

SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1994-05-13** | Period of Report: **1994-03-31**
SEC Accession No. **0000950129-94-000405**

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FILER

NATIONAL CONVENIENCE STORES INC /DE/

CIK: **314662** | IRS No.: **741361734** | State of Incorpor.: **DE** | Fiscal Year End: **0630**
Type: **10-Q** | Act: **34** | File No.: **001-07936** | Film No.: **94527882**
SIC: **5412** Convenience stores

Mailing Address
100 WAUGH DRIVE
HOUSTON TX 77007

Business Address
100 WAUGH DR
HOUSTON TX 77007
7138632200

SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 10-Q

/X/ Quarterly Report Pursuant to Section 13 or 15 (d)
of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 1994

OR

_____ Transition Report Pursuant to Section 13 or 15 (d) of the
Securities Exchange Act of 1934

For the transition period fromto.....

Commission File Number 1-7936

NATIONAL CONVENIENCE STORES INCORPORATED
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

74-1361734
(I.R.S. Employer
Identification No.)

100 Waugh Drive, Houston, Texas
(Address of principal executive offices)

77007
(Zip Code)

(713) 863-2200
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all
reports required to be filed by Section 13 or 15(d) of the Securities Exchange
Act of 1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past 90 days.

Yes X No ___

APPLICABLE ONLY TO REGISTRANTS INVOLVED IN BANKRUPTCY
PROCEEDINGS DURING THE PRECEDING FIVE YEARS

Indicate by check mark whether the registrant has filed all documents
and reports required to be filed by Section 12, 13 or 15(d) of the Securities
Exchange Act of 1934 subsequent to the distribution of securities under a plan
confirmed by a court.

Yes X No ___

At May 2, 1994, the number of shares of Common Stock outstanding was 6,050,068.

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
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PART I. FINANCIAL INFORMATION

Item I. Financial Statements

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
 CONSOLIDATED STATEMENTS OF OPERATIONS
 (unaudited)
 (Amount in thousands, except per share amount)

<TABLE>
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	Reorganized Company		Predecessor Company
	Three Months Ended March 31, 1994	Period from Inception (March 1, 1993) to March 31, 1993	Two Months Ended February 28, 1993
<S>	<C>	<C>	<C>
Sales	\$204,664	\$ 72,349	\$130,828
Costs and Expenses:			
Cost of sales	154,115	53,684	95,783
Operating expenses	41,531	13,551	25,849
General and administrative expenses	9,120	2,788	4,978
Interest expense	2,314	575	349
Other charge	-	-	6,561
	207,080	70,598	133,520
Earnings (Loss) Before Reorganization Expenses, Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	(2,416)	1,751	(2,692)
Reorganization Expenses, net	-	-	1,880
Earnings (Loss) Before Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	(2,416)	1,751	(4,572)
Fresh-Start Adjustments	-	-	382
Earnings (Loss) Before Income Taxes and Extraordinary Gain	(2,416)	1,751	(4,190)
Income Tax Expense (Benefit)	(889)	689	34

Earnings (Loss) Before Extraordinary Gain	(1,527)	1,062	(4,224)
Extraordinary Gain	-	-	61,493
Net Earnings (Loss)	\$ (1,527)	\$ 1,062	\$ 57,269
Earnings (Loss) Per Share	\$ (0.25)	\$ 0.16	
Weighted Average Common and Common Equivalent Shares Outstanding	6,011	6,565	

</TABLE>

See Notes to Consolidated Financial Statements.

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(unaudited)
(Amount in thousands, except per share amount)

<TABLE>
<CAPTION>

	Reorganized Company		Predecessor Company
	Nine Months Ended March 31, 1994	Period from Inception (March 1, 1993) to March 31, 1993	Eight Months Ended February 28, 1993
<S>	<C>	<C>	<C>
Sales	\$652,666	\$ 72,349	\$ 580,867
Costs and Expenses:			
Cost of sales	483,268	53,684	429,019
Operating expenses	126,638	13,551	108,326
General and administrative expenses	27,861	2,788	20,793
Interest expense	7,173	575	1,497
Other charge	-	-	6,561
	644,940	70,598	566,196
Earnings Before Reorganization Expenses, Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	7,726	1,751	14,671
Reorganization Expenses, net	-	-	8,124
Earnings Before Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	7,726	1,751	6,547
Fresh-Start Adjustments	-	-	382
Earnings Before Income Taxes and Extraordinary Gain	7,726	1,751	6,929
Income Tax Expense	3,010	689	133
Earnings Before Extraordinary Gain	4,716	1,062	6,796
Extraordinary Gain	-	-	61,493

Net Earnings	\$ 4,716	\$ 1,062	\$ 68,289
	-----	-----	-----
Earnings Per Share	\$ 0.74	\$ 0.16	
	-----	-----	
Weighted Average Common and Common Equivalent Shares Outstanding	6,576	6,565	
	-----	-----	

</TABLE>

See Notes to Consolidated Financial Statements.

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NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(\$ in thousands)

	March 31, 1994	June 30, 1993
	-----	-----
	<C>	<C>
<S>		
ASSETS		
Current Assets:		
Cash and equivalents, \$7,384 and \$6,254 reserved	\$ 40,099	\$ 46,032
Accounts receivable, net	5,611	4,474
Inventories	37,730	37,308
Prepaid expenses	2,539	2,697
	-----	-----
Total Current Assets	85,979	90,511
Property and Equipment, net	153,679	156,528
Reorganization Value in Excess of Amounts Allocable to Identifiable Assets, net	35,004	39,587
Deferred Tax Asset, net	7,196	6,065
Other Assets, net	7,249	5,737
	-----	-----
	\$289,107	\$298,428
	-----	-----
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 68,461	\$ 68,395
Current portion of long-term debt	11,750	10,373
	-----	-----
Total Current Liabilities	80,211	78,768
Long-Term Debt	113,003	131,559
Other Liabilities	23,326	20,839
Commitments and Contingent Liabilities	-	-
Stockholders' Equity:		
Common Stock, par value \$.01 per share; 50,000,000 shares authorized; 6,045,068 and 6,000,000 shares issued and outstanding	61	60
Additional paid-in capital	63,401	62,813
Retained earnings	9,105	4,389
	-----	-----
Total Stockholders' Equity	72,567	67,262
	-----	-----
	\$289,107	\$298,428
	-----	-----

</TABLE>

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)
(\$ in thousands)

<TABLE>
<CAPTION>

	Reorganized Company		Predecessor Company
	Nine Months Ended March 31, 1994	Period from Inception (March 1, 1993) to March 31, 1993	Eight Months Ended February 28, 1993
<S>	<C>	<C>	<C>
Cash flows from operating activities:			
Net earnings	\$ 4,716	\$ 1,062	\$ 68,289
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization	13,134	1,367	10,887
Deferred income taxes	2,516	689	-
Fresh-start adjustments	-	-	(382)
Extraordinary gain	-	-	(61,493)
Other charge	-	-	6,561
Changes in operating assets and liabilities, net of sales of stores:			
(Increase) decrease in accounts and notes receivable and prepaid expenses	(983)	(498)	727
(Increase) decrease in inventories	(446)	(1,235)	5,691
Increase (decrease) in accounts payable and accrued expenses	(2,802)	4,700	(396)
Increase (decrease) in income taxes	180	(120)	38
Other, net	-	-	157
Net cash provided by operating activities	16,315	5,965	30,079
Cash flows from investing activities:			
Capital expenditures	(10,689)	(2,368)	(3,016)
Proceeds from sale of assets	2,998	-	6,906
Other, net	(1,366)	(169)	(1,194)
Net cash provided by (used in) investing activities	(9,057)	(2,537)	2,696
Cash flows from financing activities:			
Principal payments on long-term debt	(13,399)	-	-
Proceeds from exercise of warrants and options	473	-	-
Debt issue costs	-	-	(181)
Long-term deposits	-	2,995	-
Cash settlement of liabilities subject to compromise	(265)	(28,022)	-
Net cash used in financing activities	(13,191)	(25,027)	(181)
Net increase (decrease) in cash and cash equivalents	(5,933)	(21,599)	32,594
Cash and cash equivalents - beginning of period	46,032	65,318	32,724
- end of period	\$ 40,099	\$ 43,719	\$ 65,318

