

SECURITIES AND EXCHANGE COMMISSION

FORM 10QSB

Optional form for quarterly and transition reports of small business issuers under section 13 or 15(d)

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FILER

**UNIVERSAL SERVICES & ACQUISITIONS INC**

CIK: 852132 | IRS No.: 841100774 | State of Incorporation: CO | Fiscal Year End: 0331  
Type: 10QSB | Act: 34 | File No.: 033-29340 | Film No.: 1523988  
SIC: 6770 Blank checks

Mailing Address

21800 OXNARD ST  
STE 440  
WOODLAND HILLS CA 91367

Business Address

21800 OXNARD ST  
STE 440  
WOODLAND HILLS CA 91367  
8185986780



Except for disclosures that report the Company's historical results, the statements set forth in this section are forward-looking statements. Actual results may differ materially from those projected in the forward-looking statements. Additional information concerning factors that may cause actual results to differ materially from those in the forward-looking statements are in the Company's annual report on Form 10-K for the year ended March 31, 1995 and in the Company's other filings with the Securities and Exchange Commission. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company assumes no obligation to update any forward-looking statements or comments on the reasons why actual results may differ therefrom.

Universal Services & Acquisitions, Inc. (the "Company") was incorporated under the laws of the State of Colorado in June 27, 1988 for the purpose of completing a public offering to raise funds to acquire or merge with an operating business. Since inception, the Company's primary efforts have been directed to organizational efforts, obtaining initial financing and the identification and evaluation of merger/acquisition candidates.

On August 17, 1995, the Company executed a letter of intent to acquire a privately held operating company in a reverse acquisition. The proposed merger was conditional upon the following events: (1) the operating company would plan, finance, construct, and operate a 200 bed hospital in Bahrain, (2) the hospital is to be used as a teaching hospital in conjunction with the Arabian Gulf University (AGU) Medical School, (3) the land for the project is to be donated by AGU, (4) the operating company would have the cooperation of the Bahrain government and required licensing authorities, and (5) the operating company would have authorization of the local military hospital to open and operate the facility, and the funds and purchasing ability to acquire the personnel, equipment and supplies for that purpose. In connection with the proposed merger, the Company advanced \$50,000 to a merger candidate. The advance was evidenced by a promissory note due August 17, 1996, at 8 percent interest. As of August 17, 1996, the merger candidate had failed to repay the advance. The Company planned to acquire 100 percent of the stock of the operating company by issuing approximately 20,092,000 shares of its \$.001 par value common stock to shareholders of the operating company. Upon completion of the transaction, approximately 90 percent of the shares of the Company's common stock would be held by shareholders of the operating company. To ensure that shares held by the shareholders of the operating company are not diluted by the exercise of warrants, the company planned to issue nine shares of common stock to the shareholders of the operating company for each share of common stock obtained through the exercise of warrants. Due to the delinquency of its note receivable from merger candidate, the Company recorded an allowance for doubtful accounts for \$26,250 which equals fifty percent of the face value of the note plus accrued interest.

The Company was ultimately unsuccessful in its effort to acquire the privately held company and eventually wrote off the remaining amount of the promissory

note.

There were no material changes in financial condition in the current quarter. The Company's working capital is not sufficient to meet the obligations of identifying and evaluating prospective merger candidates.

#### Results of Operations

There were no material changes in the results of operations as compared with the corresponding period of the previous year.

The Company had no operating revenues, however, it earned interest on its cash accounts.

The Company realized a net profit of \$23 from operations for the three month period ended December 30, 1996 compared to a net loss of (\$433) for the three month period ended December 30, 1995. For the three month period ended December 31, 1996, the Company had revenues of \$23. The Company had revenues of (\$403) for the three month period ended December 31, 1995. The net gain and net loss per share for the three month periods ended December 31, 1996 and 1995 was nil.

The Company realized a net loss of (\$391) from operations for the nine month period ended December 31, 1996 compared to a net gain of \$1,158 for the nine month period ended December 31, 1995. For the nine month period ended December 31, 1996, the Company had revenues of \$53, composed mostly of interest income. The Company had revenues of \$3,415 for the nine month period ended December 31, 1995. The net loss and gain per share for the nine month periods ended December 31, 1996 and 1995 was nil.

The Company had no development costs for the three month period ended December 31, 1996 compared to costs and expenses of \$30 for the three month period ended December 31, 1995.

