | X | X | X | . |
| British Aerospace BAe 146 | ALF502 | . | . | . | . | . | . | . |
| Fokker 100 | RR TAY | . | . | . | . | . | . | . |

* The Company is negotiating with Boeing to supply these components under a directed procurement.
. This nacelle configuration does not contain this component.

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CURRENT WIDE-BODY AIRCRAFT

<TABLE>
<CAPTION>

NACELLE

| AIRCRAFT | ENGINE | NOSE FAN | | CORE NOZZLE | | THRUST | | EBU REVERSER PYLON |
|-------------------------|----------------|-----------|-----------|-------------|-----|----------|-------|--------------------|
| | | COWL COWL | COWL COWL | & PLUG | EBU | REVERSER | PYLON | |
| <S> Boeing 747 | <C> CF6-80C | <C> X | <C> X | <C> X | <C> | <C> | <C> | <C> |
| | PW4000 | | | | | | | |
| | RB211-524G | | | | X | | | |
| Boeing 767 | CF6-80C | X | X | X | | | | |
| | PW4000 | | | | | | | |
| | RB211-524H | | | | X | | | |
| Boeing 777 | GE90 | | | | X | | | |
| | PW4084 | | | | | | | |
| | TRENT 800 | | | | | | | |
| Airbus A300 | CF6-80C | X | X | X | | X | | |
| | PW4000 | X | X | . | X | X | X | |
| Airbus A310 | CF6-80C | X | X | X | | X | | |
| | PW4000 | X | X | . | X | X | X | |
| Airbus A330 | CF6-80E | X | X | X | | X | | |
| | PW4168 | | | | | | | |
| | TRENT 700 | | | | X | | | |
| Airbus A340 | CFM56-5C2 | X | X | . | X | X | X | |
| McDonnell Douglas MD-11 | CF6-80C2 | X | X | X | | X | | X |
| | PW4000 | X | X | . | X | X | X | X |

</TABLE>

This nacelle configuration does not contain this component.

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Principal Programs

The following descriptions provide more information on certain of the Company's major programs. For more detailed financial data (including the amounts of pre-production and excess-over average inventories at January 30, 1994) for certain programs, see "Notes to the Consolidated Financial Statements--Note 4."

A340

The Company's 1989 contract with CFM International, the manufacturer of the jet engine used on the Airbus A340, is a life-of-program contract. The Company has delivered 182 production units to CFM International through January 30, 1994. The Company's contract establishes prices for the entire contract period, subject to adjustment based on labor and material cost changes in the industry, for each nacelle delivered. If the Company does not recover a contractually specified amount of its nonrecurring costs by June 1997, CFM International will reimburse it for the unamortized portion of such costs (and, correspondingly, the Company will reimburse its subcontractors for the unamortized portions of their investments, to contractually specified amounts, in nonrecurring tooling and design). Although the contract provides for the recovery of recurring costs over 600 units, CFM International only guaranteed the recovery of such costs

for the first 200 units. Accordingly, if the Company sells fewer than 600 units, it would not have manufactured enough units to bring its costs down to anticipated levels and in such case would not recover all of its recurring manufacturing costs. This is the only nacelle installed on the A340 aircraft. The Company acts as the systems integrator on this program and has subcontracted most of the A340 nacelle production to third parties. Generally, the Company's subcontractors have assumed the market risk associated with the failure to sell sufficient units to permit full recovery of all of their manufacturing costs if less than 600 units are delivered. The Company performs engine build-up for the CFM International engine used with this nacelle at its factory in Toulouse, France. The Company has the right to sell A340 nacelle spare parts directly to the airlines.

CF6-80C

Under the contract for the CF6-80C nacelle program entered in 1982 with General Electric, the Company supplies the nacelle system, excluding the thrust reverser, nozzle and plug, for installation with the General Electric CF6-80C engine on the Airbus A300 and A310 and the McDonnell Douglas MD-11. In total, the Company has delivered 1,499 production units through January 30, 1994. This is a life-of-program agreement, although General Electric retains the right to seek bids on the design and production of significantly modified CF6-80C components. In addition, since 1983, the Company has sold CF6-80C nacelle components directly to Boeing (under a license agreement with General Electric) for installation with General Electric engines on Boeing 747 and 767 aircraft. The Company's contract with Boeing runs through 1995; Boeing has an option to renew the contract at that time. The sales prices to General Electric and Boeing are established for the life of the program, subject to adjustment based on material and labor cost changes in the industry. The Company has the right to sell CF6-80C spare parts directly to the airlines. Although the Company subcontracts some portion of this contract, most of the production effort is performed by the Company.

CFM56

The Company acts as a systems integrator to provide the nacelle system to Airbus for the CFM International engine installed on the A320 and A321 aircraft and to be installed on the future A319 aircraft. Since entering the contract in 1984, the Company has delivered 626 production CFM56 nacelles through January 30, 1994. As on other programs in which the Company acts as systems integrator, the Company subcontracts a major portion of the CFM56 nacelle system effort to third parties. The Company also manufactures the inlet barrels for the nacelle. It also performs engine build-up for this engine and nacelle combination at its factory in Toulouse, France and intends to perform

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engine build-up for a version of this engine and nacelle combination at its factory in Hamburg, Germany. The Company's sales prices to Airbus are determined for a combined total of 2,000 units, subject to adjustment based on labor and material cost changes in the industry. The Company has the right to sell CFM56 nacelle system spare parts directly to airlines.

MD-11

Under its 1988 contract with McDonnell Douglas for the MD-11 pylon, the Company supplies the wing and tail pylons that attach the General Electric CF6-80C and Pratt & Whitney PW4000 nacelles onto the McDonnell Douglas MD-11 jumbo jet. In total, the Company has delivered 364 production units through January 30, 1994. The contract entitles the Company to supply the first 900 pylons (i.e. 300 shipsets) required by McDonnell Douglas. The contract establishes prices for the units to be delivered, subject to adjustment based on labor and material cost changes in the industry. On the basis of its market analysis of demand for the MD-11 aircraft, the Company accepted certain market risks with respect to the engineering, development and flight test costs on the MD-11 pylon program. The Company subcontracts the wing pylon structure and aerodynamic pylon fairings. The Company's subcontractor assumed the market risk associated with the pre-production costs for the subcontracted work. The Company produces the tail pylon structure, installs all electrical, hydraulic and pneumatic systems on the wing and tail pylons and provides pylon product support (including the sale of spare parts) directly to the airlines who purchase the MD-11.

MD-90

The Company acts as a systems integrator for the nacelle used with the International Aero Engines V2500 engine on the McDonnell Douglas MD-90, an aircraft currently undergoing flight certification. The Company has delivered

only the initial certification units on this program. The first production units are scheduled for delivery in mid-1994. As with other programs on which it acts as a systems integrator, the Company subcontracts a substantial portion of the MD-90 nacelle effort to third parties, retaining production of the nozzle and other parts and engine build-up services. The Company's 1990 contract with International Aero Engines specifies that the Company shall be the sole source for the first 750 MD-90 nacelles. The Company's contract establishes prices, subject to adjustments based on labor and material cost changes in the industry, for MD-90 nacelles through the year 2010. This is the only engine and nacelle combination used on the MD-90. Based upon its analysis of the market for the MD-90, the Company accepted certain market risks in the contract for this nacelle. As a result, if the Company sells fewer MD-90 nacelles than it assumed for pricing purposes, it would not receive sufficient payments from International Aero Engines to offset its pre-production costs and would not receive retroactive price increases to compensate it for production costs on delivered units that are higher than expected average production costs over the life of the program. The Company's subcontractors on the MD-90 nacelle have assumed those market risks associated with pre-production and higher-than-average initial production costs on the components they manufacture. The Company has the right to sell MD-90 nacelle spare parts directly to the airlines.

PW4000

Under the PW4000 nacelle program, the Company produces substantially the entire nacelle system, including thrust reverser (except for the tail fan cowl for the MD-11, which is subcontracted). An existing contract was amended in 1985 to include this program, and the Company has delivered 556 production units to its customer, Pratt & Whitney, through January 30, 1994. The Company is currently developing design changes intended to result in cost savings on this program. The PW4000 nacelle is installed on the Airbus A300 and A310 and the McDonnell Douglas MD-11. The Company has the right to produce PW4000 nacelles through 2002 and has negotiated prices, subject to adjustment based on cost changes in the industry, through the 1,117th unit (or through the year 2002,

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if sooner). The contract provides for an equitable price adjustment if 500 units are not delivered after January 1993 and prior to December 31, 2002. The Company sells PW4000 spare parts to Pratt & Whitney, which remarkets them to the airlines.

RB211-535

Since entering a production contract with Rolls-Royce in 1978, the Company has delivered approximately 708 production units of the RB211-535 nacelle through January 30, 1994. The Company manufactures substantially all of the components under this program, which includes the fan cowl, nozzle and plug and thrust reverser for installation on Boeing 757 aircraft. Under the contract, the Company has the right to produce the nacelle through the earlier of January 2001 or the delivery of 1,000 units. The Company's contract gives it the right to compete to produce variations of RB211-535 nacelle components for installation on other aircraft. It is possible that the RB211-535 engine and nacelle may be installed as replacement equipment on the Tupolov 204 to improve its performance and efficiency. The Company's contract with Rolls-Royce establishes prices for the entire contract period, subject to adjustment based on labor and material cost changes in the industry. The Company has the right to sell RB211-535 nacelle spare parts directly to the airlines.

V2500

The Company also acts as a systems integrator on the nacelle it provides for the International Aero Engines V2500 engine. It subcontracts a major portion of the V2500 nacelle effort to third parties. The Company manufactures the thrust reverser inner fixed structure and the nozzle and plug, and performs engine build-up for this engine and nacelle combination at its factories in Toulouse, France and Hamburg, Germany. This engine and nacelle combination is installed on the Airbus A320 and A321 aircraft. Since entering the contract in 1985, the Company has delivered 327 production V2500 nacelles to International Aero Engines through January 30, 1994. The Company's sales prices to International Aero Engines are established for the entire contract period, subject to adjustment based on labor and material cost changes in the industry. Based upon its analysis of the market for this engine and nacelle combination, the Company accepted certain market risks in the contract for this nacelle. As a result, if the Company sells fewer V2500 nacelles than it assumed for pricing purposes, it may not receive sufficient payments from International Aero Engines to offset its pre-production costs (primarily tooling and design). In addition, the

Company would have delivered units at prices below the expected average production costs over the life of the program and may not receive retroactive price increases on the delivered units to reflect their actual costs. The Company's subcontractors on the V2500 nacelle have assumed those market risks associated with pre-production and higher-than-average initial production costs for the components they manufacture. The contract, which was entered into in March of 1985, provides that it may be terminated by either party upon two years' written notice, but not earlier than ten years from the contract date. In accordance with that provision, the Company has notified International Aero Engines that it will not continue the program under the current contractual terms for orders received after mid-year 1995. The Company and International Aero Engines are discussing possible alternative contractual arrangements under which the Company would continue on this program. The Company has the right to sell V2500 nacelle spare parts directly to the airlines.

Government (Military and Space)

For military aircraft, the Company manufactures nacelles for the Lockheed Corporation ("Lockheed") C-130 propjet transport aircraft and nacelle components for re-engining of existing Boeing KC-135 military aerial refueling tankers. For the U.S. space program, the Company is delivering solid fuel rocket motor nozzles and insulated casings for boosters which are used on the Titan Space Launch Vehicle.

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Spare Parts

The Company sells spare parts for both commercial and military aircraft, including those for aircraft in use but no longer in production. Such sales were approximately \$227 million in fiscal 1991, \$192 million in fiscal 1992, \$169 million in fiscal 1993 and \$66 million in the first six months of fiscal 1994. The Company generally attributes recent reductions in spares sales to the surplus aircraft in the current marketplace. As a result of such surplus, aircraft deliveries have declined and the initial spares sold to support newly delivered aircraft have also declined. In addition, airlines are maintaining lower spares levels; the existence of surplus aircraft has reduced the need for spares supplies sufficient to keep an airline's entire fleet in operation. Also, improved production quality appears to have reduced spares requirements.

Historically, the Company has sold spare parts for commercial programs to airframe or engine manufacturers which then resold them to the end user. However, in recent years, under certain programs, the Company has acquired the right from its customers to sell spare parts directly to airlines (although on certain programs royalty payments to its customers are required). The contracts that grant these rights to the Company generally require that the Company provide technical and product support directly to the airlines. Thus, the Company has the right to provide customer and product support directly to approximately 145 airlines worldwide. The Company's direct sales of spare parts to the airlines are expected to increase in the future as nacelle programs on which the Company sells spare parts directly to the airlines mature and as the aircraft using those nacelles age. Generally, the Company earns a higher margin on the direct sale of spare parts to airlines than it does on the sale of spare parts to prime contractors (for resale to the airlines). Prices for direct spare part sales are higher than prices for spare parts sold to prime contractors, in part, because of additional costs related to the technical and customer support activities provided to the airlines. The Company's direct sales of spare parts as a percentage of total sales of spare parts were 48.7%, 36.6%, 27.4% and 18.8% in the first half of fiscal 1994 and in fiscal 1993, 1992 and 1991, respectively.

PROGRAM FUNDING

The highly competitive nature of the aerospace market has required the Company to commit substantial financial resources, largely for working capital, to participate with its customers on certain long-term programs. Those working capital requirements consist primarily of nonrecurring pre-production costs such as design and tooling, recurring costs for inventories and accounts receivable.

In some cases, a significant portion of the pre-production costs have been advanced by the customer. However, in negotiating some contracts, the Company has agreed to defer recovery of pre-production costs and instead to recover a certain amount of such costs with the sale of each production unit over an agreed number of production units plus spares equivalents. On some commercial contracts, the Company receives advance payments with orders, or other progress or advance payments, which assist the Company in meeting its working capital

requirements for inventories. In government contracts, the Company receives progress payments for both pre-production and inventory costs. To reduce both its pre-production funding requirements and the build-up of program inventories, the Company has entered into agreements with subcontractors to provide a portion of the program funding needs and has subcontracted to these entities substantial portions of many of its programs. See "--Subcontractors." Advances and progress payments have varied in the past and are subject to change in the future based on changes in both commercial and government procurement practices and governmental regulations. Any future change could affect the Company's need for program funding.

Accounts receivable balances vary in accordance with various payment terms and other factors including the periodic receipt of large payments from customers for reimbursement of nonrecurring costs or for amounts which had been deferred pending aircraft certification.

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Given the large number of major commercial aircraft programs introduced since 1985, and the present industry environment, the Company expects few new programs to be introduced within the next several years and, accordingly, the Company believes that its financing requirements for new programs have been reduced as compared to prior periods.

The Company's primary sources of program funding have been funds generated from operations and borrowings. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Liquidity and Capital Resources."

MANUFACTURING

The Company's products are manufactured and assembled at its facilities in the United States and Europe by an experienced workforce. The Company considers its facilities and equipment generally to be in good operating condition and adequate for the purpose for which they are being used. In addition, it has a substantial number of raw material suppliers and numerous subcontractors to produce components, and in some cases, major assemblies.

The Company has state-of-the-art capabilities, and one of the largest capacities in the aircraft industry, for metal and composite bonding of lightweight honeycomb panels used in its nacelles, pylons and thrust reversers. In its bonding process, the Company uses autoclaves (industrial ovens), which are up to 20 feet in diameter and 35 feet long, to cure adhesives and composites under controlled pressures up to 20 atmospheres and temperatures up to 850 degrees Fahrenheit. The Company also employs other heavy equipment, such as fluid forming presses which use highly pressurized oil to form sheet metal against single-sided dies at pressures up to 20,000 pounds per square inch and other traditional hydraulic forming equipment, to create the highly specialized parts used in its products. The Company uses state-of-the-art superplastic forming to heat metal until it is pliable and then to form it under gas pressure into a complex part; utilizes advanced laser cutting in a variety of applications; and has established modern assembly operations in its satellite plants.

The Company's European final assembly sites, which are located adjacent to the Company's major European customer, Airbus, allow the Company to respond quickly to this customer's needs. The Company believes that these European sites provide it with advantages in obtaining certain contracts with Airbus because they allow the Company to perform a portion of the required work in Europe.

PRINCIPAL CUSTOMERS

Rohr conducts substantial business with each of the three major commercial airframe manufacturers: Boeing, Airbus and McDonnell Douglas. In addition, Rohr conducts business with each of the major commercial jet engine manufacturers: General Electric, Rolls-Royce, Pratt & Whitney, CFM International (a corporation jointly owned by General Electric and Societe Nationale d'Etude et de Construction de Moteurs d'Aviation) and International Aero Engines (a corporation owned by Rolls-Royce, Pratt & Whitney, Fiat Aviazione, SpA, Japanese Aero Engines Corporation and MTU Motoren und Turbinen Union Munchen GmbH). With respect to government (military and spares) sales, the Company's major customers include Boeing, Lockheed, United Technologies Corporation (Chemical Systems Division) and the United States government.

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The Company's direct sales to its major customers, including related program spares, expressed as a percentage of total sales, during the following periods are summarized below:

<TABLE>
<CAPTION>

| | SIX MONTHS ENDED | | YEAR ENDED JULY 31, | | |
|---------------------------------|---------------------|---------------------|------------------------|------|------|
| | JANUARY 30, 1994 | JANUARY 31, 1993 | 1993 | 1992 | 1991 |
| | <C> | <C> | <C> | <C> | <C> |
| Pratt & Whitney..... | 17% | 19% | 17% | 15% | 16% |
| General Electric..... | 16 | 12 | 14 | 12 | 12 |
| International Aero Engines..... | 15 | 8 | 9 | 7 | 4 |
| CFM International..... | 9 | 8 | 8 | 2 | -- |
| McDonnell Douglas..... | 8 | 13 | 11 | 18 | 14 |
| Boeing..... | 8 | 11 | 11 | 15 | 14 |
| Rolls-Royce..... | 8 | 6 | 8 | 7 | 8 |
| Lockheed..... | 4 | 2 | 3 | 3 | 3 |
| Airbus Industrie..... | 2 | 8 | 6 | 8 | 12 |
| U.S. Government*..... | 1 | 1 | 1 | 2 | 4 |
| Grumman..... | 0 | 0 | 0 | 1 | 6 |
| Other..... | 12 | 12 | 12 | 10 | 7 |
| | --- | --- | --- | --- | --- |
| | 100% | 100% | 100% | 100% | 100% |

</TABLE>

* Total sales to the U.S. Government (including direct sales and indirect sales through prime contractors) accounted for 12%, 11%, 13%, 14% and 20% for the first six months in fiscal 1994 and 1993, and in fiscal 1993, 1992 and 1991, respectively.

The Company's percentage of total sales by customer varies from period to period based upon the mix of products delivered in such periods.

Commercial products sold by the Company to jet engine manufacturers are ultimately installed on aircraft produced by one of the three major commercial airframe manufacturers. Sales to foreign customers accounted for 23%, 25%, 25%, 22% and 21% for the first six months of fiscal 1994 and 1993, and for fiscal 1993, 1992 and 1991, respectively.

BACKLOG

The Company's backlog is significant to its business because the production of most Company products involves a long lead time from order to shipment date. Firm backlog represents the sales price of all undelivered units for which the Company has fabrication authority. Firm backlog includes units ordered by a customer although the Company and the customer have not yet agreed upon a sales price. In such cases, the Company records in backlog an amount it believes (based upon all available information) is a reasonable price estimate. The Company also reports anticipated backlog, which represents the sales price of units which the Company expects (based upon all available information) that its customers will order under existing contracts and the Company will deliver within the next seven years.

The Company's firm backlog at January 30, 1994, was approximately \$1.3 billion, compared to \$1.4 billion at July 31, 1993. Of such backlog, approximately \$0.4 billion is scheduled for delivery on or before July 31, 1994, with the balance to be delivered in subsequent periods. A portion of the Company's expected sales from January 30, 1994, through July 31, 1994, is not included in firm backlog. Anticipated backlog approximated \$2.7 billion at January 30, 1994 compared to \$2.6 billion at July 31, 1993.

All of the Company's firm and anticipated backlog is subject to termination or rescheduling at the customer's convenience. The Company's contracts generally provide for reimbursement of costs incurred, plus a reasonable profit on such costs, with respect to any firm orders that are terminated. Historically, it has been rare for a customer to cancel units in firm backlog because of its obligations to the Company with respect to such units and its obligations to suppliers of components other than nacelles and pylons, who frequently are producing concurrently components for use with the units ordered from the Company.

MARKET SHARE AND COMPETITION

The Company believes that, based upon its estimates of market values, it supplied approximately 45% of the nacelle, thrust reverser and engine build-up products (approximately 70% excluding products produced by Boeing for its own aircraft), and over 25% of the jet engine pylons (approximately 90% excluding pylons produced by Boeing and a partner of Airbus for Boeing and Airbus aircraft, respectively), delivered to the commercial aircraft market in 1993. The Company's share of these market segments includes the value of products produced by the Company's subcontractors and is subject to fluctuation each year depending upon the mix of aircraft models delivered to customers. Approximately 85% of the existing commercial aircraft fleet contain one or more Company products on their nacelle, thrust reverser or pylon systems. The Company sells products and services to the three major commercial airframe manufacturers, to the five major jet engine manufacturers and, in the case of spare parts and certain product support services, to a substantial number of airlines. The Company's commercial products represented 87% of its business in the fiscal year ended July 31, 1993. Market discussions and references to aircraft production exclude consideration of the markets in the former U.S.S.R.

Over the next several years, the Company expects its key subcontractors to produce components and, in some cases, major assemblies, representing approximately one-third of the value of the products and services to be delivered by the Company during such period. See "Subcontractors."

The Company's principal competition is Boeing (which in addition to being a Company customer also manufactures nacelle systems and pylons for its own aircraft), other significant aerospace corporations who have development and production experience with respect to portions of the nacelle system and the companies to whom the Company has subcontracted various components and who could (and have) bid on contracts in competition with the Company. See "--Subcontractors." Military aerospace contractors are also potential competitors, as excess capacity created by reductions in defense spending could cause some of these contractors to look to expand in commercial markets.

The Company believes that its capabilities and technology, which range from research and development through component design and testing, flight certification assistance, component production and integration and airframe production line assistance, contribute significantly to its market position. The Company also believes that its contractual rights to participate on programs for long periods of time or, in some cases, over the life of programs also contribute to the maintenance of its market position. See "--Contracts."

Even with respect to its shorter term contracts, the Company is very likely to continue working as a subcontractor for the prime contractors well beyond the end of the existing shorter term contracts. The Company has long standing relationships with all of its significant customers. The Company's continued participation on existing programs provides cost advantages to the prime contractors because it avoids the cost of disassembling, moving, reassembling and recalibrating the customized tooling used to manufacture aerospace products which would be necessary if a program were transferred to a new subcontractor at the end of a short-term contract. In addition, the delays inherent in such transfer are likely to disrupt the prime contractor's own production schedule as the flow of deliveries from the subcontractor is interrupted during the transfer. It is also generally more expensive for a new subcontractor to begin producing products in the middle of an existing program than it is for the Company to continue producing the required products. A new subcontractor's employees must learn program specific tasks with which the Company's employees will already be familiar. See "Contracts." As a result of all of these factors, it is very unusual for a prime contractor to shift a major aerospace subcontract from one manufacturer to another at the end of a short-term contract.

Competitive factors include price, quality of product, design and development capability, ability to consistently achieve scheduled delivery dates, manufacturing capabilities and capacity, technical

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expertise of employees, the desire or lack thereof of airframe and engine manufacturers to produce certain components in-house, and the willingness, and increasingly the ability, of the Company and other nacelle manufacturers to accept financial and other risks in connection with new programs.

RESEARCH AND DEVELOPMENT

The Company's research and development activities are designed to improve its

existing products and manufacturing processes, to enhance the competitiveness of its new products, and to broaden the Company's aerospace product base.

Most of its product development is funded through regular production contracts. The Company developed the world's first all composite nacelle and its large cascade thrust reverser technology under such contracts. The Company also performs self-funded research and development through which it developed proprietary products which control noise and prevent ice formation on nacelles.

The Company seeks research and development contracts from the U.S. government and from commercial customers in targeted areas of interest such as composite materials and advanced low-cost processing and joining of new materials. From time to time, the Company also enters into joint research and development programs with its customers, such as its existing laminar flow nacelle study, which seeks to significantly reduce the aerodynamic drag of nacelles and thereby reduce fuel consumption.

PATENTS AND PROPRIETARY INFORMATION

The Company has obtained patents and developed proprietary information which it believes provide it with a competitive advantage. For example, the Company holds patents on the DynaRohr family of honeycomb sound attenuation structures, the state-of-the-art RohrSwirl system which prevents ice formation on the leading edges of nacelles and bonding processes for titanium and other metals. In addition, the Company has developed proprietary information covering such matters as nacelle design, sound attenuation, bonding of metallic and advanced composite structures, material specifications and manufacturing processes. The Company protects this information through invention agreements and confidentiality agreements with its employees and other third parties. Although the Company believes that its patents and proprietary information allow it to produce superior products, it also believes that the loss of any such patent or disclosure of any item of proprietary information would not have a material adverse effect on the Company.

RAW MATERIALS AND SUPPLIERS

The principal raw materials used by the Company are sheet, plate, rod, bar, tubing, and extrusions made of aluminum, steel, Inconel and titanium; electrical wire; rubber; adhesives; and advanced composite products. The principal purchased components are aircraft engine equipment, custom machined parts, sheet metal details, and castings and forgings. All of these items are procured from commercial sources. Supplies of raw materials and purchased parts historically have been adequate to meet the requirements of the Company. However, from time to time, shortages have been encountered, particularly during high industry production and demand. While the Company endeavors to assure the availability of multiple sources of supply, there are many instances in which, either because of a customer requirement or the complexity of the item, the Company may rely on a single source. The failure of any of these single source suppliers or subcontractors to meet the Company's needs could seriously delay production on a program. The Company monitors the delivery performance, product quality and financial health of its critical suppliers, including all of its single source suppliers. Over the last ten years, which includes the period from 1987 through 1991 when the Company's sales grew rapidly, there have been occasions of periodic, short-term delays from suppliers, but none of these delays has had a material adverse effect on the Company or its ability to deliver products to its customers.

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SUBCONTRACTORS

Both to reduce the burden and risk of program investments, and also in some cases to participate in foreign programs, the Company has subcontracted the design, development and production of substantial portions of several of its major contracts to other foreign and domestic corporations. In return, those companies provided a portion of the investment and assumed a portion of the risk associated with various of the Company's contracts. See "--Products-- Commercial," "--Market Share and Competition" and "--Program Funding."

The Company's performance and ultimate profitability on these programs is dependent on the performance of its subcontractors, including the timeliness and quality of their work, as well as the ability of the Company to monitor and manage its subcontractors.

EMPLOYEES

At January 30, 1994, the Company had approximately 5,150 full-time employees, of whom approximately 1,710 were represented by the International Association

of Machinists and Aerospace Workers, and approximately 190 were represented by the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America. Collective bargaining agreements between the Company and these labor unions expire on February 11, 1996 and October 29, 1995, respectively. The Company considers its relationship with its employees generally to be satisfactory.

PROPERTIES

All owned and leased properties of the Company are generally well maintained, in good operating condition, and adequate and sufficient for the Company's business. The Company's properties are substantially utilized; however, due to the downturn in the aerospace industry, the Company has excess manufacturing capacity. All significant leases (except for leases associated with industrial revenue bond financings) are renewable at the Company's option on substantially similar terms, except for increases of rent which must be negotiated in some cases. See "Notes to the Consolidated Financial Statements--Note 8."

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The following table sets forth the location, principal use, approximate size and acreage of the Company's major production facilities. Those which are owned by the Company and its subsidiaries are owned free of material encumbrances, except as noted below:

<TABLE>
<CAPTION>

| | TYPE OF FACILITY(1) | OWNED | | LEASED | |
|-------------------------|---------------------|-------------------------------------|---------------------|-------------------------------------|---------------------|
| | | APPROXIMATE SQUARE FEET OF FACILITY | APPROXIMATE ACREAGE | APPROXIMATE SQUARE FEET OF FACILITY | APPROXIMATE ACREAGE |
| <S> | <C> | <C> | <C> | <C> | <C> |
| Alabama | | | | | |
| Fairhope(2) (3) | A,B | 123,000 | 70.6 | -- | -- |
| Foley(2)..... | A,B | 341,000 | 163.7 | -- | -- |
| Arkansas | | | | | |
| Arkadelphia(4) | A,B | 225,000 | 65.2 | -- | -- |
| Heber Springs(2)..... | A,B | 161,000 | 70.5 | -- | -- |
| Sheridan(2)..... | A,B | 155,000 | 79.4 | -- | -- |
| California | | | | | |
| Chula Vista..... | A,B,C,D | 2,789,000 | 98.5 | 215,000 | 78.4 |
| Moreno Valley..... | A,B,C | 244,000 | 37.5 | -- | -- |
| Riverside..... | A,B,C,D | 1,150,000 | 75.3 | 152,000 | 15.1 |
| France | | | | | |
| Toulouse/St. Martin... | A,B | 132,000 | 7.0 | 18,000 | 3.2 |
| Toulouse/Gramont(2) ... | A,B | 170,000 | 23.0 | -- | -- |
| Germany | | | | | |
| Hamburg..... | A,B | 28,000 | 5.3 | -- | -- |
| Maryland | | | | | |
| Hagerstown(3) (5) | A,B | 423,000 | 56.8 | 6,200 | -- |
| Texas | | | | | |
| San Marcos..... | A,B | 169,000 | 55.0 | -- | -- |
| Washington | | | | | |
| Auburn(6) | A,B | 87,000 | 23.8 | -- | -- |
| Approximate Totals.... | | 6,197,000 | 831.6 | 391,200 | 96.7 |

</TABLE>

- (1) The letters indicated for each location describe the principal activities conducted at that location: A-Office; B-Manufacturing; C-Warehouse; and D-Research and Testing.
- (2) Subject to a capital lease.
- (3) The Company is in the process of selling or seeking to sell this facility.
- (4) The completion of construction of this facility has been deferred.
- (5) The Company has announced that it will close this facility.
- (6) The Company has sold this facility.

