## SECURITIES AND EXCHANGE COMMISSION

# **FORM 10-Q**

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: 1994-05-13 | Period of Report: 1994-03-31 SEC Accession No. 0000037996-94-000011

(HTML Version on secdatabase.com)

# **FILER**

## **FORD MOTOR CO**

CIK:37996| IRS No.: 380549190 | State of Incorp.:DE | Fiscal Year End: 1231

Type: 10-Q | Act: 34 | File No.: 001-03950 | Film No.: 94527832

SIC: 3711 Motor vehicles & passenger car bodies

Business Address THE AMERICAN RD DEARBORN MI 48121 3133223000

#### SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 10-Q

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1994 OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 1-3950

Ford Motor Company (Exact name of registrant as specified in its charter)

Incorporated in Delaware 38-0549190 (State or other jurisdiction of incorporation or organization) Identification Number)

The American Road, Dearborn, Michigan 48121 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code 313-322-3000

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\,$  X  $\,$  . No  $\,$ 

APPLICABLE ONLY TO CORPORATE ISSUERS: Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: As of March 31, 1994, the Registrant had outstanding 465,366,362 shares of Common Stock and 35,426,038 shares of Class B Stock.

Page 1 of 19

Exhibit index located on sequential page number 16

1Q-94

<TABLE>

Ford Motor Company and Subsidiaries

HIGHLIGHTS

<CAPTION>

First Quarter
-----1994 1993
----<C> <C> <C>

Worldwide factory sales of cars		
and trucks (in thousands)		
United States	1,084	922
Outside United States	588	609
Total	1,672	1,531
	====	====
Sales and revenues (in millions)		
Automotive	\$26 <b>,</b> 070	\$22 <b>,</b> 686
Financial Services	4,332	4,077
Total	\$30,402	\$26 <b>,</b> 763
	=====	======
Net income/(loss) (in millions)		
Automotive	\$ 955	\$ 176
Financial Services	(51) *	396
Total	\$ 904	\$ 572
	=====	======
Capital expenditures (in millions)		
Automotive	· · · · · · · · · · · · · · · · · · ·	\$ 1,270
Financial Services	59	19
Total	\$ 1,700	\$ 1,289
	=====	======
Stockholders' equity at March 31	*** 500	*** 050
Total (in millions)	\$16,633	\$15 <b>,</b> 258
After-tax return on Common and	0.5.00	4.5.00
Class B stockholders' equity	26.3%	17.3%
Automotive cash, cash equivalents,		
and marketable securities at	¢11 E72	¢ 0 000
March 31 (in millions)	\$11,573	\$ 9,286
Notes alobe of Mossel 01		
Automotive debt at March 31	ć 7 010	Ċ 0 11E
(in millions)	\$ 7 <b>,</b> 919	\$ 8,115
After-tax returns on sales		
Automotive		
	3.7%	0.8%
Total Company	3.7% 3.1%	0.8% 2.2%
Total Company		
Total Company  Shares of Common and Class B Stock		
Total Company  Shares of Common and Class B Stock (in millions)	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions)	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS	3.1%	2.2%
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss)	3.1% 500 501	2.2% 490 491
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss) Automotive	3.1% 500 501 \$ 1.76	2.2% 490 491 \$ 0.21
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss)	3.1% 500 501	2.2% 490 491
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss) Automotive Financial Services	\$ 1.76 (0.10)	\$ 0.21 0.81
Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss) Automotive	3.1% 500 501 \$ 1.76 (0.10)	2.2% 490 491 \$ 0.21 0.81
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Total Company  Shares of Common and Class B Stock (in millions) Average number outstanding Number outstanding at March 31  AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK AFTER PREFERRED STOCK DIVIDENDS  Income/(loss) Automotive Financial Services  Total	\$ 1.76 (0.10) \$ 1.66	\$ 0.21 0.81

\*Includes a charge of \$440 million related to the disposition of First Nationwide Financial Corporation.  $\ensuremath{^{</}}$  TABLE>

-2-

<TABLE>

and Class B Stock

Ford Motor Company and Subsidiaries

VEHICLE FACTORY SALES

\$ 0.40 \$ 0.40

<CAPTION>

CAFTION	First Quarter		
	1994	1993	
<\$>	 <c></c>	<c></c>	
North America			
Cars - U.S.	521,808	486,257	
- Canada	33,305	25,322	
- Mexico	11,655	19,643	
Total cars	566,768		
Trucks - U.S.	562 <b>,</b> 503	436,204	
- Canada	30,044	24,458	
- Mexico	8,171 	12,200	
Total trucks	600,718	472,862	
Total North America	1,167,486	1,004,084	
Outside North America			
Germany	242,675	236,777	
Britain	108,696	118,036	
Spain	76,731	81,309	
Taiwan	29,322	36,824	
Australia	26,995	27 <b>,</b> 758	
Japan	12,152	17,886	
Other countries	8,375	8,737	
Total outside North America	504,946	527,327	
Total worldwide vehicle			
factory sales	1,672,432	1,531,411	
	=======	=======	

Includes units manufactured by other companies and sold by Ford. Factory sales are shown by source of manufacture, except within North America. In North America, U.S. sales include exports from Canada, Mexico, and Australia. Canadian sales include exports from the U.S. and Mexico. Mexican sales include exports from the U.S. and Canada.