The Company's assets at December 31, 1996 were \$29,692 compared to assets of approximately \$56,500 at December 31, 1995. The difference is due to the Company's write off of a portion of the \$50,000 loan it made which was not paid back timely. The Company's liabilities at December 31, 1996 were approximately \$2,024 compared to liabilities of approximately \$1,383 at December 31, 1995. The difference is attributable to development costs.

Total shareholder equity decreased from \$55,074 at December 31, 1995 to \$27,668 at December 31, 1996.

#### Liquidity and Capital Resources

As of December 31, 1996, the Company had working capital of approximately \$900 consisting of \$2,942 in current assets and \$2,024 in current liabilities. The Company had working capital of approximately \$54,500 at December 31, 1995 consisting of \$55,957 in current assets and \$1,383 in current liabilities. The Company had adequate working capital for its current operations. Presently, the Company has no working capital.

#### Effect of Inflation

Inflation did not have any significant effect on the operations of the Company during the three months ended December 31, 1996. Further, inflation is not expected to have any significant effect on future operations of the Company.

#### PART II OTHER INFORMATION

Items 1, 2, 3, 4 and 5 are Inapplicable.

Item 6. Exhibits and Reports on Form 8-K

No reports on Form 8-K were filed for the relevant period.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNIVERSAL SERVICES & ACQUISITIONS, INC.

Date January 31, 2001

/s/ Mehrdad Alborz

-----  
Mehrdad Alborz, CEO, CFO

UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
FINANCIAL STATEMENTS  
DECEMBER 31, 1996

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## INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors and Stockholders  
 Universal Services and Acquisitions, Inc.  
 (A Development Stage Company)  
 Woodland Hills, California

We have reviewed the accompanying balance sheet of Universal Services and Acquisitions, Inc. as of December 31, 1996, and the related statements of operations, changes in stockholders' equity and cash flows for the three and nine months then ended and for the period from June 27, 1988 (Date of Inception) to December 31, 1996, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of Universal Services and Acquisitions, Inc.

A review consists principally of inquiries of company personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with generally accepted accounting principles.

Moffitt & Company, P.C.  
 Scottsdale, Arizona

May 1, 2000

UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
 (A DEVELOPMENT STAGE COMPANY)  
 BALANCE SHEET  
 DECEMBER 31, 1996  
 (UNAUDITED)

## ASSETS

## CURRENT ASSETS

Cash and cash equivalents	\$ 2,942
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## OTHER ASSETS

Note receivable, less allowance for doubtful accounts	\$ 26,250
Intangible assets	500

TOTAL OTHER ASSETS	26,750
--------------------	--------

TOTAL ASSETS

\$ 29,692

=====

## LIABILITIES AND STOCKHOLDERS' EQUITY

## CURRENT LIABILITIES

Accounts payable

\$ 2,024

-----

TOTAL CURRENT LIABILITIES

\$ 2,024

## STOCKHOLDERS' EQUITY

Preferred stock, par value \$0.001 per share

Authorized - 40,000,000 shares

Issued and outstanding - 0 - shares

0

Common stock, par value \$0.001 per share

Authorized 100,000,000 shares

Issued and outstanding - 2,232,500 shares

2,233

Paid in capital in excess of par value of stock

68,373

Deficit accumulated during the development stage

(42,938)

-----

TOTAL STOCKHOLDERS' EQUITY

27,668

-----

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY

\$ 29,692

=====

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
STATEMENTS OF OPERATIONS  
FOR THE THREE AND NINE MONTHS ENDED DECEMBER 31, 1996  
AND FOR THE PERIOD FROM JUNE 27, 1988  
(DATE OF INCEPTION) TO DECEMBER 31, 1996  
(UNAUDITED)

<TABLE>  
<CAPTION>

	Three Months Ended December 31, 1996	Nine Months Ended December 31, 1996	June 27, 1988 (Date of Inception) to December 31, 1996
	-----	-----	-----
<S>	<C>	<C>	<C>
REVENUE - INTEREST INCOME	\$ 23	\$ 53	\$ 14,522
DEVELOPMENT COST	0	444	57,460
	-----	-----	-----
NET INCOME (LOSS)	\$ 23	\$ (391)	\$ (42,938)
	=====	=====	=====
NET INCOME (LOSS) PER COMMON SHARE	\$ .000	\$ (.001)	
	=====	=====	
WEIGHTED AVERAGE NUMBER OF COMMON SHARES OUTSTANDING			
Basic and diluted	2,232,500	2,232,500	
	=====	=====	