</TABLE>

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

1. Basis of Presentation and Significant Accounting Policies

Basis of Presentation - The consolidated financial statements include the accounts of National Convenience Stores Incorporated and its wholly-owned subsidiaries (the "Company") with all significant intercompany accounts and transactions eliminated in consolidation. The financial information presented for the interim periods is unaudited and the interim period operating results are not necessarily indicative of the results to be expected for the full fiscal year. The interim period financial statements reflect all adjustments which are, in the opinion of management, of a normal recurring nature and necessary for a fair presentation of financial position as of March 31, 1994, the results of operations for the three and nine months ended March 31, 1994 and 1993 and the cash flows for the nine months ended March 31, 1994 and 1993. Certain prior year amounts have been reclassified to conform to the current year presentation.

As more fully described in Notes 2 and 3 below, on February 25, 1993 a court order was entered confirming the Company's Revised Fourth Amended and Restated Joint Plan of Reorganization (the "Plan of Reorganization") by the United States Bankruptcy Court for the Southern District of Texas, Houston Division (the "Bankruptcy Court"). As a result, the Company adopted the recommended "fresh- start reporting" treatment for entities emerging from Chapter 11 bankruptcy reorganization, as set forth in American Institute of Certified Public Accountants' Statement of Position 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code", ("SOP 90-7"). For accounting purposes, the inception date for the reorganized company was deemed to be March 1, 1993 ("Inception"). Therefore, since March 1, 1993, the Company's consolidated financial statements have been prepared as if it is a new reporting entity (the reorganized company); the term "predecessor company" relates to the Company for all periods prior to March 1, 1993. Consequently, a vertical black line has been placed to separate post-emergence operations from those prior to March 1, 1993. Accordingly, the Consolidated Statements of Operations for the three and nine months ended March 31, 1994 and the period from Inception (March 1, 1993) to March 31, 1993 of the reorganized company are not comparable to those for the two and eight months ended February 28, 1993 of the predecessor company nor are the Consolidated Statements of Cash Flows for the nine months ended March 31, 1994 and the period from Inception (March 1, 1993) to March 31, 1993 of the reorganized company comparable with those for the eight months ended February 28, 1993 of the predecessor company.

In connection with the adoption of SOP 90-7, the Company was also required to adopt the provisions of Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109") as of March 1, 1993 (see Note 5).

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Significant Accounting Policies - Reference is made to the Notes to Consolidated Financial Statements incorporated by reference in the Company's Annual Report on Form 10-K, as amended, for the fiscal year ended June 30, 1993.

Earnings per share for the predecessor company are not presented since such disclosure is not meaningful as a result of the confirmation of the Plan of Reorganization.

2. Bankruptcy Reorganization

Chapter 11 Bankruptcy Filing - On December 9, 1991 (the "Petition Date"), the Company and substantially all of its wholly-owned active subsidiaries filed voluntary petitions for reorganization under Chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code") in the Bankruptcy Court. Subsequent to the Petition Date, the Company operated its business as a debtor-in-possession under the supervision of the Bankruptcy Court. As of the Petition Date, actions to collect pre-petition indebtedness were stayed and other contractual obligations could not be enforced against the Company. In addition, under the Bankruptcy Code, the Company could reject leases and executory contracts. Parties affected by these rejections could file claims with the Bankruptcy Court in accordance with the reorganization process. Substantially all liabilities as of the Petition Date were subject to settlement under a plan of reorganization to be voted upon by the creditors and approved by the Bankruptcy Court.

Plan of Reorganization - As a result of extensive negotiations held in December 1992, the Company reached a compromise agreement with representatives of all of its major creditor constituencies, as well as two of the predecessor company's largest common stockholders. This compromise agreement was then incorporated into and became the Plan of Reorganization. Subsequently, on January 6, 1993, a supplemental disclosure statement, along with a ballot, was sent to all members of each class of creditors and equity interest holders entitled to vote for acceptance or rejection of the Plan of Reorganization. As of February 16, 1993, all such classes of creditors and equity interest holders entitled to vote had accepted the Plan of Reorganization by the requisite number. Consequently, on February 24, 1993, the Bankruptcy Court commenced a hearing that resulted in the entering of a court order confirming the Plan of Reorganization on February 25, 1993. The Plan of Reorganization subsequently became effective March 9, 1993 (the "Effective Date").

The Plan of Reorganization was designed to repay all priority creditors in full on the Effective Date or thereafter as provided in the Plan of Reorganization and to repay secured creditors in full over time with interest. Allowed unsecured claims totalling approximately \$137.5 million were canceled in exchange for \$9.3 million of cash, \$1.0 million of new indebtedness and 5.91

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

million shares of newly issued Common Stock, par value \$.01 per share, of the reorganized company. All existing \$14.375 Convertible Exchangeable Preferred Stock, Series E (the "Series E Preferred Stock") and existing common stock of the predecessor company were exchanged for an aggregate distribution of 90,000 shares of the newly issued Common Stock of the reorganized company. Consequently, a total of 6.0 million shares of newly issued Common Stock of the reorganized company were issued under the Plan of Reorganization. In addition, warrants to purchase up to an additional aggregate 1.35 million shares of newly issued Common Stock at \$17.75 per share were distributed to the holders of the predecessor company's two publicly-held subordinated debenture series, the Series E Preferred Stock and the old common stock. All alleged seniority rights arising under the indentures relating to the publicly-held subordinated debentures were deemed satisfied and canceled as of the Effective Date. In addition, the Plan of Reorganization authorized the issuance of stock options to purchase up to 900,000 shares of Common Stock of the reorganized company to certain key employees and directors at \$10.50 per share.

3. Fresh-Start Reporting

In accounting for the effects of the reorganization, the Company adopted the fresh-start reporting provisions of SOP 90-7 and has reflected the effects of such adoption in all financial statements covering periods subsequent to March 1, 1993. SOP 90-7 was applicable because the pre-reorganization shareholders received less than 50% of the reorganized company's newly issued Common Stock and the enterprise value of the assets of the reorganized company was less than the total of all pre-petition allowed claims and post-petition liabilities.

In adopting fresh-start reporting, the Company, with the assistance of its financial advisors, was required to determine its enterprise value, which represents the fair market value of the entity before considering liabilities and approximates the amount a willing buyer would pay for the assets of the entity immediately after the reorganization. The term enterprise value is synonymous with the term reorganization value as defined by SOP 90-7. After extensive negotiations between the Company and its various creditor

constituencies, the Company's enterprise value was determined to be within a group of ranges that centered around a point estimate of \$210.0 million. The enterprise value of the Company was determined by consideration of several factors and reliance on various valuation methods, including discounted future cash flows, market comparables and price/earnings ratios. All of the valuations depended in large part upon the Company's projected future operating results and cash flows; such projections included assumptions as to anticipated sales and margins, marketing plans, operating expense levels and capital expenditure programs. Additional assumptions and methods utilized in the determination of the enterprise value included, (i) discount rates of 11% to 14%, (ii) statutory tax rates, (iii) five year cash flow projections and (iv) terminal value based upon industry comparable multiples applied to the discounted value of estimated post-1998 earnings

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

and cash flows.