</TABLE>

-3-

#### FORD MOTOR COMPANY AND SUBSIDIARIES

Part I. Financial Information

Item 1. Financial Statements - The financial data presented herein are unaudited, but in the opinion of management reflect those adjustments necessary for a fair presentation of such information. Results for interim periods should not be considered indicative of results for a full year. Reference should be made to the financial statements contained in the registrant's Annual Report on Form 10-K (the "10-K Report") for the year ended December 31, 1993. For purposes hereof, "Ford" or the "Company" means Ford Motor Company and its majority-owned subsidiaries unless the context requires otherwise.

<TABLE>

### Ford Motor Company and Subsidiaries

# CONSOLIDATED STATEMENT OF INCOME

# For the Periods Ended March 31, 1994 and 1993 (in millions)

<caption></caption>	First Quarter	
	1994	1993
	 (unaud	 ited)
<\$>	<c></c>	<c></c>
AUTOMOTIVE Sales	\$26,070	\$22,686
Costs and expenses (Note 1)		
Costs of sales	23,352	21,084
Selling, administrative, and other expenses	1,159 	1,097 
Total costs and expenses	24,511	22,181
Operating income	1,559	505
Interest income	128	131
Interest expense	176	234
Net interest expense	(48)	(103)
Equity in net income of affiliated companies	67	1
Net expense from transactions with Financial Services	(8)	(7) 
Income before income taxes - Automotive	1,570	396
FINANCIAL SERVICES		
Revenues	4,332	4,077
Costs and expenses		
Interest expense	1,598	1,622
Operating and other expenses Provision for credit and insurance losses	824 344	724 394
Depreciation	903	674
Loss on disposition of First Nationwide Financial Corp. (Note 3)	475	-
Total costs and expenses	4,144	3,414
Net revenue from transactions with Automotive	8	7
Income before income taxes - Financial Services	196 	670 
TOTAL COMPANY		
Income before income taxes	1,766	1,066
Provision for income taxes	825	468
Income before minority interests	941	598
Minority interests in net income of subsidiaries	37	26
Net income	904	572
Preferred stock dividend requirements	72 	72 
Income attributable to Common and Class B Stock	\$ 832	\$ 500
	======	======
Average number of shares of Common and Class B Stock outstanding	500	490
AMOUNTS PER SHARE OF COMMON STOCK AND CLASS B STOCK		

Income	\$ 1.66	\$ 1.02
	======	
Income assuming full dilution	\$ 1.51	\$ 0.95
Cash dividends	\$ 0.40	\$ 0.40

The accompanying notes are part of the financial statements.  $\ensuremath{^{</}}\textsc{TABLE>}$ 

-5-

<TABLE>

### Ford Motor Company and Subsidiaries

# CONSOLIDATED BALANCE SHEET ----(in millions)

<CAPTION>

<caption></caption>	March 31, 1994	December 31
	 (unaudited)	
<\$>	<c></c>	<c></c>
ASSETS		
Automotive		
Cash and cash equivalents	\$ 5,646	\$ 5,667
Marketable securities	5 <b>,</b> 927	4,085
Total cash, cash equivalents, and marketable securities	11,573	9,752
Receivables	2,386	2,302
Inventories (Note 2)	5,976	5,538
Deferred income taxes	2,923	2,830
Other current assets	1,235	1,226
Net current receivable from Financial Services	1,039	834
Total current assets	25 <b>,</b> 132	22,482
	2 000	2 000
Equity in net assets of affiliated companies	3,089	3,002
Net property	23,692	23,059
Deferred income taxes	5,120	5,427
Other assets	7,683	7,691
Net noncurrent receivable from Financial Services	78	76 
Total Automotive assets	64,794	61,737
Financial Services (Note 3)		
Cash and cash equivalents	1,617	2,555
Investments in securities	5,369	8,219
Net receivables and lease investments	118,493	119,535
Other assets	8,160	6,892
Total Financial Services assets	133,639	137,201
Total assets	\$198,433	\$198 <b>,</b> 938
	======	======
LIABILITIES AND STOCKHOLDERS' EQUITY Automotive		
Trade payables	\$ 9 <b>,</b> 953	\$ 8,769
Other payables	2,000	1,976
Accrued liabilities	10,894	10,815
Income taxes payable	510	160
Debt payable within one year	835	932
Total current liabilities	24,192	22,652
Long-term debt	7,084	7,084
Other liabilities	26,372	25,911
Deferred income taxes	974	1,089
Total Automotive liabilities	58 <b>,</b> 622	56 <b>,</b> 736

Financial Services (Note 3)

Payables	2,153	1,881
Debt	109,296	103,960
Deposit accounts	0	10,549
Deferred income taxes	2,599	2,287
Other liabilities and deferred income	6,451	5,583
Net payable to Automotive	1,117	910
Falance or		
Total Financial Services liabilities	121,616	125,170
Preferred stockholders' equity in subsidiary companies	1,562	1,458
Stockholders' equity		
Capital stock		
Preferred Stock, par value \$1.00 per share (aggregate		
liquidation preference of \$3.4 billion)	*	*
Common Stock, par value \$1.00 per share		
(466 and 464 million shares issued)	466	464
Class B Stock, par value \$1.00 per share		
(35 million shares issued)	35	35
Capital in excess of par value of stock	5,165	5,082
Foreign currency translation adjustments and other	(331)	(678)
Minimum pension liability adjustment	(406)	(400)
Earnings retained for use in business	11,704	11,071
Total stockholders' equity	16,633	15 <b>,</b> 574
Total liabilities and stockholders' equity	\$198,433	\$198,938
	======	=======

\_ \_ \_ \_ \_ \_ \_

\*Less than \$1 million

The accompanying notes are part of the financial statements.

