

SECURITIES AND EXCHANGE COMMISSION

FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1994-05-13** | Period of Report: **1994-03-31**
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FILER

CLAYTON HOMES INC

CIK: **719547** | IRS No.: **620794407** | State of Incorporation: **TN** | Fiscal Year End: **0630**
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UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D. C. 20549
FORM 10-Q

/x/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1994

Commission file number 1-8824

CLAYTON HOMES, INC.

(Exact name of registrant as specified in its charter)

Tennessee	62-0794407
-----	-----
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification Number)

P. O. Box 15169 623 Market Street Knoxville, Tennessee	37902
-----	-----
(Address of principal executive offices)	(zip code)

615-970-7200

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes X No .

----- -----

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Shares of common stock \$.10 par value, outstanding on March 31, 1994 -
60,354,144

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CLAYTON HOMES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(unaudited - in thousands except per share data)

<TABLE>
<CAPTION>

	Three Months Ended March 31		Nine Months Ended March 31	
	1994	1993	1994	1993
REVENUES	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Net sales	\$117,735	\$ 88,530	\$346,461	\$261,477
Financial services	28,905	21,447	69,749	55,581
Rental and other income	3,596	2,241	15,935	11,017
	-----	-----	-----	-----
Total Revenues	150,236	112,218	432,145	328,075
EXPENSES				
Cost of sales	82,480	59,677	240,238	178,180
Selling, general and administrative	37,956	27,574	108,269	82,513
Financial services interest	1,942	2,792	6,357	9,371
Provision for credit losses and contingencies	800	800	2,800	3,100
	-----	-----	-----	-----
Total Expenses	123,178	90,843	357,664	273,164
	-----	-----	-----	-----
OPERATING INCOME	27,058	21,375	74,481	54,911
Interest income (expense)	63	(75)	(699)	(136)
	-----	-----	-----	-----

Income before income taxes and cumulative effect of change in method of accounting for income taxes	27,121	21,300	73,782	54,775
Provision for income taxes	9,600	7,500	26,600	19,400
	-----	-----	-----	-----
INCOME BEFORE ACCOUNTING CHANGE	17,521	13,800	47,182	35,375
Cumulative effect as of July 1, 1993, of change in method of accounting for income taxes	---	---	3,000	---
	-----	-----	-----	-----
NET INCOME	\$ 17,521	\$ 13,800	\$ 50,182	\$ 35,375
	=====	=====	=====	=====
Income per share before accounting change:(1)				
Primary	\$.29	\$.24	\$.81	\$.62
Fully diluted	.29	.23	.79	.60
Net income per share:(1)				
Primary	\$.29	\$.24	\$.86	\$.62
Fully diluted	.29	.23	.84	.60
Average shares outstanding: (1)				
Primary	59,497	57,184	58,125	57,064
Fully diluted	61,461	61,170	61,418	61,050

</TABLE>

(1) Adjusted for the December 8, 1993 5-for-4 stock split.

CONDENSED CONSOLIDATED BALANCE SHEETS
(unaudited - in thousands except per share data)

	March 31	June 30
	1994	1993
	-----	-----
<S>	<C>	<C>
Assets:		
Cash and cash equivalents	\$ 88,705	\$ 28,668
Receivables, net of reserve for losses and unamortized discounts	249,957	319,159
Inventories	73,495	64,727
Property, plant and equipment, net	114,639	100,938
Other assets	107,277	73,540
	-----	-----
TOTAL ASSETS	\$634,073	\$587,032
	=====	=====
Liabilities and Shareholders' Equity:		
Accounts payable and accrued liabilities	\$ 33,879	\$ 35,644
Long-term obligations	76,771	137,038
Deferred income taxes	7,100	7,334
Other liabilities	74,195	58,386
Shareholders' Equity	442,128	348,630
	-----	-----
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$634,073	\$587,032
	=====	=====

</TABLE>

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CLAYTON HOMES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED - IN THOUSANDS)

	NINE MONTHS ENDED	
	MARCH 31,	
	1994	1993
	-----	-----
<S>	<C>	<C>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net Income	\$ 50,182	\$ 35,375
Adjustments to reconcile net income to net cash provided (used) by operating activities:		
Depreciation and amortization	4,961	3,723
Gain on sale of installment contract receivables, net of amortization	(15,261)	(6,861)