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DIRECTORS AND EXECUTIVE OFFICERS OF THE COMPANY

The names, ages and positions of the directors and officers of the Company are set forth below:

<TABLE>
<CAPTION>

| NAME | AGE | POSITION |
|----------------------------|-----|---|
| <S> | <C> | <C> |
| James J. Kerley..... | 71 | Chairman of the Board |
| Robert H. Rau..... | 57 | President, Chief Executive Officer and Director |
| Wallace Barnes..... | 68 | Director |
| Wallace W. Booth..... | 71 | Director |
| Prof. Eugene E. Covert.... | 68 | Director |
| Wayne M. Hoffman..... | 71 | Director |
| Dr. D. Larry Moore..... | 57 | Director |
| Robert M. Price..... | 63 | Director |
| Dr. William P. Sommers.... | 60 | Director |
| Dr. Jack D. Steele..... | 69 | Director |
| Laurence A. Chapman..... | 45 | Senior Vice President and Chief Financial Officer |
| John R. Johnson..... | 56 | Senior Vice President, Programs and Support |
| Graydon A. Wetzler..... | 52 | Senior Vice President, Operations |
| Richard W. Madsen..... | 55 | Vice President, General Counsel and Secretary |
| Alvin L. Majors..... | 53 | Vice President and Controller |
| Ronald M. Miller..... | 49 | Vice President and Treasurer |

MR. KERLEY became Chairman of the Board, Chief Executive Officer and Chief Financial Officer on January 7, 1993. On April 19, 1993, he relinquished the title of Chief Executive Officer and on October 31, 1993, he relinquished the title of Chief Financial Officer when he ceased being an employee of the Company. He chairs the Finance Committee of the Company's Board of Directors, is a member of its Nomination and Management Succession Committee, and, as the non-employee Chairman of the Board, serves on all other committees of the Board as an ad-hoc, non-voting, member. He retired as Vice Chairman of Emerson Electric Company, St. Louis, Missouri, at the end of 1985, and from its Board of Directors in February 1987, positions he had held since September 1981. He also served as the Chief Financial Officer at Emerson Electric Company from September 1981 to March 1984 and as the Chief Financial Officer of Monsanto Company from September 1971 to August 1981. He has served on the Board of Directors of approximately 25 publicly held companies during his career and currently serves as a director of Sterling Chemicals, Inc.; Kellwood Company; ESCO Electronics Corporation, Borg Warner Automotive, Inc. and DTI Industries, Inc. He has been a director of Rohr since October 1980, and previously served as a director from June 1976 to February 1980.

MR. RAU was elected President and Chief Executive Officer of the Company in April 1993. Prior to joining the Company, Mr. Rau was an Executive Vice President of Parker Hannifin Corporation and for the past ten years served as President of the Parker Berteau Aerospace segment of Parker Hannifin. Parker Berteau designs and produces a broad line of hydraulic, fuel and pneumatic systems and components for commercial, military and general aviation aircraft. He joined Parker Hannifin in 1969, and held positions in finance, program management and general management. Mr. Rau has extensive experience in the aerospace industry. In addition, Mr. Rau is a member of the Board of Governors of the Aerospace Industries Association. He was appointed a director of the Company in April 1993.

MR. BARNES has been the Chairman of Barnes Group Inc. since March 1977, was Chief Executive Officer from 1977 to 1991, and served as President of that company from 1964 to 1977. Barnes Group, headquartered in Bristol, Connecticut, is a publicly traded Fortune 500 company with three groups involved in automotive maintenance and repair parts, precision springs and custom metal parts, and aerospace components for gas turbine engines. He was appointed a director of the Company in February 1989. He is also a director of Aetna Life & Casualty Co., Loctite Corporation, Rogers Corp., and BGI. He serves on the Audit and Ethics Committee of the Company's Board of Directors, its Compensation and Benefits Committee and its Technology Committee.

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MR. BOOTH retired as Chairman of the Board of Ducommun Incorporated, Los Angeles, California, in December 1988. From June 1978 until July 1988 he served as Chairman of the Board, President and Chief Executive Officer and a director of that company. Mr. Booth has been a director of Rohr since February 1982. He is also a director of Litton Industries, Inc.; First Interstate Bank of California; and Navistar International Corporation. He is a Trustee of the University of Chicago. Mr. Booth is also a director of the Children's Bureau Foundation of Southern California. He serves on the Compensation and Benefits Committee of the Company's Board of Directors and its Finance Committee.

PROFESSOR COVERT has been a Professor in the Department of Aeronautics and

Astronautics of the Massachusetts Institute of Technology, Cambridge, Massachusetts, since 1968, and from 1985 to 1990, he served as Department Head. Professor Covert is also a consultant to a number of major corporations as well as to agencies of the United States and foreign governments. He is a director of Allied-Signal Corp. and Physical Sciences, Inc., and a member of the American Institute of Aeronautics and Astronautics. He has been a director of Rohr since December 1986, and serves on the Audit and Ethics Committee of the Company's Board of Directors and its Technology Committee.

MR. HOFFMAN is the former Chairman of Tiger International, Inc., and Flying Tiger Line, Los Angeles, California, having served in those positions beginning in September 1967 until his retirement in March 1986. Between March 1978 and August 1985, he also served as Chief Executive Officer and from August 1973 to August 1985, he served as President of Tiger International, Inc. He is also a director of SunAmerica, Inc., and trustee of Aerospace Corporation. He has been a director of Rohr since December 1982, and serves on the Audit and Ethics Committee of the Company's Board of Directors and its Nomination and Management Succession Committee.

DR. MOORE has been the President and Chief Operating Officer of Honeywell, Inc., a provider of electronic automation and control systems located in Minneapolis, Minnesota, since April 1993. From December 1990, until assuming his current position, he served as Executive Vice President and Chief Operating Officer of that company. Dr. Moore has been employed by Honeywell, Inc., since December 1986 having also served as President of its Space Aviation Division. Dr. Moore was appointed a director of the Company on December 7, 1991. He is also a director of Honeywell, Inc.; the General Aviation Manufacturing Association; the Aerospace Industries Association; the National Association of Manufacturers; and Abbott Northwestern Hospital in Minneapolis, Minnesota. He serves on the Finance Committee of the Company's Board of Directors and its Nomination and Management Succession Committee.

MR. PRICE has been a business consultant to a number of major American corporations since January 1990, when he retired as Chairman of Control Data Corporation (now renamed Ceridian), Minneapolis, Minnesota. He was named President and Chief Operating Officer of Control Data Corporation in 1980, and Chairman and Chief Executive Officer in 1986, continuing as President until 1988. He is also a director of International Multifoods, Premark International, and Public Service Co. of New Mexico. Additionally, he is a Chairman of the Alpha Center for Public and Private Initiatives and serves on the boards of the Minnesota Opera, the Minneapolis United Way, and the Duke University's Fuqua School of Business Board of Visitors. He was appointed a director of the Company on June 7, 1991. He serves on the Compensation and Benefits Committee of the Company's Board of Directors and its Technology Committee.

DR. SOMMERS has served as the President and Chief Executive Officer of SRI International since January 1994. SRI International is one of the world largest contract research firms, employing more than 2,000 professionals engaged in research in areas including engineering, science and technology, business and policy. Prior to joining SRI International, Dr. Sommers was Executive Vice President of Iameter, Inc., a firm specializing in health care quality and cost control. From 1973 until joining Iameter in 1972, he served as a Senior Vice President, director and member of the Office of the Chairman of Booz.Allen & Hamilton, Inc., San Francisco, California, having served in other senior management positions with that firm since 1963. Dr. Sommers has extensive experience as a management

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consultant to some of the world's largest technology-based manufacturing and service firms. He was appointed a director of the Company on September 9, 1992. He is a member of the board of trustees of the Kemper Mutual Funds and a director of Therapeutic Discovery Corp. He serves on the Finance Committee of the Company's Board of Directors and its Technology Committee.

DR. STEELE is the former Chairman, Board Services Division, Korn Ferry International, Los Angeles, California, a position he assumed in June 1987. From 1975 to 1986, he was the Dean, School of Business Administration, University of Southern California, Los Angeles, California. He has held professorships at Texas Tech University, the University of Kansas, Stanford University, and Harvard University. He is an author in the marketing and business fields and a consultant to a number of major American corporations. He is also a director of Glendale Federal Bank; Storage Properties, Inc.; and Public Storage, Inc. He has been a director of Rohr since December 1976, and serves on the Finance Committee of the Company's Board of Directors and its Nomination and Management Succession Committee.

MR. CHAPMAN has served as Senior Vice President and Chief Financial Officer

since May 1, 1994. Prior to that and since 1981, he worked for Westinghouse Electric Company ("Westinghouse"). He had been the Vice President and Treasurer of Westinghouse since January 1992. He was previously the Chief Financial Officer of Westinghouse Financial Services, Inc., a wholly-owned subsidiary of Westinghouse. Prior to that assignment, Mr. Chapman held positions in Corporate Finance and Corporate Planning with Westinghouse.

MR. JOHNSON has served as Senior Vice President, Programs and Support since March 1, 1993. Prior to that and since April 1982, he has served in other senior management positions. He joined the Company in September 1979.

MR. WETZLER has served as Senior Vice President, Operations since January 1994. Prior to that and since April 1986, he has served as Vice President of Technology, Assembly Plant Operations and Information Systems at various times. He has been an employee of the Company since 1979.

MR. MADSEN has served as Vice President, General Counsel and Secretary since December 5, 1987. Prior to that and since August 1979, he served as Secretary and Corporate Counsel and has been an employee of the Company since 1974.

MR. MAJORS has served as Vice President and Controller (Chief Accounting Officer) since May 1989. Prior to that and since December 1987, he served as the Company's Controller. Prior to that and since 1971, he has served in other senior management positions. He has been an employee of the Company since 1971.

MR. MILLER has served as Vice President and Treasurer since May 1989. Prior to that and since December 1987, he served as the Company's Treasurer and has been an employee of the Company since February 1969.

LEGAL AND ENVIRONMENTAL PROCEEDINGS

C-5 LITIGATION

During fiscal year 1992, the U.S. Air Force filed a termination notice for alleged default under the C-5 spare pylon contract, and the Company then commenced the appeal process to convert the termination to one for convenience of the government. Contemporaneously, the Company filed a notice of breach of contract with the government on the C-5 spare pylon contract. The Company also filed a variety of actions before the Armed Services Board of Contract Appeals ("ASBCA") requesting payment of sums owed the Company due to the government's imposition of redefined acceptance criteria under the C-5 pylon program and the KC-135 re-engining program. The Company also recorded special provisions for this matter in prior periods.

Following the end of the Company's fiscal 1994 second quarter, the Company and the U.S. Air Force settled all of these disputes. The most significant aspects of this settlement were:

(1) The C-5 spare pylon contract will be converted to termination for government convenience, and the Company will retain approximately \$27.3 million of unliquidated progress payments previously made by the U.S. Air Force.

(2) The Company will retain most of the C-5 spare pylon work-in-process and raw material inventories.

(3) The Company will provide a warranty on certain, specified C-5 pylon panels which will end for each panel seven years after the original delivery date for such panel to the Air Force. The original delivery dates for the warranted panels range from 1989 to 1991. The Company has established a reserve for this warranty obligation.

U.S. ATTORNEY INVESTIGATION

Contemporaneously with the C-5 settlement with the U. S. Air Force discussed above, the Company and the United States Attorney for the Central District of California settled the civil and criminal aspects of an investigation, which had been on-going since 1990, concerning the production of parts, the recording of information which is a part of that production process, and the testing practices utilized by the Company on many programs. The Company cooperated fully in the investigation and does not believe there was any adverse effect on the safety or utilization of its products. The Company recorded special provisions in prior periods reflecting its assessment of the ultimate costs which it believed would be incurred. Under this settlement the Company paid \$4 million to the U.S. Attorney's office for the civil claims. In connection with this settlement, a recently unsealed qui tam lawsuit filed by former employees

against the Company on behalf of the U.S. Government with respect to certain of the activities that had been under investigation has been dismissed with prejudice. With regard to the criminal aspects of this matter, the Company admitted making eight false statements and paid approximately \$3.7 million in fines. In connection with this matter, the Company is also engaged in discussions with government officials who have the discretion to temporarily suspend or to debar the Company from entering into government contracts in the future. The discussions are designed to demonstrate that the Company is a presently-responsible contractor and that it should be entitled to continue to be eligible to receive additional governmental contracts.

RECEIVABLES AND INVENTORIES

Accounts receivable and inventories include estimated recoveries on constructive change claims the Company has asserted against the United States Navy with respect to the F-14 and E3/E6 programs because of costs the Company incurred as a result of government imposed redefined acceptance criteria. Management believes that the amounts reflected in the financial statements are a reasonable estimate of the amount for which these matters will be settled. The resolution of these

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matters may take several years. See "Notes to the Consolidated Financial Statements--Note 3." The Company is vigorously pursuing these claims and believes, based on currently available information, that the ultimate resolution will not have a material adverse effect on the financial position or results of operations of the Company.

STRINGFELLOW SITE

In June 1987, the U.S. District Court of Los Angeles, in U. S. et al. vs. Stringfellow (United States District Court for the Central District of California, Civil Action No. 83-2501 (JMI)), granted partial summary judgment against the Company and 14 other defendants on the issue of liability under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"). This suit alleges that the defendants are jointly and severally liable for all damage in connection with the Stringfellow hazardous waste disposal site in Riverside County, California. In June 1989, a federal jury and a special master appointed by the federal court found the State of California also liable for the cleanup costs. On November 30, 1993, the special master released his "Findings of Fact, Conclusions of Law and Reporting Recommendations of the Special Master Regarding the State Share Fact Finding Hearing." In it, he allocated liability between the State of California and other parties. As this hearing did not involve the valuation of future tasks and responsibilities, the order did not specify dollar amounts of liability. The order, phrased in percentages of liability, recommended allocating liability on the CERCLA claims as follows: 65% to the State of California and 10% to the Stringfellow entities, leaving 25% for the generator/counterclaimants (including the Company) and other users of the site (or a maximum of up to 28% depending on the allocation of any Stringfellow entity orphan share). On the state law claims, the special master recommended a 95% share for the State of California, and 5% for the Stringfellow entities, leaving 0% for the generator/counterclaimants. The special master's finding is subject to a final decision and appeal. The Company and other defendants for the Stringfellow site, which include numerous companies with assets and equity significantly larger than the Company, are jointly and severally liable for the cleanup. Notwithstanding this, CERCLA liability is sometimes allocated among hazardous waste generators who used a waste disposal site based on the volume of hazardous substances they disposed at the site. The Company is the second largest generator of wastes by volume disposed at the site, although it and certain other generators have argued the final allocation of cleanup costs among generators should not be determined solely by volume. The largest volume generator of wastes disposed at the Stringfellow site has indicated it is significantly dependent on insurance to fund its share of any cleanup costs, and that it is in litigation with certain of its insurers. The Company and the other generators of wastes disposed at the Stringfellow site, which include numerous companies with assets and equity significantly greater than the Company, are jointly and severally liable for the share of cleanup costs for which the generators, as a group, may ultimately be responsible. The Company intends to continue to vigorously defend this matter and believes, based upon currently available information, that the ultimate resolution will not have a material adverse effect on the financial position or results of operations of the Company.

The Company has claims against its comprehensive general liability insurers for reimbursement of its cleanup costs at the site. These claims are the subject of separate litigation, although the insurers nevertheless are paying

substantially all of the Company's costs of defense in the CERCLA and State actions against the generators of wastes disposed at the site. Certain of these insurance policies have pollution exclusion clauses which are being argued as a defense and the insurers are alleging various other defenses to coverage. The Company has entered settlements with some of the insurance carriers and is engaged in settlement discussions with certain others. The Company intends to continue to vigorously defend this matter and believes, based upon currently available information, that the ultimate resolution will not have a material adverse effect on the financial position, liquidity or results of operations of the Company.

SEC INQUIRY

In 1990, the Division of Enforcement of the Securities and Exchange Commission (the "Enforcement Division") began conducting an informal inquiry regarding various Company production

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programs, program and contract estimates at completion and related accounting practices. Following the filing of a registration statement with the Commission, the Company received on August 17, 1993, and shortly thereafter responded to, a request for documents from the Enforcement Division concerning its decision to change its accounting practices relating to long-term programs and contracts, and its previous practice of capitalizing pre-certification and certain general and administrative costs. There have been no further comments from the Enforcement Division since that date. The Enforcement Division's request for documents indicated that the inquiry "should not be construed as an indication by the Commission or its staff that any violation of the law has occurred; nor should it be considered a reflection on any person, entity, or security." The Company cooperated fully with the Enforcement Division's requests and cannot predict the ultimate result of the inquiry or its impact, if any, on the Company. The Company has been advised by the Division of Corporation Finance of the Commission that because the Company's use of program accounting is based in significant part on practices which it believes are generally followed and/or accepted, rather than on the basis of authoritative literature, the Staff is not in a position presently to object or concur with the Company's utilization of such accounting method. The Staff informed the Company last August that it intends to survey practice and conduct other inquiries regarding generally accepted practices relating to long-term contracts and program accounting. The Company has not received any indication from the Commission of the likely outcome of this survey. By declaring effective the Registration Statement of which this Prospectus is a part, the Commission is not passing upon the adequacy or accuracy of the information contained herein including, without limitation, the appropriateness of the Company's accounting methods and practices.

MARYLAND CONSENT ORDER

In December 1989, the Maryland Department of the Environment ("MDE") served the Company with a Letter and Consent Order No. CO-90-093. The Consent Order calls for investigation and remediation of chemicals detected in soil and ground water at the Company's bonding facility in Hagerstown, Maryland. The Company and MDE subsequently negotiated a mutually acceptable Consent Order under which the Company has developed a work plan to determine the nature and extent of the pollution at the bonding plant. The Company had acquired the bonding plant from Fairchild Industries, Inc. ("Fairchild"), in September 1987 and Fairchild had agreed to retain responsibility for and to indemnify the Company against any claims and fees in connection with any hazardous materials or pollutants released into the environment at or near the bonding plant or any other property before the closing date of the sale. In October 1990, after initially-unsuccessful negotiations with Fairchild, the Company filed a lawsuit in the United States District Court for the Central District of California requesting, among other things, a declaration that it is entitled to indemnification under the Purchase and Sale Agreement for the costs associated with conducting the work requested by MDE. On March 11, 1993, the Company and Fairchild executed a settlement agreement pursuant to which Fairchild substantially reimbursed the Company for past costs relating to environmental investigations at the bonding plant. The parties agreed to dismiss the lawsuit and agreed on a procedure to perform the work required under the MDE Consent Order. Based on currently available information, the Company believes that the resolution of this matter will not have a material adverse effect on the financial position or results of operation of the Company.

PROPOSITION 65 MATTERS

On March 23, 1992, a Deputy Attorney General for the State of California advised the Company that it may be subject to suit pursuant to Proposition 65

on the basis of data contained in a health risk assessment ("HRA") of the Company's Chula Vista facility conducted pursuant to the Air Toxics Hot Spots Act, also known as California Assembly Bill AB-2588. Proposition 65 requires manufacturers who expose any person to a chemical resulting in an increased risk of cancer to issue a clear and reasonable warning to such person and imposes substantial penalties for non-compliance. AB-2588 requires manufacturers to inventory their air emissions and to submit an HRA to assess and quantify health risks associated with those emissions. On April 9, 1993, representatives of the Company met with the Deputy

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Attorney General to discuss this matter and agreed to supply certain requested data to the government. The Company is presently working on the procedures required to produce this data. Based on currently available information, the Company believes that the resolution of this matter will not have a material adverse effect on the financial position or results of operation of the Company.

RIO BRAVO SITE

In January 1993, the Department of Toxic Substances Control of the State of California Environmental Protection Agency ("DTSC") notified the Company and approximately 25 other individuals and companies that the DTSC expected a payment of approximately \$1.1 million within thirty days of its notice. The demand for payment, which is joint and several, was for expenses allegedly incurred by DTSC personnel in the oversight of the cleanup of the Rio Bravo deep injection well disposal site in Shafter, California. The cleanup is currently being conducted by a group of cooperating potentially responsible parties ("PRPs"), including the Company ("the Cooperating PRPs"). The DTSC advised that failure to pay said sum within the specified time limit would result in a referral of the matter to its legal office for collection. The Company was further advised that it could submit objections to this action by contacting DTSC's Cost Recovery Unit. In February 1993, the Cooperating PRP group wrote to DTSC and advised them, among other things, of the Cooperating PRPs' continuing efforts at the site and suggested that DTSC seek recovery of the oversight funds from the non-cooperating PRPs. Since the demand of the DTSC was joint and several, and would arguably cover all generators including the non-cooperating PRPs, none of the \$1.1 million demanded by the DTSC has been allocated to the Cooperating PRPs. Some PRPs estimate the potential cost of cleanup to be approximately \$7 million and the Company's share (based on estimated, respective volumes of discharge into such site by all generators, all of which cannot now be known with certainty) could approximate \$450,000. The Company and other PRPs could face joint and several liability for the entire amount of clean-up costs, regardless of Cooperating PRP or non-cooperating PRP status. Based on currently available information, the Company believes that the resolution of this matter will not have a material adverse effect on the financial position or results of operation of the Company.

CHATHAM SITE

The Company previously reported that the DTSC informed the Company and approximately 100 other individuals and companies that DTSC considered the recipients to be potentially PRPs liable for cleanup at the Chatham Brothers Barrel Yard Site located in Escondido, California (the "Chatham Site"). By letter dated April 13, 1993, DTSC again notified the Company that it believed the Company was one of a number of companies who were liable for the cleanup of the Chatham Site. After a thorough review of the Company's records and information possessed by DTSC, and interviews of present and former Company employees, the Company remains convinced that it has no relationship whatsoever with the Chatham Site and, therefore, is not liable for the cleanup of that site. In addition, the Company has discussed this matter with a group of PRPs for the Chatham Site and has indicated its lack of involvement with the site. If the Company fails to persuade DTSC that it is not a PRP with regard to the Chatham Site, the Company could face joint and several liability for the amounts involved. The potential cost of cleanup for the Chatham Site is estimated by some PRPs to be approximately \$30 million. If suit is filed against the Company, the Company intends to defend vigorously this matter. Based on currently available information, the Company believes that the resolution of this matter will not have a material adverse effect on the financial position or results of operation of the Company.

SCAQMD COMPLIANCE

The Company's Riverside, California facility is working along with the California Aerospace Group ("CAG") to meet the South Coast Air Quality Management District ("SCAQMD") compliance deadline for adhesive bonding primers. The deadline for compliant primers was originally January 1, 1992. It

has been extended and is now set for January 1, 1997. The Company and the CAG continue to work with

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manufacturers of adhesive bonding primers to see if a compliant primer can be developed and tested, and although no compliant primers currently exist, five potential candidates have been identified for extensive testing. The Company believes the ultimate resolution of the matter will not have a material adverse impact on the financial condition or results of operations of the Company.

CASMALIA SITE

During the third quarter of fiscal year 1993, Region IX of the United States Environmental Protection Agency ("EPA") named the Company as a first-tier generator of hazardous wastes that were transported to the Casmalia Resources Hazardous Waste Management Facility (the "Casmalia Site") in Casmalia, California. Approximately 80 other companies and individuals have also been identified as first-tier generators. First-tier generators are the top 82 generators by volume of waste disposed of at the Casmalia Site. The size of this group was chosen by the EPA. The EPA has given the first-tier generators a list of work-related elements needing to be addressed in a good faith offer to investigate and remediate the site. The first-tier generators believe a collaborative approach early in the site cleanup and closure process offers all parties an opportunity to help determine a technical course of action at this site before the EPA has made final decisions on the matter. The Company has joined approximately 49 other companies in the Casmalia Resources Site Steering Committee which recently made a good faith offer to the EPA. The Company could be found jointly and severally liable for the total amount of cleanup cost. The Company does not yet know the ability of all other PRPs at this site, which include companies of substantial assets and equity, to fund their allocable share. Some PRPs have made preliminary estimates of cleanup costs at this site of approximately \$60 to \$70 million and the Company's share (based on estimated, respective volumes of discharge into such site by all generators, all of which cannot now be known with certainty) could approximate \$1,750,000. Based on currently available information, the Company believes that the resolution of this matter will not have a material adverse effect on the financial position or results of operation of the Company.

CHULA VISTA SITE

From time to time, various environmental regulatory agencies request that the Company conduct certain investigations on the nature and extent of pollution, if any, at its various facilities. For example, such a request may follow the spill of a reportable quantity of certain chemicals. At other times, the request follows the removal, replacement or closure of an underground storage tank pursuant to applicable regulations. At present, the Company's Chula Vista facility is conducting certain investigations pursuant to discussions with the San Diego County Department of Health Services, Hazardous Materials Management Division and the San Diego Regional Water Quality Control Board. The Company intends to cooperate fully with the various regulatory agencies.

GENERAL

In addition to the litigation discussed above, from time to time the Company is a defendant in lawsuits involving claims based on the Company's alleged negligence or strict liability as a manufacturer in the design or manufacture of various products and also claims based upon environmental protection laws. The Company believes that in those types of cases now pending, or in claims known by the Company to be asserted against it whether or not reduced to a legal proceeding, it either has no material liability or any such liability is adequately covered by its reserves or its liability insurance, subject to certain deductible amounts. The Company is aware that various of its insurers may assert, and in some such cases have asserted, that their insurance coverage does not provide protection against punitive damages in any specific lawsuit. While there can be no assurances that the Company will not ultimately be found liable for material punitive damages, the Company does not now believe that it has an exposure to any material liability for punitive damages.

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DESCRIPTION OF CERTAIN FINANCINGS

The following is a summary of certain terms of the Company's principal financing agreements, effective on the Closing Date of the sale of the Securities.

REVOLVING CREDIT AGREEMENT

Effective upon the completion of the Offerings, the Company's unsecured Revolving Credit Agreement with a group of banks will provide the following loan commitments during the indicated periods:

<TABLE>
<CAPTION>

| PERIOD ----- | COMMITMENT ----- |
|---|---------------------|
| <S> | <C> |
| Through October 24, 1995..... | \$110 million |
| October 25, 1995 to April 24, 1996..... | \$100 million |
| April 25, 1996 to October 24, 1996..... | \$ 90 million |
| October 25, 1996 to April 24, 1997..... | \$ 80 million |

</TABLE>

This Revolving Credit Agreement is immediately available for borrowing (or to support the issuance of up to \$30 million of letters of credit). Borrowings under this agreement incur interest at an annual rate equal to one of the following at the Company's option: (1) prime rate plus 0% to 2.25%; (2) London Interbank Offered Rate plus 0.75% to 3.25%; (3) or a Domestic Money Market Bid Rate plus 0.875% to 3.375%; or (4) competitive bid. The weighted average interest rate for borrowings under this credit agreement was 5.22% per annum during the second quarter of fiscal 1994. The agreement provides a facility fee payable on a monthly basis, at the rate of 0.35% to 0.75% on each lender's total commitment. The specific interest rate and facility fee payable at any time is based upon the Company's credit rating and various other factors.

Effective upon the completion of the Offerings, the Revolving Credit Agreement will require the Company to maintain Consolidated Tangible Net Worth (as defined) of \$125 million plus 50% of positive consolidated net income beginning on August 1, 1994. At January 30, 1994, the Company's Consolidated Tangible Net Worth was \$184.6 million. Consolidated Tangible Net Worth is expected to decrease in the third quarter of fiscal 1994 in connection with anticipated increases in the Company's underfunded pension liabilities. See "Risk Factors--Underfunded Pension Plans." The agreement will also require the Company to maintain a ratio of Consolidated Net Income Available for Fixed Charges for each period of 365 days to Fixed Charges (each as defined) for such period, after completion of the offering, at least equal to the following:

<TABLE>
<CAPTION>

| PERIOD ----- | MINIMUM RATIO ----- |
|---|---------------------------|
| <S> | <C> |
| Through July 31, 1994..... | 1.40:1 |
| August 1, 1994 through July 31, 1995..... | 1.55:1 |
| August 1, 1995 through July 31, 1996..... | 1.90:1 |
| August 1, 1996 and thereafter..... | 2.00:1 |

</TABLE>

For purposes of this test, Consolidated Net Income Available for Fixed Charges is calculated without regard to the cumulative effect through May 2, 1993, of the accounting changes adopted by the Company effective August 1, 1992, and \$38 million of provisions and charges taken by the Company in the third quarter of fiscal 1993. For the 365-day period ended at January 30, 1994, the Company's ratio of Consolidated Net Income Available for Fixed Charges to Fixed Charges was 2.04:1.