The adjustments to reflect the adoption of fresh-start reporting, including the adjustments to record assets and liabilities at their fair market values and to reflect the adoption of SFAS 109, were all recorded as of March 1, 1993. In addition, the reorganized company's opening balance sheet was further adjusted to eliminate existing equity and to reflect the aforementioned \$210.0 million enterprise value, which included the establishment of Reorganization Value in Excess of Amounts Allocable to Identifiable Assets ("Excess Reorganization Value"). Accordingly, a vertical black line is shown in the consolidated financial statements to separate post-emergence operations from those prior to March 1, 1993, since they have not been prepared on a comparable basis.

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following interim unaudited Consolidated Pro Forma Statement of Operations reflects the financial results of the Company as if the Plan of Reorganization and change in accounting principle had been effective July 1, 1992 (amounts in thousands, except per share amount):

<TABLE>
<CAPTION>

	Three Months Ended March 31, 1993		
	As Reported	Adjustments	Pro Forma
<S>	<C>	<C>	<C>
Sales	\$203,177	\$ -	\$203,177
Costs and Expenses:			
Cost of sales	149,467	-	149,467
Operating expenses	39,400	243 (a)	39,643
General and administrative expenses	7,766	1,000 (b)	8,766
Interest expense	924	1,435 (c)	2,359
Other charge	6,561	-	6,561
	204,118	2,678	206,796
Earnings (Loss) Before Reorganization Expenses, Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	(941)	(2,678)	(3,619)
Reorganization Expenses, net	1,880	(1,880) (c)	-
Earnings (Loss) Before Fresh-Start			

Adjustments, Income Taxes and Extraordinary Gain	(2,821)	(798)	(3,619)
Fresh-Start Adjustments	382	(382) (c)	-
Earnings (Loss) Before Income Taxes and Extraordinary Gain	(2,439)	(1,180)	(3,619)
Income Tax Expense (Benefit)	723	(1,939) (d)	(1,216)
Earnings (Loss) Before Extraordinary Gain	(3,162)	759	(2,403)
Extraordinary Gain	61,493	(61,493) (c)	-
Net Earnings (Loss)	\$ 58,331	\$ (60,734)	\$ (2,403) (e)
Loss Per Share			\$ (0.40) (e)
Weighted Average Common and Common Share Equivalents			6,011

</TABLE>

- (a) To record amortization of Excess Reorganization Value.
- (b) To record employee benefit expenses for programs resumed or implemented after June 30, 1993.
- (c) To record interest expense on debt incurred in connection with the Plan of Reorganization and to eliminate Reorganization Expenses, Fresh-Start Adjustments and Extraordinary Gain.
- (d) To record income tax expense pursuant to the adoption of SFAS 109.
- (e) Pro Forma Net Earnings and Earnings Per Share are \$1,722 and \$0.27, respectively, when the Other charge of \$6,561, related to an increase in environmental liability, is excluded.

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following interim unaudited Consolidated Pro Forma Statement of Operations reflects the financial results of the Company as if the Plan of Reorganization and change in accounting principle had been effective July 1, 1992 (amounts in thousands, except per share amount):

<TABLE>

<CAPTION>

	Nine Months Ended March 31, 1993		
	As Reported	Adjustments	Pro Forma
<S>	<C>	<C>	<C>
Sales	\$653,216	\$ -	\$ 653,216
Costs and Expenses:			
Cost of sales	482,703	-	482,703
Operating expenses	121,877	930 (a)	122,807
General and administrative expenses	23,581	3,000 (b)	26,581
Interest expense	2,072	5,808 (c)	7,880
Other charge	6,561	-	6,561
	636,794	9,738	646,532
Earnings (Loss) Before Reorganization Expenses, Fresh-Start Adjustments, Income Taxes and Extraordinary Gain	16,422	(9,738)	6,684

Reorganization items:				
Professional fees	2,130	877		4,908
Other	-	2		182

</TABLE>

5. Income Taxes

On March 15, 1994, the Company filed its federal income tax return for the year ended June 30, 1993, which reflected net operating loss carryforwards of \$55.8 million plus tax credit carryforwards of \$6.5 million. The net operating losses expire in varying amounts in fiscal years 2003 to 2007 and the tax credits expire in fiscal years 2000 to 2008. The benefit of these losses is reduced substantially if there is an ownership change in the Company's stock as defined in Section 382 of the Internal Revenue Code. Such an ownership change is defined as occurring when, during any three year period, the Company's 5% stockholders (as defined in the Internal Revenue Code) increase their ownership of the Company's stock by more than 50 percentage points. The Plan of Reorganization resulted in an ownership change since substantially all of the new stock was issued to the creditors of the Company. However, since the ownership change occurred pursuant to a Chapter 11 proceeding and because more than 50% of the new stock was issued to qualifying creditors and shareholders, the Company presently intends to take advantage of certain favorable rules contained in Section 382(l)(5).

After an ownership change, Section 382(l)(5) requires a reduction in the amount of net operating loss carryforwards and other tax attributes. As of March 31, 1994, the net operating loss carryforward is estimated to have been reduced to \$41.1 million as a result of the adjustments

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

required by Section 382(l)(5), as well as the application of the losses to reduce taxable income generated after June 30, 1993. Section 382(l)(5) will also require the Company to reduce the tax basis of its depreciable assets by approximately \$40 million. The Company expects to be able to use the remaining net operating losses, tax credits and other tax attributes to offset future income taxes, subject to applicable limits. However, should a second ownership change occur within two years of the first ownership change, all of the remaining pre-confirmation net operating losses and other tax attributes would be eliminated. The Plan of Reorganization provided for the Company's Restated Certificate of Incorporation dated March 9, 1993 to contain restrictions through June 30, 1996 on the transfer of stock to the reorganized company's current 5% stockholders (as defined in the Plan of Reorganization) or those that would become 5% stockholders as a result of the purported transfer.

6. Debt

Long-term debt consisted of the following as of the respective dates (\$ in thousands):

<TABLE>

<CAPTION>

	March 31, 1994	June 30, 1993
	-----	-----
<S>	<C>	<C>
Term Loan, due 2000	\$ 58,227	\$ 67,957
Revolving credit agreement	-	-
Letter of credit agreement, due 2000	-	3,988
Mortgage notes on real estate, due 2003	59,994	62,271
Other notes payable, due through 2000	6,532	7,716
	-----	-----
	124,753	141,932
Less amounts due within one year	11,750	10,373
	-----	-----
	\$113,003	\$131,559
	-----	-----
	-----	-----

</TABLE>

Revolving Credit Agreement - The Revolving Credit Agreement provides for the borrowing and/or issuance of letters of credit in the aggregate of up to \$8.0 million, increasing to \$11.0 million during the period from November 1 through May 1 of each year. The Revolving Credit Agreement requires that, during each fiscal year, the Company pay off all outstanding cash borrowings thereunder for a period of 30 consecutive days. The Company had no outstanding borrowings during the nine months ended March 31, 1994 and has therefore satisfied this requirement for fiscal 1994. Letter of credit issuances cannot exceed \$8.0 million and cash borrowings are limited to the commitment limit less letters of credit outstanding. Cash

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NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

borrowings under the Revolving Credit Agreement bear interest at 1% above the prime rate of the Lender. Any remaining outstanding principal balance becomes due and payable on September 30, 1995.

During the third quarter of fiscal 1994, the long-term bank debt agreements were amended for fiscal year 1994 to allow an increase in the capital expenditure budget from \$17 million to \$25 million.

Below is a table illustrating primary financial ratios and coverage tests ("Covenants") as of March 31, 1994 associated with the Company's long-term bank debt instruments.

