

SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1994-05-13** | Period of Report: **1994-03-31**
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ORANGE CO INC /FL/

CIK: **4507** | IRS No.: **590918547** | State of Incorpor.: **FL** | Fiscal Year End: **0930**
Type: **10-Q** | Act: **34** | File No.: **001-06442** | Film No.: **94528031**
SIC: **2030** Canned, frozen & preservd fruit, veg & food specialties

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington D.C. 20549
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the Quarter Ended
March 31, 1994

Commission File No.
1-6442-1

OR

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from _____ to _____

ORANGE-CO, INC.
(Exact name of registrant as specified in its charter)

FLORIDA
(State or other jurisdiction of incorporation or organization)

59-0918547
(IRS Employer Identification Number)

2020 U.S. Highway 17 South, P. O. Box 2158, Bartow, Florida 33830
(Address of principal executive offices)

(813) 533-0551
(Registrant's telephone no.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes XX No
-- --

Number of shares outstanding of common stock, \$.50 par value, as of
May 13, 1994: 10,298,475 shares

ORANGE-CO, INC. AND SUBSIDIARIES

FORM 10-Q

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

<TABLE>

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ORANGE-CO, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(in thousands)

ASSETS	March 31, 1994 (unaudited)	September 30, 1993 (audited)
	-----	-----
<S>	<C>	<C>
Current assets:		
Cash and short-term investments	\$ 721	\$ 1,071
Receivables	5,192	5,907
Advances on fruit purchases	885	2,137
Inventories	39,685	20,460
Prepaid and other	230	85
	-----	-----
Total current assets	46,713	29,660
	-----	-----
Property and equipment, net	100,289	94,486
	-----	-----
Other assets:		
Excess of cost over net assets of acquired companies	12,645	12,841
Property held for disposition	1,778	1,777
Other	1,541	1,038
	-----	-----
Total other assets	15,964	15,656
	-----	-----
Total assets	\$162,966	\$139,802
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current installments on long-term debt	\$ 2,181	\$ 2,182
Note payable to bank	5,000	-
Accounts payable	4,916	3,062
Accrued liabilities	6,306	9,839
	-----	-----
Total current liabilities	18,403	15,083
Deferred income taxes	18,238	17,336
Other liabilities	311	248

Long-term debt	36,348	19,683
	-----	-----
Total liabilities	73,300	52,350
	-----	-----
Stockholders' equity:		
Preferred stock, \$.10 par value, 10,000,000 shares authorized; none issued	-	-
Common stock, \$.50 par value, 30,000,000 shares authorized; 10,349,399 issued	5,175	5,175
Capital in excess of par value	71,417	71,417
Retained earnings	13,557	11,343
	-----	-----
	90,149	87,935
Less:		
Treasury stock, at cost: 50,924 and 50,240 shares at March 31, 1994 and September 30, 1993, respectively	(483)	(483)
	-----	-----
Total stockholders' equity	89,666	87,452
	-----	-----
Total liabilities and stockholders' equity	\$162,966	\$139,802
	=====	=====

</TABLE>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE FINANCIAL STATEMENTS

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<TABLE>
<CAPTION>

ORANGE-CO, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
FOR THE SIX AND THREE MONTHS ENDED MARCH 31, 1994 AND 1993
(unaudited)
(in thousands except for per share data)

	Six Months		Three Months	
	1994	1993	1994	1993
	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Sales	\$34,001	\$30,873	\$18,289	\$18,977
Cost of sales	28,227	28,516	16,170	18,176
	-----	-----	-----	-----
Gross profit	5,774	2,357	2,119	801
Other costs and expenses, net:				