Effective upon the completion of the Offerings, the Revolving Credit Agreement will also require the Company to maintain a ratio of Debt (as defined) to Consolidated Tangible Net Worth not to exceed the following:

<TABLE>
<CAPTION>

| PERIOD ----- | MAXIMUM RATIO ----- |
|---|---------------------------|
| <S> | <C> |
| Through July 31, 1994..... | 5.60:1 |
| August 1, 1994 through July 31, 1995..... | 5.00:1 |
| August 1, 1995 through July 31, 1996..... | 4.10:1 |
| August 1, 1996 and thereafter..... | 3.20:1 |

</TABLE>

In calculating this ratio, Debt includes the Company's underfunded pension liabilities, but does not include the Company's off-balance sheet financings. See "Capitalization." At January 30, 1994, the Company's ratio of Debt to Consolidated Tangible Net Worth was 2.82:1.

Other covenants in the Revolving Credit Agreement prohibit the Company from adding collateral to or otherwise supporting its existing debt, accelerating the maturity of such debt, or revising any covenant or other term of such debt to make it materially more restrictive for the Company or any of its subsidiaries.

9.35% SENIOR NOTES DUE 2000 AND 9.33% SENIOR NOTES DUE 2002

The Company's 9.35% senior notes due 2000 mature on January 29, 2000 and require principal payments of \$12.5 million in January of each year until repaid. The Company's 9.33% senior notes due 2002 mature on December 15, 2002 and require principal payments of approximately \$8.9 million in December of each year commencing in 1996 until repaid. With respect to each of these issues of senior notes, the Company may make principal prepayments at its option, which may include a premium for yield adjustment. The holders of these notes can require the Company to purchase the remaining principal amount of the respective notes, plus accrued interest and premium for yield adjustment, in the event of certain changes in control or ownership of the Company. A covenant in the agreements governing these two issuances of senior notes prohibits the Company from amending its Revolving Credit Agreement to reduce the amount or availability of the bank's commitment to lend to the Company under such agreement. Other covenants in these senior note agreements are substantially similar to the covenants in the Revolving Credit Agreement.

9.25% SUBORDINATED DEBENTURES

The Company's 9.25% subordinated debentures mature in 2017. These debentures are subject to mandatory annual sinking-fund payments of \$7.5 million beginning March 1998. The Company may redeem an additional \$15 million on each sinking-fund date. The subordinated debentures are redeemable at the Company's option, at 106.5% of the outstanding principal amount at May 2, 1993, declining annually to 100.5% in 2006, plus accrued interest. However, no such redemption may be effected prior to March 1997, directly or indirectly, from borrowed money having an interest cost of less than 9.25% per annum. These debentures will be subordinated to the Senior Notes and pari passu with the Convertible Subordinated Notes.

7% CONVERTIBLE SUBORDINATED DEBENTURES

The Company's 7% convertible subordinated debentures mature in 2012. These debentures are convertible prior to maturity, unless previously redeemed, at a conversion price of \$43 per share, subject to adjustment under certain conditions. The debentures are redeemable at the option of the Company, in whole or in part, at a redemption price of 102.8% declining annually to 100.7% in 1996, together with accrued interest to the date of redemption. Annual sinking-fund payments of 5% of the aggregate principal amount of the debentures originally issued are to be applied to the redemption of debentures

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at 100% of principal amount plus accrued interest, commencing October 1998. The Company has the option of delivering repurchased debentures to the sinking-fund in lieu of cash. The mandatory sinking-fund is calculated to retire 70% of the aggregate principal amount of the debentures originally issued prior to maturity. The debentures are subordinated to all existing or future senior debt of the Company and rank on equal terms with the Company's outstanding 9.25% subordinated debentures due 2017. These debentures will be subordinated to the Senior Notes and pari passu with the Convertible Subordinated Notes.

ACCOUNTS RECEIVABLE FACILITY

The Company is a party to an accounts receivable facility under which it sells all of its accounts receivable from specified customers through a subsidiary to a trust on an on-going basis. Investors purchased beneficial interests in the trust for \$60 million, which was paid indirectly to the Company for the accounts receivable initially transferred to the trust. The Company sells additional accounts receivable through its subsidiary to the trust to maintain the investor's beneficial interest at \$60 million. The Company's subsidiary holds the residual beneficial interest in the trust. Under the arrangement, the Company acts as an agent for the trust by performing all record keeping and collection functions with respect to the accounts receivable that have been sold. The investors' beneficial interest in the trust is

reflected as a decrease in accounts receivable. The cost associated with the sale of accounts receivable under the facility is 7.57% per year (calculated as a percentage of the investors' \$60 million beneficial interest) and is reflected as a reduction in sales. As a result of the slow-down in the aerospace industry, the amount of outstanding receivables owned by the trust has fallen below levels which existed at the start of the facility. If the outstanding receivables owned by the trust fall below levels required to support the investors' \$60 million beneficial interest in the trust, the Company may deposit certain receivables collections and the proceeds of receivables sales in a reserve fund or may allow receivables collections to reduce the investors' interest in the trust. From time to time the Company has deposited amounts into the reserve fund and has withdrawn such amounts when they are no longer required to be deposited. The Company does not believe any changes in the receivables facility resulting from a decrease in the total amount of receivables sold to the trust or in the outstanding receivables balance will have a material adverse effect on the Company's liquidity or financial condition.

SALE-LEASEBACK TRANSACTIONS

The Company is also a party to a group of sale-leaseback transactions pursuant to which it sold furniture and certain significant items of the equipment utilized in its manufacturing processes for approximately \$52.3 million and leased such furniture and equipment back from the investors who purchased it. The Company has granted the equipment lessors a security interest in all of the Company's accounts receivable from a particular customer and/or cash securing \$10 million of obligations. At January 30, 1994, the balance of these accounts receivable was \$15.8 million. The security interest will be released at such time as the existing equipment lessors assign approximately one-half of their beneficial interests in the leased equipment. If such assignments do not occur by January 1995, the existing equipment lessors may apply the collateral against the Company's then remaining lease obligations. The Company's leases are treated as operating leases for financial reporting purposes. The costs of the lease transactions average approximately 6.8% annually over the term of the leases (calculated as a percentage of the \$52.3 million sales price of the leased furniture and equipment). The agreements governing the equipment lease transactions contain the same consolidated tangible net worth, fixed charge coverage ratio and debt to consolidated tangible net worth ratio covenants as are in the Revolving Credit Agreement. The agreements governing these transactions permit the Company to purchase the investors' interest in the equipment before the investors can repossess upon a default by the Company, subject to certain time limitations. The investors' repossession of any substantial portion of such equipment would have a material adverse effect on the Company's ability to meet its production contract commitments.

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DESCRIPTION OF CAPITAL STOCK

COMMON STOCK

The Common Stock of the Company has a par value of \$1 per share. Subject to the preferential dividend rights of the Preferred Stock (no shares of which are currently outstanding), the holders of Common Stock may from time to time receive out of assets legally available therefor dividends as and when declared by the Board of Directors. Several of the Company's principal financing agreements contain a covenant restricting the Company's right to pay dividends on, and to redeem, retire or acquire, its stock. See "Price Range of Common Stock and Dividends."

Each share of Common Stock entitles the holder thereof to one vote, except that in any election of directors votes may be cumulated. The directors of the Company are divided into three classes and at each annual meeting of stockholders only one of these classes is subject to election. The board presently consists of ten directors, of whom three are subject to election at the annual meeting in 1994 and each three years thereafter, three at the annual meeting in 1995 and each three years thereafter and four at the annual meeting in 1996 and each three years thereafter. The division of the directors into three classes may make a proposed takeover of the Company which is not supported by the incumbent directors more difficult to achieve than if the directors constituted a single class.

In the event of a proposed merger or consolidation with, or a sale of assets to, a company which itself, or with its affiliates, owns or controls 5% or more of the outstanding Common Stock of the Company, an affirmative vote of three-fourths of the total outstanding voting stock is required unless such merger, consolidation or sale of assets was approved by the Board of Directors prior to

the acquisition of such 5% of Common Stock by such company or its affiliates. This provision is in the Restated Certificate of Incorporation, as amended (the "Certificate"), and the provisions for cumulative voting and a three-class Board of Directors may only be changed by a three-fourths vote of the total outstanding voting stock. Similarly, before the Company may enter into a merger or consolidation with, sell a substantial part of its assets to, or agree to certain other transactions with a company which itself, or with its affiliates, beneficially owns 10% or more of the Company's outstanding voting stock, the transaction must be approved by a three-fourths vote of the total outstanding voting stock and by a majority of the outstanding voting stock which is not beneficially owned by the other company and its affiliates; provided, however, that the voting requirements described in this sentence do not apply if the proposed transaction is approved by a majority of the continuing directors, as defined in the Certificate, or certain other provisions are met.

PREFERRED STOCK

The Certificate authorizes the Company to issue multiple classes of Preferred Stock, the substantive rights of which are to be fixed by the directors. The Board of Directors can authorize, without stockholder approval, the issuance of Preferred Stock with voting and conversion rights that could adversely affect the voting power of the holders of Common Stock.

SHAREHOLDER RIGHTS PLAN

The Company has adopted a shareholder rights plan, and on August 15, 1986, declared a dividend distribution of one purchase right for each outstanding share of Common Stock of the Company to shareholders of record at the close of business on August 26, 1986. The Company has issued one purchase right with each share of Common Stock issued after August 26, 1986, and subject to the expiration of the rights in 1996, will issue one such right for each share of Common Stock issued upon conversion of the Convertible Subordinated Notes. Each right generally entitles the holder thereof to purchase one one-hundredth of a preferred share from the Company for \$100, subject to adjustment. Such preferred stock purchase rights, which expire on August 25, 1996 and are redeemable by the

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Company, become exercisable and separated from the Common Stock under certain circumstances generally related to the acquisition (or the right to acquire) by a person or group of affiliated persons of 15% or more of the Company's outstanding Common Stock or where such a person or group has made a tender offer to acquire 15% or more of such stock. Under certain additional circumstances, each right would entitle the holder to purchase a certain number of shares of the Company's Common Stock at one-half of the Common Stock's fair market value.

The provisions discussed above may make it more difficult for a third party to acquire control of the Company or could discourage such a party from attempting to acquire control.

GENERAL

Upon liquidation, dissolution or winding up of the Company, the assets legally available for distribution to stockholders shall be distributed ratably among the holders of Common Stock at the time outstanding, subject to the preferential rights of any series of Preferred Stock of the Company then outstanding. The Common Stock has no preemptive, conversion or redemption rights, and when fully paid is not subject to assessment.

The outstanding Common Stock of the Company is listed on the New York Stock Exchange, the Pacific Stock Exchange and The Stock Exchange in London.

The transfer agent and registrar for the Common Stock is the First Chicago Trust Co. of New York.

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DESCRIPTION OF NOTES

The Convertible Subordinated Notes will be issued under an indenture to be dated as of May 15, 1994 (the "Indenture") between the Company and The Bank of New York, a New York State banking corporation, as trustee (the "Trustee"), a form of which has been filed as an exhibit to the Registration Statement of which this Prospectus forms a part. The terms of the Convertible Subordinated Notes will include those stated in the Indenture and those made a part of the

Indenture by reference to the Trust Indenture Act of 1939, as amended (the "TIA"), as in effect on the date of the Indenture. The Convertible Subordinated Notes will be subject to all such terms, and holders of the Convertible Subordinated Notes are referred to the Indenture and the TIA for a statement of such terms. The following is a summary of important terms of the Convertible Subordinated Notes and does not purport to be complete. Reference should be made to all provisions of the Indenture, including the definitions therein of certain terms and all terms made a part of the Indenture by reference to the TIA. Certain definitions of terms used in the following summary are set forth under "--Certain Definitions" below.

As used in this section, the "Company" means Rohr, Inc., but not any of its subsidiaries, unless the context requires otherwise.

GENERAL

The Convertible Subordinated Notes will be general unsecured subordinated obligations of the Company, will mature on May 15, 2004, and will be limited to an aggregate principal amount of \$50,000,000 (assuming no exercise of the Underwriter's over-allotment option). The Convertible Subordinated Notes will be issued in denominations of \$1,000 and integral multiples of \$1,000 in fully registered form. The Convertible Subordinated Notes are exchangeable and transfers thereof will be registrable without charge therefor, but the Company may require payment of a sum sufficient to cover any tax or other governmental charge in connection therewith.

The Convertible Subordinated Notes will accrue interest at a rate of 7 3/4% per annum from May 19, 1994, or from the most recent interest payment date to which interest has been paid or duly provided for, and accrued and unpaid interest will be payable semi-annually on May 15 and November 15 of each year beginning November 15, 1994. Interest will be paid to the Person in whose name each Convertible Subordinated Note is registered at the close of business on the May 1 or November 1 immediately preceding the relevant interest payment date. Interest will be computed on the basis of a 360-day year of twelve 30-day months.

Initially, the Trustee will act as paying agent and registrar of the Convertible Subordinated Notes. The Company may change any paying agent and registrar without notice.

CONVERSION

The holders of Convertible Subordinated Notes will have the right, exercisable at any time prior to maturity, to convert the principal amount thereof (or any portion thereof that is an integral multiple of \$1,000) into shares of Common Stock at a conversion price of \$10.35 per share of Common Stock, subject to adjustment as described below (the "Conversion Price"), except that if a Convertible Subordinated Note is called for redemption, the conversion right will terminate at the close of business on the date fixed for redemption (unless the Company defaults in making the redemption payment when due, in which case the conversion right will terminate at the close of business on the date such default is cured). Upon conversion, no adjustment or payment will be made for interest or dividends, but if any holder of a Convertible Subordinated Note surrenders a Convertible Subordinated Note for conversion after the close of business on the record date for the payment of an installment of interest and prior to

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the opening of business on the next interest payment date, then, notwithstanding such conversion, the interest payable on such interest payment date will be paid to such registered holder. In such event, (unless such Convertible Subordinated Note or portion thereof is called for redemption on a redemption date in that period), such Convertible Subordinated Note, when surrendered for conversion, must be accompanied by payment of an amount equal to the interest payable on such interest payment date on the portion so converted.

No fractional shares will be issued upon conversion but a cash payment will be made for any fractional interest.

The Conversion Price is subject to adjustment upon the occurrence of certain events, including (a) the issuance of shares of Common Stock as a dividend or distribution on the Common Stock; (b) the subdivision, combination or reclassification of the outstanding Common Stock; (c) the issuance to all or substantially all holders of Common Stock of rights or warrants to subscribe for or purchase Common Stock (or securities convertible into Common Stock) at a

price per share less than the then current market price per share, as defined in the Indenture; (d) the distribution of shares of Capital Stock of the Company (other than Common Stock) to all holders of Common Stock, evidences of indebtedness or other assets (excluding dividends in cash); (e) the distribution to all or substantially all holders of Common Stock of rights or warrants to subscribe for securities (other than those referred to in clause (c) above) (f) the issuance of Common Stock to an Affiliate for a net price per share less than the current market price per share (determined as set forth below) on the date the Company fixes the offering price of such additional shares (other than issuances of Common Stock under certain employee benefit plans of the Company), (g) the distribution, by dividend or otherwise, of cash (including any cash that is distributed as part of a distribution described in (d) above) to all holders of Common Stock in an aggregate amount that, together with the aggregate of any other distributions of cash that did not trigger a Conversion Price adjustment to all holders of its Common Stock within the 12 months preceding the date fixed for determining the stockholders entitled to such distribution plus the aggregate of any cash and the fair market value of consideration that did not trigger a Conversion Price adjustment payable in respect of any tender offer by the Company or any of its subsidiaries for Common Stock (as described in (h) below) consummated within the 12 months preceding the date fixed for determining the stockholders entitled to such distribution, exceeds 15% of the product of the current market price per share (determined as set forth below) on the date fixed for the determination of stockholders entitled to receive such distribution times the number of shares of Common Stock outstanding on such date; and (h) the completion of a tender offer made by the Company or any of its subsidiaries for Common Stock involving an aggregate consideration that, together with the aggregate of any cash and the fair market value of any other consideration that did not trigger a Conversion Price adjustment paid or payable in respect of any previous tender offer by the Company or its subsidiary for Common Stock consummated with the 12 months preceding the consummation of such tender offer plus the aggregate amount of any distributions of cash that did not trigger a Conversion Price adjustment (as described in (g) above) to all holders of Common Stock within the 12 months preceding the consummation of such tender offer, exceeds 15% of the product of the current market price per share (determined as set forth below) immediately prior to the expiration of such offer times the number of shares of Common Stock outstanding at the expiration of such offer. In the event of a distribution to all or substantially all holders of Common Stock of rights to subscribe for additional shares of the Company's Capital Stock (other than those referred to in clause (c) above), the Company may, instead of making an adjustment in the Conversion Price, make proper provision so that each holder of a Convertible Subordinated Note who converts such Convertible Subordinated Note after the record date for such distribution and prior to the expiration or redemption of such rights shall be entitled to receive upon such conversion, in addition to shares of Common Stock, an appropriate number of such rights. No adjustment of the Conversion Price will be made until cumulative adjustments amount to one percent or more of the Conversion Price as last adjusted. No adjustment of the Conversion Price will be made for cash dividends, except as described above .

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In the Indenture, the "current market price" per share of Common Stock on any date shall be deemed to be the average of the Daily Market Prices (as defined in the Indenture) for the shorter of (i) 30 consecutive business days ending on the last full trading day on the exchange or market referred to in determining such Daily Market Prices prior to the time of determination or (ii) the period commencing on the date next succeeding the first public announcement of the issuance of such rights or warrants or such distribution through such last full trading day prior to the time of determination.

If the Company reclassifies or otherwise changes its outstanding Common Stock, or consolidates with or merges into or transfers or leases all or substantially all its assets to any Person, or is a party to a merger that reclassifies or changes its outstanding Common Stock, the Convertible Subordinated Notes will become convertible into the kind and amount of securities, cash or other assets which the holders of Convertible Subordinated Notes would have owned immediately after the transaction if the holders had converted the Convertible Subordinated Notes immediately before the effective date of the transaction.

SUBORDINATION

The Convertible Subordinated Notes will be subordinate and junior in right of payment to all "Senior Indebtedness" of the Company to the extent and in the manner set forth below. The Indenture will define "Senior Indebtedness" generally as all present or future Indebtedness of the Company described in clauses (a) (i), (a) (ii), (a) (iv) and (c) of the definition of Indebtedness

created, incurred, assumed or, except to the extent described below, guaranteed (to the extent of the guarantee) by the Company (and all renewals, modifications, extensions or refundings thereof), together with all other obligations owing in connection therewith, including principal, interest (including interest accruing on any such indebtedness which is Designated Senior Indebtedness after the filing of a petition by or against the Company under any bankruptcy law, whether or not the claim for such interest is allowed as a claim after such filing in any proceeding under such bankruptcy law), premium, if any, fees, costs, expenses and indemnities, unless the instrument under which such Indebtedness is created, incurred, assumed or guaranteed provides that such Indebtedness is not senior or superior in right of payment to the Convertible Subordinated Notes. Notwithstanding anything to the contrary in the foregoing, Senior Indebtedness shall not include (a) any Indebtedness of the Company owing to any of its subsidiaries, (b) Capitalized Lease Obligations, (c) Indebtedness or other obligations in respect of the Pooling and Servicing Agreement, (d) the Company's 9.25% Subordinated Debentures due 2017 or its 7% Convertible Subordinated Debentures due 2012 and (e) with respect to an obligation relating to the deferred purchase price of property or services, any advances, deposits, partial or progress payments, payables, unpaid wages and related employee obligations, trade accounts, and accrued liabilities.

By reason of such subordination, in the event of a liquidation or dissolution of the Company or a bankruptcy, reorganization, insolvency, receivership or other similar proceeding or upon assignment for the benefit of creditors relating to the Company or its property, or a marshalling of assets or liabilities of the Company, upon any distribution of assets (a) holders of Senior Indebtedness will be entitled to be paid all obligations owing in respect thereof in full in cash or Cash Equivalents before payments may be made on or in respect of the Convertible Subordinated Notes, except to the extent that holders receive securities that are subordinated to Senior Indebtedness to at least the same extent as the Convertible Subordinated Notes (the "Other Subordinated Securities") and (b) holders of Convertible Subordinated Notes (or the Trustee on their behalf) will be required to pay over their share of any such distribution directly to any Representative of the holders of Senior Indebtedness for payment thereto or, if such holders have no Representative, directly to such holders of Senior Indebtedness, until such Senior Indebtedness is paid in full in cash or Cash Equivalents, except to the extent that holders of Convertible Subordinated Notes receive Other Subordinated Securities.

In the event of any acceleration of the Convertible Subordinated Notes, the holders of any Senior Indebtedness then outstanding would be entitled to payment in full in cash or Cash Equivalents of all amounts then due on or in respect of such Senior Indebtedness before the holders of the Convertible Subordinated Notes are entitled to receive any payment or distribution in respect thereof.

The Company may not make any direct or indirect payment on or in respect of the Convertible Subordinated Notes and may not acquire any Convertible Subordinated Notes for cash or property (other than Other Subordinated Securities) if (a) a default in the payment of any principal of or other obligation in respect of Designated Senior Indebtedness (as defined below) occurs and is continuing beyond any applicable grace period or (b) a default, other than a default referred to in clause (a) above on any Designated Senior Indebtedness occurs and is continuing that then permits holders of such Designated Senior Indebtedness to accelerate the maturity and the Trustee receives a notice of the default from the agent under the Revolving Credit Agreement, or other person permitted to give such notice under the Indenture, requesting that payment on or in respect of the Convertible Subordinated Notes be prohibited. Notwithstanding the foregoing, and so long as the terms of the Indenture otherwise permit such payment, the Company may resume payments on the Convertible Subordinated Notes upon the earlier of (x) the date upon which such default is cured or waived or (y) in the case of a default referred to in (a) above, 179 days after notice is received by the Trustee (a "Payment Blockage Period"). Only one Payment Blockage Period may be commenced within any consecutive 365-day period with respect to the Convertible Subordinated Notes. "Designated Senior Indebtedness" will be defined in the Indenture to mean Senior Indebtedness of the Company now or hereafter outstanding under (i) the Revolving Credit Agreement; (ii) the Company's 9.35% Senior Notes due 2000 and 9.33% Senior Notes due 2002; (iii) the Senior Notes; and (iv) any other Senior Indebtedness issued in one or more substantially concurrent issuances on substantially similar terms, the aggregate original principal amount of which is \$50 million or more. The Trustee and the holders of the Convertible

Subordinated Notes are required to give notice to any holders of Senior Indebtedness (or their representatives) prior to acceleration of the obligations evidenced by the Convertible Subordinated Notes.

Although the Convertible Subordinated Notes rank pari passu in right of payment to the Company's 9.25% Subordinated Debentures due 2017 and its 7% Convertible Subordinated Debentures due 2012, such indebtedness may be entitled to receive principal and interest payments at a time when such payments would be blocked in respect of the Convertible Subordinated Notes, unless the holders of the Convertible Subordinated Notes accelerate the maturity of the obligations owing on the Convertible Subordinated Notes.

In the event that, notwithstanding the foregoing, any payment or distribution of assets of the Company, whether in cash, property or securities (other than Other Subordinated Securities), shall be received by the Trustee or the holders of Convertible Subordinated Notes at a time when such payment or distribution is prohibited by the foregoing provisions, such payment or distribution shall be segregated and held in trust for the benefit of the holders of Senior Indebtedness of the Company, and shall be paid or delivered by the Trustee or such holders, as the case may be, to the Representative of the holders of Senior Indebtedness for payments thereto, or, if such holders have no Representative, directly to such holders of Senior Indebtedness, as their respective interests may appear, for application to the payment of all Senior Indebtedness of the Company remaining unpaid to the extent necessary to pay or to provide for the payment of all such Senior Indebtedness in full in cash and Cash Equivalents after giving effect to any concurrent payment or distribution to the holders of such Senior Indebtedness.

As a result of these subordination provisions, in the event of a liquidation or dissolution of the Company or in a bankruptcy, reorganization, insolvency, receivership or similar proceeding or an assignment for the benefit of the creditors of the Company or a marshalling of assets or liabilities of the Company, holders of Convertible Subordinated Notes may receive ratably less than other creditors.

There are no restrictions in the Indenture on the creation of additional Senior Indebtedness (or any other Indebtedness) and, under certain circumstances, the incurrence of significant amounts of additional Indebtedness could have an adverse effect on the Company's ability to service its Indebtedness, including the Convertible Subordinated Notes.

OPTIONAL REDEMPTION

The Convertible Subordinated Notes may be redeemed at the option of the Company, in whole or from time to time in part, on and after May 15, 1998, on not less than 30 nor more than 60 days' prior written notice to the holders thereof by first class mail, at the following redemption prices (expressed as percentages of the principal amount), plus accrued and unpaid interest to the date fixed for redemption, if redeemed during the twelve-month period beginning May 15 of each year indicated below:

<TABLE>

<CAPTION>

| YEAR | REDEMPTION PRICE |
|-----------|------------------|
| ---- | ----- |
| <S> | <C> |
| 1998..... | 104.650% |
| 1999..... | 103.875% |
| 2000..... | 103.100% |
| 2001..... | 102.325% |
| 2002..... | 101.550% |
| 2003..... | 100.775% |
| 2004..... | 100.000% |

</TABLE>

If less than all the Convertible Subordinated Notes are to be redeemed, the Trustee will select Convertible Subordinated Notes for redemption pro rata or by lot or by any other method that the Trustee considers fair and appropriate. The Trustee may select for redemption a portion of the principal of any Convertible Subordinated Note that has a denomination larger than \$1,000. Convertible Subordinated Notes and portions thereof will be redeemed in the amount of \$1,000 or integral multiples of \$1,000. The Trustee will make the selection from Subordinated Notes outstanding and not previously called for redemption.

Provisions of the Indenture that apply to Convertible Subordinated Notes called for redemption also apply to portions of Convertible Subordinated Notes called for redemption. If any Convertible Subordinated Note is to be redeemed in part, the notice of redemption will state the portion of the principal amount to be redeemed. Upon surrender of a Convertible Subordinated Note that is redeemed in part only, the Company will execute and the Trustee will authenticate and deliver to the holder a new Convertible Subordinated Note equal in principal amount to the unredeemed portion of the Convertible Subordinated Note surrendered. On and after the redemption date, unless the Company shall default in the payment of the redemption price, interest will cease to accrue on the principal amount of the Convertible Subordinated Notes or portions thereof called for redemption and for which funds have been set apart for payment.

CHANGE OF CONTROL

Following a Change of Control (as defined below), the Company shall comply with each of the procedures set forth in the Indenture in respect of such event, and pursuant to the Indenture shall make an offer (a "Change of Control Offer") to purchase all Convertible Subordinated Notes then outstanding at a purchase price equal to 101% of the principal amount thereof, plus accrued and unpaid interest thereon, if any, to the date of such purchase. Notice of a Change of Control shall be mailed by or at the direction of the Company to the holders of record of Convertible Subordinated Notes as shown on the register of such holders maintained by the registrar not less than 15 days nor more than 30 days after the date of such Change of Control (the "Change of Control Date") at the addresses as shown on the register of holders maintained by the registrar, with a copy to the Trustee and the paying agent. The Change of Control Offer shall remain open until a specified date (the "Change of Control Offer Termination Date") which is at least 20 business days from the date such notice is mailed. During the period specified in such notice, holders of Convertible Subordinated Notes may elect to tender their Convertible Subordinated Notes in whole or in part in integral multiples of \$1,000 in exchange for cash. Payment shall be made by the Company in respect of Convertible Subordinated Notes properly tendered as set forth herein on a specified business day which shall be no earlier than three business days after the applicable Change of Control Offer Termination Date and no later than 60 days after the applicable Change of Control Date.