<TABLE>

<CAPTION>

Covenant	Required	Actual
-----	-----	-----
<S>	<C>	<C>
Current Ratio (minimum)	90%	107%
Total Borrowed Funds to Consolidated Net Worth (maximum)	438%	345%
Maximum Total Liabilities to Consolidated Net Worth	400%	298%
Minimum Consolidated Net Worth	\$61,400,000	\$72,567,000
Minimum Interest Coverage Ratio	200%	422%
Consolidated Fixed Charge Coverage Ratio (minimum)	105%	145%
Minimum EBITDA	\$27,300,000	\$40,098,000
Capital Expenditure (maximum)	\$22,500,000	\$11,766,000

</TABLE>

Computation of the Covenants was performed utilizing definitions contained in the Company's long-term bank debt instrument agreements. At March 31, 1994, the Company was in compliance with such Covenants.

During the nine months ended March 31, 1994, long-term debt decreased by \$18.6 million primarily as a result of principal payments and application of proceeds from asset sales.

7. Asset Divestiture

On July 10, 1992, the Company consummated the sale of 21 operating convenience stores together with related inventories and equipment located in and around the San Francisco Bay Area to The Customer Company and its affiliated California general partnership for \$3.1 million. The Bankruptcy Court had previously approved the sale of such properties on July 1, 1992. Pursuant to the Company's then existing Post-Petition Credit Agreement, the proceeds

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NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

were held in escrow pending completion of the Chapter 11 bankruptcy reorganization. Upon confirmation of the Plan of Reorganization, the proceeds were used to pay down the Company's bank debt. The resultant loss was previously provided for in a restructuring charge recorded in December 1991.

8. Subsequent Event

On April 29, 1994, the Company completed the previously announced transaction whereby the Company, (i) exchanged its 53 operating convenience stores in Southern California, together with related inventories and equipment, for 88 operating convenience stores of The Circle K Corporation in the Dallas-Fort Worth and Houston, Texas areas, together with related inventories and equipment and, (ii) sold its 27 operating convenience stores in Atlanta, Georgia, together with related inventories and equipment, for cash consideration of \$9,150,000. The Company now operates only in the State of Texas.

The Company will record a pretax gain in the fourth quarter of approximately \$3 million in conjunction with this transaction. Cash proceeds will be used to fund transaction costs, capital expenditures and to reduce long-term bank debt.

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ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

RESULTS OF OPERATIONS

In connection with the confirmation of the Plan of Reorganization, the Company, effective March 1, 1993, adopted "fresh-start reporting" in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code". Accordingly, since March 1, 1993, the Company's financial statements have been prepared as if it is a new reporting entity. As a result of adopting fresh-start reporting, the financial information for the three and nine months ended March 31, 1994 is not prepared on a comparable basis to the information for the three and nine months ended March 31, 1993. However, the Company believes the impact of the fresh-start reporting adjustments is material and identifiable and that combining the one month ended March 31, 1993 with the two and eight months ended February 28, 1993 provides a useful basis for comparison between the two reporting periods.

Sales and Gross Profits - The following table sets forth selected information regarding the results of the Company's operations during the three and nine months ended March 31, 1994 and 1993:

<TABLE>
<CAPTION>

	Three Months Ended March 31, 1994	Combined Three Months Ended March 31, 1993	Nine Months Ended March 31, 1994	Combined Nine Months Ended March 31, 1993
<S>	<C>	<C>	<C>	<C>
Merchandise sales (millions)	\$118.0	\$117.0	\$380.4	\$375.2
Merchandise gross profit margin	35.3%	36.8%	34.8%	35.8%
Merchandise gross profit (millions)	\$ 41.7	\$ 43.1	\$132.2	\$134.5
Gasoline sales (millions)	\$ 86.7	\$ 86.1	\$272.3	\$278.0
Gasoline gross profit margin	10.1%	12.3%	13.7%	12.9%
Gasoline gross profit (millions)	\$ 8.8	\$ 10.6	\$ 37.2	\$ 36.0
Total sales (millions)	\$204.7	\$203.1	\$652.7	\$653.2
Average gross profit margin	24.7%	26.4%	26.0%	26.1%
Total gross profit (millions)	\$ 50.5	\$ 53.7	\$169.4	\$170.5
Average number of stores	714	721	717	732
Average sales per store (thousands):				
Merchandise	\$165.3	\$162.3	\$530.5	\$512.5
Gasoline	121.4	119.4	379.8	379.8

Total	----- \$286.7	----- \$281.7	----- \$910.3	----- \$892.3
Gasoline gallons sold (millions) . .	92.5	84.2	276.4	261.9
Average gasoline gallons sold per gas store (thousands)	149.7	135.0	445.8	417.7

THREE MONTHS ENDED MARCH 31, 1994 COMPARED TO THE COMBINED THREE MONTHS ENDED MARCH 31, 1993:

Merchandise sales increased \$1.0 million, or 1%, to \$118.0 million for the three months ended March 31, 1994 as compared to \$117.0 million for the corresponding three month period ended March 31, 1993. On a same-store basis, merchandise sales increased 2%, as a result of value pricing promotions, primarily on fountain drinks and beer; increased lottery income; and an increase in the number of name-brand eateries operating in the Company's stores. Additionally, the Company estimates that the lower retail price of cigarettes had a 2% deflationary impact on same-store merchandise sales.

Merchandise gross profits decreased \$1.4 million, or 3%, in the third quarter of fiscal 1994 as compared to the prior year. This decrease was due to reduced merchandise gross profit margins primarily attributable to pricing strategies and promotions which was partially offset by increased margins on cigarettes. In addition, the prior year gross profits included one-time discount and allowance revenues related to special marketing programs which contributed 1% to the total margin. Merchandise gross profit margins decreased 1.5 percentage points from 36.8% in the third quarter of fiscal 1993 to 35.3% in the third quarter of fiscal 1994 due to the aforementioned reasons. Management continually reviews the need for and appropriateness of value pricing and other promotional strategies based upon customer purchasing trends and patterns.

Gasoline sales increased \$0.6 million during the third quarter of fiscal 1994 as compared with the same quarter of the previous year due primarily to a 10% increase in gasoline sales volumes partially offset by an 8% decrease in the average retail selling price of gasoline. The gasoline sales volume increase resulted primarily from the Company's continued emphasis on a volume growth strategy. Gasoline sales volumes on a same-store sales basis increased 10% from the same period last year.

Gasoline gross profits decreased \$1.8 million in the third quarter of fiscal 1994 as compared to the same period of 1993, primarily due to the unusually high margins of the prior year period coupled with the increased competitive pressure experienced by the Company during the current year in its markets. Gasoline gross profit margins on a volume basis averaged 9.5 cents per gallon for the third quarter of fiscal 1994 as compared with 12.6 cents per gallon for the same period of the prior year.

An analysis of merchandise sales, gasoline sales and gasoline sales volumes follows (in millions):

<TABLE>
<CAPTION>

	Three Months Ended March 31, 1994	Combined Three Months Ended March 31, 1993	Nine Month Ended March 31, 1994	Combined Nine Months Ended March 31, 1993
	----- <C>	----- <C>	----- <C>	----- <C>
<S>				
Merchandise Sales:				
Same stores (a)	\$117.7	\$115.7	\$378.4	\$368.5
New stores	-	-	-	-
Stores closed or sold3	1.3	2.0	6.7
	----- \$118.0	----- \$117.0	----- \$380.4	----- \$375.2

Gasoline Sales:				
Same stores (a)	\$ 86.7	\$ 85.9	\$272.0	\$272.7
New stores	-	-	-	-
Stores closed or sold	-	.2	.3	5.3
	\$ 86.7	\$ 86.1	\$272.3	\$278.0
Gasoline Gallons:				
Same stores (a)	92.5	84.0	276.1	256.5
New stores	-	-	-	-
Stores closed or sold	-	.2	.3	5.4
	92.5	84.2	276.4	261.9

</TABLE>

(a) Represents the 712 stores which opened prior to July 1, 1992, and continued to operate through March 31, 1994.