Selling, general and administrative	(1,967)	(1,948)	(995)	(900)
Gain(loss) on disposition of property and equipment	446	14	(33)	-
Other	9	(59)	9	(53)
Interest	(629)	(1,146)	(347)	(608)
	-----	-----	-----	-----
Income(loss) from continuing operations before income taxes	3,633	(782)	753	(760)
Income tax expense (benefit)	1,397	(320)	258	(311)
	-----	-----	-----	-----
Net income(loss) from continuing operations	2,236	(462)	495	(449)
Discontinued operations:				
Net income(loss) from operations of discontinued Petroleum Division, [net of applicable income tax expense (benefit) of \$(13), \$(17), \$2 and \$(32)]	(22)	(27)	2	(52)
Loss on Disposal of Petroleum Division	-	(513)	-	(513)
	-----	-----	-----	-----
(Loss) income from Discontinued Operations	(22)	(540)	2	(565)
	-----	-----	-----	-----
Net income(loss) before extraordinary loss	2,214	(1,002)	497	(1,014)
Extraordinary (loss):				
Early extinguishment of debt (loss net of applicable tax benefit of \$366)	-	(597)	-	(597)
	-----	-----	-----	-----
Net income(loss)	\$ 2,214	\$ (1,599)	\$ 497	\$ (1,611)
	=====	=====	=====	=====
Net income(loss) per common and common equivalent shares:				
Continuing operations	\$.21	\$ (.05)	\$.05	\$ (.05)
	-----	-----	-----	-----
Discontinued operations	\$ -	\$ (.05)	\$ -	\$ (.05)
	-----	-----	-----	-----
Extraordinary (loss)	\$ -	\$ (.06)	\$ -	\$ (.06)
	-----	-----	-----	-----
Net income	\$.21	\$ (.16)	\$.05	\$ (.16)
	=====	=====	=====	=====
Average number of common and common equivalent shares outstanding				
	10,299	10,286	10,298	10,299
	=====	=====	=====	=====

</TABLE>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE FINANCIAL STATEMENTS.

<TABLE>

<CAPTION>

ORANGE-CO, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE SIX MONTHS ENDED MARCH 31, 1994 AND 1993
(unaudited)
(in thousands)

	1994	1993
<S>	<C>	<C>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 2,214	\$ (1,599)
Adjustments to reconcile net income to net cash provided by (used for) operating activities:		
Depreciation and amortization	1,811	1,662
Provision for disposal of Petroleum Division	-	513
Increase(decrease) deferred income taxes	902	(758)
Provision for extraordinary loss from early extinguishment of debt	-	963
(Gain) on disposition of property and equipment and other	(450)	(14)
Change in assets & liabilities:		
(Increase)decrease in receivables	715	(1,934)
Decrease in advance on fruit purchases	1,252	228
(Increase) in inventory	(19,225)	(4,357)
(Increase) in prepaids and other	(145)	(106)
(Decrease) in accounts payable and accrued liabilities	(1,679)	(65)
Other, net	(359)	(37)
Total adjustments	(17,178)	(3,905)
Net cash used for operating activities	(14,964)	(5,504)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of property & equipment	672	11
(Increase)decrease in note & mortgage receivables	(128)	21
Additions to property & equipment	(7,594)	(3,373)
Net cash provided by (used for) investing activities	(7,050)	(3,341)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from debt	21,664	5,374
Issuance of treasury stock	-	275

Net cash provided by (used for) financing activities	21,664	5,649
	-----	-----
NET (DECREASE) IN CASH AND CASH EQUIVALENTS	(350)	(3,196)
	-----	-----
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	1,071	3,659
	-----	-----
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 721	\$ 463
	=====	=====

</TABLE>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE FINANCIAL STATEMENTS.

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ORANGE-CO, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

1. MANAGEMENT'S OPINION

The Consolidated Financial Statements include the accounts of Orange-co, Inc. and Subsidiaries (the "Company"), after elimination of material intercompany accounts and transactions.

In the opinion of the management of the Company, the accompanying financial statements reflect adjustments, consisting only of normal recurring adjustments unless otherwise disclosed, which are necessary to present fairly the financial position, results of operations and cash flows for the periods presented:

- . Unaudited Consolidated Balance Sheet at March 31, 1994
- . Audited Consolidated Balance Sheet at September 30, 1993
- . Unaudited Consolidated Statements of Operations for the six and three month periods ended March 31, 1994 and 1993.
- . Unaudited Consolidated Statements of Cash Flows for the six month periods ended March 31, 1994 and 1993.

2. NOTES PAYABLE AND LONG-TERM DEBT

As of March 31, 1994, the Company had access to a \$20 million working capital credit facility payable in January, 1996. Accordingly, the balance at March 31, 1994 was classified as long-term. This facility is collateralized by most of the Company's current assets. The outstanding balance at March 31, 1994 was approximately \$17,611,000. Approximately \$2,389,000 were

additionally available to be borrowed under this facility. The interest rate on the facility is variable based upon the financial institution's cost of funds plus a margin with a maximum rate of prime less 1/2 of 1%.

Additionally, as of March 31, 1994 the Company had a \$5,000,000 short-term capital revolving credit facility to provide interim financing for capital projects. As of March 31, 1994 the balance on this facility was \$5,000,000. The interest rate on this facility is variable based upon the financial institution's cost of funds plus a margin with a maximum rate of prime less 1/2 of 1%.

As of April 1, 1994 the working capital credit facility was increased to \$30 million and the capital revolving facility was increased to \$6 million.