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"Change of Control" means the occurrence of one or more of the following events (whether or not approved by the Board of Directors of the Company): (a) an event or series of events by which any Person or other entity or group of Persons or other entities acting in concert as determined in accordance with Section 13(d) of the Exchange Act, whether or not applicable (a "Group of Persons"), shall, as a result of a tender or exchange offer, open market purchases, privately negotiated purchases, merger or otherwise (i) be or become, directly or indirectly, the beneficial owner (within the meaning of Rule 13d-3 and Rule 13d-5 under the Exchange Act, whether or not applicable) of 50% or more of the combined voting power of the then outstanding Voting Stock of the Company or (ii) have the ability to elect, directly or indirectly, a majority of the members of the Board of Directors of the Company or other equivalent governing body thereof, (b) the shareholders of the Company shall approve any Plan of Liquidation of the Company (whether or not otherwise in compliance with the provisions of the Indenture), (c) individuals who at the beginning of any period of two consecutive calendar years constituted the Board of Directors of the Company (together with any new directors whose election or appointment by the Board of Directors of the Company or whose nomination for election by the Company's shareholders was approved by a vote of at least a majority of the members of the Board of Directors of the Company then still in office who either were members of the Board of Directors of the Company at the beginning of such period or whose election, appointment or nomination for election was previously so approved) cease for any reason to constitute a majority of the members of the Board of Directors of the Company then in office or (d) the direct or indirect sale, lease, exchange or other transfer, in one transaction or a series of related transactions, of all or substantially all of the property or assets of the Company to any Person or Group of Persons (whether or not otherwise in compliance with the provisions of the Indenture).

If an offer is made to redeem Convertible Subordinated Notes as a result of a Change of Control, the Company will be required to comply with all tender offer rules under state and Federal securities laws, including, but not limited to, Section 14(e) under the Exchange Act and Rule 14e-1 thereunder, to the extent applicable to such offer.

None of the provisions relating to a purchase upon a Change of Control is waivable by the Board of Directors of the Company or the Trustee. In the event that the Company is required to purchase outstanding Convertible Subordinated Notes pursuant to a Change of Control Offer, the Company expects that it would need to seek third-party financing to the extent it does not have available funds to meet its purchase obligations. However, there can be no assurance that the Company would be able to obtain such financing. The occurrence of a Change of Control would constitute an event of default under the Revolving Credit Agreement and the agreements governing the Company's 9.33% Senior Notes and 9.35% Senior Notes, and would permit the holders of that Indebtedness to declare all amounts outstanding thereunder to be immediately due and payable. Further, in the event of a Change of Control, the Company would be required to make an offer to purchase all Senior Notes then outstanding at a purchase price equal to 101% of the principal amount thereof, plus accrued and unpaid interest thereon, if any, to the date of such purchase. On January 30, 1994, after giving pro forma effect to the Offerings and the use of proceeds thereof (assuming no exercise of the Underwriter's over-allotment option), there would have been \$256.8 million outstanding of Senior Indebtedness. See "Capitalization." The Company could, in the future, enter into certain transactions, including certain recapitalizations of the Company, that would not constitute a Change of Control with respect to the Convertible Subordinated Notes, but would increase the amount of Indebtedness outstanding at such time. The rights of the holders of Convertible Subordinated Notes to receive the Change of Control purchase price for the Convertible Subordinated Notes or any other amount due on the Convertible Subordinated Notes are subordinated to the rights of the holders of Senior Indebtedness (including the Revolving Credit Agreement, the 9.33% Senior Notes, the 9.35% Senior Notes and the Senior Notes) in the manner set forth in the Indenture. See "---Subordination" and "---Events of Default."

Failure by the Company to purchase the Convertible Subordinated Notes when required constitutes an Event of Default with respect to the Convertible Subordinated Notes. If such an Event of Default resulted

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in a default under any Senior Indebtedness of the Company, the right of the holders to receive the Change of Control purchase price (whether at the Change of Control Payment Date or upon acceleration) or any other amounts due on acceleration of the Convertible Subordinated Notes would be subordinated to the rights of the holders of Senior Indebtedness of the Company. See "---Events of Default."

The Change of Control provision of the Convertible Subordinated Notes may in certain circumstances make more difficult or discourage a takeover of the Company and thus the removal of incumbent management. The Change of Control provision is not, however, the result of management's knowledge of any specific effort to obtain control of the Company by means of merger, tender offer, solicitation or otherwise, or part of a plan by management to adopt a series of anti-takeover provisions.

LIMITATIONS ON SALE OF ASSETS

The Company will not, and will not permit any of its subsidiaries to, consummate any Asset Sale (as defined in this section) unless such Asset Sale is for at least Fair Market Value and at least 80% of the consideration therefrom received by the Company or such subsidiary is in the form of cash or Cash Equivalents.

Following any Asset Sale, an amount equal to the Net Cash Proceeds of such Asset Sale shall be applied by the Company or such subsidiary within 365 days of the date of the Asset Sale, at its election, to either (a) the payment of Senior Indebtedness provided, however, any Net Cash Proceeds which are applied to reduce Indebtedness under the Revolving Credit Agreement shall result in a permanent reduction of the borrowing availability thereunder; (b) make any Permitted Program Investment or any other investment in capital assets usable in the Company's or its subsidiaries' lines of business or in an asset or business in the same line of business as the Company; or (c) a combination of payment and investment permitted by the foregoing clauses (a) and (b). On the earlier of (A) the 366th day after the date of an Asset Sale or (B) such date as the Board of Directors of the Company or of such subsidiary determines (as evidenced by a written resolution of said Board of Directors) not to apply an amount equal to the Net Cash Proceeds relating to such Asset Sale as set forth in the immediately preceding sentence (each of (A) and (B), an "Asset Sale Offer Trigger Date"), the Company would be obligated to apply or cause its subsidiary to apply an amount equal to the aggregate amount of Net Cash Proceeds which have not been applied on or before such Asset Sale Offer Trigger Date as permitted by the foregoing clauses (a), (b) and (c) of the

immediately preceding sentence (each an "Asset Sale Offer Amount") to make an offer to purchase for cash (an "Asset Sale Offer") from all holders on a pro rata basis that amount of Convertible Subordinated Notes equal to the Asset Sale Offer Amount at a price equal to 100% of the principal amount of the Convertible Subordinated Notes to be repurchased, plus accrued and unpaid interest thereon to the date of repurchase. Notwithstanding the foregoing, if an Asset Sale Offer Amount is less than \$10 million, the application of such Asset Sale Offer Amount to an Asset Sale Offer may be deferred until such time as such Asset Sale Offer Amount plus the aggregate amount of all Asset Sale Offer Amounts arising subsequent to such Asset Sale Offer Trigger Date from all Asset Sales by the Company and its subsidiaries aggregates at least \$10 million, at which time the Company or such subsidiary shall apply all Asset Sale Offer Amounts that have been so deferred to make an Asset Sale Offer (the first date the aggregate of all such deferred Asset Sale Offer Amounts is equal to \$10 million or more shall be deemed to be an "Asset Sale Offer Trigger Date").

In the event of the transfer of substantially all (but not all) of the property and assets of the Company as an entirety to a Person in a transaction permitted under "--Merger and Consolidation" below, the successor Person shall be deemed to have sold the properties and assets of the Company not so transferred for purposes of this covenant, and shall comply with the provisions of this covenant with respect to such deemed sale as if it were an Asset Sale.

Each Asset Sale Offer will be mailed to the holders of the Convertible Subordinated Notes at the addresses shown on the register of holders maintained by the registrar, with a copy to the Trustee and

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the paying agent, within ten days following the applicable Asset Sale Offer Trigger Date, and shall comply with each of the procedures for notice set forth in the Indenture. Each Asset Sale Offer shall remain open until a specified date (the "Asset Sale Offer Termination Date") which is at least 20 business days from the date such Asset Sale Offer is mailed. During the period specified in the Asset Sale Offer, holders may elect to tender their Convertible Subordinated Notes in whole or in part in integral multiples of \$1,000 in exchange for cash. Payment shall be made by the Company (or applicable subsidiary) in respect of Convertible Subordinated Notes properly tendered pursuant to this section on a specified business day which shall be no earlier than three business days after the Asset Sale Offer Termination Date and no later than 60 days after such applicable Asset Sale Offer Trigger Date. To the extent holders properly tender Convertible Subordinated Notes in an amount exceeding the Asset Sale Offer Amount, Convertible Subordinated Notes of tendering holders will be repurchased on a pro rata basis (based on amounts tendered).

If an offer is made to repurchase the Convertible Subordinated Notes pursuant to an Asset Sale Offer, the Company will and will cause its subsidiaries to comply with all tender offer rules under state and federal securities laws, including, but not limited to, Section 14(e) under the Exchange Act and Rule 14e-1 thereunder, to the extent applicable to such offer.

Any event which would require the Company or its subsidiary to offer to purchase Convertible Subordinated Notes after an Asset Sale would also require the Company to repay amounts outstanding under its Revolving Credit Agreement, and to offer to repay its 9.33% Senior Notes due 2002 and 9.35% Senior Notes due 2000. The rights of the holders of the Convertible Subordinated Notes to receive the Asset Sale Offer Amount or any other amount due on the Convertible Subordinated Notes are subordinated to the rights of the holders of Senior Indebtedness (including Indebtedness under the Revolving Credit Agreement, the 9.35% Senior Notes due 2000 and the 9.33% Senior Notes due 2002) in the manner set forth in the Indenture. See "--Subordination" and "--Events of Default." The Company's and its subsidiaries' ability to repurchase the Convertible Subordinated Notes in an Asset Sale Offer may also be restricted or otherwise limited by the terms of other then-existing borrowing agreements and by the Company's financial position.

REPORTS

So long as any Convertible Subordinated Note is outstanding, the Company shall file with the Commission and, within 15 days after it files them with the Commission, file with the Trustee and thereafter promptly mail or promptly cause the Trustee to mail to the holders of the Convertible Subordinated Notes at their addresses as set forth in the register of the Convertible

Subordinated Notes, copies of the annual reports and of the information, documents and other reports which the Company is required to file with the Commission pursuant to Section 13 or 15(d) of the Exchange Act or which the Company would be required to file with the Commission if the Company then had a class of securities registered under the Exchange Act. In addition, the Company shall cause its annual report to stockholders and any quarterly or other financial reports furnished to its stockholders generally to be filed with the Trustee no later than the date such materials are mailed or made available to the Company's stockholders, and thereafter mailed promptly to the holders of the Convertible Subordinated Notes at their addresses as set forth in the register of Convertible Subordinated Notes.

MERGER AND CONSOLIDATION

Under the terms of the Indenture, the Company shall not, in a single transaction or series of related transactions, consolidate or merge with or into, or sell, assign, transfer, lease, convey or otherwise dispose of all or substantially all of its assets to, any Person or adopt a Plan of Liquidation unless: (a) either (i) the Company shall be the surviving or continuing corporation or (ii) the Person (if other than the Company) formed by such consolidation or into which the Company is merged, or the Person which acquires by conveyance, transfer or lease the properties and assets of the Company substantially as an

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entirety or, in the case of a Plan of Liquidation, the Person to which all or substantially all of the assets of the Company have been transferred (1) shall be a corporation organized and validly existing under the laws of the United States or any State thereof or the District of Columbia and (2) shall expressly assume, by supplemental indenture, executed and delivered to the Trustee, the due and punctual payment of the principal of, and premium, if any, and interest on all of the Convertible Subordinated Notes and the performance of every covenant of the Convertible Subordinated Notes and the Indenture on the part of the Company to be performed or observed; (b) immediately after giving effect to such transaction and any assumption contemplated by clause (a) (ii) (2) above (including giving effect to any Indebtedness and Acquired Indebtedness incurred or anticipated to be incurred in connection with or in respect of such transaction), the Company (in the case of clause (i) of the foregoing clause (a)) or such Person (in the case of clause (ii) thereof) shall have a Consolidated Net Worth (immediately after the transaction but prior to any purchase accounting adjustments relating to such transaction) equal to or greater than the Consolidated Net Worth of the Company immediately prior to such transaction; (c) immediately before and after giving effect to such transaction and any assumption contemplated by clause (a) (ii) (2) above (including giving effect to any Indebtedness and Acquired Indebtedness incurred or anticipated to be incurred in connection with or in respect of the transaction) no Default and no Event of Default shall have occurred and be continuing; and (d) the Company or such Person shall have delivered to the Trustee (i) an officers' certificate and an opinion of counsel (which counsel may be in-house counsel of the Company), each stating that such consolidation, merger, conveyance, transfer or lease or Plan of Liquidation and, if a supplemental indenture is required in connection with such transaction, such supplemental indenture, comply with the Indenture and that all conditions precedent in the Indenture relating to such transaction have been satisfied and (ii) a certification from the Company's independent certified public accountants stating that the Company has made the calculations required by clause (b) above in accordance with the terms of the Indenture.

For purposes of the foregoing, the transfer (by lease, assignment, sale or otherwise, in a single transaction or series of transactions) of all or substantially all of the properties or assets of one or more subsidiaries of the Company, the Capital Stock of which constitutes all or substantially all of the properties and assets of the Company, shall be deemed to be the transfer of all or substantially all of the properties and assets of the Company.

Upon any such consolidation, merger, sale, assignment, conveyance, lease or transfer in accordance with the foregoing, the successor Person formed by such consolidation or into which the Company is merged or to which such sale, assignment, conveyance, lease or transfer is made will succeed to, and be substituted for, and any exercise every right and power of, the Company under the Indenture with the same effect as if such successor had been named as the Company therein, and thereafter (except in the case of a sale, assignment, transfer, lease, conveyance or other disposition) the predecessor corporation will be relieved of all further obligations and covenants under the Indenture and the Convertible Subordinated Notes.

The following are the Events of Default under the Indenture:

a. default in the payment of principal of, or premium, if any, on the Convertible Subordinated Notes when due at maturity, upon repurchase, upon acceleration or otherwise, including, without limitation, failure of the Company to repurchase the Convertible Subordinated Notes on the date required pursuant to "--Limitation on Sale of Assets" above or following a Change of Control or failure to make any optional redemption payment when due, whether or not any such payment is prohibited by the provisions described under "--Subordination" above, or

b. default in the payment of any installment of interest on the Convertible Subordinated Notes when due (including any interest payable in connection with any optional redemption payment) and

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continuance of such default for more than 30 days, whether or not such payment is prohibited by the provisions described under "--Subordination" above, or

c. failure of the Company to observe, perform or comply with any of the provisions described under "--Change of Control," "--Limitation on Sale of Assets" and "--Merger and Consolidation" above, and the failure to remedy such failure prior to the receipt of written notice from the Trustee or the holders of at least 25% in aggregate principal amount of the then outstanding Convertible Subordinated Notes, or

d. default (other than a default set forth in clauses (a), (b) and (c) above) in the performance of, or breach of, any other covenant or warranty of the Company in the Indenture or the Convertible Subordinated Notes and failure to remedy such default or breach within a period of 60 days after the receipt of written notice from the Trustee or the holders of at least 25% in aggregate principal amount of the then outstanding Convertible Subordinated Notes, or

e. if any Indebtedness (other than the Convertible Subordinated Notes) of the Company or of any subsidiary of the Company, whether such Indebtedness exists on the Issue Date or shall be incurred thereafter, having, individually or in the aggregate, an outstanding principal amount of \$15 million or more, either (i) is declared due and payable prior to its stated maturity or (ii) is not paid upon the final maturity of such Indebtedness; or

f. the entry by a court of competent jurisdiction of one or more judgments or orders against the Company or any subsidiary of the Company or any of their respective property or assets in an aggregate amount in excess of \$15 million and that are not covered by insurance written by third parties, which judgments or orders have not been vacated, discharged, satisfied or stayed pending appeal within 60 days from the entry thereof, or

g. certain events of bankruptcy, insolvency or reorganization involving the Company or any Material Subsidiary of the Company.

If an Event of Default (other than an Event of Default specified in clause (g) above) occurs and is continuing, then and in every such case the Trustee, by written notice to the Company (with a copy to the Bank Agent and each of the holders of the Company's 9.33% Senior Notes and its 9.35% Senior Notes and any other representative of Designated Senior Indebtedness), or the holders of not less than 25% in aggregate principal amount of the then outstanding Convertible Subordinated Notes, by written notice to the Company and the Trustee (with a copy to the Bank Agent and each of the holders of the Company's 9.33% Senior Notes and its 9.35% Senior Notes and any other representative of Designated Senior Indebtedness), may declare the unpaid principal of, premium, if any, and accrued and unpaid interest on, all the Convertible Subordinated Notes then outstanding to be due and payable, provided, however, that failure to provide a copy of such notice to any party other than the Company and the Trustee shall have no effect on any such declaration. Upon such declaration such principal amount, premium, if any, and accrued and unpaid interest will become immediately due and payable, notwithstanding anything contained in the Indenture or the Convertible Subordinated Notes to the contrary, but subject to the provisions limiting payment described in "--Subordination" provided, further, that so long as any Designated Senior Indebtedness is outstanding, any such declaration shall not

be effective until the earlier of (a) five business days after the delivery of such notice to the Company or (b) the acceleration of any Designated Senior Indebtedness. If any Event of Default specified in clause (g) above occurs, all unpaid principal of, and premium, if any, and accrued and unpaid interest on, the Convertible Subordinated Notes then outstanding will automatically become due and payable, subject to the provisions described in "-- Subordination", without any declaration or other act on the part of the Trustee or any holder of Convertible Subordinated Notes.

Holders of the Convertible Subordinated Notes may not enforce the Indenture or the Convertible Subordinated Notes except as provided in the Indenture. Subject to the provisions of the Indenture relating to the duties of the Trustee, the Trustee is under no obligation to exercise any of its rights or powers under the Indenture at the request, order or direction of any of the holders, unless such holders have offered to

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the Trustee an indemnity satisfactory to it against any loss, liability or expense. Subject to all provisions of the Indenture and applicable law, the holders of a majority in aggregate principal amount of the then outstanding Convertible Subordinated Notes have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Trustees or exercising any trust or power conferred on the Trustee. If a Default or Event of Default occurs and is continuing and is known to the Trustee, the Indenture requires the Trustee to mail a notice of Default or Event of Default to each holder of Convertible Subordinated Notes within 60 days of the occurrence of such Default or Event of Default, provided, however, that the Trustee may withhold from such holders notice of any continuing Default or Event of Default (except a Default or Event of Default in the payment of principal of, or premium, if any, or interest on the Convertible Subordinated Notes) if it determines that withholding notice is in their interest. The holders of a majority in aggregate principal amount of the Convertible Subordinated Notes then outstanding by notice to the Trustee may rescind any acceleration of the Convertible Subordinated Notes and its consequences if all existing Events of Default (other than the nonpayment of principal of and premium, if any, and interest on the Convertible Subordinated Notes which has become due solely by virtue of such acceleration) have been cured or waived and if the rescission would not conflict with any judgment or decree of any court of competent jurisdiction. No such rescission shall affect any subsequent Default or Event of Default or impair any right consequent thereto.

The holders of a majority in aggregate principal amount of the Convertible Subordinated Notes then outstanding may, on behalf of the holders of all the Convertible Subordinated Notes, waive any past Default or Event of Default under the Indenture and its consequences, except Default in the payment of principal of or premium, if any, or interest on the Convertible Subordinated Notes (other than the non-payment of principal of and premium, if any, and interest on the Convertible Subordinated Notes which has become due solely by virtue of an acceleration which has been duly rescinded as provided above) or in respect of a covenant or provision of the Indenture which cannot be modified or amended without the consent of all holders of Convertible Subordinated Notes.

Under the Indenture, two officers of the Company are required to provide a certificate to the Trustee promptly upon any such officer obtaining knowledge of any Default or Event of Default (provided that such officers shall provide such certification at least annually whether or not they know of any Default or Event of Default) that has occurred and, if applicable, describe such Default or Event of Default and the status thereof. In addition, for each fiscal year, the Company's independent certified public accountants are required to certify to the Trustee that they have reviewed the terms of the Indenture and the Convertible Subordinated Notes as they relate to accounting matters and whether, during the course of their audit examination, any Default or Event of Default has come to their attention, and specifying the nature and period of existence any such Default or Event of Default.

AMENDMENT, SUPPLEMENT AND WAIVER

The Indenture (including the terms and conditions of the Convertible Subordinated Notes) may be modified or amended by the Company and the Trustee, without the consent of the holder of any Convertible Subordinated Notes, for the purposes of (a) adding to the covenants of the Company for the benefit of the holders of Convertible Subordinated Notes; (b) surrendering any right or power conferred upon the Company; (c) providing for conversion rights of holders of Convertible Subordinated Notes in the event of consolidation, merger or sale of all or substantially all of the assets of the Company; (d) evidencing the succession of another Person to the Company and the assumption

by such successor of the covenants and obligations of the Company thereunder and in the Convertible Subordinated Notes as permitted by the Indenture; (e) reducing the Conversion Price, provided that such reduction will not adversely affect the interests of holders of Convertible Subordinated Notes in any material respect; or (f) curing any ambiguity or correcting or supplementing any defective provision contained in the Indenture, or making any other changes in the provisions of the Indenture which the Company and the Trustee may deem necessary or desirable and which will not adversely affect the interests of the holders of Convertible Subordinated Notes.

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The Indenture contains provisions permitting the Company and the Trustee, with the consent of the holders of not less than a majority in aggregate principal amount of the then outstanding Convertible Subordinated Notes, to enter into any supplemental indenture for the purpose of adding, changing or eliminating any of the provisions of the Indenture, or of modifying in any manner the rights of the holders under the Indenture, provided that no such supplemental indenture may without the consent of the holder of each outstanding Convertible Subordinated Note affected thereby: (a) reduce the amount of Convertible Subordinated Notes whose holders must consent to an amendment or waiver; (b) reduce the rate of, or extend the time for payment of, interest, including defaulted interest, on any Convertible Subordinated Note; (c) reduce the principal of or premium on or change the fixed maturity of any Convertible Subordinated Note or alter the redemption provisions with respect thereto; (d) make the principal of, or premium, if any, or interest on, any Convertible Subordinated Note payable in money other than as provided for in the Indenture and the Convertible Subordinated Notes; (e) waive continuing default in the payment of the principal of or premium, if any, or interest on, or redemption or repurchase payment with respect to, any Convertible Subordinated Notes, including, without limitation, a continuing failure to make payment when required upon a Change of Control or after an Asset Sale Offer Trigger Date; (f) after the Company's obligation to purchase the Convertible Subordinated Notes arises under the Indenture amend, modify or change the obligation of the Company to make or consummate a Change of Control Offer in the event of a Change of Control or an Asset Sale Offer in the event of an Asset Sale Offer Trigger Date or waive any default in the performance thereof or modify any of the provisions or definitions with respect to any such offers; (g) modify the provisions of the Indenture relating to conversion of or subordination of the Convertible Subordinated Notes in a manner adverse to the holders thereof; or (h) make any change in provisions relating to waivers of defaults, the ability of holders to enforce their rights under the Indenture or the matters discussed in these clauses (a) through (h).

An amendment to the Indenture may not adversely affect the rights under the subordination provisions thereof of the holders of any issue of Designated Senior Indebtedness (including the Senior Notes) without the consent of such holders.

DEFEASANCE

The Company may, at its option and at any time, elect to have all of its obligations discharged with respect to the outstanding Convertible Subordinated Notes ("legal defeasance") except for (i) the rights of holders of outstanding Convertible Subordinated Notes to receive payments in respect of the principal of, premium, if any, and interest on such Convertible Subordinated Notes when such payments are due, (ii) the Company's obligations with respect to the Convertible Subordinated Notes concerning issuing temporary Convertible Subordinated Notes, registration of Convertible Subordinated Notes, mutilated, destroyed, lost or stolen Convertible Subordinated Notes and the maintenance of an office or agency for payment and money for security payments held in trust, (iii) the rights, powers, trusts, duties and immunities of the Trustee, and the Company's obligations in connection therewith and (iv) the legal defeasance provisions of the Indenture. In addition, the Company may, at its option and at any time, elect to have the obligations of the Company released with respect to certain covenants that are described in the Indenture ("covenant defeasance") and thereafter any omission to comply with such obligations shall not constitute a Default or Event of Default with respect to the Convertible Subordinated Notes. In the event covenant defeasance occurs, certain events (not including non-payment, bankruptcy, receivership, rehabilitation and insolvency events) described under "Events of Default" will no longer constitute an Event of Default with respect to the Convertible Subordinated Notes.

In order to exercise either legal defeasance or covenant defeasance, (i) the Company must irrevocably deposit with the Trustee, in trust, for the benefit of the holders of the Convertible Subordinated Notes, cash in U.S. dollars, non-callable government securities, or a combination thereof, in such amounts

the principal of, premium, if any, and interest on the outstanding Convertible Subordinated Notes on the stated maturity or on the applicable redemption date, as the case may be, of such principal or installment of principal of, premium, if any, or interest on the outstanding Convertible Subordinated Notes, provided that such deposit does not violate the subordination provisions of the Indenture; (ii) in the case of legal defeasance, the Company shall have delivered to the Trustee an opinion of counsel in the United States reasonably acceptable to the Trustee confirming that (A) the Company has received from, or there has been published by, the IRS a ruling or (B) since the date of the Indenture, there has been a change in the applicable federal income tax law, in either case to the effect that, and based thereon such opinion of counsel shall confirm that, the holders of the outstanding Convertible Subordinated Notes will not recognize income, gain or loss for federal income tax purposes as a result of such legal defeasance and will be subject to federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such legal defeasance had not occurred; (iii) in the case of covenant defeasance, the Company shall have delivered to the Trustee an opinion of counsel in the United States reasonably acceptable to the Trustee confirming that the holders of the outstanding Convertible Subordinated Notes will not recognize income, gain or loss for federal income tax purposes as a result of such covenant defeasance and will be subject to federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such covenant defeasance had not occurred; (iv) no Default or Event of Default shall have occurred and be continuing on the date of such deposit; (v) such legal defeasance or covenant defeasance shall not result in a breach or violation of, or constitute a default under any material agreement or instrument (other than the Indenture) to which the Company or any of its subsidiaries is bound; (vi) the Company shall have delivered to the Trustee an opinion of counsel to the effect that after the 91st day following the deposit, the trust funds will not be subject to the effect of any applicable bankruptcy, insolvency, reorganization or similar laws affecting creditors' rights generally; (vii) the Company shall have delivered to the Trustee an officers' certificate stating that the deposit was not made by the Company with the intent of preferring the holders of Convertible Subordinated Notes over the other creditors of the Company with the intent of defeating, hindering, delaying or defrauding creditors of the Company or others; and (viii) the Company shall have delivered to the Trustee an officers' certificate and an opinion of counsel, each stating that all conditions precedent provided for relating to the legal defeasance or the covenant defeasance have been complied with.

GOVERNING LAW

The Indenture will provide that the Convertible Subordinated Notes will be governed by, and construed in accordance with, the laws of the State of New York without giving effect to applicable principles of conflicts of law.

THE TRUSTEE

The Indenture will provide that, except during the continuance of an Event of Default, the Trustee will perform only such duties as are specifically set forth in the Indenture. In case an Event of Default shall occur (and shall not be cured) and holders of the Convertible Subordinated Notes have notified the Trustee, the Trustee will be required to exercise its powers with the degree of care and skill of a prudent person in the conduct of such person's own affairs. Subject to such provisions, the Trustee is under no obligation to exercise any of its rights or powers under the Indenture at the request of any of the holders of Convertible Subordinated Notes, unless they shall have offered to the Trustee security and indemnity satisfactory to it.

The Indenture and the TIA will contain certain limitations on the rights of the Trustee, should it become a creditor of the Company, to obtain payment of claims in certain cases or to realize on certain property received in respect of any such claim as security or otherwise. Subject to the TIA, the Trustee will be permitted to engage in other transactions, provided, however, that if it acquires any conflicting interest (as described in the TIA), it must eliminate such conflict or resign.

CERTAIN DEFINITIONS

"Acquired Indebtedness" of any specified Person means Indebtedness of any other Person and its subsidiaries existing at the time such other Person merged with or into or became a subsidiary of such specified Person or assumed by the specified Person in connection with the acquisition of assets from such other Person including, without limitation, Indebtedness of such other Person and its subsidiaries incurred in connection with or in anticipation of (a) such other Person and its subsidiaries being merged with or into or becoming a subsidiary of such specified Person or (b) such acquisition by the specified Person.

"Affiliate" means, when used with reference to any Person, any other Person directly or indirectly controlling, controlled by, or under direct or indirect common control with, the referent Person, as the case may be, or any Person who beneficially owns (within the meaning of Rule 13d-3 and Rule 13d-5 under the Exchange Act), directly or indirectly, 10% or more of the equity interests of the referent Person or warrants, options or other rights to acquire or hold more than 10% of any class of equity interests of the referent Person. For the purposes of this definition, "control" when used with respect to any specified Person means the power to direct or cause the direction of management or policies of the referent Person, directly or indirectly, whether through the ownership of voting securities, by contract or otherwise; and the terms "controlling" and "controlled" have meanings correlative of the foregoing.