Provision for credit losses and contingencies	2,800	3,100
Amortization of discount and accretion on installment contract receivables	(3,359)	(3,442)
Increase in manufactured housing receivables	(474)	(395)
Increase in inventories	(8,768)	(10,246)
(Decrease) increase in accounts payable and accrued liabilities	(1,765)	4,951
Increase in other liabilities, net of other assets	14,238	11,180
	-----	-----
Cash provided by operations	42,554	37,385
Origination of installment contract receivables	(202,235)	(161,693)
Proceeds from sales of originated installment contract receivables	260,929	186,968
Principal collected on originated installment contract receivables	24,101	18,357
	-----	-----
Net cash provided by operations	125,349	81,017
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisition of installment contract receivables	(80,915)	(12,410)
Proceeds from sales of acquired installment contract receivables	59,379	19,670
Principal collected on acquired installment contract receivables	8,976	13,484
Acquisition of property, plant & equipment	(18,639)	(28,385)
Increase in restricted cash and investments	(13,819)	---
	-----	-----
Net cash used by investing activities	(45,018)	(7,641)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Short term borrowing	75,032	---
Repayment of short term borrowing	(77,234)	---
Repayment of debt collateralized by installment contract receivables	(20,267)	(49,862)
Assumption of manufactured housing obligations	---	4,593
Proceeds from stock issued for incentive and employee benefit plans and convertible debt	2,175	864
	-----	-----
Net cash used by financing activities	(20,294)	(44,405)
	-----	-----
Net increase in cash and cash equivalents	60,037	28,971
Cash and cash equivalents at beginning of year	28,668	63,397
	-----	-----
Cash and cash equivalents at end of period	\$ 88,705	\$ 92,368
	=====	=====
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid during the period for:		
Interest	\$ 8,241	\$ 12,405
Income taxes	19,568	20,007

</TABLE>

Clayton Homes, Inc.
Notes to Quarterly Financial Statements
(unaudited)

- The condensed, consolidated financial statements of Clayton Homes, Inc. and its subsidiaries have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with Generally Accepted Accounting Principals have been omitted. The condensed, consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report to Shareholders for the year

ended June 30, 1993.

The information furnished reflects all adjustments which are necessary for a fair presentation of the Company's financial position as of March 31, 1994 and the results of its operations for the nine-month and quarter periods ended March 31, 1994 and 1993 and the changes in its cash position for the nine month periods ended March 31, 1993 and 1994.

2. The results of operations for the nine months and quarters ended March 31, 1994 and 1993 are not necessarily indicative of the results to be expected for the respective full years.
3. Certain reclassifications have been made to the 1993 financial statements to conform to the 1994 presentation.

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PART 1 - - FINANCIAL INFORMATION

ITEM 1. Financial Statements.

See Pages 2 through 4.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

NINE MONTHS ENDED MARCH 31, 1994 AND 1993:

The following table reflects the percentage changes in retail sales by the Company's retail and community sales centers and in wholesale sales to independent dealers. It also shows the percentage increases in the average number of company-owned retail sales centers, communities and independent dealers. Comparative percentages are given between the first nine months ended March 31, 1994 and 1993:

First Nine Months
Fiscal year 1994 vs 1993

Retail:

Dollar sales	+27.7%
Average number of sales centers	+11.4%
Average dollar sales per sales center	+14.6%
Average home price	+9.2%

Wholesale:

Dollar sales	+45.0%
Average number of independent dealers	+18.2%
Average dollar sales per independent dealer	+22.7%
Average home price	+9.6%

Communities:

Dollar Sales	+22.3%
Average number of communities	+33.3%
Average dollar sales per community	-8.3%
Average home price	+2.1%

Total revenues for the nine months ended March 31, 1994, increased 32% because of the 33% increase in manufactured housing sales to \$346 million and the 26% increase in financial services income to \$70 million. The balance of revenue growth resulted from the 45% increase in rental and other income to \$16 million.

Net sales of the Retail Division rose 28% to \$223 million due to the 5% increase in the average number of homes sold per Company sales center, the 9% rise in the average home price and the 11% increase in the average number of company-owned sales centers. The rise in the average home price is primarily attributable to a slight shift in the product mix toward the more expensive multi-section home (29% of units sold versus 28% last year) and to market factors affecting supply and demand which allow the Company, in certain cases, to raise retail prices on these individually negotiated transactions. The rise in average home price also reflects increases in lumber prices over the prior year.