At March 31, 1994, the Company's outstanding long-term debt (including the \$17,611,000 balance on the working capital line of credit facility) was approximately \$38,529,000, of which \$2,181,000 matures in the next 12 months and the remainder matures at various times over the subsequent eighteen years.

Interest paid, net of amounts capitalized, was approximately \$656,000 and \$1,176,000 for the six months ended March 31, 1994 and 1993, respectively. Interest capitalized was approximately \$279,000 and \$125,000 for the six months ended March 31, 1994 and 1993 respectively.

Certain mortgage agreements contain loan covenants. At March 31, 1994, the Company was in compliance with its loan covenants.

3. INVENTORIES

<TABLE>

<CAPTION>

The major components of inventory are summarized as follows (in thousands):

	March 31, 1994	September 30, 1993
<S>	<C>	<C>
Finished goods	\$34,203	\$12,764
Fruit-on-tree inventory	4,579	6,636
Other	903	1,060
Total	\$39,685 =====	\$20,460 =====

</TABLE>

4. BUSINESS SEGMENT

<TABLE>

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Segment financial data for the six and three months ended March 31, 1994 and 1993, except for total assets which are as of March 31, 1994 and September 30, 1993, are as follows (in thousands):

	Period	Citrus	Petroleum and Related Products	Total
	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Sales	Six months ended 3/31/94	\$ 34,001	\$ 6,765	\$ 40,766
	Three months ended 3/31/94	18,289	3,443	21,732
	Six months ended 3/31/93	\$ 30,873	\$ 8,070	\$ 38,943
	Three months ended 3/31/93	18,977	4,166	23,143
Operating Profit (Loss)	Six months ended 3/31/94	\$ 3,807	\$ -	\$ 3,807
	Three months ended 3/31/94	1,124	-	1,124
	Six months ended 3/31/93	\$ 409	\$ -	\$ 409
	Three months ended 3/31/93	(99)	-	(99)
Total Assets	March 31, 1994	\$160,013	\$ 2,953	\$162,966
	September 30, 1993	136,783	3,019	139,802
Depreciation & amortization	Six months ended 3/31/94	\$ 1,737	\$ 74	\$ 1,811
	Three months ended 3/31/94	874	32	906
	Six months ended 3/31/93	\$ 1,577	\$ 85	\$ 1,662
	Three months ended 3/31/93	735	43	778
Capital expenditures	Six months ended 3/31/94	\$ 7,574	\$ 18	\$ 7,592
	Three months ended 3/31/94	3,350	8	3,358
	Six months ended 3/31/93	\$ 3,371	\$ 2	\$ 3,373
	Three months ended 3/31/93	1,300	5	1,305

</TABLE>

Intersegment sales approximate market and are not significant.

<TABLE>

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RECONCILIATION OF OPERATING PROFIT (LOSS) TO INCOME (LOSS) BEFORE INCOME TAXES:

	Six Months Ended March 31,		Three Months Ended March 31,	
	1994	1993	1994	1993
<S>	<C>	<C>	<C>	<C>
Operating profit	\$3,807	\$ 409	\$1,124	\$ (99)
Gain on disposition of property and equipment	446	14	(33)	-
Other	9	(59)	9	(53)
Interest	(629)	(1,146)	(347)	(608)
	-----	-----	-----	-----
Income(loss) from continuing operations before income taxes	\$3,633	\$ (782)	\$ 753	\$ (760)
	=====	=====	=====	=====

</TABLE>

During the six and three month periods ended March 31, 1994, the Company had two customers who individually accounted for approximately 26.7% and 8.8%, and 24.2% and 8.4% of total sales for the respective periods. During the six and three month periods ended March 31, 1993, the Company had two customers who individually accounted for approximately 26.6% and 6.9%, and 21.0% and 5.6% of total sales for the respective periods.

5. INCOME TAXES AND OTHER

<TABLE>

<CAPTION>

The provision for income taxes for continuing and discontinued operations for the six and three month periods ended March 31, 1994 and 1993 is summarized as follows (in thousands):

	Six Months Ended March 31,		Three Months Ended March 31,	
	1994	1993	1994	1993
<S>	<C>	<C>	<C>	<C>
Current:				
Federal income tax	\$ 109	\$ (413)	\$ 40	\$ (425)
State income tax	18	(44)	7	(45)
	-----	-----	-----	-----
Total	127	(457)	47	(470)
	-----	-----	-----	-----
Deferred:				
Federal income	1,143	(222)	196	(216)
State income tax	114	(24)	17	(23)
	-----	-----	-----	-----
Total	1,257	(246)	213	(239)
	-----	-----	-----	-----

