### SECURITIES AND EXCHANGE COMMISSION

# **FORM 10-Q**

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: 1994-05-13 | Period of Report: 1994-03-31 SEC Accession No. 0000743475-94-000014

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## **FILER**

### **TURNER CORP**

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# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

# QUARTERLY REPORT UNDER SECTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended March 31, 1994 Commission File Number 1-8719

#### THE TURNER CORPORATION

(Exact name of registrant as specified in its charter)

Delaware 13-3209884

(State or other jurisdiction of  $% \left( \text{I.R.S.} \right)$  Employer Id. No.)

incorporation or organization)

375 Hudson Street New York, New York 10014

(Address of principal executive office) (Zip Code)

Registrant's telephone number, including area code (212) 229-6000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes  $\,$  X  $\,$  No  $\,$  .

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of May 9, 1994: 5,120,940.

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#### Part I - FINANCIAL INFORMATION

#### Item 1. Financial Statements

Company or group of companies for which report is filed:

THE TURNER CORPORATION AND CONSOLIDATED SUBSIDIARIES

The consolidated balance sheet as of March 31, 1994, the consolidated statements of operations and retained earnings and the consolidated statements of cash flows for the three months ended March 31, 1994 and 1993 are unaudited, but, in the opinion of the company's management reflect all adjustments, consisting only of normal recurring adjustments, which are necessary to present fairly the financial condition and results of operations at those dates and for those periods. The results of operations for any three month period is not necessarily indicative of results for a full year. It is suggested that these financial statements be read in conjunction with the audited financial statements and notes thereto included in the company's latest annual report.

-3-THE TURNER CORPORATION AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEET

March 31, 1994

WITH COMPARATIVE FIGURES
FOR DECEMBER 31, 1993
(in thousands except
share amounts)
<TABLE>

(TADDE)	(unaudited	l		(unaudited		
Assets	,		Liabilities	,		
1100000	March 31,	December 31,		March 31,	December	
	1994	1993	<s> Construction accounts</s>	<c> 19</c>	94 <c></c>	1993
<s></s>	<c></c>	<c></c>	payable:			
Cash and cash equivalents	\$ 28,256	\$25 <b>,</b> 485	Trade	\$215 <b>,</b> 408	\$239 <b>,</b> 156	
Marketable Securities	4,264	13,046	Due on completion of contracts	112,807	117,647	
			Accrued estimated work completed	68,187	78 <b>,</b> 495	
Construction receivables:						
Due on contracts including retainage Estimated unbilled construction costs	319,738	315,741	Notes payable and convertible debenture	127,405	102,365	
and related earnings	71,725	83,135	Deferred income taxes	13,590	13,708	
Real Estate	116,076	117,275	Other liabilities	56 <b>,</b> 578	58,152	
Property and equipment, net	18,594	17,725	Total liabilities	593,975	609,523	
Prepaid pension cost	65,582	63 <b>,</b> 207	Stockholders' Equity: Series C, cumulative convertible			
Other assets	25,491	28 <b>,</b> 592	<pre>preferred stock, \$1 par value Series B, cumulative convertible,</pre>	9	9	
			preferred stock, \$1 par	849	849	

			value		
Total assets	\$649 <b>,</b> 726	\$664,206	Common stock, \$1 par value	5,163	5,135
			Paid in capital	37,504	37,280
			Net unrealized loss on marketable securities	(130)	-
			Cumulative foreign	(787)	(787)
			translation adjustment		
			Retained earnings	25,436	24,834
				68,044	67,320
			Less: Loan to Employee	(11,761)	(12,105)
			stock ownership plan		
			Treasury stock,	(532)	(532)
			at cost		
			Total stockholders' equity	55,751	54,683
			Total liabilities and stockholders' equity	\$649 <b>,</b> 726	\$664,206

See Notes to Consolidated Financial Statements

</TABLE>

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THE TURNER CORPORATION AND
SUBSIDIARIES
CONSOLIDATED STATEMENTS of
OPERATIONS AND RETAINED EARNINGS
(in thousands, except share

amounts)
(unaudited
)
Three
Months
Ended

March 31, 1994 Value of construction completed \$592,390 \$580,941 Earnings from construction 15,516 16,660 contracts Losses from real estate (787)(902)operations 14,729 Gross earnings 15,758 9,358 9,986 Operating expense - construction Operating expense - real estate 824 782 & other 2,976 General & administrative expense 3,105 13,287 13,744 Other income (loss), net (320)(310)Income before taxes on income 1,122 1,704 Provision for income taxes 63 758 Net Income 1,059 946 Dividends on preferred stock -457 (465)Net Income available for common 602 481 shareholders Retained earnings, beginning of 24,834 32,869 period Less common dividends paid Retained earnings, end of period \$25,436 \$33,350