Operating Expenses - Operating expenses increased \$2.1 million, or 5%, in the third quarter of fiscal 1994 as compared with the same period of fiscal 1993. The increase is primarily due to increases in repairs and maintenance costs as the Company resumed normal maintenance activities upon emergence from Chapter 11 reorganization, labor costs due to a more stable work force at the store level and insurance expenses. In addition, utilities costs increased as a result of rate increases for electricity, garbage and telephone services in the Company's key Texas market areas. These increases were partially offset by an increase in discounts earned due to more efficient payment of sales and excise taxes in the third quarter of fiscal 1994.

General and Administrative Expenses - General and administrative expenses for the quarter ended March 31, 1994, increased \$1.4 million, or 17%, from the corresponding quarter for the prior year period, primarily due to the costs associated with the resumption and enhancement of employee benefits effective July 1, 1993, coupled with \$256,000 of increased amortization of Reorganization Value in Excess of Amounts Allocable to Identifiable Assets.

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Interest Expense - Interest expense increased \$1.4 million in the third quarter of fiscal 1994 as compared to the corresponding period of the prior year primarily due to the resumption of interest accruals on all indebtedness upon emergence from Chapter 11 bankruptcy reorganization on March 9, 1993. Prior to the Effective Date, the Company recorded interest expense only for those pre-petition debt instruments which were fully secured, and for all debtor-in-possession financing.

Other Charge - Other charge consists of an increase in the environmental remediation liability recorded in February 1993. This amount was recorded in connection with an updated environmental remediation costs analysis.

Reorganization Expenses - Reorganization expenses include those costs and income items which were incurred by the Company solely as a result of operating under Chapter 11 of the Bankruptcy Code. During the quarter ended March 31, 1993 the Company incurred \$1.9 million of such costs which were primarily for professional fees the Company was required to pay to attorneys, accountants and investment bankers involved in the Chapter 11 proceeding.

Income Tax Expense - The effective income tax rate of the reorganized company for the three months ended March 31, 1994 and for the period from March 1, 1993 to March 31, 1993 differs from the federal statutory rate primarily because of state income taxes and the nondeductibility of the amortization of Reorganization Value in Excess of Amounts Allocable to Identifiable Assets. The effective income tax rate of the predecessor company for the two months ended February 28, 1993 differs from the federal statutory rate primarily because the previous method of accounting required the use of prior year loss carryforwards to reduce the effective federal income tax rate for financial reporting purposes.

Pro Forma Results of Operations - Management of the Company has made pro forma calculations of third quarter operating results based on the assumption that the Plan of Reorganization had become effective on July 1, 1992. See "Item 1 - Financial Statements, Note 3 of the Notes to Consolidated Financial Statements".

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NINE MONTHS ENDED MARCH 31, 1994 COMPARED TO COMBINED NINE MONTHS ENDED MARCH 31, 1993:

Merchandise sales increased \$5.2 million, or 1%, in the nine months ended March 31, 1994, as compared with the corresponding period of the prior fiscal year. On a same-store basis, merchandise sales increased 3% due primarily to hot, dry weather conditions in the Company's key Texas markets during the first quarter of fiscal 1994, as well as to value pricing promotions on fountain drinks, select premium beers and cigarettes. In addition, the Company experienced strong lottery commission revenues.

Merchandise gross profits decreased \$2.3 million, or 2%, in the first nine months of fiscal 1994 as compared to the corresponding period of the prior fiscal year because of reduced merchandise margins. Merchandise gross profit margins decreased 1.0 percentage points from 35.8% in the first nine months of fiscal 1993 to 34.8% in the first nine months of fiscal 1994. The decrease in the gross profit margin was primarily attributable to the pricing strategies and promotions. This decrease was partially offset by the increased margins associated with refrigerated juices. Management continually reviews the need for and appropriateness of value pricing and other promotional strategies based upon customer purchasing trends and patterns.

Gasoline sales decreased \$5.7 million, or 2%, during the first nine months of fiscal 1994 as compared with the same period of the previous year due primarily to a 7% decrease in the average retail selling price of gasoline partially offset by a 6% increase in gasoline sales volumes. The gasoline sales volume increase resulted primarily from the Company's continued emphasis on volume growth strategy. Gasoline sales volumes on a same-store sales basis increased 8% from the same period last year.

Gasoline gross profits increased \$1.2 million, or 3%, in the first nine months of fiscal 1994 as compared to the corresponding period of the prior fiscal year, primarily due to the higher gasoline sales volumes. Gasoline gross profit margins on a volume basis averaged 13.5 cents per gallon for the first nine months of fiscal 1994 as compared with 13.7 cents per gallon for the same period of the prior year.

Operating Expenses - Operating expenses increased \$4.8 million, or 4%, in the first nine months of fiscal 1994 as compared with the corresponding period of the prior fiscal year. The increase is primarily due to increases in utilities, repairs and maintenance and insurance. The increase in utilities is attributable to an increase in electricity usage caused by above average temperatures in the Texas markets during the first four months of fiscal 1994 coupled with rate increases for electricity, garbage and telephone services in these same markets effective throughout the following quarter. The increase in repairs and maintenance was the result of higher maintenance costs on air conditioning, fountain and refrigeration equipment for the first quarter of fiscal 1994. In addition, the prior year's maintenance activities were scaled down to only those activities considered as essential repairs and maintenance during the bankruptcy. Insurance expenses increased primarily due to changes in the terms and provisions of existing insurance

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policies. These increases were partially offset by a decrease in advertising expense and excise taxes during the first nine months of fiscal 1994.

General and Administrative Expenses - General and administrative expenses for the nine months ended March 31, 1994, increased \$4.3 million, or 18%, from the corresponding period of fiscal year 1993. This increase is primarily due to the resumption and enhancement of employee benefits effective July 1, 1993,

coupled with \$943,000 of increased amortization of Reorganization Value in Excess of Amounts Allocable to Identifiable Assets. These increases were partially offset by reductions in corporate payroll costs.

Interest Expense - Interest expense increased \$5.1 million in the first nine months of fiscal 1994 as compared to the same period of the prior year primarily due to the resumption of interest accruals on all indebtedness upon emergence from Chapter 11 bankruptcy reorganization. Prior to the Effective Date, the Company recorded interest expense only for those pre-petition debt instruments which were fully secured, and for all debtor-in-possession financing.

Reorganization Expenses - Reorganization expenses include those costs and income items which were incurred by the Company solely as a result of operating under Chapter 11 of the Bankruptcy Code. During the nine months ended March 31, 1993 the Company incurred \$8.1 million of such costs which were primarily for professional fees the Company was required to pay to attorneys, accountants and investment bankers involved in the Chapter 11 proceedings.

Income Tax Expense - The effective income tax rate of the reorganized company for the nine months ended March 31, 1994 and for the period from March 1, 1993 to March 31, 1993 differs from the federal statutory rate primarily because of state income taxes and the nondeductibility of the amortization of Reorganization Value in Excess of Amounts Allocable to Identifiable Assets. The effective income tax rate of the predecessor company for the eight months ended February 28, 1993 differs from the federal statutory rate primarily because the previous method of accounting required the use of prior year loss carryforwards to reduce the effective federal income tax rate for financial reporting purposes.

Pro Forma Results of Operations - Management of the Company has made pro forma calculations of year-to-date operating results based on the assumption that the Plan of Reorganization had become effective on July 1, 1992. See "Item 1 - Financial Statements, Note 3 of the Notes to Consolidated Financial Statements".