Total provision for income taxes	\$1,384 =====	\$ (703) =====	\$260 =====	\$ (709) =====
-------------------------------------	------------------	-------------------	----------------	-------------------

</TABLE>
<TABLE>
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Following is a reconciliation of the expected income tax expense computed at the U.S. Federal statutory rate of 34% and the actual income tax provisions for the quarters ended March 31, 1994 and 1993 (in thousands):

	Six Months Ended March 31,		Three Months Ended March 31,	
	1994	1993	1994	1993
	-----		-----	
<S>	<C>	<C>	<C>	<C>
Expected income tax expense (benefit)	\$1,223	\$ (783)	\$258	\$ (789)
Increase (decrease) resulting from:				
State income taxes, net of federal tax benefit	134	(62)	25	(68)
Loss on foreign investments	36	67	14	19
Permanent items and other	(9)	75	(37)	129
	-----	-----	-----	-----
Total provision for income taxes	\$1,384 =====	\$ (703) =====	\$260 =====	\$ (709) =====

</TABLE>

In February 1992, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 109 "Accounting for Income Taxes" (FAS No. 109). FAS No. 109 required a change from the deferred method of accounting for

income taxes of APB Opinion 11 to the asset and liability method of accounting for income taxes. Under the asset and liability method of FAS No. 109, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Under FAS No. 109, the effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

The Company adopted FAS No. 109 during the fourth quarter of fiscal 1993 and has applied the provisions of FAS No. 109 retroactively to October 1, 1990. The prior year periods have been adjusted to reflect the effects of the retroactive implementation of FAS No. 109.

6. DISCONTINUED OPERATIONS

During the second quarter of 1993, the Company decided to sell the Petroleum Division comprised of Frank Carroll Oil Company. This decision resulted in a charge of \$513,000 during that quarter, including a write down of the operating assets to their estimated net realizable value and an accrual for operating losses through the anticipated phase-out period. These charges were disclosed on the Consolidated Statements of Operations during fiscal 1993 for the respective periods. The Consolidated Statements of Operations have been restated deleting sales, cost of sales, gross profit, selling, general and administrative expenses, interest expense, and all other items of profit and loss related to the Petroleum Division from net income from continuing operations. See Note 4, for disclosure of selected components of the Petroleum Division. As of May 13, 1994 the Company had not completed the sale of this division. See Management's Discussion and Analysis, "Other Significant Events".

7. EMPLOYEE BENEFITS

Certain officers and employees have employment contracts for additional retirement benefits, the cost of which is being accrued on a present value basis over the remaining term of the employment agreements. The lives of the officers and employees have been insured as a means of funding such benefits. These contracts become effective for fiscal 1994 and thereafter. The accrued liability for these additional retirement benefits at March 31, 1994 was approximately \$46,000.

ORANGE-CO, INC. AND SUBSIDIARIES

PART I - ITEM 2

Management's Discussion and Analysis of Financial Condition and Results of Operations

Fiscal 1994 versus Fiscal 1993

The following is management's discussion and analysis of significant factors which have affected the Company's continuing operations during the periods included.

The following table reflects changes in sales, cost of sales and gross profit by product line and other changes in the Statements

of Operations through net income from continuing operations. The respective periods have been restated deleting sales, cost of sales, gross profit, selling, general and administrative expenses, interest expense and all other items of profit and loss related to the Petroleum Division. Additionally, the prior year periods have been adjusted and restated to reflect the effects of retroactive implementation of FAS No. 109. (See Note 5 "Income Taxes" of the Notes to the Consolidated Financial Statements.)

<TABLE>
<CAPTION>

Six Months (YTD) and Three Months (QTR) Ended March 31, 1994
vs Six Months (YTD) and Three Months (QTR) Ended March 31, 1993
Increases/(Decreases)
(in thousands)

	Sales		Cost of Sales		Net Change	
	YTD	QTR	YTD	QTR	YTD	QTR
<S>	<C>	<C>	<C>	<C>	<C>	<C>
Beverage Division . . .	\$3,276	\$(739)	\$(185)	\$(2,069)	\$3,461	\$1,330
Grove Management . . .	(148)	51	(104)	63	(44)	(12)
	-----	-----	-----	-----	-----	-----
	\$3,128	\$(688)	\$(289)	\$(2,006)	3,417	1,318
	=====	=====	=====	=====		
Other costs and expenses:						
Selling, general and administrative					(19)	(95)
Gain on disposition of property and equipment					432	(33)
Other expense					68	62
Interest					517	261
					-----	-----
Income from continuing operations before income taxes					4,415	1,513
Provision for income taxes from continuing operations					(1,717)	(569)
					-----	-----
Net income from continuing operations					\$2,698	\$ 944
					=====	=====

