SECURITIES AND EXCHANGE COMMISSION

## **FORM 10-K**

Annual report pursuant to section 13 and 15(d)

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### **FILER**

### **AMERICAN CONSUMERS INC**

CIK:4811| IRS No.: 581033765 | State of Incorp.:GA | Fiscal Year End: 0529 Type: 10-K | Act: 34 | File No.: 000-05815 | Film No.: 081049639 SIC: 5411 Grocery stores Mailing Address P O BOX 2328 418-A BATTLEFIELD PARKWAY FORT OGLETHORPE GA 30742 Business Address PO BOX 2328 418A BATTLEFIELD PKWY FORT OGLETHORPE GA 30742 7068613347

### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-K**

### ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended May 31, 2008

OR

#### TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 п

For the transition period from

to

**Commission File Number 0-5815** 

### **AMERICAN CONSUMERS, INC.**

(Exact Name of Registrant as Specified in Its Charter)

Georgia (State or other jurisdiction of incorporation or organization)

58-1033765 (I.R.S. Employer Identification No.)

55 Hannah Way, Rossville, GA

(Address of principal executive office)

30741 (Zip Code)

Registrant's telephone number, including area code: (706) 861-3347

Securities registered pursuant to Section 12(g) of the Act:

Common Stock, \$0.10 par value

(Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗆 No 🗵

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes D No 🗵

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such report(s)) and (2) has been subject to such filing requirements for the past 90 days. Yes 🗵 No 🗆

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  $\Box$ 

Non-accelerated filer  $\Box$  (Do not check if a smaller reporting company)

Smaller reporting company  $\boxtimes$ 

Accelerated filer □

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  $\Box$  No  $\boxtimes$ 

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State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity, as of the last business day of the registrant's most recently completed second fiscal quarter:

As of December 1, 2007 (the last business day of the registrant's most recently completed second fiscal quarter), the aggregate market value of the voting stock held by non-affiliates of the registrant was approximately \$466,531. (Calculated for these purposes by multiplying the total number of outstanding shares held by non-affiliates by the average of available bid and asked price information for such date.)

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date:

781,779 shares of Common Stock, \$0.10 par value, as of July 18, 2007.

### DOCUMENTS INCORPORATED BY REFERENCE

List hereunder the following documents if incorporated by reference and the Part of the Form 10-K into which the document is incorporated: (1) Any annual report to security holders; (2) Any proxy or information statement; and (3) Any prospectus filed pursuant to Rule 424(b) or (c) under the Securities Act of 1933. The listed documents should be clearly described for identification purposes:

(1) specified portions of the Registrant's Annual Report to Shareholders for the fiscal year ended May 31, 2008, incorporated by reference into Part II of this Annual Report on Form 10-K.

(2) specified portions of the Registrant's Definitive Proxy Statement filed with the Securities and Exchange Commission for the Registrant's 2007 Annual Meeting of Shareholders, incorporated by reference into Part III of this Annual Report on Form 10-K.

#### <u>Part I</u>

### ITEM 1. BUSINESS

Incorporated in Georgia in 1968, American Consumers, Inc. (which we refer to herein as the "**Company**," "we" or "us," and "ACI"), operates eight (8) supermarkets within a compact geographical area that comprises Northwest Georgia, Northeast Alabama, and Southeast Tennessee.

All of the Company's supermarkets are operated under the name "Shop-Rite." All of the Company's supermarkets are self-service and are engaged in the retail selling of groceries including meats, fresh produce, dairy products, frozen foods, bakery products, tobacco products, and miscellaneous other non-food items. The Company's supermarkets feature national brand merchandise with only a minor part of sales from controlled-label, private-label or generic merchandise. "Controlled-label" or "private-label" merchandise is merchandise purchased from national or local suppliers under a trade name chosen by the wholesaler supplying the merchandise. The Company's supermarkets offer milk and certain dairy products, as well as frozen vegetables and jellies, under the controlled-labels "Foodland," "Food Club," "Ultimate Choice," "Freshland," "Price Saver," "Top Crest," "Top Care," "Select" and "Valu Time." Bread and related bakery items are also offered as controlled-label groceries.

During the fiscal year ended May 31, 2008, the Company's major supplier of staple groceries was Mitchell Grocery Corporation ("**Mitchell**"), with its principal corporate offices in Albertville, Alabama. For the fiscal year ended May 31, 2008, approximately 82% of the Company's total inventory purchases of \$26,265,102 were made from Mitchell.

Various local suppliers within the geographical area served by the Company's supermarkets provide the Company with certain perishable items, including produce, and accounted for approximately 18% of the Company's total inventory purchases during fiscal 2008. The Company believes that there are other adequate and convenient sources of groceries, including several area and local suppliers, which could meet its needs. Accordingly, while the Company has elected to purchase the majority of its inventory from Mitchell for reasons of cost, the Company is not dependent upon any particular supplier for its requirements of groceries.