"Asset Sale" means any sale, lease, transfer, exchange or other disposition by the Company or any subsidiary (or series of related sales, leases, transfers, exchanges or dispositions) in excess of \$1,000,000, including, without limitation, dispositions pursuant to merger, consolidation or sale and leaseback transactions of (a) shares of Capital Stock of a subsidiary of the Company (pro rated to the extent of the Company's interest therein), (b) all or substantially all of the properties and assets of any division or line of business of the Company or any subsidiary of the Company or (c) any other property or assets of the Company (pro rated to the extent of the Company's interest therein) or of any subsidiary of the Company (pro rated to the extent of the Company's interest therein), (each referred to for purposes of this definition as a "disposition") by the Company or by any of its subsidiaries (other than (i) dispositions by the Company to a wholly owned subsidiary of the Company or by a subsidiary of the Company to the Company or to a wholly owned subsidiary of the Company, (ii) sales or other dispositions of inventory in the ordinary course of business, (iii) any disposition of properties or assets is consummated in accordance with the provisions of "--Merger and Consolidation" above, (iv) any disposition of any account receivable pursuant to the Pooling and Servicing Agreement, (v) dispositions by the Company or any subsidiary of the Company of the business jet related product line, the overhaul and repair business as conducted by Rohr Aero Services, Inc. and Rohr Aero Services Europe, respectively, on the Issue Date, the Hagerstown, Maryland plant and the Auburn, Washington plant, in each case, including related assets, (vi) the disposition by the Company or any subsidiary of the Company of interests owned on the Issue Date in two trusts which own an Airbus A300 aircraft and a McDonnell Douglas DC10 aircraft, respectively and (vii) the disposition of Building 107 (at the Company's facility in Chula Vista, California) to (A) any pension plan of the Company or (B) to any other Person if the net proceeds of such disposition are delivered to any pension plan referred to in clause (A) of this definition, in either case resulting in the full satisfaction (or in case the full amount of such net proceeds are so delivered and shall be insufficient to effect such full satisfaction, the partial satisfaction) of the Company's funding liabilities with respect to any such pension plan or plans).

"Bank Agent" means, at any time, the then-acting agent under the Revolving Credit Agreement, which shall initially be Citicorp USA, Inc.

"Capital Stock" means, with respect to any Person, any and all shares, interests, participation, rights in, or other equivalents (however designated and whether voting or non-voting) of such Person's capital stock, including each class of Common Stock or Preferred Stock of such Person, whether outstanding on the Issue Date or issued after the Issue Date, and any and all rights, warrants or options exchangeable for or convertible into such capital stock (but excluding any debt security that is exchangeable for or convertible into such capital stock).

"Capitalized Lease Obligation" means any obligation under a lease that is

required to be classified and accounted for as a capital lease obligation under GAAP and, for purposes of the Indenture, the amount of such obligations at any date shall be the capitalized amount of such obligations at such date, determined in accordance with GAAP. The stated maturity of such obligation shall be the date of the last payment of rent or any other amount due under such lease prior to the first date upon which such lease may be terminated by the lessee without penalty.

"Cash Equivalents" means (a) marketable direct obligations issued by, or unconditionally guaranteed by, the United States Government or issued by any agency thereof and backed by the full faith and credit of the United States, in each case maturing within one year from the date of acquisition thereof, (b) marketable direct obligations issued by any state of the United States of America or any political subdivision of any such state or any public instrumentality thereof maturing within one year from the date of acquisition thereof and, at the time of acquisition, having one of the two highest ratings obtainable from either Standard & Poor's Corporation ("S & P") or Moody's Investors Service, Inc. ("Moody's"), (c) commercial paper maturing no more than one year from the date of creation thereof and, at the time of acquisition, having a rating of at least A-1 from S & P or at least P-1 from Moody's, (d) certificates of deposit or bankers' acceptances maturing within one year from the date of acquisition thereof issued by any commercial bank organized under the laws of the United State of America or any state thereof or the District of Columbia or any United States branch of a foreign bank having, at the date of acquisition thereof, combined capital and surplus of not less than \$250 million, (e) repurchase obligations with a term of not more than seven days for underlying securities of the types described in clause (a) above entered into with any bank meeting the qualifications specified in clause (d) above and (f) investments in money market funds which invest substantially all their assets in securities of the types described in clauses (a) through (e) above.

"Common Stock" of any Person means any and all shares, interests or other participation in, and other equivalents (however designated and whether voting or non-voting) of any Person's common stock, whether outstanding on the Issue Date or issued after the Issue Date, and includes, without limitation, all series and classes of such common stock.

"Consolidated Net Worth" of a Person at any date means the Consolidated Stockholders' Equity of such Person less (a) the amount of any gain resulting, directly or indirectly, from the extinguishment, retirement or repurchase of any Indebtedness of such Person or any of its subsidiaries, (b) any revaluation or other write-ups subsequent to the Issue Date in the book value of any asset owned by such Person or a Consolidated Subsidiary and (c) any amounts attributable to the cost of treasury stock and the principal amount of any promissory notes receivable from the sale of Capital Stock of such Person or of any of its subsidiaries. Notwithstanding any of the foregoing, net deferred income tax assets recorded in accordance with Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes ("SFAS 109"), shall be calculated without regard to any valuation allowance with respect to such net deferred tax asset recorded by the Company in accordance with SFAS 109.

"Consolidated Stockholders' Equity" as of any date means, with respect to any Person, the amount by which the assets of such Person and of its subsidiaries on a consolidated basis exceed (a) the total liabilities of such Person and of its subsidiaries on a consolidated basis, plus (b) any redeemable Preferred Stock of such Person or any redeemable Preferred Stock of any subsidiary of such Person issued to any Person other than to such Person or to a wholly owned subsidiary of such Person, in each case determined in accordance with GAAP.

"Consolidated Subsidiary" of any Person means a subsidiary which for financial reporting purposes is or, in accordance with GAAP, should be accounted for by such Person as a consolidated subsidiary.

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"Default" means any event that is, or after notice or passage of time or both would be, an Event of Default.

"Event of Default" has the meaning set forth under "--Events of Default" herein.

"Fair Market Value" or "fair value" means, with respect to any asset or property or Capital Stock, the price which could be negotiated in an arm's-length, free market transaction, for cash, between an informed and willing seller and an informed, willing and able buyer, neither of whom is under undue pressure or compulsion to complete the transaction. Fair Market Value shall be

determined by the Board of Directors of the Company acting reasonably and in good faith and shall be evidenced by a written resolution of said Board of Directors (certified by the Secretary or Assistant Secretary of the Company) delivered to the Trustee, provided that if the aggregate non-cash consideration to be received by the Company or any of its subsidiaries from any Asset Sale shall exceed \$10,000,000 then Fair Market Value shall be determined by an Independent Financial Advisor.

"GAAP" means generally accepted accounting principles set forth in the opinions and pronouncements of the Accounting Principles Board of the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting Standards Board or in such other statements by such other entity as may be approved by a significant segment of the accounting profession of the United States, which are in effect as of the Issue Date.

"Indebtedness" means, with respect to any Person, at any date, any of the following, without duplication, (a) any liability, contingent or otherwise, of such Person (i) for borrowed money (whether or not the recourse of the lender is to the whole of the assets of such Person or only to a portion thereof), (ii) evidenced by a note, bond, debenture or similar instrument, (iii) for the payment of money relating to a Capitalized Lease Obligation or (iv) with respect to an obligation (whether issued or assumed) relating to the deferred purchase price of property but excluding advances, deposits, partial and progress payments, unpaid wages and related employee obligations, trade accounts payable and accrued liabilities in each case arising in the ordinary course of business that are not overdue by 180 days or more or are being contested in good faith by appropriate proceedings promptly instituted and diligently conducted; (b) all conditional sale obligations and all obligations under any title retention agreement (even if the rights and remedies of the seller under such agreement in the event of default are limited to repossession or sale of such property); (c) reimbursement obligations of such Person with respect to letters of credit and all obligations of such Person in respect of any banker's acceptance or similar credit transaction entered into in the ordinary course of business; (d) all Indebtedness of others secured by (or for which the holder of such Indebtedness has an existing right, contingent or otherwise, to be secured by) any lien on any asset or property (including, without limitation, leasehold interests and any other tangible or intangible property) of such Person, whether or not such Indebtedness is assumed by such Person or is not otherwise such Person's legal liability, provided that if the obligations so secured have not been assumed in full by such Person or are otherwise not such Person's legal liability in full, the amount of such Indebtedness for the purposes of this definition shall be limited to the lesser of the amount of such Indebtedness secured by such lien or the Fair Market Value of the assets or property securing such lien; and (e) all Indebtedness of others guaranteed (including all dividends of other Persons the payment of which is guaranteed), directly or indirectly, by such Person or that is otherwise its legal liability or which such Person has agreed to purchase or repurchase or in respect of which such Person has agreed contingently to supply or advance funds.

"Independent Financial Advisor" means an accounting, appraisal or investment banking firm of nationally recognized standing that is, in the reasonable and good faith judgment of the Board of Directors of the Company, qualified to perform the task for which such firm has been engaged and disinterested and independent with respect to the Company and its Affiliates.

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"Issue Date" means the date on which the Convertible Subordinated Notes are originally issued under the Indenture.

"Material Subsidiary" means, at any date of determination, any subsidiary of the Company that, together with its subsidiaries, (i) for the most recent fiscal year of the Company accounted for more than 5% of the consolidated revenues of the Company or (ii) as of the end of such fiscal year, was the owner of more than 5% of the consolidated assets of the Company, all as set forth on the most recently available consolidated financial statements of the Company and its Consolidated Subsidiaries for such fiscal year prepared in conformity with generally accepted accounting principles as then in effect.

"Maturity Date" means May 15, 2004.

"Net Cash Proceeds" means, with respect to any Asset Sale, the proceeds of such Asset Sale in the form of cash or Cash Equivalents, including payments in respect of deferred payment obligations (to the extent corresponding to the principal, but not interest, component thereof) when received in the form of cash or Cash Equivalents (except to the extent such obligations are financed

or sold with recourse to the Company or any subsidiary of the Company) and proceeds from the conversion of other property received when converted to cash or Cash Equivalents, net of (a) reasonable third-party brokerage commissions and other reasonable third-party fees and expenses (including fees and expenses of counsel and investment bankers) related to such Asset Sale, (b) provisions for all taxes as a result of such Asset Sale computed on a consolidated basis reflecting the consolidated results of operations of the Company and its subsidiaries, taken as a whole, (c) payments made to repay Indebtedness or any other obligation outstanding at the time of such Asset Sale that was incurred in accordance with the Indenture and that either (i) is secured by a lien incurred in accordance with the Indenture on the property or assets sold or (ii) is required to be paid as a result of such sale, in each case to the extent actually repaid in cash and (d) appropriate amounts to be provided by the Company or any subsidiary of the Company as a reserve against liabilities associated with such Asset Sale, including without limitation pension and other post-employment benefit liabilities, liabilities related to environmental matters and liabilities under any indemnification obligations associated with such Asset Sale, all as determined in conformity with generally accepted accounting principles as then in effect. For purposes of this definition and "--Limitations on Sales of Assets" "cash" means U.S. dollars or such money as is freely and readily convertible into U.S. dollars.

"Permitted Program Investment" means an investment in design, engineering, tooling or similar costs related to a program undertaken by the Company in the ordinary course of its business.

"Person" means any individual, corporation, partnership, joint venture, trust, estate, unincorporated organization or government or any agency or political subdivision thereof.

"Plan of Liquidation" means a plan (including by operation of law) that provides for, contemplates or the effectuation of which is preceded or accompanied by (whether or not substantially contemporaneously) (i) the sale, lease, conveyance or other disposition of all or substantially all of the assets of the Company otherwise than as an entirety or substantially as an entirety and (ii) the distribution of all or substantially all of the proceeds of such sale, lease, conveyance or other disposition and all or substantially all of the remaining assets of the Company to holders of Capital Stock of the Company.

"Pooling and Servicing Agreement" means the Pooling and Servicing Agreement dated as of December 23, 1992, among the Company, the Company's wholly owned subsidiary, R.I. Receivables, Inc. and Bankers Trust Company, as trustee on behalf of the Certificateholders (as defined therein), and related documentation and any extension, renewal, modification, restatement or replacement thereof (in whole or in part), and as the same may be amended, supplemented or otherwise modified from time to time; provided, however, the investors in any such receivables program shall not obtain an

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interest in receivables sold under such program which exceeds \$70 million in aggregate principal amount at any one time.

"Preferred Stock" means the Capital Stock of any Person (other than the Common Stock of such Person) of any class or classes (however designated) that ranks prior, as to the payment of dividends or as to the distribution of assets upon any voluntary or involuntary liquidation, dissolution or winding-up of such Person, to shares of Capital Stock of any other class of such Person.

"Representative" means the Bank Agent and each trustee, agent or other representative of the holders of any class of Senior Indebtedness (or, with respect to any class of Senior Indebtedness which does not have any such trustee, agent or other representative, any holder of such Senior Indebtedness acting with the consent of the required lenders necessary to bind such class of Senior Indebtedness) who has been so identified in writing to the Trustee and the Company, provided, however that solely for the purposes of instituting a payment blockage with respect to the Convertible Subordinated Notes, (i) in the case of the Company's 9.33% Senior Notes, holders, acting as a group, who represent in writing to the Trustee and the Company that they are owners of record of at least 66 2/3% in interest of the Company's outstanding 9.33% Senior Notes, or in the case of the 9.35% Senior Notes, holders, acting as a group, who represent in writing to the Trustee and the Company that they are the owners of record of at least 66 2/3% in interest of the Company's outstanding 9.35% Senior Notes.

"subsidiary" of any Person means (a) a corporation a majority of whose Voting Stock is at the time, directly or indirectly, owned by such Person, by one or

more subsidiaries of such Person or by such Person and one or more subsidiaries of such Person or (b) any other Person (other than a corporation) in which such Person, one or more subsidiaries of such Person or such Person and one or more subsidiaries of such Person, directly or indirectly, at the date of determination thereof, have (i) at least a majority ownership interest or (ii) the power to elect or direct the election of the directors or other governing body of such Person.

"Voting Stock" means, with respect to any Person, securities of any class or classes of Capital Stock of such Person entitling the holders thereof (whether at all times or only so long as no senior class of stock has voting power by reason of any contingency) to vote in the election of members of the board of directors or other governing body of such Person.

CERTAIN FEDERAL INCOME TAX CONSEQUENCES

The following discussion is a summary of the federal income tax consequences expected to result to holders of the Convertible Subordinated Notes from the purchase, ownership and disposition of the Convertible Subordinated Notes. The summary is based upon current provisions of the Internal Revenue Code of 1986, as amended (the "Code"), applicable Treasury regulations, judicial authority and administrative rulings and practice. There can be no assurance that the IRS will not take a contrary view, and no ruling from the IRS has been or will be sought. Legislative, judicial or administrative changes or interpretations may be forthcoming that could alter or modify the statements and conclusions set forth herein. Any such changes or interpretations may or may not be retroactive and could affect the tax consequences to holders.

The following summary of federal income tax consequences is based on current law and is for general information only. The tax treatment of a holder of Convertible Subordinated Notes may vary depending upon his or her particular situation. Certain holders (including insurance companies, tax-exempt organizations, financial institutions or broker-dealers, foreign corporations and persons who are not citizens or residents of the United States) may be subject to special rules not discussed below. EACH PURCHASER SHOULD CONSULT HIS OR HER TAX ADVISOR AS TO THE PARTICULAR TAX CONSEQUENCES TO HIM OR HER OF PURCHASING, HOLDING AND DISPOSING OF THE CONVERTIBLE SUBORDINATED NOTES, INCLUDING THE APPLICABILITY AND EFFECT OF ANY STATE, LOCAL OR FOREIGN TAX LAWS.

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STATED INTEREST

A holder of a Convertible Subordinated Note will be required to report as income for federal income tax purposes interest earned on a Convertible Subordinated Note in accordance with the holder's method of tax accounting. A holder of a Convertible Subordinated Note using the accrual method of accounting for tax purposes is, as a general rule, required to include interest in ordinary income as such interest accrues, while a cash basis holder must include interest in income when cash payments of interest are received (or made available for receipt).

TAX CONSEQUENCES OF A CONVERSION

A holder of Convertible Subordinated Notes should not recognize gain or loss on the conversion of the Convertible Subordinated Notes into Common Stock except with respect to cash, if any, received in lieu of fractional shares. To the extent the Convertible Subordinated Notes converted are subject to accrued market discount, the amount of the accrued market discount will carry over to the Common Stock acquired on conversion and will be treated as interest income on disposition of that Common Stock. The holding period of the Common Stock received upon conversion of Convertible Subordinated Notes will include the period during which the Convertible Subordinated Notes were held (provided the Convertible Subordinated Notes were capital assets in the hands of the holder prior to conversion), and the holder's aggregate tax basis in that Common Stock will be equal to his or her tax basis in the Convertible Subordinated Notes so converted (less the portion of such tax basis allocable to fractional shares of Common Stock). A holder of Convertible Subordinated Notes will recognize taxable gain or loss on cash received in lieu of fractional shares of Common Stock equal to the difference between the amount of cash received and the portion of the holder's tax basis in the Convertible Subordinated Notes attributable to those fractional shares. Such gain or loss should be capital gain or loss so long as the converted Convertible Subordinated Notes constitute capital assets in the holder's hands and provided the receipt of the cash is not essentially equivalent to a dividend.

Adjustments in the Conversion Price of the Convertible Subordinated Notes made pursuant to the anti-dilution provisions thereof to reflect taxable

distributions of cash or property to holders of Common Stock may result in constructive distributions to holders of Convertible Subordinated Notes that could be taxable to them as dividends pursuant to Section 305 of the Code.

MARKET DISCOUNT

Purchasers of Convertible Subordinated Notes should be aware that the tax consequences of holding and disposing of Convertible Subordinated Notes may be affected by the market discount provisions of the Code. These rules generally provide that, subject to a statutorily defined de minimis exception, if a holder of a debt instrument purchases it for an amount less than its stated redemption price at maturity (which, in the case of a Convertible Subordinated Note, should equal its principal amount) (the difference being "market discount") and thereafter recognizes gain upon a disposition, full or partial redemption or gift of the debt instrument (or the Common Stock into which it was converted), the lesser of such gain (or appreciation, in the case of a gift) or the portion of the market discount that accrued while the debt instrument was held by such holder will be treated as ordinary interest income at the time of the disposition. The market discount rules also provide that a holder who acquires a debt instrument at a market discount (and who does not elect to include such market discount in income on a current basis) may be required to defer a portion of any interest expense that may otherwise be deductible on any indebtedness incurred or maintained to purchase or carry such debt instrument until the holder disposes of such debt instrument in a taxable transaction.

The Convertible Subordinated Notes provide that they may be redeemed, in whole or in part, before maturity. If some or all of the Convertible Subordinated Notes are redeemed in part, each holder of a Convertible Subordinated Note acquired at a market discount would be required to treat the principal payment as ordinary interest income to the extent of any accrued market discount on such Convertible Subordinated Note.

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A holder of a debt instrument acquired at a market discount may elect to have market discount accrue on a constant interest rate basis (as opposed to a straight line basis). In addition, a holder of a debt instrument acquired at a market discount may elect to include the market discount in income as the discount thereon accrues, either on a straight line basis or, if elected, on a constant interest rate basis. The current inclusion election, once made, applies to all market discount obligations acquired by such holder on or after the first day of the first taxable year to which the election applies, and may not be revoked without the consent of the IRS. If a holder of a Convertible Subordinated Note elects to include market discount in income as the market discount accrues, the foregoing rules with respect to the recognition of ordinary income on a sale or certain other dispositions of such Convertible Subordinated Note and the deferral of interest deductions on indebtedness related to such Convertible Subordinated Note would not apply, and the accrued market discount will be added to the holder's basis in such Convertible Subordinated Note.

AMORTIZABLE BOND PREMIUM

Generally, if the tax basis of an obligation held as a capital asset exceeds the amount payable at maturity of the obligation, such excess, to the extent it is not attributable to the conversion feature of the obligation, may constitute "amortizable bond premium" that the holder may elect to amortize under the constant interest rate method and deduct over the period from his or her acquisition date to the obligation's maturity date. A holder who elects to amortize bond premium must reduce his or her tax basis in the related obligation by the amount of the aggregate deductions allowable for amortizable bond premium.

In the case of a debt instrument, such as a Convertible Subordinated Note, that may be redeemed at a premium prior to maturity, an earlier redemption date of the debt instrument is treated as the maturity date of the debt instrument and the amount of bond premium is determined by treating the amount payable on such redemption date as the amount payable at maturity if such a calculation produces a smaller amortizable bond premium for the period prior to the earlier call date than the method described in the preceding paragraph. If a holder of a debt instrument is required to amortize and deduct bond premium by reference to a certain redemption date, the debt instrument will be treated as maturing on such date for the amount payable, and, if not redeemed on such date, the debt instrument will be treated as reissued on such date for the amount so payable. If a debt instrument purchased at a premium is redeemed prior to its maturity, a purchaser who has elected to deduct bond premium may

deduct any loss as an ordinary loss in the taxable year of redemption to the extent of any remaining unamortized bond premium.

The amortizable bond premium deduction is treated as an offset to interest income on the related security for federal income tax purposes. Each prospective purchaser is urged to consult his or her tax advisor as to the consequences of the treatment of such bond premium as an offset to interest income for federal income tax purposes.

DISPOSITION OF CONVERTIBLE SUBORDINATED NOTES OR COMMON STOCK

In general, a holder of a Convertible Subordinated Note (or the Common Stock into which it was converted) will recognize gain or loss upon the sale, exchange, redemption, retirement or other taxable disposition of the Convertible Subordinated Note or Common Stock measured by the difference between (i) the amount of cash and the fair market value of property received and (ii) the holder's tax basis in the Convertible Subordinated Note or Common Stock (as increased by any market discount previously included in income and decreased by any amortizable bond premium deducted over the term of the Convertible Subordinated Note). Subject to the market discount and amortizable bond premium rules discussed above, any such gain or loss will generally be long-term capital or loss, provided the Convertible Subordinated Notes or Common Stock were capital assets in the hands of the holder and had been held for more than one year. As stated above, the holding period of Common Stock generally will include the holding period of the Convertible Subordinated Note that was converted into such Common Stock.

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BACKUP WITHHOLDING AND INFORMATION REPORTING

A holder of Convertible Subordinated Notes or Common Stock may be subject to backup withholding at the rate of 31% with respect to interest paid on, dividends paid on and gross proceeds from the sale of the Convertible Subordinated Notes and Common Stock unless (a) such holder is a corporation or comes within certain other exempt categories and, when required, demonstrates this fact or (b) provides a correct taxpayer identification number, certifies as to no loss of exemption from backup withholding and otherwise complies with applicable requirements of the backup withholding rules. A holder of Convertible Subordinated Notes or Common Stock who does not provide the Company with his or her correct taxpayer identification number may be subject to penalties imposed by the IRS.

The Company will report to the holders of the Convertible Subordinated Notes and Common Stock and the IRS the amount of any "reportable payments" (including any interest paid on the Convertible Subordinated Notes) and any amount withheld with respect to the Convertible Subordinated Notes and Common Stock during the calendar year.

THE FOREGOING DISCUSSION OF CERTAIN FEDERAL INCOME TAX CONSEQUENCES IS FOR GENERAL INFORMATION ONLY AND IS NOT TAX ADVICE. ACCORDINGLY, EACH PURCHASER OF CONVERTIBLE SUBORDINATED NOTES SHOULD CONSULT HIS OR HER TAX ADVISOR WITH RESPECT TO THE TAX CONSEQUENCES TO HIM OR HER, INCLUDING THE TAX CONSEQUENCES UNDER STATE, LOCAL, FOREIGN AND OTHER TAX LAWS, OF THE PURCHASE, OWNERSHIP AND DISPOSITION OF THE CONVERTIBLE SUBORDINATED NOTES.

DESCRIPTION OF CONCURRENT FINANCING

SENIOR NOTES DUE 2003

In connection with the Offering, the Company is concurrently offering, pursuant to a separate prospectus, the Senior Notes which will mature on May 15, 2003. Interest on the Senior Notes is payable semiannually, on May 15 and November 15 of each year, commencing November 15, 1994. The Senior Notes are redeemable at the option of the Company, in whole or in part, at any time on and after May 15, 1999, at the redemption prices specified in the Senior Notes, plus accrued interest. The Senior Notes do not provide for any sinking fund. Upon a Change of Control, the holders of the Senior Notes will have the right, subject to certain restrictions and conditions, to require the Company to purchase all or any part of the Senior Notes at 101% of the principal amount thereof, plus accrued and unpaid interest to the date of purchase. The Senior Notes will be general unsecured obligations of the Company, senior in right of payment to all existing and future subordinated indebtedness of the Company and pari passu in right of payment with all other indebtedness of the Company.

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UNDERWRITING

Subject to the terms and conditions set forth in the Underwriting Agreement (the "Underwriting Agreement"), among the Company and the Underwriter, the Company has agreed to sell to the Underwriter, and the Underwriter has agreed to purchase, the principal amount of the Convertible Subordinated Notes set forth below:

<TABLE>
 <CAPTION>

| UNDERWRITER ----- | PRINCIPAL AMOUNT OF CONVERTIBLE SUBORDINATED NOTES ----- |
|---------------------------|---|
| <S> | <C> |
| Salomon Brothers Inc..... | \$50,000,000 |

</TABLE>

In the Underwriting Agreement, the Underwriter has agreed, subject to the terms and conditions set forth therein, that the obligations of the Underwriter are subject to certain conditions precedent and that the Underwriter will be obligated to purchase the entire principal amount of the Convertible Subordinated Notes offered hereby if any Convertible Subordinated Notes are purchased.

The Company has been advised by the Underwriter that it proposes to offer the Convertible Subordinated Notes directly to the public at the initial public offering price set forth on the cover of this Prospectus and to certain dealers at such price less a concession of not more than 1.8% of the principal amount of the Convertible Subordinated Notes. The Underwriter may allow, and such dealers may reallow, a concession not in excess of 0.3% of the principal amount of the Convertible Subordinated Notes. After the initial public offering of the Convertible Subordinated Notes, the public offering price and such concessions may be changed.

The Underwriting Agreement provides that the Company will indemnify the Underwriter against certain civil liabilities, including liabilities under the Security Act, or contribute to payments that the Underwriter may be required to make in respect thereof.

Except for certain exceptions pertaining to certain employee benefit plans, outstanding options and warrants to purchase Common Stock and Securities convertible into Common Stock, the Company has agreed that it will not, without the prior written consent of the Underwriter, for a period of 180 days after the date on which the Underwriting Agreement is executed, directly or indirectly, offer to sell, sell, grant any option for the sale of or otherwise dispose of any shares of Common Stock or any securities convertible into or exchangeable or exercisable for any shares of Common Stock, or any right or option to acquire any such shares or securities. Sales by the Company to the Underwriter are exempt from such restriction.

Application has been made to list the Convertible Subordinated Notes on the New York Stock Exchange. However, no assurance can be given that any market for the Securities will develop. See "Risk Factors--Absence of Public Market for the Securities."

LEGAL MATTERS

Certain legal matters in connection with the issuance of the Securities will be passed upon for the Company by Gibson, Dunn & Crutcher, San Diego, California, and for the Underwriter by Latham & Watkins, Los Angeles, California.

EXPERTS

The financial statements and the related financial statement schedules as of July 31, 1993 and 1992 and for each of the three years in the period ended July 31, 1993, included and incorporated by reference in this Prospectus, have been audited by Deloitte & Touche, independent auditors, as stated in their reports which are included and incorporated by reference herein, and have been so included and incorporated in reliance upon the reports of such firm given upon their authority as experts in accounting and auditing.

| | |
|--|------|
| <TABLE> | |
| <CAPTION> | |
| | PAGE |
| | ---- |
| <S> | <C> |
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| Independent Auditors' Report | F-2 |
| Consolidated Balance Sheets--January 30, 1994, July 31, 1993 and 1992 | F-3 |
| Consolidated Statements of Operations--For the Six Months Ended January 30, 1994 and January 31, 1993 and the Years Ended July 31, 1993, 1992 and 1991 | F-4 |
| Consolidated Statements of Shareholders' Equity--For the Six Months Ended January 30, 1994 and the Years Ended July 31, 1993 and 1992 | F-5 |
| Consolidated Statements of Cash Flows--For the Six Months Ended January 30, 1994 and January 31, 1993 and for the Years Ended July 31, 1993, 1992 and 1991 | F-6 |
| Notes to Consolidated Financial Statements | F-7 |
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INDEPENDENT AUDITORS' REPORT

TO THE SHAREHOLDERS AND BOARD OF DIRECTORS OF ROHR, INC.:

We have audited the accompanying consolidated balance sheets of Rohr, Inc. and its subsidiaries as of July 31, 1993 and July 31, 1992, and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the three years in the period ended July 31, 1993. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Rohr, Inc. and its subsidiaries as of July 31, 1993 and July 31, 1992, and the results of its operations and its cash flows for each of the three years in the period ended July 31, 1993, in conformity with generally accepted accounting principles.

As discussed in Note 2 to the consolidated financial statements, in fiscal year 1993 the Company changed certain elements in the application of accounting principles relating to long-term programs and contracts and changed its method of accounting for income taxes and for post-retirement benefits other than pensions.