</TABLE>

RESULTS OF OPERATIONS

SALES

Sales for the six and three month periods ended March 31, 1994 increased approximately \$3,128,000 or 10.1% and decreased approximately \$688,000 or 3.6%, respectively compared to the same periods in the prior year. The Beverage Division accounted for the principal increase for the six month period with increased sales of

approximately \$3,276,000. This increase was partially offset by a reduction of approximately \$148,000 in Grove Management Division sales. The Beverage Division accounted for the principal decrease for the current three month period with a reduction in sales of \$739,000. This decrease was partially offset by an increase in Grove Management Division sales of approximately \$51,000.

BEVERAGE DIVISION The Beverage Division sales increased approximately \$3,276,000 or 11.5% and decreased approximately \$739,000 or 4.2% in the current six and three month respective periods compared to the same periods in the prior year. The

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principal increase during the current six month period of approximately \$4,304,000 resulted from increased prices for bulk frozen concentrated orange juice (FCOJ). Prices during the same period in the prior year decreased sharply as a result of the United States Department of Agriculture's (U.S.D.A.) announcement of the much larger crop for the 1992-93 season in October 1992. Revenues from the sales of bulk FCOJ also increased approximately \$811,000 during the current six month period as a result of an increase in the volume of bulk sold due to the development of an improved bulk sales program and the availability of bulk FCOJ resulting from a larger carryover inventory. The principal increase in revenues during the current three month period of approximately \$2,294,000 was primarily a result of increased prices for bulk FCOJ. However, this increase was more than offset by a decrease in revenues of approximately \$2,958,000 resulting from a decrease in the volume of bulk FCOJ sold during the current three month period compared to the same period in the prior year.

The Company experienced a decrease in the sales of food service orange juice products of approximately \$2,651,000 and \$894,000 as a result of lower volumes for the current six and three month periods compared to the same periods in the prior year. The reduction in volume was due in part to the decision of one of the Company's food service customers to move its business to an alternate supplier. Partially offsetting these decreases in volume were increases in the prices of food service orange juice products of approximately \$202,000 and \$188,000 for the current six and three month periods.

The Company also experienced a decrease in revenues of food service non-orange juice beverage products of approximately \$653,000 and \$455,000 as a result of lower volumes for the current six and three month periods compared to the same periods in the prior year. This reduction in sales volumes of non-orange juice beverage products was also due in part to the movement of a food service customer to an alternate supplier as previously mentioned. Lower prices during the current six month period accounted for decreases

of approximately \$279,000. However, during the current three month period higher prices accounted for increases of approximately \$226,000. Partially offsetting these decreases were sales of the Company's new line of drink base products acquired with the purchase of International Fruit, Inc. in August of 1993 of approximately \$700,000 and \$381,000 for the current six and three month periods. There were no comparable sales for these products in the same periods in the prior year.

During the current six and three month periods the Company experienced an increase in revenues of approximately \$1,389,000 and \$424,000 due principally from the sale of higher volumes of bulk frozen concentrated grapefruit juice (FCGJ) compared to the same periods in the prior year. The Company experienced a sales decrease for the current six and three month periods of approximately \$134,000 and \$127,000 principally as a result of lower sales volumes of single strength fresh squeezed citrus juices.

In addition, revenues from processing citrus into concentrate for customers under contract increased approximately \$70,000 and \$357,000 for the current six and three month periods. This increase in the current periods is primarily due to seasonal fluctuations compared to last year. Revenues from storage, handling and other activities increased approximately \$94,000 and decreased approximately \$38,000 for the current six and three month periods. Revenues from the sale of by-products decreased approximately \$577,000 and \$137,000 during the current six and three month periods. These decreases are primarily the result of lower market prices on by-products.

GROVE MANAGEMENT DIVISION Grove Management sales decreased approximately \$148,000 or 6.4% for the current six month period and increased by approximately \$51,000 or 4.3% for the current three month period compared to the same periods in the prior year. The principal decrease during the current six month period of approximately \$118,000 was due to a reduction in boxes harvested. However, for the current three month period, revenues from harvesting increased approximately \$19,000 due to an increase in harvesting services provided. Additionally, revenues from

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sales of fruit to third party packers and processors decreased approximately \$110,000 and \$48,000 respectively for the current six and three month periods. Offsetting these decreases was an increase in grove caretaking revenues of approximately \$80,000 during the current six and three month periods primarily as a result of an increase in the volume of services performed.

