

# SECURITIES AND EXCHANGE COMMISSION

## FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **2002-05-14** | Period of Report: **2002-03-31**  
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### FILER

#### ROSS SYSTEMS INC/CA

CIK: [873594](#) | IRS No.: [942170198](#) | State of Incorporation: **DE** | Fiscal Year End: **0630**  
Type: **10-Q** | Act: **34** | File No.: [000-19092](#) | Film No.: [02647151](#)  
SIC: **7372** Prepackaged software

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=====

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10 - Q

(MARK ONE)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the Quarterly Period Ended March 31, 2002,

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

Commission File Number 0-19092

ROSS SYSTEMS, INC.

-----  
(Exact name of registrant as specified in its charter)

Delaware

94-2170198

-----  
(State or other jurisdiction of  
incorporation or organization)

-----  
(IRS Employer  
Identification Number)

Two Concourse Parkway,  
Suite 800, Atlanta, Georgia 30328

-----  
(Address of principal executive offices) (Zip code)

(770) 351-9600

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class	Outstanding April 17, 2002
-----	-----
Common stock, \$0.001 par value	2,624,720
Preferred stock, no par value	500,000

=====

ROSS SYSTEMS, INC.

QUARTERLY REPORT ON FORM 10-Q  
QUARTER ENDED MARCH 31, 2002

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ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

ROSS SYSTEMS, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (in thousands, except share related data)

<TABLE>  
<CAPTION>

	March 31, 2002 (unaudited)	June 30, 2001 (audited)
	----- <C>	----- <C>
<S>		
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 5,406	\$ 5,716
Accounts receivable, less allowance for doubtful accounts	10,868	10,460
Prepays and other current assets	2,605	1,542
	-----	-----
Total current assets	18,879	17,718
Property and equipment, net	1,472	1,694
Computer software costs, net	25,173	27,918
Other assets	2,181	3,132
	-----	-----
Total assets	\$ 47,705	\$ 50,462
	=====	=====

LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities:		
Current installments of debt	\$ 5,159	\$ 4,522
Accounts payable	3,081	4,920
Accrued expenses	4,341	4,870

Income taxes payable	303	335
Deferred revenues	10,359	12,711
	-----	-----
Total current liabilities	23,243	27,358
	-----	-----
Shareholders' equity:		
Common stock, \$.001 par value; 35,000,000 shares authorized, 2,623,432 and 2,565,989 shares issued and outstanding at March 31, 2002 and June 30, 2001, respectively	26	26
Preferred Stock, no par value; 5,000,000 authorized, 500,000 shares outstanding	2,000	2,000
Additional paid-in capital	87,144	87,032
Accumulated deficit	(62,593)	(63,876)
Accumulated comprehensive deficit	(2,115)	(2,078)
	-----	-----
Total shareholders' equity	24,462	23,104
	-----	-----
Total liabilities and shareholders' equity	\$ 47,705	\$ 50,462
	=====	=====

</TABLE>

The accompanying notes are an integral part of these condensed consolidated financial statements.

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ROSS SYSTEMS, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(in thousands, except per share data)

<TABLE>  
<CAPTION>

	Three months ended March 31, (unaudited)		Nine months ended March 31, (unaudited)	
	2002	2001	2002	2001
	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Revenues:				
Software product licenses	\$ 3,314	\$ 2,407	\$ 9,414	\$ 6,764
Consulting and other services	3,267	3,206	9,315	12,336
Maintenance	4,875	5,881	15,317	19,144
	-----	-----	-----	-----
Total revenues	11,456	11,494	34,046	38,244
	-----	-----	-----	-----
Operating expenses:				
Costs of software product licenses	403	352	1,110	1,160
Costs of consulting, maintenance and other services	2,572	3,333	7,145	13,446
Software product license sales and marketing	3,537	3,038	10,529	11,544
Product development net of capitalized computer software costs	1,048	782	3,075	2,926
Amortization of computer software costs	2,026	1,833	5,819	5,810
General and administrative	1,019	1,117	3,688	3,869
Provision for uncollectible accounts	316	245	862	1,080
Amortization of other assets	--	158	--	518
Non-recurring costs	--	--	--	790
	-----	-----	-----	-----
Total operating expenses	10,921	10,858	32,228	41,143
	-----	-----	-----	-----
Operating earnings (loss)	535	636	1818	(2,899)
Other expenses, net	(114)	(219)	(421)	(833)
	-----	-----	-----	-----
Earnings (loss) before taxes	421	417	1,397	(3,732)
Gain on sale of product line	--	2,372	--	2,372

Income tax expense (benefit)	40	2	114	(119)
	-----	-----	-----	-----
Net earnings (loss)	\$ 381	\$ 2,787	\$ 1,283	\$ (1,241)
	=====	=====	=====	=====
Net earnings (loss) per common share - basic	\$ 0.16	\$ 1.09	\$ 0.54	\$ (0.48)
	=====	=====	=====	=====
Net earnings (loss) per common share - diluted	\$ 0.13	\$ 1.09	\$ 0.44	\$ (0.48)
	=====	=====	=====	=====
Shares used in per share computation - basic	2,607	2,565	2,596	2,565
	=====	=====	=====	=====
Shares used in per share computation - diluted	3,209	2,565	3,127	2,565
	=====	=====	=====	=====

</TABLE>

The accompanying notes are an integral part of these condensed consolidated financial statements.