LIQUIDITY AND CAPITAL RESOURCES

Key balance sheet figures and ratios are presented in the table below (all amounts, excluding ratios, are in millions):

<TABLE>
<CAPTION>

	March 31, 1994	June 30, 1993
	-----	-----
<S>	<C>	<C>
Cash (a).....	\$ 40.1	\$ 46.0
Current assets.....	\$ 86.0	\$ 90.5
Current liabilities.....	\$ 80.2	\$ 78.8
Current ratio.....	1.07	1.15
Inventory turn ratios (annualized):		
Merchandise.....	10.6	11.7
Gasoline.....	53.8	50.3
Long-term debt.....	\$ 113.0	\$131.6
Stockholders' equity.....	\$ 72.6	\$ 67.3
Debt/Equity ratio.....	1.56	1.96
Common shares outstanding.....	6.0	6.0

</TABLE>

(a) Includes \$7.4 million and \$6.3 million that has been reserved at the Company's option related to the remittance of tax and lottery collections as of March 31, 1994 and June 30, 1993, respectively.

Liquidity - The Company's Revised Fourth Amended and Restated Joint Plan of Reorganization (the "Plan of Reorganization") was predicated on the assumption that the Company would fund its daily working capital requirements through its operations and the cash balances it retained upon emergence from Chapter 11 bankruptcy reorganization. Because substantially all of the Company's sales are for cash and total inventories are converted to cash approximately once a

month, the Company considers its cash flows adequate to satisfy its daily working capital requirements. However, in order to further enhance its liquidity, on March 9, 1993, the Company entered into a Revolving Credit Agreement with NationsBank of Texas, N.A. which provides for the borrowing and/or issuance of letters of credit in the aggregate of up to \$8.0 million, increasing to \$11.0 million during the period from November 1 through May 1 of each year. The Revolving Credit Agreement requires that, during each fiscal year, the Company pay off all outstanding cash borrowings thereunder for a period of 30 consecutive days. The Company had no outstanding borrowings during the nine months ended March 31, 1994 and has therefore satisfied this requirement for fiscal 1994. Letter of credit issuances cannot exceed \$8.0 million and cash borrowings are limited to the commitment limit less letters of credit

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outstanding. The facility terminates on September 30, 1995. At March 31, 1994, no borrowings or letters of credit were outstanding under this facility.

Operating earnings before interest, income taxes, depreciation, amortization, reorganization items and other non-recurring items ("EBITDA") amounted to \$28,033,000, or \$4,344 per store per month in the nine months of fiscal 1994, compared to \$30,748,000 or \$4,667 per store per month in the same period of fiscal 1993. EBITDA is presented here to provide additional information about the Company's ability to meet its future debt service, capital expenditure and working capital requirements and should not be construed either as a substitute for earnings from operations or as a better indicator of liquidity than cash flow from operating activities. The decrease in EBITDA is due principally to lower operating earnings coupled with the timing of working capital items. Cash flows from operating activities totalled \$16.3 million and \$36.0 million for the nine months ended March 31, 1994 and 1993, respectively. The decrease from the prior year is due to lower operating earnings coupled with the timing of working capital items.

The Company has historically maintained a portfolio of surplus and excess real estate properties in anticipation of expansion. During the period of Chapter 11 bankruptcy reorganization, the Company eliminated its new store development program and began selling parcels of surplus real estate. In addition, in July 1992 the Company sold its 21 operating convenience stores together with related inventories and equipment located in and around the San Francisco Bay area for \$3.1 million. Net proceeds from these sales were used to partially fund the Company's cash requirements upon emerging from Chapter 11 bankruptcy reorganization. During the nine months ending March 31, 1994, the Company sold sixteen additional parcels of surplus real estate for \$2.1 million, net of closing costs, as well as equipment and other assets for an additional \$855,000. Net proceeds from such sales, and any sales in the future, are generally required to be applied against mortgage or long-term bank debt. The Company anticipates entering into additional real estate sales. As of March 31, 1994, 52 parcels of surplus real estate were held by the Company.

On April 29, 1994, the Company completed the previously announced transaction whereby the Company, (i) exchanged its 53 operating convenience stores in Southern California, together with related inventories and equipment, for 88 operating convenience stores of The Circle K Corporation in the Dallas-Fort Worth and Houston, Texas areas, together with related inventories and equipment and, (ii) sold its 27 operating convenience stores in Atlanta, Georgia, together with related inventories and equipment, for cash consideration of \$9,150,000. The Company now operates only in the State of Texas.

The Company will record a pre-tax gain in the fourth quarter of approximately \$3 million in conjunction with this transaction. Cash proceeds will be used to fund transaction costs, capital expenditures and to reduce long-term bank debt.

The Company recently announced the implementation of a program to enhance and redefine the Company's focus on customer service and employee effectiveness. This program is the result

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of an extensive review by management and outside consultants of store operations. An integral component of the program involves the upgrading of

equipment and technology through the installation of integrated state-of-the-art sales and inventory management systems. These systems will significantly automate store operations by capturing data on point of sale and scanning equipment. The Company will initiate the program in its Dallas/Fort Worth stores and estimates that it will incur capital expenditures of approximately \$7 million, in such market, over the next three fiscal quarters. Additionally, the Company estimates that it will incur approximately \$3 million in consulting expenses in conjunction with the program over the next three fiscal quarters. These costs will be funded by cash generated from operations as well as cash on hand. As noted below, the Company's long-term bank credit agreements have been amended to allow an increase in the fiscal year 1994 capital expenditures budget from \$17 million to \$25 million.

Capital Resources - The Company incurred \$10.7 million of capital expenditures through March 31, 1994 compared to \$5.4 million for the corresponding period of the prior fiscal year. During the first nine months of fiscal 1994, the capital expenditures consisted of \$4.6 million in equipment replacement and store improvements, \$3.1 million of new gasoline dispensing equipment and installation of underground piping required to comply with environmental laws (the "Stage II Vapor Recovery Equipment") and \$0.9 million for additional security equipment.

In addition to amounts expended on Stage II Vapor Recovery Equipment, the Company incurred \$1.1 million in the first nine months of fiscal 1994 on environmental remediation activities compared to \$484,000 in the same period of fiscal 1993. The majority of such expenditures related to the remediation and clean-up of contaminated soil caused by leaking underground gasoline storage tanks and underground piping systems. Environmental remediation reserves totalled \$17.1 million and \$18.2 million at March 31, 1994 and June 30, 1993, respectively. These amounts include state reimbursements of approximately \$4 million which the Company considers probable of recovery. The reduction in the environmental liabilities is a result of the expenditures noted above.

Insurance liabilities totalled \$14.9 million and \$9.8 million at March 31, 1994 and June 30, 1993, respectively. The liabilities were increased for accruals of \$12.7 million and decreased for payments of \$7.6 million during the nine months ended March 31, 1994.

Restructuring liabilities totalled \$7.1 million at March 31, 1994 and June 30, 1993.

The Company's long-term bank debt agreements contain limits on the amount of capital expenditures and environmental remediation expenses the Company can incur. During the third quarter of fiscal 1994, the Company's long-term bank debt agreements were amended to allow an increase in the fiscal year 1994 capital expenditure budget from \$17 million to \$25 million. The Company anticipates it will incur an amount near the maximum amount of expenditures allowed by the long-term bank debt agreements due to, (i) the \$11.3 million dedicated to the required purchase and installation of additional Stage II Vapor Recovery Equipment and other expenditures required by environmental regulations, (ii) capital expenditures associated with the implementation of the integrated state-of-the-art inventory and sales management system and,

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(iii) the \$2.8 million to be incurred in conjunction with the conversion of the Houston and Dallas stores acquired April 29, 1994 from The Circle K Corporation. Discretionary capital expenditures will be directed primarily at store remodels, eatery installations and equipment replacement.

Under the terms of certain of the Company's long-term debt instruments, the Company cannot pay cash dividends on its Common Stock or purchase treasury stock.