The supermarket industry is highly competitive and the principal method of competition historically has been the pricing of groceries. The Company's current major competitors now include various local and four regional chains, as well as one major national retailer (Wal-Mart). The nature of price competition which the Company encounters from these major competitors includes the sale of selected items at below cost prices as "loss-leaders" or "advertised specials," the practice of "double couponing" or matching coupon discounts with additional cash discounts, loyalty card programs, as well as the sale of certain main line items at prices below the Company's wholesale cost. The Company believes that its major competitors have been and are able to obtain preferential treatment from suppliers in the form of advertising allowances, lower prices and other concessions not available to the Company. These factors allow our competitors to engage in the aggressive pricing and promotional activities described above at a level that the Company cannot match, putting us at a competitive disadvantage. As a result of these competitive conditions, it has been difficult to achieve meaningful sales increases apart from the addition of two new store locations in recent years. As discussed in more detail below, these factors also have made it difficult for the Company to sustain consistent improvements in gross profit.

Management believes that, in recent periods, entry into the Company's trade area by Save-A-Lot and United Grocery Outlets, and further expansion in the area by Food Lion and Wal-Mart in addition to the presence of Ingle's and Bi-Lo, have created a situation of ongoing price competition and increasingly expensive advertising and promotional activities which place an operation the size of the Company at a significant competitive disadvantage. These developments, combined with increased overhead expenses and rising inventory costs, have resulted in constant pressure on the Company's market share, sales and profits over the past several years, which has made it difficult for the Company to operate at a consistent profit.

The addition of two stores since April of 2001 and the change in our principal inventory supplier in March of 2000 has allowed the Company to better compete in the marketplace. The Company recorded a net profit for the fiscal year ended May 31, 2008 of \$132,741. This represented our second consecutive profitable year after struggling with operating losses for the three prior fiscal years. We recorded a net profit of \$97,502 for the fiscal year ended June 2, 2007, as compared to net losses sustained for the fiscal years ended June 3, 2006, May 28, 2005 and May 29, 2004 of \$167,379, \$331,360 and \$236,050, respectively. We recorded a net profit of \$40,134 for the fiscal year ended May 31, 2003.

While operating, general and administrative expenses increased in absolute terms during fiscal 2008, management's ongoing efforts to control these expenses succeeded in holding them relatively steady as a percentage of sales. Coupled with a slight increase in the gross margin for fiscal 2008, this helped us translate the increased sales into the Company's second consecutive year of net profit despite a slight reduction in our gross margin from the level achieved in fiscal 2006.

Sales increased by \$709,579 (or 2.10%) during fiscal 2008 as compared to fiscal 2007. Sales increased by \$503,124 (or 1.51%) for fiscal 2007, even though fiscal 2006 was a fifty three week year while fiscal 2007 was only a fifty two week year. While this increase was significantly less than those experienced during the prior two fiscal years of 2006 (3.67%) and 2005 (6.96%), adjusting to eliminate the effects of the extra week of operations during fiscal 2006 would have yielded an annual sales increase of 3.46% for fiscal 2007. Still, we were pleased to be able to grow the Company's sales for a ninth consecutive year despite the continuous challenges posed by the competition that we face from larger grocery retailers operating in the markets served by our stores. The factors contributing to our sales increases include the economy, with customers buying more groceries and eating at home and price increases which have been passed on to the consumer through retail price adjustments.

The Company's 23.85% gross margin for fiscal 2008 represents an increase of 0.12% from fiscal 2007, but remains a decrease of 0.33% as compared to the 24.18% gross margin achieved for fiscal 2006. The slight increase over fiscal 2007 is attributable to management's ongoing efforts to increase gross margin when possible, and due to the Company having refrained from certain sales promotions conducted during fiscal 2007 which had a negative impact on gross margin. However, this slight increase was only achieved during the fourth quarter, as the Company struggled with slight decreases in the gross margin as compared to the comparable period of fiscal 2007 throughout the remainder of the year, due to ongoing increases in the wholesale costs of certain grocery items as well as gradual increases in suppliers' fuel surcharges due to increased gasoline prices, that we have not been able to immediately recover through adjustments to the Company's retail prices due to the impacts of competition. Although operating, general and administrative expenses increased by \$170,774 (or 2.13%) in fiscal 2008, they remained essentially flat as a percentage of sales. Increases in wages, supplies, rent, utilities, professional services and bad checks were offset somewhat by decreases in advertising, depreciation, and bank and credit card fees. Management will continue to monitor these expenses and attempt to control costs as much as possible given the ongoing regulatory and market-driven increases in several of these costs.