</TABLE>

-6-

<TABLE>

Ford Motor Company and Subsidiaries

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the Periods Ended March 31, 1994 and 1993 (in millions)

Automotive   Services   Automotive   Services   Contact	CAPTION	~		First Qua	
Cash and cash equivalents at January 1   S		Automotive	Financial Services	Automotive	Financial Services
Cash and cash equivalents at January 1 \$ 5,667 \$ 2,555 \$ 3,504 \$ 3,182  Cash flows from operating activities before securities trading					
Cash flows from operating activities before securities trading Net (purchases)/sales of trading securities (Note 4)  Net cash flows from operating activities  Cash flows from investing activities  Capital expenditures  Acquisitions of receivables and lease investments  Collections of receivables  198 3,594 22,285 3,332 42,703 3,062 1,602 1,602 1,703 1,704 1,705 1,70	<\$>	<c></c>	<c></c>	<c></c>	<c></c>
Net (purchases)/sales of trading securities (Note 4)       (1,924)       39       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       - <th< th=""><th>Cash and cash equivalents at January 1</th><th>\$ 5,667</th><th>\$ 2,555</th><th>\$ 3,504</th><th>\$ 3,182</th></th<>	Cash and cash equivalents at January 1	\$ 5,667	\$ 2,555	\$ 3,504	\$ 3,182
Net cash flows from operating activities	Cash flows from operating activities before securities trading	3,814	2,228	3,062	1,602
Net cash flows from operating activities	Net (purchases)/sales of trading securities (Note 4)	, , ,		-	-
Capital expenditures       (1,641)       (59)       (1,270)       (19         Acquisitions of receivables and lease investments       -       (47,560)       -       (37,874         Collections of receivables and lease investments       -       39,806       -       32,787         Purchases of securities (Note 4)       (112)       (3,607)       (21,233)       (4,270         Sales of securities (Note 4)       198       3,594       22,285       3,332         Proceeds from sales of receivables       -       390       -       1,947         Loans originated net of principal payments       -       (204)       -       (174         Other       162       (252)       (45)       348         Net cash used in investing activities       (1,393)       (7,892)       (263)       (3,966         Cash flows from financing activities       (272)       -       (276)       -         Cash dividends       (272)       -       (276)       -         Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Principal payments on other debt       0       6,051       65       5,977	Net cash flows from operating activities			3,062	1,602
Acquisitions of receivables and lease investments  Collections of receivables and lease investments  Collections of receivables and lease investments  - 39,806 - 32,744  Purchases of securities (Note 4)  Sales of securities (Note 4)  Proceeds from sales of receivables  Loans originated net of principal payments  Other  Net cash used in investing activities  Cash dividends  Cash dividends  Issuance of Common Stock  Changes in short-term debt  Proceeds from issuance of other debt  Changes in customers' deposits, excluding interest credited  - (422) - (422) - (978)	Cash flows from investing activities				
Collections of receivables and lease investments       - 39,806       - 32,744         Purchases of securities (Note 4)       (112)       (3,607)       (21,233)       (4,270         Sales of securities (Note 4)       198       3,594       22,285       3,332         Proceeds from sales of receivables       - 390       - 1,947         Loans originated net of principal payments       - (204)       - (174         Other       162       (252)       (45)       348         Net cash used in investing activities       (1,393)       (7,892)       (263)       (3,966)         Cash flows from financing activities       (272)       - (276)       -         Issuance of Common Stock       84       - 69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738         Changes in customers' deposits, excluding       - (422)       - (979	Capital expenditures	(1,641)	(59)	(1,270)	(19)
Purchases of securities (Note 4) (112) (3,607) (21,233) (4,270   Sales of securities (Note 4) 198 3,594 22,285 3,332   Proceeds from sales of receivables - 390 - 1,947   Loans originated net of principal payments - (204) - (174   Other 162 (252) (45) 348   Net cash used in investing activities (1,393) (7,892) (263) (3,966   Cash flows from financing activities (272) - (276) - 1   Issuance of Common Stock 84 - 69 - (272) (575   Changes in short-term debt (52) 2,373 (117) (575   Proceeds from issuance of other debt (52) 2,373 (117) (575   Principal payments on other debt (52) 2,373 (177) (575   Changes in customers' deposits, excluding interest credited - (422) - (979   Other (1988) (1988	Acquisitions of receivables and lease investments	-	(47,560)	-	(37,874)
Sales of securities (Note 4)       198       3,594       22,285       3,332         Proceeds from sales of receivables       -       390       -       1,947         Loans originated net of principal payments       -       (204)       -       (174         Other       162       (252)       (45)       348         Net cash used in investing activities       (1,393)       (7,892)       (263)       (3,966)         Cash flows from financing activities       (272)       -       (276)       -         Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       0       (3,826)       (57)       (2,738)         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979)	Collections of receivables and lease investments	-	39 <b>,</b> 806	_	32,744
Proceeds from sales of receivables - 390 - 1,947 Loans originated net of principal payments - (204) - (174 Other 162 (252) (45) 348  Net cash used in investing activities (1,393) (7,892) (263) (3,966  Cash flows from financing activities  Cash dividends (272) - (276) - (276) Issuance of Common Stock 84 - 69 - (276) Proceeds from issuance of other debt (52) 2,373 (117) (575) Proceeds from issuance of other debt 0 6,051 65 5,977 Principal payments on other debt 0 (3,826) (57) (2,738) Changes in customers' deposits, excluding interest credited - (422) - (979)	Purchases of securities (Note 4)	(112)	(3,607)	(21,233)	(4,270)
Proceeds from sales of receivables  Loans originated net of principal payments Other  Net cash used in investing activities  Cash flows from financing activities  Cash dividends Issuance of Common Stock Changes in short-term debt Proceeds from issuance of other debt Other  Changes in customers' deposits, excluding interest credited  - 422) - 1,947	Sales of securities (Note 4)	198	3,594	22,285	3,332
Other       162       (252)       (45)       348         Net cash used in investing activities       (1,393)       (7,892)       (263)       (3,966)         Cash flows from financing activities       (272)       -       (276)       -         Cash dividends       (272)       -       (276)       -         Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738)         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979)	Proceeds from sales of receivables				
Net cash used in investing activities (1,393) (7,892) (263) (3,966)  Cash flows from financing activities  Cash dividends (272) - (276) -  Issuance of Common Stock 84 - 69 -  Changes in short-term debt (52) 2,373 (117) (575)  Proceeds from issuance of other debt 0 6,051 65 5,977  Principal payments on other debt 0 (3,826) (57) (2,738)  Changes in customers' deposits, excluding interest credited - (422) - (978)	Loans originated net of principal payments	-	(204)	_	(174)
Net cash used in investing activities       (1,393)       (7,892)       (263)       (3,966)         Cash flows from financing activities       (272)       -       (276)       -         Cash dividends       (272)       -       (276)       -         Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979)	Other		, ,	, ,	348
Cash dividends       (272)       -       (276)       -         Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979	Net cash used in investing activities				(3,966)
Issuance of Common Stock       84       -       69       -         Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979	Cash flows from financing activities				
Changes in short-term debt       (52)       2,373       (117)       (575         Proceeds from issuance of other debt       0       6,051       65       5,977         Principal payments on other debt       0       (3,826)       (57)       (2,738         Changes in customers' deposits, excluding interest credited       -       (422)       -       (979	Cash dividends	(272)	-	(276)	-
Proceeds from issuance of other debt 0 6,051 65 5,977  Principal payments on other debt 0 (3,826) (57) (2,738  Changes in customers' deposits, excluding interest credited - (422) - (979)	Issuance of Common Stock	84	-	69	-
Principal payments on other debt 0 (3,826) (57) (2,738 Changes in customers' deposits, excluding interest credited - (422) - (979	Changes in short-term debt	(52)	2,373	(117)	(575)
Changes in customers' deposits, excluding interest credited - (422) - (979)	Proceeds from issuance of other debt	0	6,051	65	5 <b>,</b> 977
interest credited - (422) - (979	Principal payments on other debt	0	(3,826)	(57)	(2,738)
, ,	Changes in customers' deposits, excluding				
Receipts from annuity contracts - 185 - 221	interest credited	-	(422)	-	(979)
	Receipts from annuity contracts	_	185	-	221