Deloitte & Touche

San Diego, California
 September 17, 1993
 (March 28, 1994 as to Notes 7 and 8)

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ROHR, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(IN THOUSANDS EXCEPT FOR SHARE DATA)

| | | | |
|-----------|----------|----------|-------|
| <TABLE> | | | |
| <CAPTION> | | | |
| ASSETS | | JULY 31, | |
| ----- | JAN. 30, | ----- | ----- |
| | 1994 | 1993 | 1992 |
| | ----- | ----- | ----- |

| | (UNAUDITED) | | |
|---|-------------|-------------|-------------|
| <S> | <C> | <C> | <C> |
| Cash and short-term investments..... | \$ 28,768 | \$ 42,186 | \$ 21,122 |
| Accounts receivable..... | 94,126 | 94,140 | 133,153 |
| Inventories: | | | |
| Work-in-process..... | 516,483 | 560,139 | 972,003 |
| Raw materials, purchased parts and supplies..... | 29,051 | 32,575 | 42,549 |
| Less customers' progress payments and advances..... | (133,380) | (152,976) | (181,575) |
| | ----- | ----- | ----- |
| Inventories--net..... | 412,154 | 439,738 | 832,977 |
| Prepaid expenses and other current assets.. | 15,539 | 16,861 | 21,118 |
| Deferred tax asset..... | 13,723 | 13,654 | -- |
| | ----- | ----- | ----- |
| Total Current Assets..... | 564,310 | 606,579 | 1,008,370 |
| Property, Plant and Equipment..... | 499,388 | 496,452 | 531,239 |
| Less accumulated depreciation and amortization..... | (268,539) | (257,407) | (260,956) |
| | ----- | ----- | ----- |
| Property, plant and equipment--net..... | 230,849 | 239,045 | 270,283 |
| Investment in Leases..... | 37,735 | 38,233 | 39,446 |
| Deferred Tax Asset..... | 88,915 | 89,348 | -- |
| Other Assets..... | 45,757 | 44,581 | 45,859 |
| | ----- | ----- | ----- |
| | \$ 967,566 | \$1,017,786 | \$1,363,958 |
| | ===== | ===== | ===== |

<CAPTION>

LIABILITIES AND SHAREHOLDERS' EQUITY

| <S> | <C> | <C> | <C> |
|---|------------|-------------|-------------|
| Trade accounts and other payables..... | \$ 155,691 | \$ 166,916 | \$ 162,638 |
| Salaries, wages and benefits..... | 33,955 | 38,623 | 67,194 |
| Taxes on income..... | -- | -- | 30,247 |
| Short-term debt..... | -- | -- | 20,000 |
| Current portion of long-term debt..... | 16,211 | 50,719 | 27,517 |
| | ----- | ----- | ----- |
| Total Current Liabilities..... | 205,857 | 256,258 | 307,596 |
| Long-Term Deferred Taxes on Income..... | -- | -- | 43,458 |
| Long-Term Debt..... | 467,214 | 480,889 | 525,077 |
| Pension and Post-Retirement Obligations.... | 69,246 | 63,040 | 25,785 |
| Other Obligations..... | 35,020 | 35,356 | 13,176 |
| Commitments and Contingencies (Note 8) | | | |
| Shareholders' Equity: | | | |
| Preferred stock, \$1 par value per share, 10 million shares authorized, none issued..... | -- | -- | -- |
| Common stock, \$1 par value per share, authorized 50,000,000 shares; issued and outstanding 18,017,930, 17,995,866 and 17,833,076 shares, respectively..... | 18,018 | 17,996 | 17,833 |
| Additional paid-in capital..... | 102,541 | 102,312 | 101,261 |
| Retained earnings..... | 82,976 | 75,241 | 329,772 |
| Minimum pension liability adjustment..... | (13,306) | (13,306) | -- |
| | ----- | ----- | ----- |
| Total Shareholders' Equity..... | 190,229 | 182,243 | 448,866 |
| | ----- | ----- | ----- |
| | \$ 967,566 | \$1,017,786 | \$1,363,958 |
| | ===== | ===== | ===== |

</TABLE>

The accompanying notes to the Consolidated Financial Statements are an integral part of these statements.

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ROHR, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

(IN THOUSANDS EXCEPT FOR PER SHARE DATA)

<TABLE>

<CAPTION>

| SIX MONTHS ENDED | | YEAR ENDED JULY 31, | | |
|------------------|----------|---------------------|-------|-------|
| JAN. 30, | JAN. 31, | 1993 | 1992 | 1991 |
| 1994 | 1993 | | | |
| ----- | ----- | ----- | ----- | ----- |

(UNAUDITED)

| <S> | <C> | <C> | <C> | <C> | <C> |
|--|-----------|--------------|--------------|-------------|-------------|
| Sales..... | \$484,823 | \$ 626,004 | \$1,175,152 | \$1,279,656 | \$1,385,086 |
| Costs and Expenses..... | 439,719 | 594,568 | 1,133,040 | 1,223,931 | 1,275,269 |
| General and Administrative Expenses..... | 13,446 | 22,467 | 43,800 | 10,167 | 9,239 |
| Operating Income (Loss)..... | 31,658 | 8,969 | (1,688) | 45,558 | 100,578 |
| Interest Income..... | 520 | 405 | 928 | 3,666 | 1,119 |
| Interest Expense..... | 24,201 | 23,175 | 48,811 | 67,039 | 54,820 |
| Income (Loss) Before Taxes and Cumulative Effect of Accounting Changes..... | 7,977 | (13,801) | (49,571) | (17,815) | 46,877 |
| Taxes (Benefit) on Income..... | 242 | (5,286) | (18,990) | (19,270) | 16,360 |
| Income (Loss) Before Cumulative Effect of Accounting Changes..... | 7,735 | (8,515) | (30,581) | 1,455 | 30,517 |
| Cumulative Effect Through July 31, 1992, of Accounting Changes, Net of Taxes..... | -- | (223,950) | (223,950) | -- | -- |
| Net Income (Loss)..... | \$ 7,735 | \$ (232,465) | \$ (254,531) | \$ 1,455 | \$ 30,517 |
| Net Income (Loss) per Average Share of Common Stock: | | | | | |
| Income (Loss) Before Cumulative Effect of Accounting Changes... | \$ 0.43 | \$ (0.48) | \$ (1.71) | \$ 0.08 | \$ 1.74 |
| Cumulative Effect Through July 31, 1992 of Accounting Changes, Net of Taxes..... | -- | (12.52) | (12.50) | -- | -- |
| Net Income (Loss)..... | \$ 0.43 | \$ (13.00) | \$ (14.21) | \$ 0.08 | \$ 1.74 |
| Pro forma amounts assuming the changes in the application of accounting principles for long-term programs and contracts are applied retroactively (unaudited): | | | | | |
| Net (Loss)..... | | | \$ (30,581) | \$ (36,271) | \$ (22,898) |
| Net (Loss) per Average Share of Common Stock..... | | | \$ (1.71) | \$ (2.05) | \$ (1.31) |

</TABLE>

The accompanying notes to the Consolidated Financial Statements are an integral part of these statements.

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ROHR, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(IN THOUSANDS)

<TABLE>

<CAPTION>

| | COMMON STOCK PAR VALUE \$1 A SHARE | ADDITIONAL PAID-IN CAPITAL | RETAINED EARNINGS | MINIMUM PENSION LIABILITY ADJUSTMENT |
|--------------------------------|--|----------------------------------|----------------------|---|
| <S> | <C> | <C> | <C> | <C> |
| Balance at August 1, 1991..... | \$17,497 | \$ 95,587 | \$328,317 | \$ -- |

| | | | | |
|---|----------|-----------|-----------|------------|
| Common stock issued to employee benefit plans..... | 319 | 4,995 | | |
| Stock plans activity..... | 17 | 679 | | |
| Net income..... | | | 1,455 | |
| | ----- | ----- | ----- | ----- |
| Balance at July 31, 1992..... | 17,833 | 101,261 | 329,772 | -- |
| Common stock issued to employee benefit plans..... | 67 | 673 | | |
| Stock plans activity..... | 96 | 378 | | |
| Net loss..... | | | (254,531) | |
| Minimum Pension Liability Adjustment (See Note 9a)..... | | | | (13,306) |
| | ----- | ----- | ----- | ----- |
| Balance at July 31, 1993..... | 17,996 | 102,312 | 75,241 | (13,306) |
| Stock plans activity..... | 22 | 229 | | |
| Net Income..... | | | 7,735 | |
| | ----- | ----- | ----- | ----- |
| Balance at Jan. 30, 1994 (unaudited)..... | \$18,018 | \$102,541 | \$ 82,976 | \$(13,306) |
| | ===== | ===== | ===== | ===== |

</TABLE>

The accompanying notes to the Consolidated Financial Statements are an integral part of these statements.

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ROHR, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(IN THOUSANDS)

<TABLE>

<CAPTION>

| | SIX MONTHS ENDED | | YEAR ENDED JULY 31, | | |
|--|------------------|--------------|---------------------|----------|-----------|
| | JAN. 30, | JAN. 31, | | | |
| | 1994 | 1993 | 1993 | 1992 | 1991 |
| | ----- | ----- | ----- | ----- | ----- |
| <S> | <C> | <C> | <C> | <C> | <C> |
| <CAPTION> | | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> |
| | (UNAUDITED) | | | | |
| Operating Activities: | | | | | |
| Net Income (loss)..... | \$ 7,735 | \$ (232,465) | \$ (254,531) | \$ 1,455 | \$ 30,517 |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: | | | | | |
| Cumulative effect of accounting changes--net of taxes..... | -- | 223,950 | 223,950 | -- | -- |
| Depreciation and amortization..... | 11,693 | 12,648 | 25,578 | 27,855 | 27,721 |
| Changes due to (increase) decrease in operating assets: | | | | | |
| Accounts receivable... | 6,998 | (34,527) | 84,013 | 53,174 | (38,791) |
| Net inventories..... | 27,584 | 9,954 | 34,447 | 5,990 | (31,122) |
| Prepaid expenses and other assets..... | 1,322 | 8,106 | 4,514 | 10,910 | (2,392) |
| Changes due to increase (decrease) in operating liabilities: | | | | | |
| Trade accounts and other payables..... | (11,817) | (13,848) | (17,478) | 27,362 | (47,757) |
| Taxes on income and deferred taxes..... | 364 | (9,717) | (29,432) | (20,816) | (2,684) |
| Other..... | 1,049 | 328 | 7,607 | 4,412 | 1,738 |
| | ----- | ----- | ----- | ----- | ----- |
| Net Cash Provided by (Used in) Operating Activities.. | 44,928 | (35,571) | 78,668 | 110,342 | (62,770) |
| | ----- | ----- | ----- | ----- | ----- |
| Investing Activities: | | | | | |

| | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|
| Proceeds from sale-lease-back transactions..... | -- | 52,247 | 52,247 | -- | -- |
| Purchase of property, plant and equipment..... | (2,949) | (18,878) | (27,536) | (62,933) | (32,383) |
| Other, including investment in leases..... | (390) | (2,522) | (1,180) | 21,789 | 13,528 |
| | ----- | ----- | ----- | ----- | ----- |
| Net Cash Provided by (Used in) Investing Activities.. | (3,339) | 30,847 | 23,531 | (41,144) | (18,855) |
| | ----- | ----- | ----- | ----- | ----- |
| Financing Activities: | | | | | |
| Issuance of 9.33% senior notes..... | -- | 62,000 | 62,000 | -- | -- |
| Annual principal payment on 9.35% senior notes.... | (12,500) | (12,500) | (12,500) | -- | -- |
| Issuance (repayment) of medium-term notes..... | (35,000) | (10,000) | (10,000) | (5,000) | 50,000 |
| Net short-term borrowings (repayments)..... | -- | 5,000 | (20,000) | (57,000) | 17,000 |
| Long-term borrowings under revolving credit agreement..... | 81,000 | 80,000 | 90,000 | 300,000 | 180,000 |
| Repayment of borrowings under revolving credit agreement..... | (81,000) | (50,000) | (120,000) | (290,000) | (150,000) |
| Repayment of other long-term borrowings..... | (649) | (18,712) | (36,387) | (11,890) | (11,883) |
| Net repayment of receivable and equivalents..... | -- | (45,000) | (45,000) | (15,000) | -- |
| Proceeds from cash values in insurance policies.... | -- | -- | 9,984 | -- | -- |
| Cash collateral for receivables sales program..... | (6,984) | -- | -- | -- | -- |
| Stock contributions to employee benefit plans... | -- | 741 | 741 | 5,314 | -- |
| Repurchase of common stock on open market..... | -- | -- | -- | -- | (3,375) |
| Other..... | 126 | 11 | 27 | (58) | (77) |
| | ----- | ----- | ----- | ----- | ----- |
| Net Cash Provided by (Used in) Financing Activities.. | (55,007) | 11,540 | (81,135) | (73,634) | 81,665 |
| | ----- | ----- | ----- | ----- | ----- |
| Increase (Decrease in Cash and Short-Term Investments)..... | (13,418) | 6,816 | 21,064 | (4,436) | 40 |
| Cash and Short-Term Investments, Beginning of Period..... | 42,186 | 21,122 | 21,122 | 25,558 | 25,518 |
| | ----- | ----- | ----- | ----- | ----- |
| Cash and Short-Term Investments, End of Period..... | \$ 28,768 | \$ 27,938 | \$ 42,186 | \$ 21,122 | \$ 25,558 |
| | ===== | ===== | ===== | ===== | ===== |
| Supplemental Cash Flow Information: | | | | | |
| Cash paid for interest, net of amounts capitalized..... | \$ 21,353 | \$ 20,422 | \$ 47,758 | \$ 53,936 | \$ 81,914 |
| Cash paid (refunded) for income taxes..... | (178) | 4,392 | 9,802 | 2,243 | 19,501 |
| Non-Cash Investing and Financing Activities: | | | | | |
| Sale of receivables.... | | | 60,000 | | 20,000 |
| Repurchase of receivables or inventory equivalents.. | | | (105,000) | | (20,000) |

</TABLE>

The accompanying notes to the Consolidated Financial Statements are an integral part of these statements.

(UNAUDITED) AND THE YEARS ENDED JULY 31, 1993, 1992 AND 1991

The consolidated balance sheets of the Company as of July 31, 1993 and 1992 and the related consolidated statements of operations, shareholders' equity and cash flows for each of the three years ended July 31, 1993, 1992 and 1991 have been audited by Deloitte & Touche, independent auditors. The consolidated balance sheet as of January 30, 1994, the consolidated statements of operations and statements of cash flows for the six-month periods ended January 30, 1994, and January 31, 1993, and the consolidated statement of shareholders' equity for the six-month period ended January 30, 1994, are unaudited but reflect all adjustments (including normal recurring accruals) which are, in the opinion of management, necessary for a fair presentation of the results of operations for the interim periods. In the third quarter of fiscal 1993, the Company changed, effective August 1, 1992, certain elements in the application of accounting principles relating to long-term programs and contracts, as described in Note 2--Accounting Changes. The Summary of Significant Accounting Policies (Note 1) reflects the changed accounting policies in effect on August 1, 1992.

Financial results for interim periods are not necessarily indicative of results to be expected for the full year and, particularly in light of the accounting policy changes referred to above and the substantial provisions taken in the third quarters of fiscal 1992 and fiscal 1993, a comparison of the interim periods may not be meaningful.

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Principles of Consolidation

The consolidated statements include the accounts of Rohr, Inc. and all subsidiaries ("Company"). Total assets and sales of foreign subsidiaries are not significant.

Certain reclassifications have been made to prior years to conform to current year presentation.

b. Sales and Earnings

The Company follows the guidelines of Statement of Position 81-1, "Accounting for Performance of Construction-Type and Certain Production-Type Contracts" (the contract method of accounting) for certain commercial and all governmental contracts, except that the Company's contract accounting policies differ from the recommendations of SOP 81-1 with respect to the treatment of general and administrative costs (prior to the accounting change described in Note 2) and with respect to revisions of estimated profits on contracts which revisions are included in earnings by the Company under the reallocation method rather than the cumulative catch-up method recommended by SOP 81-1. Contract accounting generally places limitations on the combining of contracts and prohibits the anticipation of future contracts in determining the contract profit center. Approximately one-half of the Company's sales during the fiscal year 1993 are accounted for using the contract method of accounting. In the third quarter of fiscal 1993, the Company made significant changes, effective August 1, 1992, to certain elements of its application of accounting principles relating to its long-term contracts as described in Note 2.

Several major commercial programs, under which spares and technical product support are sold directly to airlines, are accounted for under the program method of accounting, a method which existed in practice for many years prior to the issuance of SOP 81-1. Guidelines for use of program accounting have been developed in practice and are not codified by authoritative accounting literature. This method

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

of accounting is followed by relatively few public companies in a limited number of industries. It applies in situations where the economics of producing and marketing the program product extend beyond the initial production order. The most significant differences from contract accounting are that (1) the quantity of units included in the profit center under program accounting includes existing and anticipated contracts, and (2) program units may be sold to more than one customer. The Company uses program accounting in those circumstances where it is able to make reasonably dependable estimates of (1)

the value of anticipated production units and spares sales in future contracts, (2) the length of time to produce and sell those additional production units and spares, and (3) the production costs and selling prices associated with such units and spares. Typically, the Company applies program accounting on programs for which the Company is responsible for total systems integration and continuing product support. The Company initially adopted the program method of accounting in 1988 in response to the changing characteristics of its contracting environment.

Profit is estimated based on the difference between total estimated revenue and total estimated cost of a contract or program and is recognized evenly as a uniform percentage of sales value on all remaining units to be delivered. Current revenue does not anticipate higher or lower future prices, but includes units delivered at actual sales prices. A constant contract or program margin is achieved by deferring or accelerating a portion of the average unit cost on each unit delivered. Cost includes the estimated cost of the pre-production effort (primarily tooling and design), plus the cost of manufacturing both a specified number of production units and, under the program method of accounting, those spares which are expected to be delivered concurrently with such production units. The specified number of production units used to establish the profit margin is predicated upon market forecasts and does not exceed the lesser of those quantities assumed in original program pricing or those quantities which the Company now expects to deliver in the periods assumed in original program pricing. The number of units used to estimate profit margin is increased when firm orders exceed the number of units used for pricing purposes (a firm order authorizes the Company to commence production). Spares, as a percentage of total deliveries, increase as a program matures and historically have been sold at higher prices than production units. This higher price reflects, in part, additional costs related to technical and customer support activities.

Under both the contract and program methods of accounting, the Company's sales are primarily under fixed-price contracts, many of which contain escalation clauses and require delivery of products over several years. Sales and profits on each contract or program are recognized primarily in accordance with the percentage-of-completion method of accounting, using the units-of-delivery method. Revisions of estimated profits on contracts or programs are included in earnings by the reallocation method, which spreads the change in estimate over current and future deliveries. Any anticipated losses on contracts or programs are charged to earnings when identified.

Both the contract and program methods of accounting involve the use of various estimating techniques to project estimated costs at completion. These estimates involve various assumptions and projections relative to the outcome of future events. Paramount are assumptions relative to labor performance and anticipated future labor rates, and projections relative to material and overhead costs. These assumptions involve various levels of expected performance improvements. The Company reevaluates its estimates quarterly for all significant contracts and programs. Changes in estimates are reflected in the current and future periods.

Included in sales are amounts arising from contract terms that provide for invoicing a portion of the contract price at a date after delivery. Also included are: negotiated values for units delivered; and

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-- (CONTINUED)

anticipated price adjustments for contract changes, claims, escalation, and estimated earnings in excess of billing provisions resulting from the percentage-of-completion method of accounting. Certain contract costs are estimated based on the learning curve concept discussed in Note 1c.

c. Inventories

Inventories of raw materials, purchased parts and supplies are stated at the lower of average cost or estimated realizable value. Inventoried costs on long-term contracts and programs include certain pre-production costs, consisting primarily of tooling and design costs, and production costs, including applicable overhead. As the production costs for early units are charged to work-in-process inventory at an actual unit cost in excess of the estimated average cost for all units projected to be delivered over the entire contract or program, a segment of inventory described as the excess of production costs over estimated average unit cost (and referred to as excess-over-average inventory) is created. Generally, excess-over-average inventory, which may

include production (but not pre-production) cost over-runs, builds during the early years of the contract or program when the efficiencies resulting from learning are not yet fully realized and declines as the program matures. Under the learning curve concept, an estimated decrease in unit labor hours is assumed as tasks and production techniques become more efficient through repetition of the same manufacturing operation and through management action such as simplifying product design, improving tooling, purchasing new capital equipment, improving manufacturing techniques, etc. For programs under the program method of accounting, excess-over-average inventory also builds until sales of spares, as a percentage of total sales, equal or exceed the percentage used for the overall profit margin calculation.

Inventoried costs are reduced by the estimated average cost of deliveries computed as a uniform percentage of sales value.

In the event that work-in-process inventory plus estimated costs to complete a specific contract or program exceeds the anticipated remaining sales value of such contract or program, such excess is charged to current earnings, thus reducing inventory to estimated realizable value.

In accordance with industry practice, costs in inventory include amounts relating to programs and contracts with long production cycles, much of which is not expected to be realized within one year.

See Note 2, which describes certain changes in the application of accounting principles and the effect of such changes on inventories.

d. Property, Plant and Equipment

Property, plant and equipment is recorded at cost or, in the case of assets under capital leases, the lower of the present value of minimum lease payments or fair market value. Depreciation and amortization is computed by the straight-line method over the estimated useful lives of the various classes of assets or, in the case of capitalized leased assets, over the lease term if shorter. When assets are retired or disposed of, the assets and related accumulated depreciation are eliminated and any resulting gain or loss is reflected in income.

e. Pension and Health Plans

Pension costs include current costs plus the amortization of transition assets over periods up to 14 years. The Company funds pension costs in accordance with plan and legal requirements. The Company adopted, effective August 1, 1992, the provisions of Statement of Financial Accounting Standards (SFAS) No. 106, "Employers' Accounting for Post-Retirement Benefits other than Pensions." This standard requires the Company to accrue the expected cost of subsidizing an employee's post-retirement health care benefits during the employee's service period. See Note 9b.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

f. Research and Development

Research and development costs incurred for the development of proprietary products are expensed as incurred. These costs have not been material to operations during the periods presented. Design efforts performed under contract generally consist of the adaptation of an existing capability to a particular customer need and are accounted for as an element of contract costs. These design efforts do not fall within the definition of Research and Development as defined in SFAS No. 2, "Accounting for Research and Development Costs."

g. Income Taxes

The Company adopted, effective August 1, 1992, the provisions of SFAS No. 109, "Accounting for Income Taxes." Under SFAS No. 109, deferred tax assets and liabilities are recognized based upon temporary differences between financial statement and tax bases of assets and liabilities using presently enacted tax rates. See Note 6.

h. Net Income Per Average Share of Common Stock

Net income per share was determined by dividing net income by the weighted average number of common shares and common share equivalents outstanding during

the year. The assumed conversion of the Company's convertible debentures was anti-dilutive. As a result, only primary earnings per share is presented in the Company's Consolidated Statements of Operations.

i. Cash Flows

For purpose of the statement of cash flows, the Company considers all investments and highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

j. Industry Segments

The Company considers itself to operate in one significant industry segment.

NOTE 2--ACCOUNTING CHANGES

a. Introduction

In the third quarter of fiscal year 1993, the Company changed, effective August 1, 1992, certain elements in the application of accounting principles relating to long-term programs and contracts. In addition, the Company adopted the provisions of SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other than Pensions," and SFAS No. 109, "Accounting for Income Taxes." Each change requires that the Company calculate the effect of the change in accounting principles on retained earnings as of the first day in the fiscal year of change. These changes do not affect the Company's cash flow. Each of these changes is discussed separately below.

Prior year financial statements have not been restated to apply the provisions of adopting these standards.

b. Long-term Contracts

In fiscal 1993, the Company changed certain elements of its application of accounting principles relating to long-term programs and contracts, effective August 1, 1992. Certain costs previously carried in inventory for amortization over future deliveries will now be expensed. These costs include certain

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

pre-certification costs, consisting primarily of tooling and design expenses in excess of negotiated contractual values, that will now be expensed as identified. In addition, prior to the accounting change, general and administrative expenses were expensed as period charges, except for (1) such expenses that were clearly related to production in accordance with Accounting Research Bulletin No. 43 and had contractual revenue coverage and (2) other amounts charged to commercial programs which did not have a material impact upon the results of operations. The financial result of capitalizing these latter amounts of general and administrative expense was not material due to the offsetting impact upon operations resulting from their inclusion as an element of total costs for purposes of determining contract and program gross margins. Following a thorough review of its accounting policies, the Company concluded there was a need, particularly in light of the current aerospace environment, to have financial results more closely reflect near-term program economics (cash flow and internal rate of return). As a result, these changes will generally reduce the number of production units and spares used in the calculation of overall profit margins. While the previous methods of applying the Company's accounting principles were in accordance with generally accepted accounting principles (GAAP), the changed policies are preferable. The application of these policies produces program and contract estimates that are based on shorter delivery periods, allowing a better matching of revenues and expenses. The cumulative effect of these changes for the periods through July 31, 1992, was a charge of \$219.7 million, net of income tax benefits of \$136.3 million. The effect of these changes on the year ended July 31, 1993, was to increase the net loss before the cumulative effect of the changes in accounting principles by \$24.6 million (\$1.37 per average common share), net of income tax benefits of \$15.3 million.

In accordance with Accounting Principles Board Opinion No. 20, "Accounting Changes," pro forma amounts are shown for net loss and net loss per average share of common stock for all prior periods presented. The pro forma amounts presented in the Consolidated Statements of Operations reflect the retroactive application of these accounting changes, net of income tax benefits (which were allocated ratably over the pro forma restated periods) for each period

presented. Primarily as a result of these changes, excess-over-average inventory decreased from \$323.7 million at July 31, 1992 to \$75.4 million at July 31, 1993. Pre-production inventory also decreased from \$258.4 million at July 31, 1992 to \$181.0 million at July 31, 1993 primarily as a result of the accounting changes. See Note 4.

c. Post-Retirement Benefits Other Than Pensions

The Company adopted, effective August 1, 1992, SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other than Pensions." The accumulated post-retirement benefit obligation for active employees and retirees was recorded using the immediate recognition transition option. See Note 9b. This standard requires companies to accrue the expected cost of providing health care benefits to retired employees and their dependents during the employees' service periods. The Company previously charged the cost of providing these benefits on a pay-as-you-go basis. The cumulative effect of this change for the periods through July 31, 1992 was a charge of \$4.3 million, net of income tax benefits of \$2.7 million. The effect of the change on the year ended July 31, 1993 was not material.

d. Income Taxes

The Company also adopted, effective August 1, 1992, SFAS No. 109, "Accounting for Income Taxes." See Note 6. The cumulative effect of this change for periods through July 31, 1992 was not material by itself. However, under this standard, the Company recorded a substantial deferred tax asset as a result of the other changes in accounting principles and certain other charges recorded in the year ended July 31, 1993. See Note 6.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

e. Effect of Changes

The cumulative effect of the changes described in this Note 2, as of August 1, 1992 and the effect of the changes on net loss before the cumulative effect of the changes in accounting principles on the year ended July 31, 1993 were as follows (\$ in millions except per share data):

<TABLE>

<CAPTION>

| | CUMULATIVE EFFECT AT AUGUST 1, 1992 | | EFFECT ON THE YEAR ENDED JULY 31, 1993 | |
|--|--|--|---|--|
| | NET (LOSS) | (LOSS) PER AVERAGE SHARE OF COMMON STOCK | NET (LOSS) | (LOSS) PER AVERAGE SHARE OF COMMON STOCK |
| <S> | <C> | <C> | <C> | <C> |
| Change in application of accounting principles relating to long-term programs and contracts--net of taxes..... | \$ (219.7) | \$ (12.26) | \$ (24.6) | \$ (1.37) |
| Post-retirement benefits other than pensions--net of taxes..... | (4.3) | (.24) | -- | -- |
| | ----- | ----- | ----- | ----- |
| | \$ (224.0) | \$ (12.50) | \$ (24.6) | \$ (1.37) |
| | ===== | ===== | ===== | ===== |

</TABLE>

The cumulative effect of adopting SFAS No. 109, "Accounting for Income Taxes," for periods through July 31, 1992 and the effect on the year ended July 31, 1993 was not material by itself. However, under this standard, the Company recorded a substantial deferred tax asset as a result of the other changes in accounting principles and certain other charges recorded in the year ended July 31, 1993. See Note 6. Quarterly earnings for 1993 have been restated as if the changes occurred at August 1, 1992.

NOTE 3--ACCOUNTS RECEIVABLE

Accounts receivable, which relate primarily to long-term programs and contracts, consist of the following (in thousands):

<TABLE>
<CAPTION>

| | JAN. 30, 1994 | JULY 31, ----- 1993 1992 ----- | |
|---|-------------------|--|--------------------|
| | (UNAUDITED) | | |
| <S> | <C> | <C> | <C> |
| Amount billed..... | \$49,962 | \$40,628 | \$ 62,405 |
| Recoverable costs and accrued profit on units delivered but not billed..... | 9,474 | 13,436 | 20,903 |
| Recoverable costs and accrued profit on progress completed but not billed..... | 499 | 810 | 3,273 |
| Unrecovered costs and estimated profit subject to future negotiations..... | 34,191 | 39,266 | 46,572 |
| | ----- \$94,126 | ----- \$94,140 | ----- \$133,153 |
| | ===== | ===== | ===== |

</TABLE>

"Recoverable costs and accrued profit on units delivered but not billed" represent revenue recognized on contracts for amounts not billable to customers at the balance sheet date. This amount principally represents delayed payment terms along with escalation and repricing predicated upon deliveries and final payment after acceptance. Some of these recoverable costs are expected to be billed and collected in the normal course of business beyond one year.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

"Recoverable costs and accrued profit on progress completed but not billed" represent revenue recognized on contracts based on the percentage-of-completion method of accounting and is anticipated to be billed and collected in accordance with contract terms, which may be longer than one year.