GROSS PROFIT

Gross profit for the six and three month periods ended March 31, 1994 increased approximately \$3,417,000 or 144.9% and \$1,318,000 or 164.5%, respectively compared to the same periods in the prior year. The principal increases of approximately \$3,461,000 and \$1,330,000 during the current six and three month respective periods occurred in the Beverage Division. The Grove Management Division partially offset these with decreases during the six and three month periods of \$44,000 and \$12,000, respectively.

BEVERAGE DIVISION Gross profit of the Beverage Division increased approximately \$3,461,000 and \$1,330,000 for the current six and three month periods compared to the same periods in the prior year. The principal increases of approximately \$3,050,000 and \$1,097,000 resulted from the sale of bulk FCOJ. Of these bulk FCOJ increases, higher prices for FCOJ during the current six and three month periods accounted for increases in gross profit of approximately \$4,304,000 and \$2,294,000. Lower prices for FCOJ during the same periods of the prior year resulted from the expectation of a larger crop for the 1992-93 season as previously mentioned. Partially offsetting these increases in prices for the current periods were increases in the cost of bulk FCOJ of approximately \$1,139,000 and \$1,639,000 respectively. This resulted from last year's lower cost carryover bulk FCOJ inventory being depleted during the first quarter and the current year's higher cost inventory beginning to be utilized. An increase in the volume of bulk FCOJ sold during the current six month period resulted in a decrease in gross profit of approximately \$115,000 primarily due to the use of the higher cost inventory during the current period compared to the same period in the prior year. However, during the current three month period a decrease in the volume of bulk FCOJ sold resulted in an increase in gross profit of approximately \$442,000 compared to the same period in the prior year. Management expects the cost of bulk FCOJ inventory sold as bulk FCOJ and utilized in its value added products to be higher over the next two quarters compared to the same periods in the prior year as a result of a higher cost of fruit and purchased FCOJ compared to the prior fiscal year's carryover FCOJ inventory.

The Company has in the past utilized and may in the future utilize the FCOJ futures market to hedge fruit inventory, anticipated requirements and sales commitments of FCOJ. The effects of this hedging activity, if any, are reflected in the cost of inventories and flow through cost of sales in the Consolidated Statements of Operations as a component of the cost of FCOJ as the associated product is sold. As of March 31, 1994 the Company held long positions (obligations to purchase) in FCOJ futures with unrealized losses of approximately \$109,000 which would have been realized if said positions would have been prematurely liquidated on that date. These unrealized losses are based upon the closing market price of equivalent futures positions on that date compared

to the Company's futures obligation and do not necessarily represent prices at which the Company expects to sell the FCOJ once acquired for resale or utilized in the production of its products.

Gross profit on the sale of food service orange juice products increased approximately \$455,000 and \$189,000 during the current six and three month periods compared to the same periods in the prior year. Of this increase, approximately \$202,000 and \$188,000 during the current six and three month periods resulted from higher prices. Lower cost of inventory carried over from last year accounted for increases in gross profit of approximately \$558,000 and \$86,000 during the current six and three month periods. A reduction in volume accounted for a decrease in gross profit of approximately \$305,000 and \$85,000 for the current six and three month periods compared to the same periods in the prior year.

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Additionally, the Company experienced an increase in gross profit on its non-orange juice and beverage products of approximately \$294,000 and \$110,000 for the current six and three month periods. Of this increase in the current six month period, approximately \$607,000 resulted from a reduction in the cost of ingredients and conversion cost compared to the same period in the prior year. However, during the current three month period an increase in the cost of ingredients and conversion cost compared to the same period in the prior year resulted in a decrease in gross profit of approximately \$85,000. Lower prices during the current six month period accounted for decreases of approximately \$279,000. However, during the current three month period higher prices accounted for an increase of approximately \$226,000. Reductions in volume accounted for decreases of approximately \$34,000 and \$31,000, respectively.

Increases in gross profit of approximately \$92,000 and \$63,000 during the current six and three month periods resulted from the sales of the Company's new line of drink base products as previously mentioned. There were no comparable sales for these products in the same periods in the prior year. Additionally, the Company experienced an increase in gross profit for the current six and three month periods of approximately \$39,000 and \$46,000 from sales of single strength fresh squeezed citrus juices.