Issuance of subsidiary company preferred stock Other	- 25	0 31	- 21	173 11
Net cash (used in)/provided by financing activities	(215)	4,392	(295)	2,090
Effect of exchange rate changes on cash	(96)	88	(42)	62
Net transactions with Automotive/ Financial Services	(207)	207	(1,158)	1,158
Net (decrease)/increase in cash and cash equivalents	(21)	(938)	1,304	946
Cash and cash equivalents at March 31	\$ 5,646*	\$ 1,617	\$ 4,808*	\$ 4,128
<s> Total cash and cash equivalents</s>	<c> \$7,2 ====</c>		<c> \$8,9</c>	

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-7-

<TABLE>

Ford Motor Company and Subsidiaries

# NOTES TO FINANCIAL STATEMENTS -----(unaudited)

1. Selected Automotive costs and expenses are summarized as follows (in millions):

-----

<CAPTION>

First Quarter	
1994	1993
<c> \$ 581 542</c>	<c> \$ 610 534</c>
	1994  <c> \$ 581</c>

</TABLE> <TABLE> <CAPTION>

2. Inventories are summarized as follows (in millions):

-----

	March 31, 1994	December 31, 1993
<s> Raw materials, work in process and supplies Finished products</s>	<c> \$3,082 2,894</c>	<c> \$2,937 2,601</c>
Inventories - Automotive	\$5,976	\$5,538 
<pre>Inventories - U.S. Automotive </pre>		

 \$2**,**782 | \$2,575 |

#### 3. Sale of First Nationwide Bank

\_\_\_\_\_

On April 14, 1994, an agreement was entered into between First Nationwide Bank, a Federal Savings Bank (the "Bank") and First Madison Bank, FSB ("First Madison") for the sale of substantially all of the Bank's assets to, and the assumption of substantially all of the Bank's liabilities by, First Madison. The Bank is a wholly-owned subsidiary of First Nationwide Financial Corporation ("FNFC"), which in turn is a wholly-owned sub-sidiary of Ford. The transaction, which is subject to federal regulatory approvals,

<sup>\*</sup>Automotive cash, cash equivalents, and marketable securities at March 31 were as follows (in millions): 1994 - \$11,573; 1993 - \$9,286

is expected to be completed in about six months.

The company recognized in First Quarter 1994 earnings a pre-tax charge of \$475 million and an after-tax charge of \$440 million related to the disposition of FNFC, reflecting the non-recovery of goodwill and reserves for estimated losses on assets to be retained or repurchased by FNFC. These assets will be liquidated over time as market conditions permit. The tax effect of this transaction takes into account differences between the book and tax basis of certain assets for which deferred taxes were not required to be provided under Statement of Financial Accounting Standards ("SFAS") No. 109, "Accounting for Income Taxes". The company's income statement includes the results of operations of FNFC through March 31, 1994. The net assets of FNFC at March 31, 1994 are included in the balance sheet under Financial Services - Other Assets. Historically, FNFC (including the Bank) has not had a significant effect on Ford's operating results.