Below is a table illustrating primary financial ratios and coverage tests ("Covenants") as of March 31, 1994 associated with the Company's long-term bank debt instruments.

Covenant	Required	Actual
-----	-----	-----
<S>	<C>	<C>
Current Ratio (minimum)	90%	107%
Total Borrowed Funds to Consolidated Net Worth (maximum)	438%	345%

Maximum Total Liabilities to Consolidated Net Worth	400%	298%
Minimum Consolidated Net Worth	\$61,400,000	\$72,567,000
Minimum Interest Coverage Ratio	200%	422%
Consolidated Fixed Charge Coverage Ratio (minimum)	105%	145%
Minimum EBITDA	\$27,300,000	\$40,098,000
Capital Expenditure (maximum)	\$22,500,000	\$11,766,000

Computation of the Covenants was performed utilizing definitions contained in the Company's long-term bank debt instrument agreements. At March 31, 1994, the Company was in compliance with such Covenants.

During the nine months ended March 31, 1994, long-term debt decreased by \$18.6 million primarily as a result of principal payments and application of proceeds from asset sales.

On March 15, 1994, the Company filed its Federal income tax return for the year ended June 30, 1993, which reflected net operating loss carryforwards of \$55.8 million plus tax credit carryforwards of \$6.5 million. The net operating losses expire in varying amounts in fiscal years 2003 to 2007 and the tax credits expire in fiscal years 2000 to 2008. The benefit of these losses is reduced substantially if there is an ownership change in the Company's stock as defined in Section 382 of the Internal Revenue Code. Such an ownership change is defined as occurring when, during any three year period, the Company's 5% stockholders (as defined in the Internal Revenue Code) increase their ownership in the Company's stock by more than 50 percentage points. The Plan of Reorganization resulted in an ownership change since substantially all of the new stock was issued to the creditors of the Company. However, since the ownership change occurred pursuant to a Chapter 11 proceeding and because more than 50% of the new stock was issued to qualifying creditors and shareholders, the Company presently intends to take

advantage of certain favorable rules contained in Section 382(1)(5).

After an ownership change, Section 382(1)(5) requires a reduction in the amount of net operating loss carryforwards and other tax attributes. As of March 31, 1994, the net operating loss carryforward is estimated to have been reduced to \$41.1 million as a result of the adjustments required by Section 382(1)(5), as well as the application of the losses to reduce taxable income generated after June 30, 1993. Section 382(1)(5) will also require the Company to reduce the tax basis of its depreciable assets by approximately \$40 million. The Company expects to be able to use the remaining net operating losses, tax credits and other tax attributes to offset future income taxes, subject to applicable limits. However, should a second ownership change occur within two years of the first ownership change, all of the remaining pre-confirmation net operating losses and other tax attributes would be eliminated. The Plan of Reorganization provided for the Company's Restated Certificate of Incorporation dated March 9, 1993 to contain restrictions through June 30, 1996 on the transfer of stock to the reorganized company's current 5% stockholders (as defined in the Plan of Reorganization) or those that would become 5% stockholders as a result of the purported transfer.

Risks and Uncertainties - During the year ended June 30, 1993 and the nine months ended March 31, 1994, the sale of gasoline products, tobacco products and alcoholic beverages comprised 42%, 15% and 14%, respectively, of total Company sales. Under the Clinton Administration numerous proposals have been made recently that would result in increased excise taxes on alcoholic beverages and tobacco products. Several of these proposals have sought substantial increases on state and federal excise taxes, as well as additional state taxes on tobacco products in particular. While the Company cannot predict whether the remaining tax proposals will become law, similar previous tax increases on such products have generally had a negative impact on the sales and earnings of the Company. Additionally, numerous governmental entities are considering various regulations related to the sale of tobacco products which are unduly restrictive. If such restrictive regulations are implemented, sales and earnings of the Company could be adversely affected.

The Company's environmental remediation exposure is related primarily to the clean up of contaminated soil caused by leaking underground gasoline storage tanks and underground piping systems. The Company is subject to additional regulatory matters including environmental capital commitments and

environmental remediation, as further discussed in the Company's Annual Report on Form 10-K, as amended. The actual cost of remediating contaminated sites and removing tanks may be substantially lower or higher than the related accrued liabilities.

World gasoline markets have historically been subject to periods of sudden and extreme volatility as a result of changing supply and demand conditions for crude oil and gasoline. The Company's liquidity and gross profits could be adversely affected in the future should such conditions occur, and such adverse effects could be significant.

The Clinton Administration and many members of the Congress have proposed various legislative measures to change existing health care programs. Due to the labor intensive nature

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of the convenience store business, any legislation or regulation which increases the Company's labor costs could have a significant effect on the results of operations of the Company. As a result of the significant amount of uncertainty surrounding any potential changes in health care programs, the Company is unable to predict the outcome of any of these proposals.

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PART II - OTHER INFORMATION

ITEM 1. Legal Proceedings

Chapter 11 Reorganization Status - The Company's Revised Fourth Amended and Restated Joint Plan of Reorganization (the "Plan of Reorganization") was substantially consummated shortly after the effective date of March 9, 1993. The principal hearings since that time and presently scheduled on the docket of the United States Bankruptcy Court for the Southern District of Texas (Houston Division) (the "Bankruptcy Court") relate to the resolution of the disputed proofs of claim. All creditors were required to file proofs of claim against the Company for claims held as of December 9, 1991 (the "Petition Date"), including contingent, unliquidated, unmatured and disputed claims. However, if the schedules of liabilities filed with the Bankruptcy Court correctly listed the claim of any creditor as to amount and priority, and there was no designation on the schedules that the claim was contingent, unliquidated, unmatured or disputed, then the creditor could rely on the schedules and need not file a proof of claim. The Bankruptcy Court established June 4, 1992, as the deadline by which all proofs of claim had to be filed. Failure to file a proof of claim by the deadline resulted in the barring of the claim, and the holder of the barred claim was not treated as a creditor for purposes of voting or distribution. In instances where particular creditors were omitted from the original schedules of liabilities and did not receive notice of the earlier deadlines, the Bankruptcy Court provided for special 30-day deadlines following receipt of notice by the creditor. With respect to claims arising from the rejection of executory contracts and unexpired leases, the Bankruptcy Court established a deadline of the later of October 5, 1992 or 60 days after entry of an order approving the rejection of the contract or lease. The Bankruptcy Court also established November 3, 1992, as the deadline for filing proofs of claims for certain creditors added in supplements to the schedules of liabilities filed by the Company.

The Company is continuing to research and evaluate the proofs of claims received, to identify and remove duplicate claims and to combine those proofs of claim filed on a store by store basis by the same creditor. As of May 2, 1994, 3,003 proofs of claim had been filed against the Company which had a net stated aggregate value of approximately \$426.1 million for the proofs of claim which specify an amount; numerous other proofs of claim do not specify amounts. Of the total, 2,892 claims valued at \$289.5 million have been settled by the Company. The remaining number of claims includes other unresolved claims, including duplicate claims filed by the same claimant, and also includes duplicate claims filed by separate parties for the same asserted liability. The Company considers the amounts claimed in the remaining unsettled proofs of

claim to be an unreliable estimate of their liability. In the opinion of management, certain of these claims assert unrealistic amounts of liability, are duplicate claims or have other defects. Consequently, as of May 2, 1994, the Company had filed objections in the Bankruptcy Court for 42 of the remaining disputed claims covering \$85.7 million. Of the disputed claims \$74.6

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million is the amount the Company estimates that is not covered by insurance. In addition, as of May 2, 1994, 67 claims for \$50.8 million had been assigned to a special settlement procedure for personal injury claims. The Company will continue to reconcile the amount of claims as determined by the Company with the claims asserted in proofs of claim and will take appropriate steps to eliminate all duplications and other inaccuracies to ensure that only valid claims are allowed by the Bankruptcy Court. This process will continue until all claims are resolved, which is expected to be for an extended period of time.