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ROSS SYSTEMS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands) (unaudited)

<TABLE>  
<CAPTION>

	Nine months ended	
	March 31,	
	2002	2001
	-----	-----
<S>	<C>	<C>
Cash flows from operating activities:		
Net earnings (loss)	\$ 1,283	\$ (1,241)
Adjustments to reconcile net earnings (loss) to net cash provided by operating activities:		
Depreciation and amortization of property and equipment	730	1,282
Amortization of computer software costs	5,819	5,810
Amortization of other assets	--	517
Provision for uncollectable accounts	807	1,080
Changes in operating assets and liabilities:		
Accounts receivable	(1,674)	8,930
Prepays and other current assets	68	(286)
Income taxes payable / recoverable	(49)	116
Accounts payable	(1,853)	140
Accrued expenses	(537)	(317)
Deferred revenues	(2,396)	(7,366)
	-----	-----
Net cash provided by operating activities	2,198	8,665
	-----	-----
Cash flows from investing activities:		
Purchases of property and equipment	(508)	(129)
Computer software costs capitalized	(3,177)	(5,222)
Deposits recovered	71	112
Other	172	401
Sale of product line, net of assets disposed	--	1,567
	-----	-----
Net cash used for investing activities	(3,442)	(3,271)
	-----	-----
Cash flows from financing activities:		
Net cash received on line of credit	637	--
Net cash paid on line of credit	--	(2,608)
Net proceeds (repayments) of capital leases and long term debt	--	(622)
Proceeds from issuance of common stock	112	29
	-----	-----
Net cash provided by (used in) financing activities	749	(3,201)
	-----	-----
Effect of exchange rate changes on cash	185	(31)
Net (decrease) increase in cash and cash equivalents	(310)	2,162

Cash and cash equivalents at beginning of period	5,716	2,010
	-----	-----
Cash and cash equivalents at end of period	\$ 5,406	\$ 4,172
	=====	=====
Non-cash investing and financing activities:		
Supplementary disclosure:		
Income taxes paid, net	\$ 24	--
	=====	=====
Net interest paid	\$ 308	864
	=====	=====

</TABLE>

The accompanying notes are an integral part of these condensed consolidated financial statements

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ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1) BUSINESS OF THE COMPANY AND BASIS OF PRESENTATION

Ross Systems, Inc. listed as (NASDAQ:ROSS) since 1991, is a global supplier of business software solutions designed specifically for food and beverage, life sciences, chemicals, metals, natural products and other process manufacturers. The Company's iRenaissance family of software solutions is a comprehensive, modular suite including enterprise resource planning (ERP II), human resources, financials, materials management, manufacturing and distribution, supply chain management (SCM), customer relationship management (CRM), electronic commerce, business intelligence and analytics.

Designed for process manufacturers and implemented by more than 3000 customers worldwide, iRenaissance collaborative business applications enable companies to leverage the Internet to optimize the management of internal operations and external channels with suppliers, distributors, brokers and customers. In addition to the aforementioned software suites, the Company also provides professional consulting services for implementation, custom application development and education. The Company offers ongoing maintenance and support services via the Internet and telephone help desks.

The Company operates in one business segment and no individual customer accounts for more than 10% of total revenues. The Company does not have a concentration of credit risk in any one industry.

The accompanying unaudited condensed consolidated financial statements of Ross Systems, Inc reflect all adjustments of a normal recurring nature which are, in the opinion of management, necessary to present a fair statement of its financial position as of March 31, 2002, and the results of its operations and cash flows for the interim periods presented. The Company's results of operations for the three and nine months ended March 31, 2002 are not necessarily indicative of the results to be expected for the full year.

These unaudited condensed consolidated financial statements have been prepared in accordance with the instructions for Form 10-Q and, therefore, certain information and footnote disclosures normally contained in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. These financial statements should be read in conjunction with the Consolidated Financial Statements and notes thereto included in the Company's Annual Report to Stockholders on Form 10-K for the fiscal year ended June 30, 2001 which was filed with the Securities and Exchange Commission during September 2001.

It is the Company's policy to reclassify prior year amounts to conform with the current year presentation when necessary.

2) PRINCIPLES OF CONSOLIDATION

The accompanying financial statements include accounts of the Company and

its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated.

3) CAPITALIZED COMPUTER SOFTWARE COSTS AND OTHER ASSETS

It is the Company's policy to follow paragraph 8 of SFAS 86, "Accounting for the Costs of Computer Software to be Sold, Leased, or Otherwise Marketed" in the computation of annual amortization expense of software costs. The straight-line method has historically yielded the greatest annual expense when compared to the ratio of current gross revenues to current and anticipated future gross revenues. Accordingly, the straight-line method is generally used to amortize previously capitalized software costs.

ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

It is the Company's policy to assess all its long-lived assets and intangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Impairment losses, if applicable, would be calculated as the difference between the carrying value of the asset and the sum of anticipated future undiscounted cash flows. The calculation would be performed on an individual item basis. No impairment was noted in the first nine months of fiscal 2002.