## ${\tt 4.} \quad {\tt Consolidated Statement of Cash Flows}\\$

Effective January 1, 1994, the company adopted SFAS No. 115, "Accounting for Certain investments in Debt and Equity Securities". Accordingly, the purchases and sales of trading securities are included in cash flows from operating activities. Financial statements for the prior period were not restated.

-8-

#### REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Stockholders Ford Motor Company

We have reviewed the consolidated balance sheet of Ford Motor Company and Subsidiaries at March 31, 1994 and the related consolidated statement of income and condensed consolidated statement of cash flows for the periods set forth in Form 10-Q for the quarter ended March 31, 1994. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the financial statements referred to above for them to be in conformity with generally accepted accounting principles.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet at December 31, 1993 and the related consolidated statements of income, stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated February 1, 1994, we expressed an unqualified opinion on those consolidated financial statements.

COOPERS & LYBRAND

Detroit, Michigan April 27, 1994

-9-

Item 2.

Management's Discussion and Analysis of Financial Condition and

#### Overview

#### \_ \_ \_\_\_\_\_

Ford Motor Company earned \$904 million, or \$1.66 per share of Common and Class B Stock, in the first quarter of 1994. Results included a charge to net income of \$440 million related to the sale of First Nationwide Bank to First Madison Bank (discussed below). In the first quarter of 1993, the Company earned \$572 million, or \$1.02 per share. Worldwide sales and revenues in the first quarter of 1994 were \$30.4 billion, up \$3.6 billion from the first quarter of 1993. Worldwide factory unit sales of cars and trucks were 1,672,000, up 141,000 units, or 9%, from a year ago. Stockholders' equity was \$16.6 billion at the end of the first quarter of 1994.

#### Sale of First Nationwide Bank

#### - - -----

On April 14, 1994, an agreement was entered into between First Nationwide Bank, a Federal Savings Bank (the "Bank") and First Madison Bank, FSB ("First Madison") for the sale of substantially all of the Bank's assets to, and the assumption of substantially all of the Bank's liabilities by, First Madison. The Bank is a wholly-owned subsidiary of First Nationwide Financial Corporation ("FNFC"), which in turn is a wholly-owned subsidiary of Ford. The transaction, which is subject to federal regulatory approvals, is expected to be completed in about six months.

The stated sale price for the Bank is \$1.1 billion, slightly higher than tangible net book value at December 31, 1993. The final settlement, depending on the actual closing date, is expected to consist of about \$750 million of cash and retention of about \$350 million of assets and tax benefits that are not included in the sale. In total, Ford will retain, through FNFC, approximately \$1.2 billion of commercial real estate and other assets as of the closing date. These retained assets generally are of lower quality than those included in the sale. In addition, for the three-year period ending in November 1996, First Madison has the option of requiring FNFC to repurchase up to \$500 million of the loans included in the sale that become nonperforming. This repurchase obligation will be guaranteed by Ford.

The sale resulted in an after-tax charge of \$440 million against Ford's earnings in the first quarter of 1994, reflecting the non-recovery of goodwill and reserves for estimated losses on the assets to be retained or repurchased by FNFC. These assets will be liquidated over time as market conditions permit. Historically, FNFC (including the Bank) has not had a significant effect on Ford's operating results.

RESULTS OF OPERATIONS: FIRST QUARTER 1994 COMPARED WITH FIRST QUARTER 1993

#### Automotive Operations

#### ------

Ford's worldwide Automotive operations earned \$955 million in the first quarter of 1994 on sales of \$26.1 billion, compared with \$176 million on sales of \$22.7 billion a year ago.

In the U.S., Ford's Automotive operations earned \$835 million, compared with \$113 million a year ago. The increase reflected primarily higher unit volume resulting from higher industry sales.

In the first quarter of 1994, the seasonally-adjusted annual selling rate for the U.S. car and truck industry was 15.8 million units (9.3 million cars and 6.5 million trucks), compared with 13.4 million (8.1 million cars and 5.3 million trucks) in the first quarter of 1993. Ford's car share was 21.6% in the first quarter of 1994, down 1.9 points from the first quarter of 1993. The decline from a year ago reflected lower shares for Tempo and Topaz. Ford's truck share was 29.4% in the first quarter of 1994, up 3/10 of a point from the first quarter of 1993. Higher shares for F-Series, Villager and Aerostar contributed to the improvement. The combined car and truck share in the first quarter of 1994 was 24.8%, down 9/10 of a point from a year ago.

-10-

Outside the U.S., Automotive operations earned \$120 million in the first quarter of 1994, compared with \$63 million a year ago. Ford's European Automotive operations (excluding Jaguar) earned \$108 million in the first quarter of 1994, compared with \$19 million in

the first quarter of 1993. The increase from a year ago reflected primarily improved margins.

In the first quarter of 1994, the seasonally-adjusted annual selling rate for the European car and truck industry was 13.2 million units, compared with 12.6 million in the first quarter of 1993. The increase from a year ago reflected primarily higher industry sales in Britain (up 17%). Ford's car share was 12.0% in the first quarter of 1994, up 1/10 of a point from the first quarter of 1993. Ford's truck share was 14.4% in the first quarter of 1994, down 8/10 of a point from the first quarter of 1993.

#### Financial Services Operations

- - -----

The Company's Financial Services operations lost \$51 million in the first quarter of 1994, including the charge to net income of \$440 million related to the sale of First Nationwide Bank (discussed above). In the first quarter of 1993, Financial Services operations earned \$396 million.