"Unrecovered costs and estimated profit subject to future negotiations" consist of contract tasks completed for which a final price has not been negotiated with the customer. Amounts in excess of agreed upon contract prices are recognized when it is probable that the claim will result in additional contract revenue and the amounts can be reliably estimated. Included in this amount at January 30, 1994, July 31, 1993 and 1992 are estimated recoveries on constructive change claims related to government imposed redefined acceptance criteria on the Grumman F-14, Boeing E3/E6, and the Boeing KC-135 and Lockheed C-5 production programs. Management believes that amounts reflected in the financial statements, which in the aggregate are very substantial, are reasonable estimates of the ultimate settlements. The resolution of these items may take several years.

The Company entered into an arrangement on December 23, 1992 under which it sells receivables through a subsidiary to a trust on an ongoing basis. Investors' beneficial interests in the trust are reported as a reduction to accounts receivable. Under the arrangement, the Company acts as an agent for the trust by performing all record keeping and collection functions with respect to the receivables that have been sold. At January 30, 1994 and July 31, 1993 the investors held a \$60 million beneficial interest in the receivables transferred to the trust. The Company's subsidiary holds the remaining beneficial interest in the trust which fluctuates in value depending upon the amount of receivables owned by the trust from time to time. At July 31, 1993 the Company's subsidiary had a 9 percent beneficial interest in the trust and a zero percent interest at January 30, 1994. The Company has deposited cash collateral as required to support the facility and has withdrawn such cash when it is no longer required to be deposited. At January 30, 1994, the Company had \$7 million of cash collateral on deposit. At July 31, 1992 and July 31, 1991 the investor in a now terminated predecessor facility held a \$105 million and \$120 million interest in Company receivables, respectively. The cost associated with the sales of receivables under the current facility is 7.57 percent per year. The costs and those of the predecessor facility, all of which have been reflected as a reduction in sales values, were \$2.4 million, \$5.3 million, \$7.0 million, and \$9.2 million for the six months ended January 30, 1994 and in fiscal years 1993, 1992 and 1991, respectively.

Sales

The Company's direct sales to major customers including related program spares, expressed as a percentage of total sales, during the following periods

are summarized as follows:

<TABLE>

<CAPTION>

| | SIX MONTHS ENDED | | YEAR ENDED | | |
|---------------------------------|-------------------|------|------------|------|------|
| | JAN. 30, JAN. 31, | | JULY 31, | | |
| | 1994 | 1993 | 1993 | 1992 | 1991 |
| | (UNAUDITED) | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> |
| Pratt & Whitney..... | 17% | 19% | 17% | 15% | 16% |
| General Electric..... | 16 | 12 | 14 | 12 | 12 |
| International Aero Engines..... | 15 | 8 | 9 | 7 | 4 |
| CFM International..... | 9 | 8 | 8 | 2 | 0 |
| McDonnell Douglas..... | 8 | 13 | 11 | 18 | 14 |
| Boeing..... | 8 | 11 | 11 | 15 | 14 |
| Rolls Royce..... | 8 | 6 | 8 | 7 | 8 |
| Lockheed..... | 4 | 2 | 3 | 3 | 3 |
| Airbus Industrie..... | 2 | 8 | 6 | 8 | 12 |
| U.S. Government..... | 1 | 1 | 1 | 2 | 4 |
| Grumman..... | 0 | 0 | 0 | 1 | 6 |
| Other..... | 12 | 12 | 12 | 10 | 7 |

</TABLE>

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

Total sales to the U.S. Government (including direct sales and indirect sales through prime contractors) accounted for 12%, 11%, 13%, 14% and 20% for the six months ended January 30, 1994, and January 31, 1993, and for fiscal years 1993, 1992 and 1991, respectively.

Commercial products sold by the Company to jet engine manufacturers are ultimately installed on aircraft produced by the major commercial airframe manufacturers, Airbus, Boeing and McDonnell Douglas. Sales to foreign customers accounted for 23%, 25%, 25%, 22% and 21% of total sales for the first six months of fiscal 1994 and 1993 and for fiscal years 1993, 1992 and 1991, respectively. Of the total sales 22%, 23%, 23%, 19% and 20% were to Europe for the first six months of fiscal 1994 and 1993 and for fiscal years 1993, 1992 and 1991, respectively.

NOTE 4--INVENTORIES

Work-in-process inventories, which relate primarily to long-term contracts and programs as of January 30, 1994, are summarized as follows (in thousands, except quantities):

(Table and Notes are Unaudited)

<TABLE>

<CAPTION>

| PROGRAM | COMPANY ORDER STATUS | | | | AIRCRAFT ORDER STATUS (3) | | WORK-IN-PROCESS INVENTORY | | | |
|---|----------------------|--------------------------|---------------|--------------------------|---------------------------|------------------|---------------------------|----------------|---------------------|-----------|
| | PROGRAM QUANTITY (1) | FIRM UNFILLED ORDERS (2) | AS OF 1/30/94 | | AS OF 12/31/93 | | PRODUCTION | PRE-PRODUCTION | EXCESS OVER AVERAGE | TOTAL |
| | | | DELIVERED | FISCAL YEAR COMPLETE (7) | UNFILLED ORDERS | UNFILLED OPTIONS | | | | |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| A340 nacelle (4) (6)... | 117 | 28 | 45 | 1997 | 95 | 74 | \$ 15,409 | \$ 63,794 | \$ 7,386 | \$ 86,589 |
| PW4000 nacelle for the A300/A310 and MD-11 (4)..... | 422 | 28 | 251 | 2000 | 51 | 72 | 27,397 | 6,920 | 19,898 | 54,215 |
| MD-90 (4) (6)..... | 451 | 11 | 3 | 2006 | 77 | 102 | 8,478 | 69,518 | 3,885 | 81,881 |
| V2500 nacelle for the A320/ A321 (4) (6)..... | 270 | 62 | 163 | 1997 | 155 | 198 | 25,245 | 22,068 | 0 | 47,313 |
| CF6-80C nacelle for the 747/ 767, MD-11 and | | | | | | | | | | |

| | | | | | | | | | | |
|---|-----|-----|-----|------|--------|-------|-----------|-----------|----------|-----------|
| for the A300/ A310 (5) (6)..... | 694 | 117 | 577 | 1996 | 302 | 319 | 31,143 | 2,809 | 19,915 | 53,867 |
| CFM56-5 nacelle for the A320/ A321 (5) (6)..... | 435 | 122 | 313 | 1999 | 150 | 145 | 23,121 | 2,723 | 4,535 | 30,379 |
| MD-11 (4) (6)..... | 200 | 39 | 121 | 1997 | 60 | 127 | 6,549 | 0 | 0 | 6,549 |
| PW300 (4) (6)..... | 164 | 63 | 76 | 1997 | 40 (8) | 0 (8) | 3,910 | 8,489 | 0 | 12,399 |
| Others..... | | | | | | | 118,769 | 23,032 | 1,490 | 143,291 |
| Balance at Janu- ary 30, 1994.... | | | | | | | \$260,021 | \$199,353 | \$57,109 | \$516,483 |

</TABLE>

- (1) Represents the number of aircraft used to obtain average unit cost. Spares (which are not included in this quantity) anticipated to be delivered concurrently with the production units for the above aircraft are also used in calculating average unit cost. Total spares sales value used in calculating average unit cost at January 30, 1994 were \$91,734 on the A340, \$324,803 on the PW4000, \$381,503 on the MD-90, \$110,764 on the V2500, \$154,007 on the CF6-80C, \$255,179 on the CFM56-5 and \$16,986 on the MD-11. Total spares sales value sold as of January 30, 1994 were \$18,667 on the A340, \$193,633 on the PW4000, \$0 on the MD-90, \$63,196 on the V2500, \$112,295 on the CF6-80C, \$113,219 on the CFM56-5 and \$13,814 on the MD-11.
- (2) Represents the number of aircraft for which the Company has firm unfilled nacelle orders.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

- (3) Represents the aircraft order status as announced by the aircraft manufacturers for the related aircraft and engine option. The Company's orders frequently are less than the announced orders shown above.
- (4) Program quantity represents initial program quantities and does not exceed the lesser of those quantities assumed in original program pricing or those quantities which the Company now expects to deliver in the periods assumed in original program pricing. The Company does not have orders for all of these units at this time.
- (5) Program quantity represents initial plus follow-on program quantities. The Company has firm orders for all of these units.
- (6) Programs accounted for in accordance with the program method of accounting.
- (7) The year presented for each program or contract represents the fiscal year in which the final production and spares units included in the program quantity are expected to be delivered.
- (8) Aircraft order status as of July 31, 1993, subsequent order data not available.

Work-in-process inventories, which relate primarily to long-term contracts and programs as of July 31, 1993, are summarized as follows (in thousands, except quantities):

<TABLE>
<CAPTION>

| PROGRAM | COMPANY ORDER STATUS | | | | AIRCRAFT ORDER STATUS (3) | | WORK-IN-PROCESS INVENTORY | | | |
|---|----------------------|--------------------------|-----------|--------------------------|---------------------------|------------------|---------------------------|----------------|-------------|-----------|
| | PROGRAM QUANTITY (1) | FIRM UNFILLED ORDERS (2) | DELIVERED | FISCAL YEAR COMPLETE (7) | UNFILLED ORDERS | UNFILLED OPTIONS | PRODUCTION | PRE-PRODUCTION | EXCESS OVER | |
| | | | | | | | | | AVERAGE | TOTAL |
| <S> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> |
| A340 nacelle (4) (6)... | 124 | 38 | 35 | 1997 | 107 | 65 | \$ 24,611 | \$ 57,181 | \$ 4,443 | \$ 86,235 |
| PW4000 nacelle for the A300/A310 and MD-11 (4)..... | 422 | 47 | 234 | 2002 | 79 | 71 | 45,808 | 0 | 33,623 | 79,431 |
| MD-90 (4) (6)..... | 454 | 8 | 3 | 2006 | 77 | 102 | 4,670 | 63,180 | 4,169 | 72,019 |

| | | | | | | | | | | |
|---|-----|-----|-----|------|-----|-----|-----------|-----------|-----------|-----------|
| V2500 nacelle for the A320/ A321(4)(6)..... | 291 | 52 | 139 | 1998 | 187 | 202 | 45,385 | 18,235 | 0 | 63,620 |
| CF6-80C nacelle for the 747/ 767, MD-11 and A300/ A310(5)(6)..... | 647 | 105 | 542 | 1995 | 368 | 358 | 26,204 | 8,701 | 25,162 | 60,067 |
| CFM56-5 nacelle for the A320/ A321(5)(6)..... | 390 | 79 | 311 | 1997 | 183 | 175 | 18,741 | 4,593 | 3,535 | 26,869 |
| MD-11(4)(6)..... | 200 | 47 | 113 | 1998 | 74 | 143 | 12,612 | 0 | 1,642 | 14,254 |
| PW300(4)(6)..... | 193 | 63 | 64 | 1997 | 40 | 0 | 5,897 | 7,918 | 0 | 13,815 |
| Others..... | | | | | | | 119,858 | 21,180 | 2,791 | 143,829 |
| Balance at July 31, 1993..... | | | | | | | \$303,786 | \$180,988 | \$ 75,365 | \$560,139 |
| Balance at July 31, 1992..... | | | | | | | \$389,904 | \$258,416 | \$323,683 | \$972,003 |

</TABLE>

- - - - -

- (1) Represents the number of aircraft used to obtain average unit cost. Spares (which are not included in this quantity) anticipated to be delivered concurrently with the production units for the above aircraft are also used in calculating average unit cost. Total spares sales value used in calculating average unit cost at July 31, 1993 were \$91,734 on the A340, \$325,151 on the PW4000, \$417,588 on the MD-90, \$143,550 on the V2500, \$152,664 on the CF6-80C, \$190,601 on the CFM56-5 and \$16,474 on the MD-11. Total spares sales value sold as of July 31, 1993 were \$13,989 on the A340, \$181,083 on the PW4000, \$0 on the MD-90, \$51,998 on the V2500, \$103,553 on the CF6-80C, \$108,856 on the CFM56-5 and \$12,282 on the MD-11.
- (2) Represents the number of aircraft for which the Company has firm unfilled nacelle orders.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

- (3) Represents the aircraft order status as announced by the aircraft manufacturers for the related aircraft and engine option. The Company's orders frequently are less than the announced orders shown above.
- (4) Program quantity represents initial program quantities and does not exceed the lesser of those quantities assumed in original program pricing or those quantities which the Company now expects to deliver in the periods assumed in original program pricing. The Company does not have orders for all of these units at this time.
- (5) Program quantity represents initial plus follow-on program quantities. The Company has firm orders for all of these units.
- (6) Programs accounted for in accordance with the program method of accounting.
- (7) The year presented for each program or contract represents the fiscal year in which the final production and spares units included in the program quantity are expected to be delivered.

The Company's inventories at July 31, 1993 have been significantly reduced as a result of the changes in the application of accounting principles for long-term programs and contracts, effective August 1, 1992. See Note 2b.

On certain long-term programs, the Company has agreed to recover pre-production costs (primarily tooling and design) over an expected number of deliveries, including spare parts. The number of deliveries over which production costs are to be amortized is predicated upon initial pricing agreements and does not exceed the Company's overall assessment of the market for that program.

Excess-over-average inventory represents the cost of in-process and delivered units less, for each such unit, the current estimated average cost of the units in the program. Recovery of these inventoried costs assumes (i) certain production efficiencies, (ii) the sale of the program quantity used in estimating the profit margin, (iii) a specified allocation of sales among production units and spare units, and (iv) the attainment of an estimated spares margin that is substantially higher than the margin of production units. Spares prices are higher than production unit prices, in part, due to additional costs related to technical and customer support activities. If these program assumptions are not attained, then substantial amounts of unrecoverable

costs may be charged to expense in subsequent periods.

To the extent that a forward loss is encountered on a program, the amount of such loss is offset against the inventory of such program (until such inventory has been depleted). The loss is offset first against excess-over-average, followed by pre-production, then production.

Contractual terms on certain programs provide varying levels of recovery commitments for specified amounts of pre-production costs. Certain programs also provide for the repricing of units in the event that less than a specified quantity is sold, which allows for recovery of additional excess-over-average inventory in such circumstances. The Company, in turn, has provided certain subcontractors with similar recovery commitments and repricing provisions on these programs.

The excess of deferred program costs over the total costs allocated to units in process and delivered (less recoveries from customers due to repricing provisions) that would not be recovered based on existing firm orders as of July 31, 1993 was \$6.6 million on the A340, \$72.0 million on the MD-90, \$9.6 million on the V2500 and \$7.9 million on the PW300 and, as of January 30, 1994, was \$2.3 million on the A340, \$81.9 million on the MD-90, \$7.2 million on the V2500 and \$8.5 million on the PW300.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The Company uses forward contracts to manage its exchange risk on a portion of its purchase commitments from vendors of aircraft components denominated in foreign currencies and to manage its exchange risk for sums paid to its French subsidiary for services. The extent to which the Company utilizes forward contracts varies and depends upon management's evaluation of current and projected foreign currency exchange rates, but the Company does not acquire forward contracts in excess of its current hedging requirements. At January 30, 1994 and July 31, 1993, \$25 million and \$34 million, respectively, of foreign exchange contracts were outstanding to purchase foreign currencies. The foreign exchange contracts generally have maturities which do not exceed 12 months. Gains and losses on contracts which hedge specific foreign currency denominated commitments are not recognized currently but are included in the determination of profit or loss on the contract or program to which they relate. The Company believes that the credit risk from these instruments is minimal as the contracts are placed with highly reputable financial institutions.

As described in Note 2, effective August 1, 1992, the Company changed accounting principles and began expensing certain general and administrative expenses as incurred; these expenses were previously inventoried. Amounts charged to inventories as incurred (prior to the accounting change, effective August 1, 1992), for general and administrative expenses were \$42.8 million and \$40.0 million for the years ending July 31, 1992 and 1991. Included in work-in-process inventories at July 31, 1992 and 1991 were general and administrative costs aggregating \$36.1 and \$30.9 million, respectively. These costs were estimated assuming that they bear the same relationship to total general and administrative costs incurred during the year as the ending inventory bears to total costs charged to inventory during the year.

NOTE 5--PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following (in thousands):

<TABLE>
<CAPTION>

| | JAN. 30, 1994 | JULY 31, ----- 1993 1992 ----- | |
|--|------------------|--|-----------|
| | | | |
| | (UNAUDITED) | | |
| <S> | <C> | <C> | <C> |
| Land..... | \$ 25,152 | \$ 24,833 | \$ 24,883 |
| Buildings..... | 208,329 | 188,643 | 143,809 |
| Machinery and equipment..... | 253,153 | 251,298 | 295,627 |
| Construction in progress..... | 12,754 | 31,678 | 66,920 |
| | ----- | ----- | ----- |
| | 499,388 | 496,452 | 531,239 |
| Less accumulated depreciation and amortiza- tion..... | (268,539) | (257,407) | (260,956) |
| | ----- | ----- | ----- |

Property, plant & equipment--net..... \$ 230,849 \$ 239,045 \$ 270,283
=====

</TABLE>

Included in the above categories are assets recorded under capital leases totaling \$50.5 million, at January 30, 1994, and July 31, 1993 and 1992.

NOTE 6--TAXES ON INCOME

The Company changed, effective August 1, 1992, its method of accounting for income taxes from the provisions of APB No. 11 "Accounting for Income Taxes" to the provisions of SFAS No 109 "Accounting for Income Taxes." The cumulative effect from the adoption of this standard for periods through July 31, 1992 was not material by itself. However, under this standard, the Company recorded a substantial deferred tax asset as a result of the adoption of the other changes in accounting principles and certain other charges recorded in the year ended July 31, 1993.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

Deferred income taxes reflect the net tax effects of (a) temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes and (b) operating loss and tax credit carryforwards.

The components of the Company's deferred tax asset reflect the tax effects of the Company's temporary differences, tax credit carryforwards and net operating loss carryforwards (NOLs) at July 31, 1993. The components of the Company's deferred tax asset are listed below (in thousands):

| <S> | <C> |
|---|-----------|
| Current: | |
| Inventories..... | \$ 11,557 |
| Employee benefits..... | 6,885 |
| State taxes..... | (4,788) |
| | ----- |
| Net deferred tax asset--current..... | \$ 13,654 |
| | ===== |
| Long-term: | |
| Depreciation..... | \$ 31,872 |
| Deferred gain on sale/leaseback..... | 9,201 |
| Minimum pension liability adjustment..... | 8,259 |
| Net operating loss carryforward..... | 73,053 |
| Tax credit carryforward..... | 7,949 |
| Investment in leases..... | (41,237) |
| Other--net..... | 251 |
| | ----- |
| Net deferred tax asset--long-term..... | \$ 89,348 |
| | ===== |

</TABLE>

The Company has federal NOLs totaling approximately \$186 million at July 31, 1993, which expire in the years 2003 through 2008.

When tax effected at the rates in effect July 31, 1993, the net deductible temporary differences, tax credit carryforwards, and NOLs result in a deferred tax asset of \$103.0 million, consisting of \$85.3 million for federal tax purposes and \$17.7 million for state tax purposes. As of January 30, 1994 and July 31, 1993, based upon rates in effect on such dates, approximately \$286 million and \$271 million of future taxable income, respectively, is required prior to expiration of the Company's NOLs and credits for full realization of the deferred tax asset as of those dates. The Company believes that its expected future taxable income will be sufficient for full realization of the deferred tax asset.

During fiscal 1993, a tax benefit of \$8.2 million was provided for the charge recorded as a reduction to shareholders' equity for the additional minimum liability for the pension plan. See Note 9a.

The provision (benefit) for taxes on income is comprised of the following (in thousands):

<TABLE>

<CAPTION>

| | LIABILITY | | |
|---------------------------|-------------|-----------------|-----------|
| | METHOD | DEFERRED METHOD | |
| | | JULY 31, | |
| | JULY 31, | 1992 | 1991 |
| | 1993 | | |
| <S> | <C> | <C> | <C> |
| Currently Payable: | | | |
| Federal income taxes..... | \$ 400 | \$ 3,500 | \$ 1,100 |
| Foreign income taxes..... | 1,000 | 1,700 | 600 |
| State income taxes..... | -- | 2,300 | 1,200 |
| Deferred: | | | |
| Federal income taxes..... | (16,420) | (23,000) | 10,760 |
| State income taxes..... | (3,970) | (3,770) | 2,700 |
| | \$ (18,990) | \$ (19,270) | \$ 16,360 |

</TABLE>

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The deferred portion of the federal income tax provision (benefit) is comprised of the following (in thousands):

<TABLE>
<CAPTION>

| | DEFERRED METHOD | |
|--|-----------------|-----------|
| | JULY 31, | |
| | 1992 | 1991 |
| <S> | <C> | <C> |
| Contract profit and loss recognition..... | \$ (400) | \$ 14,200 |
| Employee benefits..... | 5,900 | (2,900) |
| Depreciation..... | (8,400) | (9,700) |
| California franchise tax..... | 500 | (1,400) |
| General and administrative expenses..... | 2,300 | 800 |
| Provision for estimated losses and expenses..... | (19,800) | 1,000 |
| Pre-production costs..... | -- | (400) |
| Rate differences..... | (1,100) | (280) |
| Utilization of reserves previously provided for tax assessments..... | (9,800) | |
| Offset of loss and credit carryforwards against deferred taxes..... | (3,100) | (1,100) |
| Utilization of loss and credit carryforwards..... | 18,600 | 18,100 |
| Leveraged leasing..... | (7,900) | (8,600) |
| Other items--net..... | 200 | 1,040 |
| | \$ (23,000) | \$ 10,760 |

</TABLE>

The difference between the income tax provision (benefit) computed at the federal statutory rate and the actual tax provision (benefit) is accounted for as follows (in thousands):

<TABLE>
<CAPTION>

| | LIABILITY | | |
|---|-------------|-----------------|-----------|
| | METHOD | DEFERRED METHOD | |
| | | JULY 31, | |
| | JULY 31, | 1992 | 1991 |
| | 1993 | | |
| <S> | <C> | <C> | <C> |
| Taxes (benefit) computed at the federal statutory tax rate..... | \$ (16,854) | \$ (6,100) | \$ 15,900 |
| Increase (reduction) resulting from: | | | |
| State income taxes, net of federal tax benefit.. | (2,617) | (500) | 2,600 |

| | | | |
|--|-------------|-------------|-----------|
| Leveraged leasing..... | (1,300) | (1,900) | |
| Tax-exempt income from Foreign Sales Corporation..... | (700) | | |
| Rate differences..... | (1,100) | (280) | |
| Utilization of reserves previously provided for tax assessments..... | (9,800) | | |
| Other..... | 481 | 230 | 40 |
| | ----- | ----- | ----- |
| | \$ (18,990) | \$ (19,270) | \$ 16,360 |
| | ===== | ===== | ===== |

</TABLE>

As a result of applying SFAS No. 109, and after effecting the other changes in accounting principles adopted by the Company, effective August 1, 1992, the Company has recognized the future tax effects attributable to deductible temporary differences, NOLs and tax credit carryforwards for financial statement purposes. Thus, under the provisions of SFAS No. 109, the Company has recorded a \$19.0 million income tax benefit on the net loss for the year ended July 31, 1993 and a \$139.0 million income tax benefit on the cumulative effect of accounting changes at a 38.3 percent effective tax rate.

The Company's effective tax rate on its net loss was 108 percent for the year ended July 31, 1992 primarily as a result of the utilization of reserves previously provided for tax assessments. Net deferred tax liabilities, reduced by loss and credit carryforwards, approximating \$34.5 million and \$40.6 million are included in Taxes on Income in the Consolidated Balance Sheets at July 31, 1992 and 1991, respectively.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-- (CONTINUED)

The Internal Revenue Service (IRS) has completed its examination of fiscal years 1984 and 1985 and proposed additional taxes of \$36.6 million, excluding interest. The most significant adjustments involve the Company's adoption in fiscal 1984 of the completed contract method of accounting for tax purposes (which was conceded by the IRS subsequent to the second quarter of fiscal 1994) and the timing of deductions for employee benefit payments. The Company intends to vigorously protest the proposed adjustments through the IRS appeals process. Based upon all the information available to it, the Company believes that the resolution of this matter will not have a material effect on the financial position or results of operations of the Company.

The Company has provided \$3.1 million for income taxes during the six months ended January 30, 1994, offset by a tax benefit of \$2.8 million due to the change in federal tax rates under the Omnibus Budget Reconciliation Act of 1993. The Company's deferred tax asset of \$102.6 million remains substantially unchanged from the amount at July 31, 1993 but is expected to increase due to increased pension liability by the end of fiscal 1994.

NOTE 7--INDEBTEDNESS

The maturity schedule of the Company's indebtedness, which includes debt and capital lease obligations, is summarized as follows (in thousands):

| | TOTAL AT JAN. 30, 1994 | SCHEDULED MATURITIES FISCAL YEAR ENDED JULY 31, | | | | | THEREAFTER | TOTAL AT JULY 31, | |
|--|------------------------------|--|-----------|-----------|-----------|-----------|------------|-------------------|------|
| | | 1994 | 1995 | 1996 | 1997 | 1998 | | 1993 | 1992 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| (UNAUDITED) | <C> | <C> | <C> | <C> | <C> | <C> | <C> | <C> | |
| <S> | | | | | | | | | |
| Short-Term Debt..... | | | | | | | | \$ 20,000 | |
| Current portion of Long-Term Debt..... | \$ 16,211 | \$ 50,719 | | | | | \$ 50,719 | 27,517 | |
| Long-Term Debt: | | | | | | | | | |
| Medium-Term Notes..... | 0 | | | | | | | 35,000 | |
| Revolving Credit..... | 50,000 | | \$ 50,000 | | | | 50,000 | 80,000 | |
| 9.35% Senior Notes..... | 62,500 | \$ 12,500 | 12,500 | \$ 12,500 | \$ 12,500 | \$ 25,000 | 75,000 | 87,500 | |
| 9.33% Senior Notes..... | 62,000 | | | 8,850 | 8,850 | 44,300 | 62,000 | | |
| Other Debt..... | 17,858 | 914 | 337 | 293 | 255 | 16,604 | 18,403 | 18,448 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | 192,358 | 13,414 | 62,837 | 21,643 | 21,605 | 85,904 | 205,403 | 220,948 | |
| Capital Leases..... | 14,154 | 1,849 | 1,762 | 1,674 | 1,588 | 8,395 | 15,268 | 76,876 | |

| | | | | | | | | |
|--------------------------|-----------|----------|----------|----------|----------|----------|-----------|-----------|
| Less Imputed Interest.. | (4,298) | (837) | (754) | (672) | (591) | (1,928) | (4,782) | (37,829) |
| Direct Finance Leases.. | 0 | | -- | | | | | 82 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | 9,856 | 1,012 | 1,008 | 1,002 | 997 | 6,467 | 10,486 | 39,129 |
| Subordinated Debentures: | | | | | | | | |
| 9 1/4%, maturing in | | | | | | | | |
| 2017..... | 150,000 | | | | 7,500 | 142,500 | 150,000 | 150,000 |
| 7%, maturing in 2012... | 115,000 | | | | | 115,000 | 115,000 | 115,000 |
| | ----- | | | | ----- | ----- | ----- | ----- |
| | 265,000 | | | | 7,500 | 257,500 | 265,000 | 265,000 |
| | ----- | | | | ----- | ----- | ----- | ----- |
| Total Long-Term Debt. | 467,214 | 14,426 | 63,845 | 22,645 | 30,102 | 349,871 | 480,889 | 525,077 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Total Indebtedness... | \$483,425 | \$50,719 | \$14,426 | \$63,845 | \$22,645 | \$30,102 | \$349,871 | \$531,608 |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |

</TABLE>

The Company's total financing includes: indebtedness, shown in the table above; the receivables sales program, in the amount of \$60 million, which is reported as a reduction to accounts receivable (see Note 3); and two sale-leaseback transactions, accounted for as operating leases, through which the Company raised \$52.3 million in fiscal 1993. The sale leaseback transactions resulted in a gain of \$20.7 million which was deferred and is being amortized over the terms of the lease. The Company's total financings were \$587.0 million, \$643.9 million and \$677.6 million at January 30, 1994, July 31, 1993 and July 31, 1992, respectively. These amounts exclude undrawn commitments under the revolving credit agreement.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The Company's unsecured revolving credit agreement with a group of banks provides a total loan commitment of \$150 million, reduced annually by \$50 million in April of each of 1994 through 1996. This revolving credit agreement consists of a bank line, of which a portion is immediately available for borrowing (or to support the issuance of up to \$8.5 million of letters of credit), and the balance can be made available at the end of any month. Borrowings under this credit agreement incur interest at an annual rate equal to one of the following at the Company's option: (1) prime rate plus 0% to 2.25%; (2) London Interbank Offered Rate plus 0.75% to 3.25%; (3) or a Domestic Money Market Bid Rate plus 0.875% to 3.375%; or (4) competitive bid. The interest rate at January 30, 1994 and July 31, 1993 was approximately 5.3% and 4.9%, respectively. The agreement provides for a facility fee, payable on a monthly basis at the rate of 0.35 to 0.75 of 1% on each lender's total commitment. The specific interest rate and facility fee payable at any time is based upon the Company's credit rating and the amount drawn under the credit agreement.