4) ACCOUNTS RECEIVABLE

As of the dates shown, accounts receivable consisted of the following (in thousands):

<TABLE>  
<CAPTION>

	March 31, 2002 (unaudited)	June 30, 2001
	-----	-----
<S>	<C>	<C>
Trade accounts receivable	\$ 14,092	\$ 13,390
Less allowance for doubtful accounts and returns	(3,224)	(2,930)
	-----	-----
	\$ 10,868	\$ 10,460
	=====	=====

</TABLE>

5) PROPERTY AND EQUIPMENT

As of the dates shown, property and equipment consisted of the following (in thousands):

<TABLE>  
<CAPTION>

	March 31, 2002 (unaudited)	June 30, 2001
	-----	-----
<S>	<C>	<C>
Computer equipment	\$ 6,077	\$ 9,101
Furniture and fixtures	1,255	1,782
Leasehold improvements	1,427	1,546
	-----	-----
	8,759	12,429
Less accumulated depreciation and amortization	(7,287)	(10,735)
	-----	-----
	\$ 1,472	\$ 1,694
	=====	=====

</TABLE>

6) OTHER INTANGIBLE ASSETS

As of March 31, 2002, Goodwill consisted of the following (in thousands)  
(unaudited):

<TABLE>  
<CAPTION>

	Asset Value	Accumulated Amortization	Net Value
	-----	-----	-----
<S>	<C>	<C>	<C>
Excess of purchase price over tangible asset value of acquired software services companies	\$ 4,414	\$ (2,233)	\$ 2,181
	-----	-----	-----

</TABLE>

The Company does not consider these assets to be impaired as of March 31, 2002 or at the date of filing this report on Form 10-Q. Presently the Company does not anticipate any future impairment of these assets. In accordance with the provisions of Statement on Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets", the Company does not intend to record any future amortization of these assets. (See Note 12)

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ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Other intangible assets consisting of Capitalized Computer Software Costs, in the net amount of \$25,173,000, will continue to be amortized over four years. (See Note 3.)

7) SOFTWARE REVENUE RECOGNITION

The company recognizes revenue on software transactions in accordance with Statement of Position No. 97-2 "Software Revenue Recognition" ("SOP 97-2). The financial statements contained herein have been prepared in accordance with the requirements of SOP 97-2.

8) COMPREHENSIVE INCOME

Total non-stockholder changes in equity include all changes in equity during a period except those resulting from investments by and distributions to stockholders. The components of comprehensive income (loss) for the three -month and nine-month periods ended March 31, 2002 and 2001 were as follows (in thousands):

<TABLE>  
<CAPTION>

	Three months ended March 31,		Nine months ended March 31,	
	-----	-----	-----	-----
	2002	2001	2002	2001
	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Net earnings (loss)	\$ 381	\$ 2,787	\$ 1,283	\$ (1,241)
Foreign currency translation adjustments	(223)	213	(37)	466
Total comprehensive income (loss)	\$ 158	\$ 3,000	\$ 1,246	\$ (775)
	=====	=====	=====	=====

</TABLE>

9) NET EARNINGS (LOSS) PER COMMON AND COMMON EQUIVALENT SHARE



Basic earnings (loss) per common share are computed by dividing net earnings or net loss by the weighted average number of common shares outstanding during the period. Diluted earnings per common and common equivalent share is computed by dividing net earnings by the weighted average number of common and common equivalent shares outstanding during the period. Common stock equivalents are not considered in the calculation of net loss per share when their effect would be antidilutive.

The following is a reconciliation of the numerators of diluted earnings per share, (in thousands):

<TABLE>  
<CAPTION>

	Three months ended March 31,		Nine months ended March 31,	
	2002	2001	2002	2001
<S>	<C>	<C>	<C>	<C>
Net earnings (loss)	\$ 381	\$ 2,787	\$ 1,283	\$ (1,241)
Interest on convertible securities	38	13	113	0
Numerator for diluted calculation	\$ 419	\$ 2,800	\$ 1,396	\$ (1,241)

</TABLE>

In periods when the Company is profitable, the only difference between the denominator for basic and diluted net earnings per share is the effect of common stock equivalents. In periods of a loss, the denominator does not change because it would be anti-dilutive.

ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

10) CAPITAL STOCK

(a) Mandatorily Redeemable Preferred Stock and New Private Placement

In fiscal 1991, the Company authorized a new class of no par value preferred stock consisting of 5,000,000 shares. The Board of Directors is authorized to issue the preferred stock in one or more series and to fix the rights, preferences, privileges and restrictions of such stock, including dividend rights, dividend rates, conversion rights, voting rights, terms of redemption, redemption prices, liquidation preferences and the number of shares constituting any series or the designation of such series, without further vote or action by the shareholders.

On June 29, 2001, the Company issued mandatorily convertible preferred stock to a qualified investor in a private placement transaction. In summary, the investor purchased 500,000 preferred shares at \$4 per share yielding \$2,000,000 for the Company. This price represented a premium to the market for the Company's common stock at the time of issuance. The average closing share price of the Company's common stock for the 30 trading days prior to the private placement was approximately \$2.22. The preferred shares can not be converted for one year but must be converted within three years from the issue date. The shares earn dividends at the rate of 7.5%. In conjunction with this transaction, the Company issued warrants to the broker who assisted in securing the investor. These warrants were fairly valued at \$60,000 on the date of issuance and the expense has been recorded in the statement of operations as a component of other expense (net) in the quarter ended June 30, 2001.