Ford Credit's consolidated net income was \$299 million in the first quarter of 1994, down \$16 million from the first quarter of 1993, and included income from its financing operations and its equity in the net income of affiliated companies, primarily Ford Holdings. Ford Credit's financing operations earned \$245 million in the first quarter of 1994, down \$21 million from a year ago. Results declined as a result of lower net interest margins and the non-recurrence of a gain on the sale of receivables, offset partially by higher levels of earning assets and favorable credit loss performance. In addition, international operations managed by Ford Credit earned \$63 million in the first quarter of 1994, compared with \$47 million a year ago.

The Associates earned \$128 million in the U.S. in the first quarter of 1994, up \$17 million from the first quarter of 1993. The improvement resulted primarily from higher levels of earning assets and improved net interest margins. In addition, international operations managed by The Associates earned \$18 million in the first quarter of 1994, compared with \$10 million a year ago.

First Nationwide incurred a loss of \$484 million in the first quarter of 1994, compared with a loss of \$17 million in the first quarter of 1993. The decline reflected primarily the charge to net income of \$440 million related to the sale of First Nationwide Bank.

American Road earned \$17 million in the first quarter of 1994, compared with \$24 million in the first quarter of 1993. The decrease resulted primarily from lower investment income, partially offset by improved underwriting experience in extended service plan, floorplan and dealer plan products. USL Capital earned \$21 million in the first quarter of 1994, compared with \$17 million a year ago. The improvement resulted primarily from higher earning assets and continued operating cost reductions.

#### LIQUIDITY AND CAPITAL RESOURCES

### Automotive Operations

- - ------

Cash and marketable securities of the Company's Automotive operations were \$11.6 billion at March 31, 1994, up \$1.8 billion from December 31, 1993. The Company paid \$272 million in cash dividends on its Common Stock, Class B Stock, and Preferred Stock during the first three months of 1994.

Automotive capital expenditures were \$1.6 billion in the first three months of 1994, compared with \$1.3 billion for the same period a year ago.

-11

At March 31, 1994, Automotive debt totaled \$7.9 billion, which was 32% of total capitalization (stockholders' equity and Automotive debt), compared with \$8 billion or 34% of total capitalization at year-end 1993. The decrease in total debt is primarily the result of lower levels of short-term borrowings.

At March 31, 1994, Ford had long-term contractually committed credit agreements in the U.S. under which \$4.8 billion is available from various banks at least through June 30, 1998. The entire \$4.8 billion may be used, at Ford's option, by either Ford or Ford Credit. As of March 31, 1994, these facilities were unused.

Outside the U.S., Ford has additional long-term contractually committed credit-line facilities of approximately \$2.4 billion. These facilities are available in varying amounts from 1994 through 1998; less than 1% had been utilized at March 31, 1994.

#### Financial Services Operations

- - ------

During the first quarter of 1994, Financial Services' cash and investments in securities decreased by \$3.8 billion, primarily reflecting the reclassification of the net assets of FNFC to "other assets" as a result of the pending sale of First Nationwide Bank. Total debt in the first quarter of 1994 increased by \$5.3 billion, primarily to fund higher receivables levels at Ford Credit.

At March 31, 1994, Financial Services had approximately \$26.7 billion of support facilities (including \$4.8 billion of Ford bank lines that may be used by Ford Credit at Ford's option) available for use in the U.S., all of which were contractually committed; less than 2% of these facilities were in use at that date. At March 31, 1994, an additional \$17 billion of support facilities were available outside the U.S., 48% of which were contractually committed; approximately \$6.4 billion of these support facilities were in use at March 31, 1994.

#### OTHER FINANCIAL INFORMATION

Coopers & Lybrand, Ford's independent public accountants, performed a limited review of the financial data presented on pages 5 through 8 inclusive. The review was performed in accordance with standards for such reviews established by the American Institute of Certified Public Accountants. The review did not constitute an audit; accordingly, Coopers & Lybrand did not express an opinion on the aforementioned data. The financial data include any material adjustments or disclosures proposed by Coopers & Lybrand as a result of their review.

-12-

## Part II. Other Information

Item 1. Legal Proceedings

#### \_ \_ \_\_\_\_\_\_

Product Matters

- - -----

With respect to the three private purported class action lawsuits involving the alleged tendency of vehicles to slip from park to reverse, referred to in the second paragraph on page 27 of the 10-K Report, the first such suit, filed in the Superior Court for the District of Columbia, recently was dismissed at the plaintiff's request and the court is reviewing the Company's petition for reimbursement of attorney fees. The second such suit, filed in the Court of Common Pleas in Philadelphia, Pennsylvania, had been stayed pending the entry of a final order in the first suit. A motion by the Company to lift the stay is now pending before the court.

With respect to the lawsuits for damages arising out of automobile accidents where plaintiffs claim that the injuries resulted from (or were aggravated by) alleged defects in the occupant restraint systems in vehicle lines of various model years, referred to in the third paragraph on page 27 of the 10-K Report, the damages specified by the plaintiffs in these actions, including both actual and punitive damages, aggregated approximately \$1 billion at April 1, 1994.

With respect to the lawsuits for damages involving the alleged propensity of Bronco II utility vehicles to roll over, referred to in the fourth paragraph on page 27 of the 10-K Report, the damages specified in these actions, including both actual and punitive damages, aggregated approximately \$794 million at April 1, 1994.

With respect to the lawsuits for damages involving asbestos, referred to in the sixth paragraph on page 27 of the 10-K Report, the damages specified by plaintiffs in these actions, including both actual and punitive damages, aggregated approximately \$165 million at April 1, 1994.