On January 10, 1994, the Bankruptcy Court approved a settlement of the Proofs of Claim of National Union Fire Insurance Company of Pittsburgh, Pennsylvania and certain related entities ("National Union"), which settlement provided for National Union to have an allowed general unsecured claim under the Plan of Reorganization in the amount of \$4,019,319, for the release of \$4,494,152 in Letters of Credit held by National Union and for the reissuance of Letters of Credit totalling \$9,591,925 to National Union. The settlement also contemplates the payment by National Union of certain proofs of claim by claimants whose claims are covered by National Union insurance. As a result of the settlement with National Union, the amount of unresolved general unsecured claims was substantially reduced.

The majority of outstanding disputed claims are general unsecured claims. Pursuant to the terms of the Plan of Reorganization, a total of 1,616,559 shares of Common Stock was issued to Boatmen's Trust Company as agent for the general unsecured creditors, pending allowance of their respective claims. As of May 2, 1994, Boatmen's had allocated 857,729 shares to individual unsecured creditors and had issued the appropriate share certificates. The remaining 758,830 shares will be allocated in the future as additional general unsecured claims are allowed and as disputed claims are resolved.

Other Litigation - George Shields, Garry Cocker, Michael W. Armstrong & Sheila B. Armstrong, Joint Tenants, Michael W. Armstrong & Sheila B. Armstrong Revocable Living Trust, Bobby J. Moon, and Jeannie M. Moon, on behalf of themselves and all others similarly situated, Plaintiffs v. V. H. Van Horn, Richard C. Steadman, Dunbar N. Chambers, Jr., Raymond W. Oeland, Jr. and Robert Stobaugh, Defendants; in the 125th Judicial District Court of Harris County, Texas (the "State Court Action"). In this action, filed on February 24, 1993, the shareholder Plaintiffs had sought class certification to assert claims by all shareholders of the Company prior to the confirmation of the Plan of Reorganization. The Plaintiffs contended, among other things, that the write-offs which were taken prior to the confirmation of the Plan of Reorganization were improper and that the Plan of Reorganization, as approved by order of the Bankruptcy Court, improperly deprived Plaintiffs of their ownership of the Company. Plaintiffs had sought unspecified compensatory and punitive damages and costs of defense.

The Company had filed an adversary proceeding against the shareholders/Plaintiffs styled National Convenience Stores Incorporated v. George Shields and Garry Cocker, in the Bankruptcy Court, Adversary No. 93-4454 (the "Adversary Proceeding"). The Company's complaint in the Adversary Proceeding had requested that the Bankruptcy Court enforce its injunction contained in the Order confirming the Plan of Reorganization since the Adversary

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Proceeding, as a collateral attack upon the Order of Confirmation, contradicts the Order of Confirmation. On October 29, 1993, the Bankruptcy Court entered judgment for the Company against Messrs. Shields and Cocker. The judgment enjoined Messrs. Shields and Cocker from prosecuting the State Court Action and ordered Messrs. Shields and Cocker to dismiss the State Court Action. The judgment was appealed by Messrs. Shields and Cocker to the United States

The Company had filed a further action in Bankruptcy Court against Messrs. Shields and Cocker styled National Convenience Stores Incorporated v. Shields and Cocker, Adversary No. 93-4705 (the "Compensation Lawsuit") in which the Company sought compensation for costs incurred as a result of the violation of the permanent injunction by the shareholder/Plaintiffs mentioned above.

The Directors, who are Defendants in the State Court Action, and the Company entered into a settlement agreement with the Plaintiffs, in the State Court Action, and Messrs. Shields and Cocker with respect to the State Court Action, the Adversary Proceeding and the Compensation Lawsuit. Under the terms of the settlement agreement, the Plaintiffs, in the State Court Action, and Messrs Shields and Cocker agreed (i) to release each of their claims against the Directors who are Defendants and the Company; (ii) to dismiss the State Court Action; (iii) to sell any shares of Company stock owned; (iv) not to purchase any Company stock for ten years; and (v) to pay the Company \$1,000. The Company agreed to dismiss the Adversary Proceeding and the Compensation Lawsuit. The State Court Action and the Appeal of the Adversary Proceeding has been dismissed. The Compensation Lawsuit settlement agreement has been filed with the Bankruptcy Court and is awaiting entry by such Court.

There is no other litigation pending or threatened against the Company that management believes is likely to have a material adverse effect on the financial position or the business of the Company.

ITEM 6. Exhibits and Reports on Form 8-K

a) Exhibits

See Index to Exhibits on Page 33.

b) Reports on Form 8-K

The Company did not file a Current Report on Form 8-K during the third quarter of fiscal 1994.

On May 13, 1994, the Company filed a Current Report on Form 8-K related to the April 29, 1994 transaction with The Circle K Corporation referred to above.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NATIONAL CONVENIENCE STORES INCORPORATED
(Registrant)

Date May 13, 1994

/s/ A. J. Gallerano
A. J. Gallerano - Senior Vice President,
General Counsel and Secretary

Date May 13, 1994

/s/ Brian Fontana
Brian Fontana - Vice President -
Chief Financial Officer

Date May 13, 1994

/s/ David Tusa

NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES

INDEX TO EXHIBITS

<TABLE>
<CAPTION>

<S> <C>
EXHIBITS:

Page
Number

<C>

*11 (a)	Computation of earnings (loss) per share for the three months ended March 31, 1994	34
*11 (b)	Computation of earnings per share for the nine months ended March 31, 1994	35

</TABLE>

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NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
COMPUTATION OF EARNINGS PER SHARE

EXHIBIT 11 (a)

<TABLE>
<CAPTION>

<S>
Primary Earnings (Loss) Per Share

Three Months Ended
March 31, 1994

(unaudited)
<C>

Net Loss	\$ (1,527,000)
Average Common Shares Outstanding (1)	6,011,000
Primary Loss Per Common Share	\$ (0.25)

Fully Diluted Earnings (Loss) Per Share

Net Loss	\$ (1,527,000)
Average Common Shares Outstanding (1)	6,011,000
Fully Diluted Loss Per Common Share	\$ (0.25)

</TABLE>

(1) Common share equivalents were not considered since the Company generated a loss for the three month period.

See Notes to Consolidated Financial Statements.

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NATIONAL CONVENIENCE STORES INCORPORATED AND SUBSIDIARIES
COMPUTATION OF EARNINGS PER SHARE

EXHIBIT 11(b)

Primary Earnings Per Share

<TABLE>
<CAPTION>

Nine Months Ended
March 31, 1994

<S>	<C>
Net Earnings	\$4,716,000
Interest expense adjustment assuming conversion of options, net of tax	154,000
Net earnings applicable to common shares	\$4,870,000
Average Common Shares and Common Share Equivalents:	
Average shares outstanding	6,004,000
Common Share Equivalents assuming conversion of options	567,000
Average number of common shares and common share equivalents	6,571,000
Primary Earnings Per Common Share and Common Share Equivalents	\$ 0.74

Fully Diluted Earnings Per Share

Net Earnings	\$4,716,000
Interest expense adjustment assuming conversion of options, net of tax	154,000
Net earnings applicable to common shares	\$4,870,000
Average Common Shares and Common Share Equivalents:	
Average shares outstanding	6,004,000
Common Share Equivalents assuming conversion of options	572,000
Average number of common shares	

and common share equivalents	6,576,000

Fully Diluted Earnings Per Common Share and Common Share Equivalents	\$ 0.74

</TABLE>

See Notes to Consolidated Financial Statements.