(b) Reverse Stock Split

On April 27, 2001, the Company executed a reverse stock split, on the basis of 1 share for 10 shares. The split was approved by the stockholders in a special meeting on April 26, 2001. The reverse stock split facilitated the Company's continued listing on the Nasdaq National Market.

#### 11) Gain on Sale of Product Line

Effective February 28, 2001, the Company closed the sale of certain assets related to its Human Resource and Payroll product line to Now Solutions, LLC, a private company. At the same time the Company executed a distribution agreement with Now Solutions to continue to sell the product under license from Now Solutions as a complement to its enterprise systems for process manufacturing companies. The gross asset sale price was \$6.1 million excluding incentives. After fees and expenses the transaction generated a gain on the sale of approximately \$2.4 million before incentives. The twofold purpose of the transaction was to strengthen the Company's balance sheet and to enable the Company to focus on its core competencies in the process-manufacturing sector. Sales, services and maintenance revenues related to this product line for the eight months ended February 28, 2001 were approximately \$4,806,000. The product line's total revenues for year ended June 30, 2000, were \$8,052,000. The net book value of the intellectual property transferred in this sale was \$3,936,000, and \$4,134,000, at February 28, 2001, and June 30, 2000, respectively.

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### ROSS SYSTEMS, INC. AND SUBSIDIARIES

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 12) NEW ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 141, "Business Combinations", effective for transactions after June 30, 2001, and No. 142, "Goodwill and Other Intangible Assets", effective for fiscal years beginning after December 15, 2001. Under the new rules, goodwill will no longer be amortized but will be subject to annual impairment tests in accordance with the statements. Other intangible assets will continue to be amortized over their useful lives. The Company has adopted these standards and has applied the new rules on accounting for goodwill and other

intangible assets beginning in the first quarter of fiscal 2002. As of March 31, 2002 the Company reviewed goodwill and other intangible assets for impairment. No impairment of these assets was noted. The pro-forma effects of FAS 142 on the nine months ended March 31, 2001 are such that the Company would have recorded \$517,000 less in amortization expense and would have incurred a net loss of \$724,000 versus the net loss of \$1,241,000 actually reported.

In June 2001 the Financial Accounting Standards Board approved Statement of Accounting Standard No. 143, "Accounting for Asset Retirement Obligations." The statement addresses financial accounting and reporting for legal obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The statement is effective for the Company's 2003 fiscal year and is not expected to have a material effect on the Company's financial position or results of operations.

In August 2001 the Financial Accounting Standards Board approved Statement of Accounting Standard No. 144, "Accounting for the Impairment or Disposal of Long-lived Assets." The statement addresses financial accounting and reporting for the impairment or disposal of long-lived assets and establishes a single accounting model for the impairment or disposal of long-lived assets. The statement supersedes FASB Statement No. 121, "Accounting for the Impairment of Long Lived Assets and for Long-lived Assets to be Disposed Of," and supercedes accounting and reporting under APB Opinion No. 30 for the disposal of a business. The statement is effective for the Company's 2002 fiscal year and has not had a material effect on the Company's financial position or results of operations.

## 13) GEOGRAPHIC SEGMENT INFORMATION

The Company markets its products and related services primarily in North America, Europe and Asia and primarily measures its business performance based upon certain geographic results of operations. During fiscal 2001, the Company divested its French subsidiary and adopted an indirect sales approach in the French market.

For these management purposes, the results of the Austral-Asian operations are included in the North American results since the costs associated with managing that marketplace are born by the North American entities within the Group. Selected balance sheet and income statement information pertaining to the various significant geographic areas of operation are as follows:

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## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

As of and for the quarter ended March 31, 2002:

	Total Assets	Revenue	Net Income (Loss)	Depreciation and Amortization	Capital Expenditures
<S>	<C>	<C>	<C>	<C>	<C>
Belgium .....	\$ 577	\$ 250	\$ 14	\$ --	\$ 78
Netherlands.....	1,475	1,047	97	11	33
Germany .....	98	234	89	1	--
Spain .....	4,235	1,675	441	62	12
United Kingdom ..	2,904	1,578	146	14	20
North America ...	38,416	6,672	(406)	2,179	106
Total .....	\$47,705	\$11,456	\$ 381	\$ 2,267	\$ 249

As of and for the quarter ended March 31, 2001:

	Gross Assets	Revenue	Net Income (Loss)	Depreciation and Amortization	Capital Expenditures
<S>	<C>	<C>	<C>	<C>	<C>
Belgium .....	\$ 267	\$ 155	\$ (16)	\$ 4	\$ 8
Netherlands .....	1,109	682	65	11	14
Germany .....	252	237	71	0	0
Spain .....	3,861	1,221	212	41	28
United Kingdom.....	3,579	1,630	42	32	0
North America .....	42,133	7,569	2,413	2,152	13
Total .....	\$51,201	\$11,494	\$ 2,787	\$ 2,240	\$ 63

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## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Overview