#### Environmental Matters

#### - - -----

With respect to the notices from two government environmental enforcement agencies, each potentially involving monetary sanctions exceeding \$100,000, referred to in the first full paragraph on page 28 of the 10-K Report, Ford has settled the matters. In a separate matter potentially involving monetary sanctions exceeding \$100,000, Ford has received a notice that a government environmental enforcement agency believes a Ford facility may violate or have violated limits established by regulations or permits for emissions or discharges.

#### Other Matters

#### - - -----

With respect to the private purported class action lawsuit relating to allegations of paint peeling on unspecified vehicles, referred to in the first paragraph on page 29 of the 10-K Report, in February 1994, plaintiffs amended their petition to cover a purported class of persons who purchased certain new or used Ford vehicles in Texas and who allegedly experienced paint delamination as a result of Ford's use of a high build electrocoat paint primer process.

#### Item 5. Other Information

- - -----

Governmental Standards

- - -----

Mobile Source Emissions Control -- With respect to the European motor vehicle emissions standards discussed in the first paragraph on page 21 of the 10-K Report, the European Parliament adopted Directive 94/12/EC which applies more stringent motor vehicle emission standards to vehicle homologations beginning January 1, 1996 and to new vehicle registrations beginning January 1, 1997. These standards are of generally equivalent numerical stringency to those which began to apply in the U.S. for the 1994 model year. The Directive also provides for the European Commission to propose by the end of 1994 supplementary reductions in motor vehicle emissions that would take effect beginning January 1, 2000. These supplementary reductions would be a function of technical progress achieved between now and 2000.

Motor Vehicle Fuel Economy -- With respect to the light truck CAFE standards discussed in the third full paragraph on page 22 of the 10-K Report, the Safety Administration has set the light truck CAFE standard at 20.7 mpg for both model years 1996 and 1997.

-13-

<TABLE>

Supplemental Schedule

Ford Motor Company

# CONDENSED FINANCIAL INFORMATION OF SUBSIDIARY -----(in millions)

CHITION		
	March 31,	December 31,
Ford Capital B.V.	1994	1993
	(unaud	dited)
<s></s>	<c></c>	<c></c>
Current assets	\$1,015	\$ 919
Noncurrent assets	5,202	5,205
Total assets	\$6,217	\$6,124
	=====	=====
Current liabilities	\$ 487	\$ 434
Noncurrent liabilities	5,240	5,245
Minority's interest in net		
assets of subsidiaries	11	7

Stockholder's equity	479	438
Total liabilities and		
stockholder's equity	\$6,217	\$6,124
	=====	=====

</TABLE>

<TABLE> <CAPTION>

Oll 11017	First Quarter 1994	First Quarter 1993	
	(unaı	udited)	
<\$>	<c></c>	<c></c>	
Sales and other revenue	\$563	\$529	
Operating income/(loss)	47	(3)	
Income before income taxes	45	0	
Net income/(loss)	39	(2)	

Ford Capital B.V., a wholly-owned subsidiary of Ford Motor Company, was established on February 2, 1990 primarily for the purpose of raising funds through the issuance of commercial paper and debt securities. It also holds Ford Motor Company's ownership interest in Ford Nederland B.V. (Netherlands), Ford Motor Company (Belgium) N.V., Ford Motor Company A/S (Denmark), Ford Motor Norge A/S (Norway), and Ford Poland. Substantially all of the assets of Ford Capital B.V., other than its ownership interest in subsidiaries, represent receivables from Ford Motor Company or its consolidated subsidiaries.

-14-

Item 6. Exhibits and Reports on Form 8-K

- (a) Exhibits Please refer to the Exhibit Index on page 16.
- (b) Reports on Form 8-K

The Registrant filed the following Current Reports on Form 8-K during the quarter ended March 31, 1994:

Current Report on Form 8-K dated February 9, 1994 included information relating to Ford's 1993 financial results.

Current Report on Form 8-K dated February 10, 1994 included the consolidated financial statements of Ford and its subsidiaries for the year ended December 31, 1993.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FORD MOTOR COMPANY (Registrant)

Date: May 13, 1994 By: /s/ M. L. Reichenstein

M. L. Reichenstein

Vice President - Controller,
Ford Automotive Operations
(principal accounting officer)

### EXHIBIT INDEX

Designation	Description	Sequential Page Number at Which Found
<s></s>	<c></c>	<c></c>
Exhibit 11	Ford Motor Company and Subsidiaries Computation of Primary and Fully Diluted Earnings Per Share in Accordance with Opinion 15 of the Accounting Principles Board	17
Exhibit 12	Ford Motor Company and Subsidiaries Calculation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends	18
Exhibit 15	Letter of Coopers & Lybrand, Independent Public Accountants, dated May 13, 1994 relating to Financial Information	19

  |  |<TABLE> Exhibit 11

#### Ford Motor Company and Subsidiaries

COMPUTATION OF PRIMARY AND FULLY DILUTED EARNINGS PER SHARE IN ACCORDANCE WITH OPINION 15 OF THE ACCOUNTING PRINCIPLES BOARD