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Net sales of the Manufacturing Division increased 45% to \$111 million due to the 32% rise in the number of homes sold and the 10% increase in the average wholesale price to independent dealers. The increase in the average home price is primarily attributable to the rise in lumber prices over the prior year and to a shift in the product mix toward the more expensive multi-section home (35% of units sold versus 30% last year).

Net sales of the Communities Division rose 22% to \$13 million primarily due to the 33% rise in the average number of communities owned and a 2% increase in the average home price. This was partially offset by a 10% decrease in the average number of homes sold per community.

Financial services income increased 26% primarily due to the \$8.4 million increase related to gains on the sales of installment contract receivables as compared to the previous year.

Rental and other income increased 45% primarily due to the 26% increase in the average number of sites owned in communities and the 52% increase in the number of sites rented.

The following table reflects the fluctuations in interest and loan servicing revenues and financial services interest expense related to changes in interest and servicing rates and changes in the average balances of receivables owned, receivables sold and debt. Note that receivables owned or sold are the installment contract receivables related to the retail sale of homes by the Company or are purchased from independent dealers and unrelated financial institutions. Receivables owned generate interest income and are used to collateralize debt or, in certain cases, represent the Company's subordinated interest in a pool of receivables. Receivables sold generate loan servicing revenues equal to the excess of principal and interest collected over the amount required to be remitted to investors. Servicing is retained by the Company in all cases. The change due to both rate and volume has been allocated to rate and volume fluctuations in proportion to the relationship of the absolute dollar amounts of the change in each. Comparative fluctuations are given between the nine months ended March 31, 1994 and 1993:

	First Nine Months Fiscal Year 1994 vs 1993 Increase (Decrease) Due to		
	Rate	Volume	Total
	(in thousands)		
Interest and loan servicing revenues:			
Receivables owned	\$(4,034)	\$ 139	\$(3,895)
Receivables sold	(333)	4,438	4,105
Master Servicing Contracts	(863)	1,668	805
	-----	-----	-----
	\$(5,230)	\$ 6,245	\$ 1,015
	=====	=====	=====

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Interest and loan servicing revenues increased 2% to \$42.5 million. The average balance of receivables owned increased 1% to \$244 million with a decrease in the weighted average interest rate to 11.8% from 14%. The average balance of receivables sold increased 31% to \$636 million with a decrease in the weighted average loan service spread to 3.9% from 4.0%. In October 1993, a financial institution contracted with the Company to act as master servicer for \$283 million of manufactured housing contract receivables.

Financial Services interest expense decreased \$3.1 million, or 33%, to \$6.3 million. Average debt collateralized by installment contract receivables dropped 37% to \$78 million with an increase in the weighted average interest rate to 10.8% from 10.1%.

Gross profit margins decreased to 30.7% from 31.9% in last year's first nine months. The decrease is primarily attributable to an increase in wholesale sales as a percent of total sales and to the additional LIFO provision needed to support higher inventory levels required by increased demand.

Selling, general and administrative expenses were 31.2% of sales versus 31.6% in the prior comparable period. The decrease is primarily due to a higher rate of accrual for contingent expenses in the first nine months of fiscal 1993, offset by increased expenses in 1994 related to activities of a casualty insurance subsidiary which initiated operations in January 1993.

Provisions for credit losses and contingencies declined as a percent of sales to .8% from 1.2% last year primarily due to the trend of credit losses as a percent of average loans outstanding continuing to be lower than original projections.

The following table sets forth delinquent installment sales contracts as a percentage of the total number of installment sales contracts on which the Company provided servicing and was either contingently liable or owner. A contract is considered delinquent if any payment is past due 30 days or more.

	Delinquency Percentage on March 31	
	1994	1993
	----	----
Total delinquencies as percentage of contracts outstanding:		
All contracts	1.70%	1.48%
Contracts originated by VMF	1.20%	1.34%
Contracts acquired from other institutions	3.98%	1.96%

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The following table sets forth information related to loan loss/repossession experience for all installment contract receivables on which the Company is either owner or contingently liable:

	Loan Loss/Repossession Experience for the nine months ended or as of March 31	
	1994	1993
	----	----
Net losses as percentage of average loans outstanding (annualized):		
All contracts	.4%	.7%
Contracts originated by VMF	.1%	.1%
Contracts acquired from other institutions	1.9%	3.9%
Number of contracts in repossession:		
Total	622	538
Contracts originated by VMF	386	355
Contracts acquired from other institutions	236	183
Total number of contracts in repossession as percentage of total contracts	1.04%	1.07%