&lt;/TABLE&gt;

UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY  
FOR THE PERIOD FROM JUNE 27, 1988 (DATE OF INCEPTION)  
TO DECEMBER 31, 1996  
(UNAUDITED)

&lt;TABLE&gt;

&lt;CAPTION&gt;

	Preferred Stock		Common Stock		Paid in Capital in Excess of Par Value of Stock	Deficit Accumulated During the Development Stage
	Shares	Amount	Shares	Amount		
<S> AT DATE OF INCEPTION	<C> 0	<C> \$ 0	<C> 0	<C> \$ 0	<C> \$ 0	<C> \$ 0
ISSUANCE OF COMMON STOCK FOR CASH \$.01 - JUNE 27, 1988	0	0	1,500,000	1,500	20,500	0
NET INCOME FOR THE PERIOD ENDED MARCH 31, 1989	0	0	0	0	0	538
BALANCE, MARCH 31, 1989	0	0	1,500,000	1,500	20,500	538
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1990	0	0	0	0	0	(2,128)
BALANCE, MARCH 31, 1990	0	0	1,500,000	1,500	20,500	(1,590)
ISSUANCE OF COMMON STOCK FOR CASH \$.10 - MARCH 31, 1991, NET OF COSTS OF \$24,646	0	0	732,500	733	47,873	0
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1991	0	0	0	0	0	(6,415)
BALANCE, MARCH 31, 1991	0	0	2,232,500	2,233	68,373	(8,005)
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1992	0	0	0	0	0	(3,809)
BALANCE, MARCH 31, 1992	0	0	2,232,500	2,233	68,373	(11,814)
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1993	0	0	0	0	0	(2,770)
BALANCE, MARCH 31, 1993	0	0	2,232,500	2,233	68,373	(14,584)

&lt;/TABLE&gt;

See Accompanying Notes and Independent Accountants' Review Report.

STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY (CONTINUED)  
FOR THE PERIOD FROM JUNE 27, 1988 (DATE OF INCEPTION)  
TO DECEMBER 31, 1996  
(UNAUDITED)

<TABLE>  
<CAPTION>

	Preferred Stock		Common Stock		Paid in Capital in Excess of Par Value of Stock	Deficit Accumulated During the Development Stage
	Shares	Amount	Shares	Amount		
<S>	<C>	<C>	<C>	<C>	<C>	<C>
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1994	0	\$ 0	0	\$ 0	\$ 0	\$ (1,034)
BALANCE, MARCH 31, 1994	0	0	2,232,500	2,233	68,373	(15,618)
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1995	0	0	0	0	0	(1,072)
BALANCE, MARCH 31, 1995	0	0	2,232,500	2,233	68,373	(16,690)
NET (LOSS) FOR THE YEAR ENDED MARCH 31, 1996	0	0	0	0	0	(25,857)
BALANCE, MARCH 31, 1996	0	0	2,232,500	2,233	68,373	(42,547)
NET (LOSS) FOR THE NINE MONTHS ENDED DECEMBER 31, 1996	0	0	0	0	0	(391)
BALANCE, DECEMBER 31, 1996	0	\$ 0	2,232,500	\$ 2,233	\$ 68,373	\$ (42,938)

</TABLE>

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
STATEMENTS OF CASH FLOWS  
FOR THE NINE MONTHS ENDED DECEMBER 31, 1996  
AND FOR THE PERIOD FROM JUNE 27, 1988  
(DATE OF INCEPTION) TO DECEMBER 31, 1996  
(UNAUDITED)

<TABLE>  
<CAPTION>

	Nine Months Ended December 31, 1996	June 27, 1988 (Date of Inception) to December 31, 1996
<S>	<C>	<C>
CASH FLOWS FROM OPERATING ACTIVITIES		
Net (loss)	\$ (391)	\$ (42,938)
Adjustments to reconcile net (loss) to net cash (used) by operating activities:		
Allowance for doubtful accounts	0	23,750
Amortization	0	69
Changes in operating assets and liabilities		
Deferred income tax	0	(69)