#### Variability of Quarterly Results

The Company's software product license revenues can fluctuate from quarter to quarter depending upon, among other things, such factors as overall trends in the United States and international economies, new product introductions by the Company, hardware vendors and other software vendors, and customer buying patterns. Because the Company typically ships software products within a short period after orders are received, and therefore maintains a relatively small backlog, any weakening in customer demand can have an almost immediate adverse impact on revenues and operating results. Moreover, a substantial portion of the revenues for each quarter is attributable to a limited number of sales and tends to be realized in the latter part of the quarter. Thus, even short delays or deferrals of sales near the end of a quarter can cause substantial fluctuations in quarterly revenues and operating results. Finally, certain agreements signed during a quarter may not meet the Company's revenue recognition criteria resulting in deferral of such revenue to future periods. Because the Company's operating expenses are based on anticipated revenue levels and a high percentage of the Company's expenses are relatively fixed, a small variation in the timing of the recognition of specific revenues can cause significant variation in operating results from quarter to quarter.

### Business Summary

#### Description of Business

The Company markets a broad range of sophisticated business application software (ERP II) that address business process automation functions including procurement, collaborative planning, financial accounting and reporting, manufacturing, distribution, supply chain management, sales, customer service, and human resource needs of manufacturers primarily in process manufacturing type industries. The company's product supports business-to-business (B2B) commerce by linking internal business process and intelligence to both customers and suppliers. In addition, the Company supports a large installed base of companies, which utilize the Company's financial products exclusively. The Company's software product license fees are based on the modules licensed, and the number of concurrent users supported by the hardware on which the modules operate. Customers are primarily medium to large-sized companies (with annual sales of \$50 million to \$2 billion) upgrading internal systems to provide competitive advantage and improve profitability through the availability of timely and accurate information, or to modernize their management information systems operations in order to reduce costs and provide collaboration with suppliers, distributors, brokers and customers. The Company licenses its products to customers through a direct sales force in North America and Western Europe as well as independent distributors in 24 other markets worldwide. Since the Company's inception in 1972, the Company has licensed software products to an installed base of over 3,400 customers worldwide in fourteen languages and has recently added the Euro to its multi-currency compliance.

The Company offers its comprehensive Enterprise Resource Planning ("ERP") solution with functionality specifically tailored to the unique formula and specifications-based requirements of process manufacturers, including food and beverage, pharmaceutical and biotechnology, chemical, primary metals, and pulp and paper companies. The Company believes that this native functionality is superior to the alternative presented by many of the Company's competitors, which adapt systems designed primarily for the discrete manufacturing sector. The product may be deployed in a thin client mode to permit the greatest performance advantage for companies using remote communications over the Internet. The Company has developed a series of products designed for the Internet environment which allow users to access and manipulate data from their personal computers using a portal for functional personalization of the user's

desktop. These products incorporate an integrated, modular, feature-rich and user-friendly operating environment. The integration of these products allows the sharing of data between application products with a common user interface while integrating frequently visited Web sites and other software tools.

The Company continues to expand its product line in the collaborative B2B applications. With connectivity to the ERP backbone systems over the Internet to customers, distributors and suppliers, these products enable customers to tightly link trading partner supply chains to achieve sustainable competitive advantage. These applications are designed to allow companies the ability to leverage the technology of the Internet in order to automate business processes and effectively manage business resources. The Ross suite of fully integrated products is branded as iRenaissance, and includes iRenaissance ERP, iRenaissance SCM, iRenaissance CRM, iRenaissance Commerce, and iRenaissance Business Intelligence.

The Company's open systems applications function in a relational database management system ("RDBMS") environment that provides for a high degree of data availability and integrity. Additionally, because the Company's iRenaissance financial, manufacturing and distribution applications were developed with the GEMBASE fourth generation language ("4GL"), the Company believes they are easily modified and expanded. GEMBASE is a programming environment that delivers a central data dictionary, complete screen painting, editing and debugging capabilities, and links to several popular RDBMSs. GEMBASE itself is written in the C programming language to facilitate portability across multiple hardware and RDBMS platforms. Because the iRenaissance financial, manufacturing and distribution products were developed in GEMBASE, customers often find it easy to customize their own applications.

## Results of Operations

### Revenues

Total revenues for the quarter ended March 31, 2002 of \$11,456,000 were virtually unchanged from \$11,494,000 in the same quarter of fiscal 2001. Normalizing the prior year revenue comparison to exclude \$790,000 due to the sale of the Company's HR/Payroll product on February 28, 2001, would result in an increase for current quarter of approximately 7% in total revenues as compared to the prior year's same quarter.

Software product license revenues were \$3,314,000 during the quarter ended March 31, 2002, an increase of \$907,000, or 38%, from the same quarter in fiscal 2001. The Company experienced a decrease over the same quarter of fiscal 2001 in the North American market of approximately \$364,000, or 39%. This North American decrease is primarily due to the continuing soft conditions in the enterprise software market in North America. The Company experienced a net increase of \$407,000, or 28%, in the European markets over the same quarter in fiscal 2001. The increase in European software license sales represents an increase in demand for the Company's products primarily in Spain. Product license sales in the Asian and Pacific rim region increased by \$864,000 to \$900,000 during the quarter ended March 31, 2002, from \$36,000 in the same quarter of fiscal 2001. This primarily reflects additional license sales with the Company's Japanese distributor.