<CAPTION>

<caption></caption>	First Quarter 1994			First Quarter 1993			
	Avg. Shares of Common and Class B Stock Outstanding	Per Total Share		Avg. Shares of Common and Class B Stock Outstanding	Income Attributable to Common and Class B Stock Per Total Share		
		(Mils.)		(Mils.)			
<\$>		<c></c>		<c></c>		<c></c>	
Preliminary Earnings Per Share Calculation	500	\$832	\$1.66	490	\$500	\$1.02	
I. Primary Earnings Per Share							
. Assuming exercise of options . Assuming purchase of shares with proceeds	22			18			
of options . Assuming issuance of shares contingently	(12)			(11)			
issuable	1			1			
. Uncommitted ESOP shares	(3)			-			
Net Common Stock Equivalents	8			8			
Primary Earnings Per Share Calculation	 508	\$832	\$1.64a/	498	\$500	\$1.00a/	
riimary barnings ret share carculation	===	====	91.04d/ =====	===	====	=====	
II. Fully Diluted Earnings Per Share							
Primary Earnings Per Share Calculation	508	\$832	\$1.64	498	\$500	\$1.00	
. Assuming conversion of convertible							
preferred stock	75	48b/		75	48b/		
. Reduction in shares assumed to be				4			
purchased with option proceedsc/	0			1			
Fully Diluted Earnings Per Share							
Calculation	583	\$880	\$1.51	574	\$548	\$0.95	
	===	====	=====	===	====	=====	

</TABLE>

a/ The effect of common stock equivalents and/or other dilutive securities was not material in this period; therefore, the amount presented on the income statement is the Preliminary Earnings Per Share Calculation.

b/ Reflects the elimination of preferred dividends upon conversion.

c/ Incremental effect of dividing assumed option proceeds by the ending price, rather than the average price, of Common Stock for each period when the ending price exceeds the average price.

Exhibit 12

#### Ford Motor Company and Subsidiaries

#### CALCULATION OF RATIO OF EARNINGS TO COMBINED FIXED CHARGES AND PREFERRED STOCK DIVIDENDS

#### (in millions)

-	~7	ВΨ	т	ON>	

<caption></caption>	First Quarter	For the Years Ended December 31				
	1994	1993	1992	1991	1990	1989
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Earnings Income/(loss) before income taxes and cumulative effects of changes						
<pre>in accounting principles Equity in net (income)/loss of   affiliates plus dividends from</pre>	\$ 1,766	\$ 4,003	\$ (127)	\$(2,587)	\$ 1,495	\$ 6,030
affiliates Adjusted fixed charges a/	9 1,874	(98) 7,648	26 8,113	69 9,360 	171 9,690	(137) 9,032
Earnings	\$ 3,649 =====	\$11,553 =====	\$ 8,012 =====	\$ 6,842 =====	\$11,356 =====	\$14,925 =====
Combined Fixed Charges and Preferred Stock Dividends						
Interest expense b/ Interest portion of rental expense c/ Preferred stock dividend requirements	\$ 1,784 67	\$ 7,351 266	\$ 7,987 185	\$ 9,326 124	\$ 9,647 105	\$ 8,624 103
of majority-owned subsidiaries d/	42	115	77	56	83	16
Fixed charges	1,893	7,732	8,249	9,506	9,835	8,743
Ford preferred stock dividend requirements e/	140	442	317	26	0	0
Total combined fixed charges and preferred stock dividends	\$ 2,033 ======	\$ 8,174 =====	\$ 8,566 =====	\$ 9,532 ======	\$ 9,835 =====	\$ 8,743 =====
Ratios Ratio of earnings to fixed charges	1.9	1.5	f/	g/	1.2	1.7
Ratio of earnings to combined fixed charges and preferred stock dividends	1.8	1.4	h/	i/	1.2	1.7

a/ Fixed charges, as shown below, have been adjusted to exclude the amount of interest capitalized during the period and preferred stock dividend requirements of majority-owned subsidiaries.

b/ Includes interest, whether expensed or capitalized, and amortization of debt expense and discount or premium relating to any indebtedness.

c/ One-third of all rental expense is deemed to be interest.

d/ Preferred stock dividend requirements of Ford Holdings, Inc., have been increased to an amount representing the pre-tax earnings which would be required to cover such dividend requirements based on Ford's effective income tax rates for all periods except 1992. The U.S. statutory rate of 34% was used for 1992.

e/ Preferred stock dividend requirements of Ford Motor Company, have been increased to an amount representing the pre-tax earnings which would be required to cover such dividend requirements based on Ford's effective income tax rates for all periods except 1992. The U.S. statutory rate of

- 34% was used for 1992.
- f/ Earnings were inadequate to cover fixed charges by \$237 million.
- g/ Earnings were inadequate to cover fixed charges by \$2,664 million.
  h/ Earnings were inadequate to cover combined fixed charges and preferred stock dividends by \$554 million.
- ${\rm i/}$  Earnings were inadequate to cover combined fixed charges and preferred stock dividends by \$2,690 million.

</TABLE>

-18-

Coopers & Lybrand

Ford Motor Company The American Road Dearborn, Michigan

Re: Ford Motor Company Registration Statement Nos. 2-71847, 2-95018, 2-95020, 33-9722, 33-14951, 33-19036, 33-36043, 33-36061, 33-39402, 33-50087, 33-50194, 33-50238, 33-54304, 33-54344 and 33-54348 on Form S-8, and 2-42133, 33-32641, 33-40638, 33-43085, 33-45887, and 33-55474 on Form S-3

We are aware that our report dated April 27, 1994 accompanying the unaudited interim financial information of Ford Motor Company for the periods ended March 31, 1994 and 1993 and included in the Ford Motor Company Quarterly Report on Form 10-Q for the quarter ended March 31, 1994 will be incorporated by reference in the Registration Statements. Pursuant to Rule 436(c) under the Securities Act of 1933, this report should not be considered a part of the Registration Statements prepared or certified by us within the meaning of Sections 7 and 11 of that Act.

/s/COOPERS & LYBRAND

COOPERS & LYBRAND

Detroit, Michigan May 13, 1994