Additionally, increases in gross profit during the current six and three month periods of approximately \$51,000 and \$89,000 respectively resulted from processing citrus into concentrate for customers under contract. Gross profit from storage, handling, and marketing fees and other activities increased approximately \$118,000 during the current six month period and decreased approximately \$28,000 during the current three month period.

Offsetting these increases was a decrease in the gross profit during the current six and three month periods from the sale of bulk FCGJ of approximately \$249,000 and \$127,000. The Company also experienced a decrease in gross profit from the sale of by-products of approximately \$389,000 and \$109,000 during the current six and three month periods. This decrease was a combined result of reduced volumes and lower prices during the current periods compared to the same periods in the prior year.

GROVE MANAGEMENT Grove Management gross profit for the six and three month periods decreased approximately \$44,000 and \$12,000 respectively compared to the same periods in the prior year. Gross profit from harvesting increased approximately \$6,000 during the current six and three month periods. Offsetting this increase was a decrease in gross profit from sales of fruit to third party packers and processors of approximately \$71,000 and \$11,000 respectively for the current six and three month periods. Gross profit from grove caretaking increased in the current six month period by approximately \$21,000 primarily as a result of an increase in the volume of services performed. However, during the current three month period gross profit from grove caretaking decreased by approximately \$7,000 principally as a result of a decrease in volume of caretaking services performed.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses increased approximately \$19,000 or 1.0% and \$95,000 or 10.6% for the current six and three month periods, respectively, compared to the same periods in the prior year. These increases were primarily caused by increases in labor and were partially offset by reductions in other costs.

GAIN/(LOSS) ON DISPOSITION OF PROPERTY AND EQUIPMENT AND OTHER -----

The increased gain on the disposition of property, equipment and other of approximately \$432,000 for the six month period ending March 31, 1994 compared to the same period in the prior year was principally due to a gain on a sale of commercial

property in the first quarter of fiscal 1994. There was no comparable sale during the same period in the prior year.

INTEREST EXPENSE

Interest expense decreased approximately \$517,000 or 45.1% and \$261,000 or 42.9% in the current six and three month periods respectively, compared to the same periods in the prior year. The primary decreases of approximately \$390,000 and \$205,000 in the current respective periods were the result of lower interest rates on debt. Additionally, interest capitalized increased approximately \$154,000 and \$127,000 in the current respective periods and other interest related charges decreased approximately \$94,000 and \$31,000. Offsetting these decreases were increases of approximately \$121,000 and \$102,000 for the six and three month periods respectively, which were due to increased borrowings during those periods.

LIQUIDITY AND CAPITAL RESOURCES

The Company's Bartow processing plant normally operates from early December through late May or June. While the plant is in operation, the inventory of processed juice increases to a level which will cover anticipated sales until the following December when the plant begins operation again. The Company's working capital credit facility is generally utilized to finance the inventories. Borrowings under this credit facility normally peak in late May or June. The Company began processing activities for the current season in late November.

The Company's ability to generate cash adequate to meet its needs, including the financing of its inventories and trade receivables, has been supported primarily by cash flow from operations and periodic borrowings under its primary \$20 million credit facility. This facility is secured principally by most of the Company's current assets. The outstanding balance at March 31, 1994 was approximately \$17,611,000 and approximately \$2,389,000 of additional borrowings were available under this facility. As of April 1, 1994 the working capital credit facility was increased to \$30 million. The interest rate is variable based upon the financial institution's cost of funds plus a margin. The terms of the agreement call for repayment of the principal amount in January 1996; accordingly, it is classified as long-term. As of April 30, 1994, the Company's outstanding balance approximately \$20,376,000. The Company anticipates that the working capital facility will be adequately serviced with cash proceeds from operations.

Additionally, as of March 31, 1994 the Company had a \$5 million short-term capital revolving credit facility to provide interim financing for capital projects. As of March 31, 1994 the outstanding balance on this facility was \$5,000,000. The interest rate on this facility is variable based upon the financial institution's cost of funds plus a margin. As of April 1, 1994 this credit facility was increased to \$6 million and as of April 31, 1994 the balance remained at \$5 million.

Current assets increased approximately \$17,053,000 as of March 31, 1994 compared to the fiscal year ended September 30, 1993. The principal component of this was an increase in inventories of approximately \$19,225,000 in the first six months of the current year due to the start of the processing season in November 1993. The Company's accounts receivable balance decreased approximately \$715,000 compared to the fiscal year end. Additionally, there was a decrease in cash and short-term cash investments of approximately \$350,000 and advances on fruit purchases decreased approximately \$1,252,000 as the Company began processing the purchased fruit.