Consulting and other services revenues for the third quarter of fiscal 2002 increased 2% to \$3,267,000 from \$3,206,000 in the same quarter of fiscal 2001. Revenues from consulting and other services (which are typically recognized as performed) are generally correlated with software product license revenues (which are typically recognized upon delivery), therefore, service revenues fluctuate based upon related fluctuations in software product revenue. For the quarter ended March 31, 2002, North American services revenues were virtually unchanged at \$1,684,000 compared to \$1,726,000 over the same quarter in the prior year. International services revenues increased \$103,000, or 7% over the same quarter in the prior year. The increases in consulting and other service

revenues Internationally is attributable to services demand relating to the improving trend of software license sales in the region as well as the implementation of the Euro compliant version of the Company's software.

Maintenance revenues for the third quarter decreased by \$1,006,000 or 17% in the third quarter of fiscal 2002 versus the same quarter in the prior year. On a normalized basis, excluding the HR/Payroll product line from the prior quarter's revenues, maintenance revenues decreased by approximately 5% in the quarter ended March 31, 2002 over the same quarter in the prior fiscal year. This is attributable mainly to new maintenance contract additions from prior year software license sales at a lower rate than retirements in North America. The increase of \$255,000 or 19% in International maintenance revenues is attributable mainly to the negotiation of new maintenance contracts, including back-maintenance provision, for contracts which had previously cancelled but have been reinstated on the Euro compliant version of the product. Maintenance contracts sold by third party distributors are included by the Company in software product license revenues because the Company has no support obligations to any of the distributors' customers.

International revenues as a percentage of total revenues for the third quarter of fiscal 2002 increased to 51% in fiscal 2002 from 37% for the same quarter in fiscal 2001. International revenues increased \$1,629,000 or 38% over the same quarter in the prior year. 78% of this increase was experienced in software license revenues with small increases in services and maintenance revenues respectively.

North American revenues comprised 49% of the third quarter 2002 total revenues down from 63% in the same quarter of the prior year. North American revenues decreased 23% over the same quarter of the previous fiscal year. Of the aggregate decrease in total revenues of \$1,667,000, approximately \$790,000 is due to the sale of Human Resource and Payroll product line, which was sold in February 2001, and the balance is due to a reduction in software product license revenues and maintenance revenues.

The following is a table showing the comparison of revenues for the quarter, and the nine months ended March 31, 2002, with the prior year's normalized revenue for the same periods, after deduction of approximate revenues of the HR/Payroll product line, which was sold February 28, 2001 (in thousands):

<TABLE>  
<CAPTION>

Normalized/Proforma	Three months ended March 31,		Nine months ended March 31,	
	(approximate) (unaudited)		(approximate) (unaudited)	
	2002	2001	2002	2001
<S>	<C>	<C>	<C>	<C>
Software product licenses	\$ 3,314	\$ 2,390	\$ 9,414	\$ 6,287
Consulting and other services	3,267	9,315	11,486	3,166
Maintenance	4,875	5,148	15,317	16,183
	=====	=====	=====	=====
Total revenues	\$11,456	\$10,704	\$34,046	\$33,956
	=====	=====	=====	=====

</TABLE>

#### Operating Expenses

Costs of software product licenses include expenses primarily related to royalties paid to third parties. Third party royalty expenses will vary from quarter to quarter based on the number of third party products being sold by the Company. Major third party products sold by the Company include Oracle databases and other optional software including implementation, reporting, and productivity tools. Costs of software product licenses for the third quarter of fiscal 2002 increased by 14% to \$403,000 from \$352,000 in the third quarter of fiscal 2001. As a percentage of software product license revenue, the costs of software product licenses decreased to 12% in the third quarter of fiscal 2002 compared to 15% in the same quarter of fiscal 2001. The decrease in costs for

## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

software product licenses for the quarter was primarily due to the decline of third party products sold in fiscal 2002 compared to the prior year.

Costs of consulting, maintenance and other services include expenses related to consulting and training personnel, personnel providing customer support pursuant to maintenance agreements, and other costs of sales. The Company also uses outside consultants to supplement Company personnel in meeting peak customer consulting demands. Costs of consulting, maintenance and other services decreased by 23% to \$2,572,000 in the third quarter of fiscal 2002, as compared to \$3,333,000 in the third quarter of fiscal 2001. The decrease in these costs for the quarter relates to the Company's improved utilization of a reduced headcount, and a lower content of third party consultants. Employee expenses decreased by \$839,000, and administrative and facility expenses decreased by \$53,000. The Company's operating margin resulting from consulting, maintenance and other services revenues for the third quarter of fiscal 2002 was 68%, up from 63% in the same quarter of fiscal 2001. The improvement in the gross profit margin for the three month period was due largely to decreased use of third party consultants and lower spending across the services organization.

Sales and marketing expenses of \$3,537,000 for the quarter ended March 31, 2002 reflected an increase of 16% when compared to \$3,038,000 in the third quarter of fiscal 2001. This increase is due to the Company's initiative, through third party influence groups and trade shows, to communicate to process manufacturing companies the compelling advantages of using Ross software.