Accounts payable	0	2,024
	-----	-----
NET CASH (USED) BY OPERATING ACTIVITIES	(391)	(17,164)
	-----	-----
CASH FLOWS FROM INVESTING ACTIVITIES		
Loan to merger candidate	0	(50,000)
	-----	-----
NET CASH (USED) BY INVESTING ACTIVITIES	0	(50,000)
	-----	-----
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from issuance of common stock	0	95,250
Offering costs incurred	0	(24,644)
Acquisition of organization costs	0	(500)
	-----	-----
NET CASH PROVIDED BY FINANCING ACTIVITIES	0	70,106
	-----	-----
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(391)	2,942
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	3,333	0
	-----	-----
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 2,942	\$ 2,942
	=====	=====

</TABLE>

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
STATEMENTS OF CASH FLOWS (CONTINUED)  
FOR THE NINE MONTHS ENDED DECEMBER 31, 1996  
AND FOR THE PERIOD FROM JUNE 27, 1988  
(DATE OF INCEPTION) TO DECEMBER 31, 1996  
(UNAUDITED)

	Nine Months Ended December 31, 1996	June 27, 1988 (Date of Inception) to December 31, 1996
	-----	-----
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Interest paid	\$ 0	\$ 0
	=====	=====
Taxes paid	\$ 0	\$ 132
	=====	=====

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 1996  
(UNAUDITED)

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Nature of Business

The company was incorporated under the laws of the state of Colorado on June 27, 1988 for the purpose of acquiring subsidiary companies.

Cash and Cash Equivalents

For the purposes of the statement of cash flows, the company considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Accounting Estimates

Management uses estimates and assumptions in preparing financial statements in accordance with generally accepted accounting principles. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used.

Income Taxes

Provisions for income taxes are based on taxes payable or refundable for the current year and deferred taxes on temporary differences between the amount of taxable income and pretax financial income and between the tax bases of assets and liabilities and their reported amounts in the financial statements. Deferred tax assets and liabilities are included in the financial statements at currently enacted income tax rates applicable to the period in which the deferred tax assets and liabilities are expected to be realized or settled as prescribed in FASB Statement No. 109, Accounting for Income Taxes. As changes in tax laws or rates are enacted, deferred tax assets and liabilities are adjusted through the provision for income taxes.

Net (Loss) Per Share

The company adopted Statement of Financial Accounting Standards No. 128 that requires the reporting of both basic and diluted earnings per share. Basic earnings per share is computed by dividing net income available to common shareowners by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock. In accordance with FASB 128, any anti-dilutive effects on net loss per share are excluded.

See Accompanying Notes and Independent Accountants' Review Report.

UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 1996  
(UNAUDITED)

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Disclosure About Fair Value of Financial Instruments

The company has financial instruments, none of which are held for trading purposes. The company estimates that the fair value of all financial instruments at December 31, 1996 as defined in FASB 107, does not differ materially from the aggregate carrying values of its financial instruments recorded in the accompanying balance sheet. The estimated fair value amounts have been determined by the company using available market information and appropriate valuation methodologies. Considerable judgement is required in interpreting market data to develop the estimates of fair value, and accordingly, the estimates are not necessarily indicative of the amounts that the company could realize in a current market exchange.

NOTE 2 DEVELOPMENT STAGE OPERATIONS

As of December 31, 1996, the company was in the development stage of operations. According to the Financial Accounting Standards Board of the Financial Accounting Foundation, a development stage company is defined as a company that devotes most of its activities to establishing a new business activity. In addition, planned principle activities have not commenced, or have commenced and have not yet produced significant revenue.

FAS-7 requires that all development costs be expensed during the development period. The company expensed \$444 of development costs for the nine months ended December 31, 1996 and \$57,460 for the period from June 27, 1988 (date of development stage) to December 31, 1996.

NOTE 3 INCOME TAXES

<TABLE>

<S>	<C>
(Loss) before income taxes	\$ (391)
	-----

The provision for income taxes is estimated as follows:

Currently payable	\$ 0
	-----
Deferred	\$ 0
	-----

A reconciliation of the provision for income taxes compared with the amounts at the U.S. Federal Statutory rates is as follows:

Tax at U.S. Federal Statutory income tax rates	\$ 0
	-----

</TABLE>

See Accompanying Notes and Independent Accountants' Review Report.

UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 1996  
(UNAUDITED)

NOTE 3 INCOME TAXES (CONTINUED)

<TABLE>

<S>	<C>
Deferred income tax assets and liabilities reflect the impact of temporary differences between amounts of assets and liabilities for financial reporting purposes and the basis of such assets and liabilities as measured by tax laws	
The net deferred tax assets is:	\$ 0
	-----
The net deferred tax liability is:	\$ 0
	-----

</TABLE>

Temporary differences and carryforwards that gave rise to deferred tax assets and liabilities included the following:

<TABLE>  
<CAPTION>

	Deferred Tax	
	Assets	Liabilities
<S>	<C>	<C>
Net operating loss	\$ 6,441	\$ 0
Valuation allowance	6,441	0
Total deferred taxes	\$ 0	\$ 0

A reconciliation of the valuation allowance is as follows:

Balance, April 1, 1996	\$ 6,382
Addition for the nine months ended December 31, 1996	59
Balance, December 31, 1996	\$ 6,441

</TABLE>

NOTE 4 TAX CARRYFORWARD

The company has the following tax carryforwards at December 31, 1996

Year Ended	Amount	Expiration Date
March 31, 1990	\$ 1,590	March 31, 2005
March 31, 1991	6,415	March 31, 2006
March 31, 1992	3,809	March 31, 2007
March 31, 1993	2,770	March 31, 2008
March 31, 1994	1,034	March 31, 2009
March 31, 1995	1,072	March 31, 2010
March 31, 1996	25,857	March 31, 2011
	\$ 42,547	

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 1996  
(UNAUDITED)

NOTE 4 TAX CARRYFORWARD (CONTINUED)

Future changes in ownership may limit the ability of the company to utilize its net operating loss carryforwards prior to their expiration.

NOTE 5 STOCK WARRANTS

The company has outstanding A warrants and B warrants in the amounts of 10,465,000 and 3,732,500, respectively. The A warrants entitle holders to purchase one share of the company's \$.001 par value

common stock for \$.25 per share and expire on December 31, 1999. The B warrants entitle holders to purchase one share of the company's \$.001 par value common stock for \$.40 per share and expire on December 31, 2000.

NOTE 6 PREFERRED STOCK

No rights or preferences have been assigned to the preferred stock.

NOTE 7 UNAUDITED FINANCIAL INFORMATION

The accompanying financial information as of December 31, 1996 is unaudited. In managements opinion, such information includes all normal recurring entries necessary to make the financial information not misleading.

NOTE 8 PROPOSED MERGER AND PROMISSORY NOTE RECEIVABLE

On August 17, 1995, the company executed a letter of intent to acquire a privately held operating company in a reverse acquisition. The proposed merger was conditional upon the following events: (1) the operating company would plan, finance, construct, and operate a 200 bed hospital in Bahrain, (2) the hospital is to be used as a teaching hospital in conjunction with the Arabian Gulf University (AGU) Medical School, (3) the land for the project is to be donated by AGU, (4) the operating company would have the cooperation of the Bahrain government and required licensing authorities, and (5) the operating company would have authorization of the local military hospital to open and operate the facility, and the funds and purchasing ability to acquire the personnel, equipment and supplies for that purpose. In connection with the proposed merger, the company advanced \$50,000 to a merger candidate. The advance was evidenced by a promissory note due August 17, 1996, at 8 percent interest. As of August 17, 1996, the merger candidate had failed to repay the advance. The company planned to acquire 100 percent of the stock of the operating company by issuing approximately 20,092,000 shares of its \$.001 par value common stock to shareholders of the operating company. Upon completion of the transaction, approximately 90 percent of the shares of the company's common stock would be held by shareholders of the operating company. To ensure that shares held by the shareholders of the operating company are not diluted by the exercise of warrants, the company planned to issue nine

See Accompanying Notes and Independent Accountants' Review Report.

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UNIVERSAL SERVICES AND ACQUISITIONS, INC.  
(A DEVELOPMENT STAGE COMPANY)  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 1996  
(UNAUDITED)

NOTE 8 PROPOSED MERGER AND PROMISSORY NOTE RECEIVABLE (CONTINUED)

shares of common stock to the shareholders of the operating company for each share of common stock obtained through the exercise of warrants.

Due to the delinquency of its note receivable from merger candidate, the company recorded an allowance for doubtful accounts for \$26,250 which equals fifty percent of the face value of the note plus accrued interest.

If the company is successful in its effort to acquire the privately held company, the majority of the control of the company will rest with the former shareholders of the acquired company. Therefore, significant changes may be made to the present slate of officers and directors of the company.