The Company's 9.35% Senior Notes mature in 2000 and require principal payments of \$12.5 million in January of each year until repaid. The Company's 9.33% Senior Notes mature in 2002 and require principal payments of approximately \$8.9 million in December of each year, beginning in 1996, until repaid. With respect to each of these two Senior Note transactions, the Company can make principal prepayments at its option, which may include a premium for yield adjustment. The note holders can require the Company to purchase the remaining principal amount of the notes plus accrued interest and premium for yield adjustment in the event of certain changes in control or ownership of the Company.

The Company's 9 1/4 percent subordinated debentures mature in 2017. These debentures are subject to mandatory annual sinking-fund payments of \$7.5 million beginning March 1998. The Company may redeem an additional \$15 million on each sinking-fund date. The subordinated debentures are redeemable at the Company's option, at 106.5 percent of the outstanding principal amount at July 31, 1993, 106.01% at March 1, 1994, declining annually to 100.5 percent in 2006, plus accrued interest. However, no such redemption may be effected prior to March 1997, directly or indirectly, from borrowed money having an interest cost of less than 9 1/4 percent per annum.

The Company's 7 percent convertible subordinated debentures mature in 2012. These debentures are convertible prior to maturity, unless previously redeemed, at a conversion price of \$43 per share, subject to adjustment under certain conditions. The debentures are redeemable at the option of the Company, in whole or in part, at a redemption price of 102.8 percent declining annually to 100.7 percent in 1996, together with accrued interest to the date of

redemption. Annual sinking-fund payments of 5 percent of the aggregate principal amount of the debentures originally issued are to be applied to the redemption of debentures at 100 percent of principal amount plus accrued interest, commencing October 1998. The Company has the option of delivering repurchased debentures to the sinking-fund in lieu of cash. The mandatory sinking-fund is calculated to retire 70 percent of the debentures prior to maturity. The debentures are subordinated to all existing or future senior debt of the Company and rank on equal terms with the Company's outstanding 9 1/4 percent subordinated debentures due 2017.

The Company's medium term note, which was privately placed with a bank, was paid in October, 1993. In fiscal 1993, the Company's debt relating to the Foley, Alabama, Industrial Revenue Bonds totaling \$5.3 million was removed from the balance sheet as a result of the Company's deposit of U.S. Government securities in an irrevocable trust. The principal and interest of the securities deposited with the trustee were sufficient to fund the scheduled principal and interest payments of the debt. Subsequent to July 31, 1993, the debt was extinguished in exchange for the securities deposited.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

Several of the Company's principal financing agreements contain financial covenants that require it to maintain specified levels of Consolidated Tangible Net Worth (as defined), specified ratios of Consolidated Net Income Available for Fixed Charges (as defined) to Fixed Charges (as defined), and specified ratios of Debt to Consolidated Tangible Net Worth (as defined). Effective upon the sale of the Securities, these covenants require a Consolidated Tangible Net Worth of \$125 million plus 50% of positive consolidated net income; a ratio of Consolidated Net Income Available for Fixed Charges (as defined) to Fixed Charges (as defined) of 1.40 to 1 through July 31, 1994, 1.55 to 1 from August 1, 1994 through July 31, 1995, 1.90 to 1 from August 1, 1995 through July 31, 1996, and 2.00 to 1 thereafter; and a ratio of Debt to Consolidated Tangible Net Worth (as defined) of 5.60 to 1 through July 31, 1994, 5.00 to 1 from August 1, 1994 through July 31, 1995, 4.10 to 1 from August 1, 1995 through July 31, 1996, and 3.20 to 1 thereafter. The Company's principal financing agreements also contain other restrictions, including restrictions on indebtedness, liens, lease obligations, mergers, sales of assets, investments and capital expenditures. If the Company were to breach a covenant in any of its principal financing agreements, the lenders under such agreement could, at their option, accelerate the maturity of the debt evidenced by such agreement. In addition, any such default (or, in some cases, an acceleration after the occurrence of such a default) would cause defaults under cross-default provisions (or cross-acceleration provisions) in other Company financing agreements.

NOTE 8--COMMITMENTS AND CONTINGENCIES

Minimum rental commitments under operating leases with non-cancelable terms of more than one year as of January 30, 1994 and July 31, 1993 are as follows (in thousands):

| <u><TABLE></u> | JAN. 30, | JULY 31, |
|------------------------|------------------|------------------|
| <u><CAPTION></u> | 1994 | 1993 |
| | ----- | ----- |
| | (UNAUDITED) | |
| <u><S></u> | <u><C></u> | <u><C></u> |
| 1994--Six Months..... | \$ 5,700 | \$ -- |
| 1994--Year..... | -- | 11,500 |
| 1995..... | 9,300 | 8,700 |
| 1996..... | 7,200 | 6,700 |
| 1997..... | 6,400 | 6,200 |
| 1998..... | 5,700 | 6,000 |
| Thereafter..... | 23,200 | 23,400 |
| | ----- | ----- |
| | \$57,500 | \$62,500 |
| | ===== | ===== |

</TABLE>

Generally, leases have provisions for rent escalation based on inflation. Certain leases provide for options to renew with substantially similar terms (except negotiable rent increases). The total expense under all operating

leases was approximately \$6.7 million, \$7.7 million, \$15.9 million, \$15.3 million and \$14.9 million for the first six months of fiscal 1994 and 1993 and for fiscal years 1993, 1992 and 1991, respectively.

During fiscal year 1992, the U.S. Air Force filed a termination notice for alleged default under the C-5 spare pylon contract, and the Company then commenced the appeal process to convert the termination to one for convenience of the government. Contemporaneously, the Company filed a notice of breach of contract with the government on the C-5 spare pylon contract. The Company also filed a variety of actions before the Armed Services Board of Contract Appeals ("ASBCA") requesting payment of sums owed the Company due to the government's imposition of redefined acceptance criteria under the C-5 pylon program and the KC-135 re-engining program. The Company also recorded special provisions for this matter in prior periods.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

Following the end of the Company's fiscal 1994 second quarter, the Company and the U.S. Air Force settled all of their disputes as well as certain constructive change claims of the Company against the U.S. Air Force for which estimated revenues were included in the accounts receivable of the Company at July 31, 1993. (See Note 3 Accounts Receivable). The most significant aspects of this settlement were:

- (1) The C-5 spare pylon contract will be converted to termination for government convenience. The Company will retain approximately \$27.3 million of unliquidated progress payments previously made by the U.S. Air Force.
- (2) The Company will retain most of the C-5 spare pylon work-in-process and raw material inventories.
- (3) The Company will provide a warranty on certain, specified C-5 pylon panels. This will end seven years after the original delivery date of each applicable panel to the Air Force. The original delivery dates for the warranted panels range from 1989 to 1991. The Company has established a reserve for this warranty obligation.

Contemporaneously with the settlement with the U.S. Air Force, the Company and the United States Attorney for the Central District of California settled the civil aspects of an investigation, which had been ongoing since 1990, concerning the production of parts, the recording of information which is a part of that production process, and the testing practices utilized by the Company on many programs. The Company cooperated fully in the investigation and does not believe there was any adverse effect on the safety or utilization of its products. The Company recorded special provisions in prior periods reflecting its assessment of the ultimate costs which it believed would be incurred. Under this settlement the Company will pay \$4 million to the U.S. Attorney's office. In connection with these settlements, a recently unsealed qui tam lawsuit filed by former employees against the Company on behalf of the U.S. Government with respect to certain of the activities that had been under investigation has been dismissed with prejudice. The criminal aspects of this matter are pending a pre-sentencing report to a judge in the U.S. District Court in Los Angeles. The Company's plea of making eight false statements under which it has agreed to pay approximately \$3.7 million, is conditioned upon judicial approval of the settlement agreement. In connection with this matter, the Company is also engaged in discussions with government officials who have the discretion to temporarily suspend or to debar the Company from entering into government contracts in the future. The discussions are designed to demonstrate that the Company is a presently-responsible contractor and that it should be entitled to continue to be eligible to receive additional governmental contracts.

In June 1987, the U.S. District Court of Los Angeles, in U.S. et al, vs. Stringfellow, granted partial summary judgment against the Company and 14 other defendants on the issue of liability under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"). This suit, along with related lawsuits, alleges that the defendants are jointly and severally liable for all damage in connection with the Stringfellow hazardous waste disposal site in Riverside County, California. In June 1989, a federal jury and a special master appointed by the federal court found the State of California also liable for the cleanup costs. On November 30, 1993, the special master released his "Findings of Fact, Conclusion of Law and Reporting Recommendations of the Special Master Regarding the State Share Fact Finding Hearing". In it,

he allocates liability between the State of California and other parties. As this hearing did not involve the valuation of future tasks and responsibilities, the order did not specify dollar amounts of liability. The order, phrased in percentages of liability, recommended allocating liability on the CERCLA claims as follows: 65% to the State of California and 10% to the Stringfellow entities, leaving 25% to the generator/counter claimants (including the Company) and other users of the site (or a maximum of up to 28% depending on the allocation of any Stringfellow entity orphan share). On the state law claims, the special master recommended a 95% share for the State of California, and 5%

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

for the Stringfellow entities, leaving 0% for the generator/counterclaimants. This special master's recommendation is subject to a final decision and appeal. The Company is the second largest generator of wastes by volume disposed at the site, although it and certain other generators have argued the final allocation of cleanup costs among generators should not be determined solely by volume. The largest volume generator of wastes disposed at the Stringfellow site has indicated it is significantly dependent on insurance to fund its share of any cleanup costs, and that it is in litigation with certain of its insurers. The Company and the other generators of wastes disposed at the Stringfellow site, which include numerous companies with assets and equity significantly greater than the Company, are jointly and severally liable for the share of cleanup costs for which the generators, as a group, ultimately are found to be responsible.

The Company has claims against its comprehensive general liability insurers for reimbursement of its cleanup costs at the site. These claims are the subject of separate litigation, although the insurers nevertheless are paying substantially all of the Company's costs of defense in the EPA and State action against the generators of wastes disposed at the site. Certain of these insurance policies have pollution exclusion clauses which are being argued as a defense and the insurers are alleging various other defenses to coverage. The Company has entered settlements with some of the insurance carriers and is engaged in settlement discussions with certain others. The Company intends to continue to vigorously defend this matter and believes, based upon currently available information, that the ultimate resolution will not have a material adverse effect on the financial position, liquidity, or results of operations of the Company.

The Company is also involved in several other proceedings and investigations related to environmental protection matters. It is difficult to estimate the ultimate level of environmental expenditures due to a number of uncertainties, including the complexity of the related laws and their interpretation, alternative cleanup technologies and methods, insurance and other recoveries, and in some cases, the extent and uncertainties of the Company's involvement. However, the Company has heard of very preliminary estimates of cleanup costs for the Rio Bravo, Chatham Brothers and Casmalia waste disposal sites as approximately \$7 million, \$30 million and \$70 million, respectively, and the Company's share (based on estimated, respective volumes of discharges into such sites by all generators, all of which cannot now be known with certainty) could approximate \$450,000 for the Rio Bravo site, \$0 for the Chatham Brothers site (based on the Company's belief that it never used that site), and \$1,750,000, for the Casmalia site. The Company does not yet know about the ability of other waste generators using the Casmalia and Rio Bravo sites to fund their allocable share, and the Company could be found jointly or severally liable with all waste generators using such sites. The Company has made claims against its insurance carriers for certain of these items, and has received claims acknowledgment letters reserving the rights of such carriers. The insurers have alleged or may allege various defenses to coverage, although no litigation has been commenced. Based upon presently available information, the Company believes that capital expenditures and costs of remedial actions in relation to these other matters will not have a material adverse effect on the financial position or results of operations of the Company.

In 1990, the Division of Enforcement of the Securities and Exchange Commission (the "SEC") began conducting an informal inquiry regarding various Company production programs, program and contract estimates at completion and related accounting practices. Following the filing of a registration statement with the SEC, the Company received on August 17, 1993, and shortly thereafter responded to, a request for documents from the SEC Division of Enforcement concerning its decision to change its accounting practices relating to long-term programs and contracts, and its previous practice of capitalizing pre-

certification and certain general and administrative costs. There have been no further comments from the SEC Division of Enforcement since that date.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The Company is involved as plaintiff or defendant in various other legal and regulatory actions and inquiries incident to its business, none of which are believed by management to have a material adverse effect on the financial position or results of operations of the Company.

Included in trade accounts and other payables at January 30, 1994 and July 31, 1993 and 1992 are allowances aggregating \$50.4 million, \$49.8 million and \$19.3 million, respectively, for plant closure, other costs related to the planned downsizing process and various items of litigation.

NOTE 9--EMPLOYEE BENEFIT PLANS

a. Pension Plans

The Company has non-contributory pension plans covering substantially all of its employees. Benefits for the salaried employees' plan are based on salary and years of service, while those for the hourly employees' plan are based on negotiated benefits and years of service. The Company has historically made contributions to an independent trust for the minimum funding requirements of these plans under IRS regulations. In addition, the Company has unfunded supplemental retirement plans.

Pension expense consists of the following components (in thousands):

<TABLE>
<CAPTION>

| | YEAR ENDED JULY 31, | | |
|--|---------------------|-----------|----------|
| | 1993 | 1992 | 1991 |
| <S> | <C> | <C> | <C> |
| Service cost..... | \$ 12,250 | \$ 8,123 | \$ 6,873 |
| Interest cost on projected benefit obligation..... | 34,601 | 32,260 | 29,376 |
| Actual gain on plan assets..... | (29,379) | (40,344) | (30,716) |
| Net amortization and deferral..... | 1,605 | 13,356 | 1,912 |
| Pension expense..... | \$ 19,077 | \$ 13,395 | \$ 7,445 |

</TABLE>

An amendment to the hourly employees' pension plan, reflecting increased benefits resulting from union negotiations, accounted for approximately \$.6 million of additional pension expense in fiscal 1993 and approximately \$2.3 million of additional pension expense in fiscal 1991. An amendment to the salaried employees' retirement plan accounted for approximately \$3.6 million of additional pension expense in fiscal 1992. Pension expense for the first six months of fiscal 1994 and 1993 was \$7.1 million and \$7.5 million, respectively.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The following table summarizes the funded status of these plans and the amounts recognized in the Consolidated Balance Sheets (in thousands):

<TABLE>
<CAPTION>

| | JULY 31, | |
|---|------------|------------|
| | 1993 | 1992 |
| <S> | <C> | <C> |
| Actuarial present value of benefit obligations: | | |
| Vested..... | \$ 413,460 | \$ 372,714 |
| Non-vested..... | 18,483 | 16,982 |

| | | |
|---|-------------|-------------|
| Accumulated benefit obligation..... | 431,943 | 389,696 |
| Effect of projected future salary increases..... | 10,145 | 13,036 |
| Projected benefit obligation for service rendered to date..... | 442,088 | 402,732 |
| Plan assets at fair value, primarily stocks, bonds, other fixed income obligations and real estate.... | 376,474 | 346,883 |
| Plan assets less than projected benefit obligation. | (65,614) | (55,849) |
| Unrecognized net loss..... | 46,140 | 29,594 |
| Unrecognized net asset from initial application of SFAS No. 87 being recognized over plans' average remaining service life..... | (18,202) | (21,130) |
| Unrecognized prior service cost..... | 38,353 | 36,740 |
| Additional minimum liability..... | (58,550) | (34,164) |
| Pension liability recognized in the Consolidated Balance Sheet..... | \$ (57,873) | \$ (44,809) |

</TABLE>

At July 31, 1993, the Company's additional minimum liability was in excess of the unrecognized prior service costs and net transition obligation and recorded as a reduction of \$13.3 million to shareholders' equity, net of tax benefits of \$8.2 million, in accordance with SFAS No. 87, "Employers' Accounting for Pensions". The remaining portion of the additional minimum liability of \$37.0 million was recorded as intangible assets and additional minimum pension liability and included in Other Assets and Pension and Post-Retirement Obligations respectively, in the Consolidated Balance Sheets.

The weighted average discount rate used in determining the present value of the projected benefit obligation was 8.5 percent at July 31, 1993 and 8.75 percent for fiscal 1992. For compensation based plans, the rate of increase in future compensation levels used in determining the actuarial present value of the projected benefit obligation and service cost was based upon an experience-related table and approximated 5.5 percent on current salaries through January 1, 1994, in accordance with plan terms. The expected long-term rate of return on plan assets was 9 percent for the periods presented.

The Company also has certain defined contribution plans covering most employees. Expenses for these plans amounted to \$0.9 million, \$2.1 million, \$3.4 million, \$6.7 million and \$9.7 million in the first six months of fiscal 1994 and 1993 and fiscal years 1993, 1992 and 1991, respectively.

b. Post-retirement Benefit Obligations Other Than Pensions

The Company has a retirement health care program that pays a specified fixed amount to supplement the medical insurance payments made by retirees who are under age 65 and their spouses and covered dependents. Eligibility for and the amount of the supplement provided by the Company is based on age and years of service. The program requires deductibles and employee contributions.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

The Company, effective August 1, 1992, adopted the provisions of SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other Than Pensions" using the immediate recognition transition option. See Note 2. This standard requires recognition, during an employee's service with the Company, of the cost of his or her retiree health care benefits. The Company recognized the accumulated post-retirement benefit obligation for past service cost as a one-time charge to earnings (the transition obligation) as of August 1, 1992 of \$4.3 million, net of income tax benefit of \$2.7 million (\$.24 per average share of common stock). In fiscal 1993, 1992 and 1991, the Company's cost of providing post-retirement health care benefits was \$2.0 million, \$2.9 million and \$2.0 million, respectively, excluding the cumulative effect of adopting SFAS No. 106. The costs of health care benefits is provided largely under a self-insured plan, which is scheduled for termination on January 1, 1994. The effect of adopting the new standard on net periodic post-retirement benefit expense for the year ended July 31, 1993 was not material. The accumulated post-retirement benefit obligation was determined using a weighted average discount rate of 8.5 percent. The plan is unfunded. Each year the Company funds the benefits paid.

SFAS No. 106 requires disclosure of the effect on the Company's accumulated post-retirement benefit obligation, and net periodic post-retirement benefit cost, using the assumption that the health care cost trend will increase by 1 percent each year. This disclosure is not applicable because the Company is not affected by future health care cost trends since its obligation is to pay a fixed amount as a health care supplement for retirees entitled to this benefit.

Net periodic post-retirement benefit cost for the year ended July 31, 1993, included the following components (in thousands):

| <TABLE> | |
|--|-------|
| <S> | <C> |
| Service cost--benefits attributed to service during the period..... | \$196 |
| Interest cost on accumulated post-retirement benefit obligation..... | 549 |
| | ---- |
| Net periodic post-retirement benefit cost..... | \$745 |
| | ===== |

</TABLE>

The liability for post-retirement health care benefits at July 31, 1993, included the following components (in thousands):

| <TABLE> | |
|---|---------|
| <S> | <C> |
| Accumulated post-retirement benefit obligation: | |
| Retirees..... | \$2,749 |
| Fully eligible active plan participants..... | 376 |
| Other active plan participants..... | 2,929 |
| | ----- |
| Liability for post-retirement health care benefits..... | \$6,054 |
| | ===== |

</TABLE>

Net periodic post-retirement health care benefit cost for the six months ended January 30, 1994 and January 31, 1993 was \$317 and \$373, respectively. Liability for post-retirement health care benefits was \$5,602 and \$6,290, respectively.

c. Post-Employment Benefits

The Financial Accounting Standards Board has issued SFAS No. 112, Employers' Accounting for Post-Employment Benefits. The new standard is effective for fiscal years beginning after December 15, 1993 and requires employers to recognize the obligation to provide post-employment benefits to former or inactive employees, their beneficiaries, and covered dependents when certain conditions are met. The Company does not expect there to be a material adverse effect on the financial position or result of operations in the year of adoption.

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

NOTE 10--SHAREHOLDERS' EQUITY

Under the terms of the Company's debt covenants of its loan agreements (See Note 7), no portion of retained earnings is available for payment of cash dividends until after July 9, 1995. Thereafter, the Company may pay cash dividends in an amount not to exceed 50 percent of net income for the period beginning August 1, 1995. Effective upon the sale of the Securities, the Company may pay cash dividends only when its ratio of consolidated debt to consolidated tangible net worth is at least 2.50-to-1.00.

The Company's 1989 Stock Incentive Plan provides that qualified employees are eligible to receive stock options and various other stock-based awards. Subject to certain adjustments, the plan provides that up to 2,500,000 shares of common stock may be sold or issued under the plan. As a result of previous option grants under this plan, 381,431, 371,281 and 377,147 stock options and other stock-based awards remained available for grant at January 30, 1994, July 31, 1993 and 1992, respectively. The plan has no specific termination date except that Incentive Stock Options may not be granted after July 31, 1999. The terms and conditions of the stock-based awards are determined by a Committee of the Board of Directors on each grant date and may include provisions for the exercise price, expiration, vesting, restriction on sale and forfeiture, as applicable. Restricted shares purchased under this plan are subject to

restrictions on sale or disposal, which lapse in varying installments from one to 10 years. During fiscal 1992, 6,000 restricted shares were purchased at a price of \$1.00 per share. During fiscal 1993, 115,000 restricted shares were purchased by grantees and 21,300 restricted shares were repurchased from grantees, in each case at a price of \$1.00 per share. During the six months ended January 30, 1994, 20,000 stock bonus awards were granted at no cost to the recipient.

The Company's 1982 Stock Option Plan, under which no future options will be granted, provided for the issuance of non-qualified stock options at the market price of the Company's common stock at the date of grant. The options become exercisable in installments from one to two years after date of grant and expire 10 years from date of grant.

The Company has a director stock plan under which non-employee directors are automatically granted, on the first business day following the annual meeting of shareholders, an option to purchase 1,000 shares of common stock. The option exercise price is equal to the fair market value of the stock on the date the option is granted. Options granted under the plan generally becomes exercisable six months after the date of grant and expire 10 years from the date of grant. Subject to certain adjustments, the plan provides that up to 100,000 shares of common stock may be sold or issued under the plan. As a result of previous option grants under the plan, 50,000, 59,000 and 69,000 stock options remained available for grant at January 30, 1994, July 31, 1993 and 1992, respectively.

The Company also has a stock compensation plan for non-employee directors pursuant to which the Company will issue or deliver to each such director, in partial consideration for the services rendered by such director during the Company's prior fiscal year, 250 shares of the Company's common stock, subject to certain adjustments. The shares will be issued or delivered on the date of the first meeting of the Board that occurs after the end of each fiscal year.

In May 1993, in connection with certain amendments to the financial covenants of its principal financing agreements, the Company issued warrants to certain lenders. The warrants are exercisable for 600,000 shares of common stock at \$9.00 per share and expire in seven years.

Under the various stock option plans, outstanding options for 1,771,342, 1,671,947 and 1,113,910 shares of common stock were exercisable as of January 30, 1994, July 31, 1993 and 1992, respectively. Activity in these stock option plans for the three years and six months ended January 30, 1994 is summarized as follows:

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ROHR, INC. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS--(CONTINUED)

<TABLE>
<CAPTION>

| | OPTIONS | OPTION PRICE | |
|---|-----------|--------------|------------|
| | ----- | ----- | ----- |
| <S> | <C> | <C> | <C> <C> |
| Balance Outstanding at August 1, 1991..... | 1,331,420 | \$12.500 | - \$31.625 |
| Granted..... | 1,548,803 | 10.625 | - 22.125 |
| Relinquished..... | (16,760) | 16.500 | - 31.625 |
| Forfeited..... | (33,600) | 12.000 | - 22.125 |
| Exercised..... | (34,000) | 12.000 | - 19.375 |
| | ----- | ----- | ----- |
| Balance Outstanding at July 31, 1992..... | 2,795,863 | \$10.625 | - \$31.625 |
| Granted..... | 155,000 | 8.875 | - 11.375 |
| Relinquished..... | (30,880) | 16.500 | - 31.625 |
| Forfeited..... | (254,134) | 10.625 | - 22.125 |
| | ----- | ----- | ----- |
| Balance Outstanding at July 31, 1993..... | 2,665,849 | \$ 8.875 | - \$31.625 |
| Granted..... | 29,000 | 0 | - 8.875 |
| Bonus Stock Award..... | (20,000) | 0 | - |
| Relinquished..... | (17,955) | 16.500 | - 31.625 |
| Forfeited..... | (30,150) | 10.625 | - 22.125 |
| | ----- | ----- | ----- |
| Balance Outstanding at January 30, 1994 (Unau- dited)..... | 2,626,744 | \$ 8.875 | - \$31.625 |
| | ===== | ===== | ===== |

</TABLE>

The Company's stockholder rights plan generally entitles the holder of each right to purchase one one-hundredths of a share of Series C preferred stock, \$1

par value, from the Company for \$100, subject to adjustment. A right is included with, and attaches to, each share of common stock issued and expires on August 25, 1996 and is redeemable by the Company. The rights become exercisable and separate from the common stock under certain circumstances generally when a person or group of affiliated or associated persons has acquired or obtained the right to acquire 15 percent or more of the Company's outstanding voting stock or has made a tender offer to acquire 15 percent or more of such voting stock. Under certain circumstances, each right would entitle the holder to purchase a certain number of the Company's common stock at one-half of fair market value.

Authorized, unissued shares of common stock were reserved for the following:

<TABLE>
<CAPTION>

| | JAN. 30, | JULY 31, | |
|--|-------------|-----------|-----------|
| | 1994 | 1993 | 1992 |
| | (UNAUDITED) | | |
| <S> | <C> | <C> | <C> |
| Various stock plans..... | 3,058,175 | 3,096,130 | 3,242,010 |
| Conversion of subordinated debentures..... | 2,674,418 | 2,674,418 | 2,674,418 |
| Warrants..... | 600,000 | 600,000 | -- |
| | 6,332,593 | 6,370,548 | 5,916,428 |
| | ===== | ===== | ===== |

</TABLE>

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(PICTURES)

NO DEALER, SALESMAN OR OTHER PERSON HAS BEEN AUTHORIZED TO GIVE ANY INFORMATION OR TO MAKE ANY REPRESENTATIONS OTHER THAN THOSE CONTAINED OR INCORPORATED BY REFERENCE IN THIS PROSPECTUS IN CONNECTION WITH THE OFFER MADE BY THIS PROSPECTUS AND, IF GIVEN OR MADE, SUCH INFORMATION OR REPRESENTATIONS MUST NOT BE RELIED UPON AS HAVING BEEN AUTHORIZED BY THE COMPANY OR THE UNDERWRITER. NEITHER THE DELIVERY OF THIS PROSPECTUS NOR ANY SALE MADE HEREUNDER SHALL UNDER ANY CIRCUMSTANCE CREATE AN IMPLICATION THAT THERE HAS BEEN NO CHANGE IN THE AFFAIRS OF THE COMPANY SINCE THE DATE HEREOF. THIS PROSPECTUS DOES NOT CONSTITUTE AN OFFER TO SELL OR A SOLICITATION OF AN OFFER TO BUY BY ANYONE IN ANY JURISDICTION IN WHICH SUCH OFFER OR SOLICITATION IS NOT AUTHORIZED OR IN WHICH THE PERSON MAKING SUCH OFFER OR SOLICITATION IS NOT QUALIFIED TO DO SO OR TO ANYONE TO WHOM IT IS UNLAWFUL TO MAKE SUCH OFFER OR SOLICITATION.

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\$50,000,000

ROHR, INC.

7 3/4% CONVERTIBLE
SUBORDINATED
NOTES DUE 2004

[LOGO OF ROHR]

SALOMON BROTHERS INC

PROSPECTUS

DATED MAY 12, 1994

GRAPHIC MATERIAL CROSS-REFERENCE PAGE

THE INSIDE FRONT COVER SHOWS THE FOLLOWING:

- Nacelle with cowl doors open.
- Commercial aircraft on take-off.
- Nacelle on wing in flight.
- Worker preparing nose cowl inlet for installation.
- United Airlines 737 aircraft.

THE INSIDE BACK COVER SHOWS THE FOLLOWING:

- Mechanics providing on-site field service on commercial aircraft engine.
- Mechanics installing systems on commercial aircraft engines.
- Rear view of commercial aircraft engine nacelle system.
- Commercial aircraft in flight.
- Time lapse picture of mechanic actuating thrust reverser.
- Aircraft in line for take-off.

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THIS ILLUSTRATION SHOWS THE PROPULSION SYSTEM COMPONENTS