Product development (research and development) expenses of \$3,074,000 in the third quarter of fiscal 2002 were up from \$2,615,000 in the same quarter of the prior year. The following table summarizes product development expenditures (in thousands):

	Three months ended March 31,	
	2002	2001
Gross Expenditures for Product Development.....	\$ 2,066	\$ 2,356
Less: Expenses capitalized.....	(1,017)	(1,490)
Plus: Amortization of previously capitalized amounts.....	2,026	1,833
Total Product Development Expenses.....	\$ 3,074	\$ 2,699

As a percentage of total revenues, product development expenditures for the three-month period ended March 31, 2002 increased over expenditures in the same period of the prior year as a result of the lower capitalized expenses, and higher amortization of previously capitalized amounts in the third quarter of fiscal 2002. Product development expenditures decreased by 12% to \$2,066,000 in the third quarter of fiscal 2002 as compared with \$2,356,000 in the same period in the prior year. Product development costs that were capitalized decreased by \$473,000 from the year ago period as a result of more projects nearing completion during the period preceding the third quarter of fiscal 2002 compared to the year earlier period. Amortization of previously capitalized amounts increased by \$193,000 to \$2,076,000 in the three month period ended March 31, 2002, from \$1,833,000 in the third quarter of fiscal 2001. This increase was due to certain new and enhancement software product projects being completed during the quarter.

General and administrative expenses for the quarter ended March 31, 2002 decreased by 9%, to \$1,019,000 from \$1,117,000 in the same quarter of the prior year. This decrease was due to minor savings in several expense categories.

In the three month period ended March 31, 2002, the Company recorded a provision for doubtful accounts of \$316,000, as compared to \$245,000 recorded in the third quarter of fiscal 2001. The fiscal 2002 and 2001 provisions consisted

## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

primarily of specific customer accounts identified as being potentially uncollectible. These provisions represent management's best estimate of the doubtful accounts for each period.

Amortization of other assets was zero in the third quarter of fiscal 2002 compared to \$158,000 in the same quarter of the prior year. This reflects the change in accounting treatment due compliance with the new accounting pronouncement, Statement of Financial Accounting Standards No. 141, Business Combinations, and No. 142, on Goodwill and Other Intangible Assets. See Note 3 in the Notes to the Unaudited, Condensed, Consolidated Financial Statements above.

## Other Expense, Net

Other expense for the quarter ended March 31, 2002 was \$114,000 as compared to \$219,000, in the same quarter of fiscal 2001. These amounts primarily consisted of interest expense related to borrowings under the Company's existing line of credit facility, and the reduction reflects the lower levels of Company indebtedness.

## Income Tax Expense

During the third quarter of fiscal 2002, the Company recorded an income tax expense of \$40,000 compared with \$2,000 recorded during the same quarter in fiscal 2001. The fiscal 2002 tax expense relates to withholding taxes in certain foreign jurisdictions where the Company had either no available net operating losses or had to pay treaty-based taxes. The foreign taxes were partially offset by a tax refund which the Company accounted for on the cash basis, since the recoverability of the refund was not previously assured.

## Liquidity and Capital Resources

In the first nine months of fiscal 2002, net cash provided by operating activities decreased \$6,467,000 compared to the same period of the prior year. This included an aggregate net decrease in the non-cash charges for depreciation, amortization and provisions for bad debt of \$1,333,000 and an aggregate decrease in the combined cash use of prepaids and other current assets, taxes payable, accrued expenses, accounts payable and deferred revenues of \$2,946,000. In addition, source of cash decreased by \$10,604,000 in accounts receivable in the nine months ended March 31, 2002 as compared to the same period in fiscal 2001. This net cash decrease was offset by cash provided by an increase of Company earnings of \$2,524,000 in the first nine months of fiscal 2002 as compared to the first nine months of fiscal 2001. The increase in cash use in accounts payable of \$1,993,000 in the first nine months of fiscal 2002, is a direct result of the Company's ongoing program to reduce vendor balances to more appropriate levels.

In the first nine months of fiscal 2002, the Company utilized \$3,442,000 for investing activities versus \$3,271,000 over the same period of the prior year, an increase of \$171,000. Investment in property and equipment was up \$379,000 to \$508,000 in the first nine months of fiscal 2002, from \$129,000 in same period in the prior year. Investments in capitalized computer software costs decreased by \$2,045,000 due to lower development headcount during fiscal 2002 as well as the impact of more projects being completed during the nine month period in fiscal 2002 compared to the year earlier period.

As previously reported, the Company divested its HR/Payroll product line effective February 28, 2001. Fiscal 2001 benefited from a non-recurring net cash received of \$1,567,000 from this sale. The nature of the product required intense development, which is no longer required. The majority of the developers associated with this product were released by the Company, and hired by the purchaser.



ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Other investment items decreased by \$229,000, which was primarily due to the profit on sale of fixed assets in the prior year period compared to nominal sales of fixed assets in the current fiscal year.

Net cash flows used for financing activities increased by \$3,950,000 for the nine months ended March 31, 2002, versus the same nine month period of the prior fiscal year. Cash increased by borrowing a net \$637,000 under the Company's line of credit during the nine months ended March 31, 2001. In the same period in the prior fiscal year, the Company decreased cash by net repayments or \$2,608,000 under the line of credit. Repayments under capital leases decreased by \$622,000. Proceeds from the issue of shares to employees under the Employee Stock Purchase Plan, and the exercise of options by employees, amounted to \$112,000.