Current liabilities increased during the first six months of fiscal 1994 approximately \$3,320,000 compared to the fiscal year ended September 30, 1993. The principal reason for this increase was due to increased capital expenditures financed with the previously mentioned short-term capital revolving credit facility.

Long-term debt increased approximately \$16,665,000 during the current six month period. This was principally the result of an increase of approximately \$17,611,000

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on the Company's long-term working capital facility due to the beginning of the processing season. Offsetting this increase was a decrease of approximately \$946,000 which represents scheduled principal payments made on long-term debt during the six month period.

At March 31, 1994 the Company's outstanding long-term debt was approximately \$36,348,000 including the working capital facility of approximately \$17,611,000. In addition current installments of long-term debt are approximately \$2,181,000 with the remaining amounts due on various dates over the subsequent 18 years. The Company anticipates that amounts due over the next twelve months will be paid out of working capital. At March 31, 1994, the Company was in compliance with its loan covenants.

The Company completed the installation of new irrigation systems for 1,670 acres of Company-owned Joshua and Bermont groves during the first six months of the current fiscal year at a cost of approximately \$1,373,000. Irrigation improvements to an additional 1,235 acres are currently under consideration. Additional expenditures of approximately \$647,000 have been made during the current year primarily for grove operations equipment. Other capital projects totaling approximately \$4.9 million are in varying stages of completion for the purpose of improving the efficiency and capacity of the Bartow processing facility, including the recently completed project that expanded the capacity of its concentrate bulk storage facility at Bartow by approximately 3.8 million gallons.

The Company anticipates that these improvements will be financed principally by securing additional funds under existing mortgages or from working capital.

OTHER SIGNIFICANT EVENTS

In October 1993 the USDA announced a Florida crop estimate of approximately 172,000,000 boxes of oranges for the 1993-94 season. This estimate was revised in January 1994 to approximately 176,000,000 boxes of oranges and again in April 1994 to approximately 174,300,000 boxes of oranges. Even though this is a decrease from the prior season's crop of 186,500,000 boxes of oranges, expectations of ample supplies resulting from an unusually large Florida citrus industry carryover of concentrated orange juice into the current season has caused sharply decreased prices for bulk FCOJ.

The Company has negotiated with several parties for the sale of the Petroleum Division and discussions with a potential purchaser are ongoing. The Company is continuing to operate the Petroleum Division as discussions progress and it is now likely that the sale of the Petroleum Division will be completed by the end of fiscal 1994. During the interim period the operations of the Petroleum Division are not expected to materially affect net income or liquidity of the continuing operations of the Company.

PART II. OTHER INFORMATION

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

<TABLE>

<CAPTION>

At the Annual Meeting of Stockholders on February 24, 1994, the stockholders of the Company (i) elected directors, and (ii) voted against a shareholder proposal requiring all directors to own 10,000 shares of Company stock to qualify. The results of these votes were as follows:

AUTHORITY

(i) DIRECTOR NOMINEES	FOR	WITHHELD
-----	---	-----
<S>	<C>	<C>
John R. Alexander	9,241,551	69,395
Richard A. Coonrod	9,242,726	68,220
Paul E. Coury, M.D.	9,236,748	74,198
Ben Hill Griffin, III	9,237,666	73,280
George W. Harris, Jr.	9,235,626	75,320
Dr. W. Bernard Lester	9,242,926	68,020
Gene Mooney	9,241,237	69,709
C. B. Myers, Jr.	9,236,724	74,222
Thomas H. Taylor	9,241,152	69,794

</TABLE>
<TABLE>
<CAPTION>

(ii) SHAREHOLDER PROPOSAL	FOR	AGAINST	ABSTAIN
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<S>	<C>	<C>	<C>
	749,669	6,941,460	69,343

</TABLE>

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

<TABLE>
<CAPTION>

EXHIBIT NO.	EXHIBIT	PAGE NO.
<S>	<C>	<C>
10.18	First Amendment to the Loan Agreement by and between Orange-co, Inc. and Orange-co of Florida, Inc. and Sun Bank National Association for a Revolving Line of Credit dated January 10, 1994.	17
10.19	Second Amendment to the Loan Agreement by and between Orange-co, Inc. and Orange-co of Florida, Inc. and Sun Bank National Association for a Revolving Line of Credit dated April 1, 1994.	24

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934 the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ORANGE-CO, INC.
(Registrant)

Date: May 13, 1994

By: Gene Mooney

Gene Mooney
President and
Chief Operating Officer

Date: May 13, 1994

By: Dale A. Bruwelheide

Dale A. Bruwelheide
Vice President and
Chief Financial Officer

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</TABLE>