The \$8.8 million increase in inventories as of March 31, 1994 from June 30, 1993 is explained as follows:

Manufacturing Division	(in millions)

Decrease in raw materials at 12 plants owned by Company on June 30, 1993	\$ (3.3)
Increase in raw materials due to an additional plant	.5
Increase in finished goods at 12 plants owned by Company on June 30, 1993	8.4
Increase in finished goods due to an additional plant	.3
Retail Division	

Decrease in average stock level at 143 sales centers owned by Company on June 30, 1993	(1.0)
Ten additional company-owned sales centers	3.5

Decrease in average stock level	
at 33 communities owned by Company	
on June 30, 1993	(.9)
Six additional communities	1.3

	\$ 8.8
	=====

On March 31, 1994, order backlogs at the Manufacturing Division consisting of company-owned and independent dealer orders totaled \$31.5 million, compared to \$25.8 million last year. Approximately five weeks would be required to fill the backlog as of March 31, 1994.

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Liquidity and Capital Resources

Cash at March 31, 1994, was \$88.7 million as compared to \$28.7 million on June 30, 1993. The Company anticipates meeting cash needs with cash flows from operations, current cash balances, issuing asset-backed securities and sale of GNMA certificates.

THIRD QUARTER ENDED MARCH 31, 1994 AND 1993:

The following table reflects the percentage changes in retail sales by the Company's retail and community sales centers and in wholesale sales to independent dealers. It also shows the percentage increases in the average number of company-owned retail sales centers, communities and independent dealers. Comparative percentages are given between the third quarter ended March 31, 1994 and 1993:

Third Quarter
Fiscal year 1994 vs 1993

Retail:	
Dollar sales	+25.8%
Average number of sales centers	+11.5%
Average dollar sales per sales center	+12.9%
Average home price	+9.1%
Wholesale:	
Dollar sales	+51.5%
Average number of independent dealers	+17.7%
Average dollar sales to independent dealer	+28.7%
Average home price	+6.8%
Communities:	
Dollar Sales	+31.0%
Average number of communities	+19.4%
Average dollar sale per community	+9.7%
Average home price	+16.5%

Total revenues for the three months ended March 31, 1994, increased 34% because of the 33% increase in manufactured housing sales to \$118 million and the 37% increase in financial services and other income to \$32 million.

Net sales of the Retail Division rose 26% to \$77 million primarily due to the 3% increase in the average number of homes sold per Company sales center, the 9% rise in the average home price and the 12% increase in the average number of company-owned sales centers. The rise in the average home price is primarily attributable to a slight shift in the product mix toward the more expensive multi-section home and to market factors affecting supply and demand allowing the Company, in certain cases, to raise retail prices on these individually negotiated transactions. The price increase also reflects increases in lumber prices over the prior year.

Net sales of the Manufacturing Division increased 52% to \$36 million due to the 42% rise in the number of homes sold and a 7% increase in the average wholesale price to independent dealers. The increase in the average home price is primarily attributable to a rise in lumber prices over the prior year and to a slight shift in the product mix toward the more expensive multi-section home (35% of units sold versus 30% last year).

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Net Sales of the Communities Division rose 31% to \$5 million primarily due to a 19% increase in the average number of communities owned, a 10% increase in average sales per community, and a 16.5% increase in average home price. These increases were partially offset by a 6% decrease in average homes sold per community.

The 35% rise in financial services income to \$29 million was principally fueled by the \$2.5 million increase related to gains on the sales of installment contract receivables as compared to the prior year.

Rental and other income increased 61% primarily due to the 16% increase in the average number of community sites owned and the 24% increase in the number of sites rented.