At March 31, 2002 the Company had \$5,407,000 of cash and cash equivalents. The Company also has a revolving credit facility with an asset-based lender with a maximum credit line for up to \$5,000,000, an expiration date of July 31, 2002, and an interest rate equal to the Prime Rate plus 2%. The Company is in negotiation with various lenders to replace the credit facility. Management believes these negotiations will be complete and a new line in place by June 30, 2002. Borrowings under the credit facility are collateralized by substantially all assets of the Company. At March 31, 2002, the Company had \$4,346,000 outstanding against the \$5,000,000 revolving credit facility, and based on eligible accounts receivable at March 31, 2002, the Company's cash and remaining borrowing capacity under the revolving credit facility totaled approximately \$3,683,000 compared to \$2,445,000 at March 31, 2001.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Foreign Exchange: The company has a world-wide presence and as such maintains offices and derives revenues from sources overseas. For the third quarter of fiscal 2002, international revenues as a percentage of total revenues were approximately 51%. The Company's international business is subject to typical risks of an international business, including, but not limited to: differing economic conditions, changes in political climates, differing tax structures, other regulations and restrictions, and foreign exchange rate volatility. Accordingly, the Company's future results could be materially adversely impacted by changes in these or other factors. The effect of foreign exchange rate fluctuations on the Company in the first nine months of fiscal 2002 was not material.

Interest Rates: The Company's exposure to interest rates relates primarily to the Company's cash equivalents and certain debt obligations. The Company invests in financial instruments with original maturities of three months or less. Any interest earned on these investments is recorded as interest income on the Company's statement of operations. Because of the short maturity of our investments, a near-term change in interest rates would not materially effect our financial position, results of operations, or cash flows. Certain of the Company's debt obligations include a variable rate of interest. A significant, near term change in interest rates could materially effect our financial position, results of operations or cash flows.

ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Item 4. Submission of Matters to a Vote of Security Holders

## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## PART II. OTHER INFORMATION

## Item 6. Exhibits and Reports on Form 8-K

## (a) Exhibits:

The Exhibits listed on the accompanying Index to Exhibits are filed as part of, or incorporated by reference into, this Report.

- 3.1 Certificate of Incorporation of the Registrant, as amended (1)
- 3.2 Bylaws of the Registrant (1)
- 4.3 Form of the subordinated debenture agreement due February 6, 2003 issued by the Registrant to each Investor (3)
- 4.4 Registration rights agreement between the Registrant and each Investor (3)
- 10.1 Preferred Shares Rights Agreement, dated as of September 4, 1998 between the Registrant and BankBoston, N.A. (2)
- 10.2A Extension Agreement and Amendment to Loan Documents dated March 21, 1997 between Registrant and Coast Business Credit, a division of Southern Pacific Thrift and Loan Association (4)
- 10.2B Extension Agreement and Amendment to Loan Documents dated August 18, 1995 between Registrant and CoastFed Business Credit Corporation ("Coast") (4)
- 10.2C First Amendment to Loan and Security Agreement dated June 30, 1995 between Registrant and Coast (4)
- 10.2D Loan and Security Agreement dated October 11, 1994 between Registrant and Coast (4)
- 10.2E Series A Convertible Preferred Stock Agreement dated 29 June, 2001 between Registrant and Benjamin W. Griffith III (5)
- 10.3 Employment Agreement, dated as of January 7, 1999, between Mr. Patrick Tinley and the Registrant (3)
- 10.4 Employment Agreement, dated as of September 17, 1999, between Mr. Robert Webster and the Registrant (4)
- 27.1 Financial Data Schedule
  - (1) Incorporated by reference to the exhibit filed with the Registrant's Registration Statement on Form 8-A filed September 4, 1998.
  - (2) Incorporated by reference to the exhibit filed with the Registrant's Registration Statement on Form 10-K/A filed April 30, 1998.

## ROSS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

- (3) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 10-Q filed May 17, 1999.
- (4) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 10-K filed September 28, 1999.
- (5) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 10-K filed September 27, 2001.
- (6) Incorporated by reference to the exhibit filed with the Registrant's Registration Statement on Form 8-A/A filed October 3, 2001.

(b) Reports on Form 8-K

- (1) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 8-K filed July 24, 1998
- (2) Incorporated by reference to the exhibit filed with the Registrant's Current Report on form 8-K filed February 12, 1998.
- (3) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 8-K filed March 16, 2001.
- (4) Incorporated by reference to the exhibit filed with the Registrant's Current Report on Form 8-K/A filed May 15, 2001.

ITEMS 1, 2, 3, 4, AND 5 HAVE BEEN OMITTED, AS THEY ARE NOT APPLICABLE.

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ROSS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ROSS SYSTEMS, INC.

Date: May 14, 2002

/s/ VEROME M. JOHNSTON

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Verome M. Johnston  
Vice President, Chief Financial Officer

(Principal Financial and Accounting Officer  
and Duly Authorized Officer)

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ROSS SYSTEMS, INC.

INDEX TO EXHIBITS

Exhibit  
No.  
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Description  
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