Earnings per common share:		
Primary	\$0.12	\$0.09
Fully diluted	\$0.10	\$0.08
Weighted average common shares		
outstanding		
Primary	5,159,632	5,147,004
Fully diluted	6,016,534	6,016,940

See Notes to Consolidated Financial Statements

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The Turner Corporation and Subsidiaries
Consolidated Statements of Cash Flows
(in thousands, except share amounts)

(in thousands, except share amounts)		
	(Unaudited) Three Months Ended March 31,	
	1994	1993
Cash flows from operating activities:    Net income    Adjustments to reconcile net income to net cash flows    from operating activities:	\$1,059	\$946
Equity in affiliates' net loss Depreciation and amortization Pension credit Changes in operating assets and	606 2,420 (2,375)	686 2,067 (2,663)
Decrease in restructuring	(297)	0
Decrease in construction	7,413	37,445
receivables  Decrease in construction	(38,897)	(54,258)
accounts payable  Decrease (increase) in other	492	(1,842)
assets and liabilities, net  Net cash used in operating	(29,579)	(17,619)
activities Cash flows from investing activities:		
Sale of marketable securities	8,565	0
Proceeds from sale of real estate,	415	14,638
net  Decrease (increase) in real estate	(663)	2,489
Purchases of property and equipment	(999)	(1,333)
Proceeds from sale of property &	47	590
equipment		
Net cash provided by (used in)	7,365	16,384
investing activities		
Cash flows from financing activities:	0.50	0.05
Common stock issued	252	287
Cash dividends to preferred	(650)	(650)
shareholders  Repayments from loan to Employee	344	332
Stock Ownership Plan	J44	332
Proceeds from borrowing	33,060	28,581
Payments on borrowing	(8,021)	(23,550)
Proceeds from issuance of treasury	0	33
stock		
Net cash (used in) provided by	24,985	5,033
financing activities		

Net increase (decrease) in cash and cash equivalents	2,771	3,798		
Cash and cash equivalents at beginning of	25,485	38,305		
period				
Cash and cash equivalents at end of	\$28 <b>,</b> 256	\$42,103		
period				
Noncash investing activities:				
In 1994, the company recorded a net				
unrealized loss on marketable				

See Notes to Consolidated Financial Statements

securities of \$130.

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (In thousands, except share amounts)

Value of construction completed represents construction costs incurred and earnings during the year as follows:

Three Months

Ending			
		March	
31,			
	1994	1993	
Revenue from construction contracts			
Construction costs incurred by the	company	\$388 <b>,</b> 875	\$389,448
Company's share of joint venture			
construction costs	38,751	38 <b>,</b> 709	
Earnings from construction contract	15,516 16,660		
Total revenue from construction contra	443,142	444,816	
Construction costs incurred by owner	ers in		
connection with work under construc	ction		
management and similar contracts	149,248	136,125	
Value of construction completed	\$592 <b>,</b> 390	\$580,941	

Losses from real estate operations consist of revenues and related costs as follows:

		Three Months
Ending		
		March
31		
	1994	1993
Real estate sales	\$ 565	\$14,638
Costs of sales	(565)	(14,638)
Rental income	2,965	3,643
Direct cost of real		
estate operations	(3,752)	(4,545)
Losses from real estate	operations\$ (787	) \$ (902)

- Interest costs incurred and expensed for the three months ended March 31, 1994 and 1993 were \$1,835 and \$1,774, respectively.
- Effective January 1, 1994, the company adopted Statement of Financial Accounting Standards (SFAS) No. 115, "Accounting for Certain Investments in Debt and Equity Securities." Under SFAS No. 115 Debt and Equity Securities not classified as either held-to-maturity securities or trading securities are classified available-for-sale securities and reported at fair value, with unrealized gains and losses excluded from earnings

and reported as a separate component of Stockholders equity.

During the first three months of 1994, the company charged \$130,000 of unrealized losses to Stockholders equity.

5. Effective January 1, 1994, the company adopted Statement of Financial Accounting Standards (SFAS) No. 112 "Employers Accounting for Postemployment Benefits." Under SFAS No. 112 an accrual must be made for all types of postemployment benefits provided to former or inactive employees, their beneficiaries and covered dependents after employment, but before retirement. The impact of the adoption of SFAS has not been material to the consolidated financial statements.

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Item 2. Management's Discussion & Analysis of Financial Condition and Results of Operations

Results of operations in the nine months ended March 31, 1994 produced net income of \$1.0 million compared to net income of \$946,000 for the corresponding period of 1993. This change in net income from the prior year is discussed below.