The following table reflects the fluctuations in interest and loan servicing revenues and financial services interest expense related to changes in interest and servicing rates and changes in the average balances of receivables owned, receivables sold and debt. The change due to both rate and volume has been allocated to rate and volume fluctuations in proportion to the relationship of the absolute dollar amounts of the change in each. Comparative fluctuations are given between the quarters ended March 31, 1994 and 1993:

Third Quarter Fiscal Year 1994 vs 1993 Increase (Decrease) Due to		
----- Rate -----	Volume -----	Total -----
(in thousands)		

Interest and loan servicing
revenues:

Receivables owned	\$(1,049)	\$ 122	\$ (927)
Receivables sold	291	1,888	2,179
Master Servicing Contract	(489)	910	421
	-----	-----	-----
	\$ (1,247)	\$ 2,920	\$ 1,673
	=====	=====	=====

Interest and loan servicing revenues increased \$1.7 million or 13% to \$15.0 million. The average balance of receivables owned increased 1.6% to \$229 million with a decrease in the weighted average interest rate to 11.6% from 13.4%. The average balance of receivables sold increased 36% to \$716 million with an increase in the weighted average loan service spread to 4% from 3.8%. In October 1993, a financial institution contracted with the Company to act as master servicer for \$283 million of manufactured housing contract receivables.

Financial services interest expense decreased \$1 million, or 31%, to \$1.9 million. Average debt collateralized by installment contract receivables dropped 32% to \$71 million with an increase in the weighted average interest rate to 10.8% from 10.7%.

Gross profit margins decreased to 29.9% from 32.6% generated in last year's third quarter. The decrease is primarily attributable to an increase in wholesale sales (lower margins) as a percent of total sales and to the additional LIFO provision needed to support higher inventory levels required by increased demand.

Selling, general and administrative expenses were 32.2% of sales versus 31.1% in the prior comparable period. Most of this increase came from expenses related to increased insurance activity associated with a casualty insurance subsidiary which began reinsuring policies in January, 1993. The casualty insurance subsidiary's increased expenses were equal to 1.3% of sales.

Provisions for credit losses and contingencies declined as a percent of sales to .7% from .9% last year primarily due to the trend of credit losses as a percent of average loans outstanding continuing to be lower than original projections.

10

The following table presents write-off experience for the quarters ended March 31, 1994 and 1993 for all installment contract receivables on which the Company is either owner or contingently liable:

	Third Quarter Ended March 31,	
	1994	1993
Net losses as percentage of average loans outstanding (annualized):		
All contracts	.29%	.60%
Contracts originated by VMF	.02%	.01%
Contracts acquired from other institutions	1.93%	4.29%

PART II - - OTHER INFORMATION

ITEM 1 THROUGH ITEM 5.

There were no reportable events for Item 1 through Item 5.

ITEM 6 - Exhibits and Reports for Form 8-K.

(a) 11. Statement regarding computation of per share earnings:

Net income per share on a primary basis is computed on the weighted average number of shares outstanding during the quarter after giving effect to the equivalent shares which are issuable upon the exercise of stock options determined by the treasury stock method. Fully diluted earnings per share is computed assuming conversion of convertible subordinated debentures. On March 1, 1994 the debentures were converted into four million shares of common stock. The accrued interest was credited to additional paid in capital. The calculation of primary and fully diluted earnings per share follow:

<TABLE>

<CAPTION>

(in thousands except per share data)	Period Ended March 31,			
	Three Months		Nine Months	
	1994	1993	1994	1993
<S>	<C>	<C>	<C>	<C>
Reported income before accounting change (primary)	\$17,521	\$13,800	\$47,182	\$35,375
Add: Convertible debentures interest expense, net of tax	256	484	1,211	1,448
Income before accounting change (fully diluted)	\$17,777	\$14,284	\$48,393	\$36,823
Reported net income (primary)	\$17,521	\$13,800	\$50,182	\$35,375
Add: Convertible debentures interest expense, net of tax	256	484	1,211	1,448
Net income (fully diluted)	\$17,777	\$14,284	\$51,393	\$36,823
Weighted average shares outstanding (primary)	59,497	57,184	58,125	57,064
Shares issuable upon conversion of all debentures	1,964	3,986	3,293	3,986
Weighted average shares outstanding (fully diluted)	61,461	61,170	61,418	61,050
Earnings per share before accounting change:				
Primary	\$.29	\$.24	\$.81	\$.62
Fully diluted	.29	.23	.79	.60
Earnings per share:				
Primary	\$.29	\$.24	\$.86	\$.62
Fully diluted	.29	.23	.84	.60

</TABLE>

CLAYTON HOMES, INC.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CLAYTON HOMES, INC

(Registrant)

Date: 13/May/1994

s/Richard B. Ray

Richard B. Ray, Jr.
Executive Vice President
Chief Financial Officer