Value of construction completed for the three months ended March 31, 1994, increased by 2.0% from the level recorded during the corresponding period in 1993 to \$592 million. Earnings from construction contracts decreased 6.9% from the prior year level to \$15.5 million. Construction earnings for the three months ended March 31, 1994 includes an increase in construction management activity which traditionally carries a lower fee.

Losses from real estate operations for the three months ended March 31, 1994 decreased 12.7% to \$787,000 from the corresponding period in 1993. This decrease is primarily the result of reduced property management expenses resulting from the sale of properties in 1993.

Operating and general and administrative expenses during the three months ended March 31, 1994, decreased overall by 3.3% from the corresponding period of 1993 to \$13.3 million due to the company's continued overhead reduction program which was begun in prior years. In addition, the company reduced expenses by \$300,000 from the same period last year as a result of the restructuring program that was reserved for in 1993. The reduction was reflected in construction operations. The cost associated with the restructuring actions taken in the first quarter were charged to the restructuring reserve and consisted primarily of salary and benefit continuation costs.

Other income for the three months ended March 31, 1994 amounted to a loss of \$320,000 mostly due to losses in overseas operations as a result of soft market conditions.

The construction industry in the United States has continued to experience spotty economic recovery. Additionally, the present soft economic conditions in Western Europe have reduced opportunities in that area for the company's Turner Steiner venture. To moderate the impact of these developments, the company is successfully increasing its overall market share by acquiring increased new business in construction sectors less affected by the

cyclical economic decline. The company is also continuing its efforts to reduce expenses in both the construction and real estate operations.

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At March 31, 1994, the company's backlog of value of construction to be completed was \$4.82 billion and anticipated earnings associated with backlog from construction contracts was \$97.0 million, compared to \$4.66 billion and \$91.8 million respectively, as of December 31, 1993. Estimated earnings from construction contracts cannot and should not be used as the basis of predictions with respect to future net income.

Because of the constantly changing proportion of construction management contracts, consulting work, construction contract types (cost plus percentage fee, cost plus fixed fee, guaranteed total and lump sum), and other factors, the relationship of value of work completed and earnings from construction contracts is not necessarily meaningful in the short run.

The company's cash flow for the three months ended March 31, 1994 resulted in a net increase of funds of \$2.8 million. Cash flows used in operating activities amounted to \$29.6 million due primarily to the payment of trade payables. Cash flows from investing activities amounted to \$7.3 million which is principally the result of the sale of marketable securities. Cash flows provided by financing activities amounted to \$25.0 million primarily due to increased borrowings on existing credit facilities. The company's management believes that the company's financial condition and available credit facilities at March 31, 1994 are sufficient to support the present and prospective levels of the company's operations.

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#### Part II - OTHER INFORMATION

#### Item 6. Exhibits and Reports on Form 8-K

- (a) Exhibit 11 Computation of Earnings Per Share for the nine months ended September 30, 1993 and 1992.
- (b) During the nine months ended September 30, 1993 no Form 8-K was required to be filed reporting any material or unusual charges or credits to income, or any change in independent accountants.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized:

THE TURNER CORPORATION

(Registrant)

Date: May 13, 1994 H. J. Parmelee (Signature)

H. J. Parmelee
President

Date: May 13, 1994 D.J. Smith (Signature)

D.J. Smith

Senior Vice President

and

Chief Financial Officer

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized:

THE TURNER CORPORATION

(Registrant)

Date: May 13, 1994

(Signature)

H. J. Parmelee President

Date: May 13, 1994

(Signature)

D.J. Smith

Senior Vice President

and

Chief Financial Officer

THE TURNER CORPORATION AND ITS SUBSIDIARIES COMPUTATION OF EARNINGS PER SHARE "(in thousands, except per share amounts)" <TABLE>

"March 31,"

1994 1993

<S> <C> PRIMARY

"5,103 " **"**5,072 **"** Weighted average common shares outstanding

Common stock equivalents (assuming the use of the proceeds from their exercise or issuance to acquire treasury stock using the average quarterly market price) granted under employee stock option and stock purchase plans

Weighted average common and common equivalent shares outstanding Earnings available to common shareholders less dividends  $\,$ "5,160" "5,147" " on preferred stock, net of tax" \$602

Earnings per common share \$0.12 \$0.09

FULLY DILUTED

Weighted average shares outstanding used in the computation of primary earnings per share "5,103"

Common stock equivalents (assuming the use of the proceeds from their exercise or issuance to acquire treasury stock using the quarter ended market price or average quarterly price if higher) granted under

employee stock option and stock purchase plans

Conversion of convertible preferred stock to common stock 849 849

8 Stock option equivalent shares Weighted average common and common equivalent shares outstanding " on preferred stock, net of tax" \$602 \$4

"6,017" "6,016" "Earnings available for common shareholders less di

Earnings per share \$0.10 \$0.08

See Notes to Consolidated Financial Statements

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