Our 23.73% gross margin for fiscal 2007 represented a decrease of 0.45% from fiscal 2006 and a decrease of 0.16% as compared to fiscal 2005. This reduction reflected the fact that competition prevented us from succeeding until the third quarter of fiscal 2007 in adjusting our retail prices to recover increases in our wholesale costs for certain items (principally certain private label merchandise) which occurred earlier in the year. The gross margin also was impacted by our introduction of certain lower-priced, lower-margin generic merchandise during the year, as well as certain targeted merchandise sales and other weekly advertised specials run to stimulate sales. Management's ongoing efforts to control the Company's operating, general and administrative expenses helped translate the relatively small sales increase into the Company's first net profit in four years, despite the slight reduction in our gross margin. We achieved a measure of success in reducing these expenses both in absolute terms (by \$260,829) and as a percentage of sales (by 1.15%) during fiscal 2007 as compared to the prior year. The two principal components of the 2007 decrease, however, were the absence of a \$98,750 charge for a loss due to employee theft that impacted the fourth quarter of fiscal 2006 and a decrease of \$126,091 in depreciation expense for fiscal 2007 versus 2006. The 2006 theft loss was an unusual item. As discussed in prior periods, management expects depreciation charges to return to more historically consistent levels as the Company continues the process, which began during the fourth quarter of fiscal 2008, of moving through anticipated replacement cycles for its cash register and scanning hardware and software, and related back door systems, at all of the Company's retail locations. Accordingly, we expect future periods to continue to reflect the overall increase in these expenses that has occurred with the addition of the Company's seventh and eighth grocery stores since April 28, 2001, as well as with ongoing increases in service charges related to our support for customer debit and credit card transactions and check cashing activities undertaken as a means of maintaining sales.

Two primary factors contributed to the reduction in the Company's net loss for fiscal 2006. The first of these was an increase in sales of \$1,178,737 (or approximately 3.67%) as compared to fiscal 2005. Approximately 55% of this sales increase was due to the fact that our 2006 fiscal year contained 53 weeks, while fiscal 2005 was a 52-week year, with a significant portion of the remaining increase attributable to two successful sales promotions that the Company conducted during the third and fourth quarters of fiscal 2006. The second major factor contributing the Company's reduced net loss for the year was our fiscal 2006 gross margin of 24.18%, which represented an improvement of 0.29% over fiscal 2005 and an improvement of 0.21% as compared to fiscal 2004. This reversed the 0.08% reduction in gross margin that we experienced for fiscal 2005 as compared to fiscal 2004. The gross margin improved because, whereas gross margin was negatively impacted during the second half of fiscal 2005 by the fact that our primary inventory supplier increase through to the retail level, management succeeded during fiscal 2006 in strategically adjusting the Company's retail pricing mix to recapture the remainder of this increase. Similarly, while we were not able to immediately adjust our prices to recover a fuel surcharge that the supplier implemented during the second quarter of fiscal 2006, ongoing adjustments to our pricing mix also offset this increase in our wholesale inventory costs by fiscal year end. Unfortunately, increases in several items of operating, general and administrative expenses, including a significant non-recurring theft loss experienced during the fourth quarter of fiscal 2006, more than offset the improved gross margin, resulting in the net loss for the year.

Management actively monitors both the gross margin and the company's retail pricing structure in an attempt to maximize profitability. Management began working on the Company's gross margin during the quarter ended August 31, 2002, at which time the gross margin stood at 22.79% for the fiscal year ended June 1, 2002. While occasional improvements in gross profit have been seen in recent periods, such as the increase we achieved during fiscal 2006, it is difficult to maintain a trend of consistent improvement in the gross margin due to competitive conditions which often delay the Company's ability to pass through price increases experienced at the wholesale level. Accordingly, while management attempts to offset increases in its cost (such as our successes in recovering a significant wholesale price increase by our principal supplier during 2005 and a fuel surcharge added by the supplier during the second quarter of fiscal 2006), the Company still struggled to maintain or improve its gross margin throughout most of fiscal 2008, due to the continuing increase in wholesale costs as noted above. Accordingly, further improvements in the gross margin may not be achievable at this time, and further deterioration in the Company's gross margin is possible.

Management believes that competitive pressures on the Company, which have led to the losses experienced in four out of the last eight fiscal years, will continue to increase over time as a result of larger competitors, which are in a better position than the Company to withstand prolonged price competition, opening more new stores in the Company's trade area.

Backlog is not a significant factor in the Company's business.

The Company employs approximately 91 full-time employees and approximately 126 part-time and seasonal employees.

The Company believes it is in compliance with all federal, state and local laws relating to environmental protection. No capital expenditures for equipment relating to environmental protection are presently anticipated.

The Company is engaged in a single line of business; namely, the retail, self-service grocery business which is not divisible into separate segments. The following table sets forth information for the last three (3) fiscal years as to the total sales and revenue of the Company contributed by each class of products which contributed a significant percentage of the total retail sales and revenues of the Company in the last three (3) fiscal years.

	Fiscal 2008	Fiscal 2007	Fiscal 2006
Product Class	(52 Weeks)	(52 Weeks)	(53 Weeks)
Grocery and Non-Food Items	\$22,327,217	\$21,627,218	\$21,183,034
Meat and Deli	9,452,010	9,419,858	9,533,808
Produce	2,713,404	2,735,976	2,563,086

#### ITEM 1A. RISK FACTORS

The following are certain risk factors that could affect the Company's business, results of operations and financial condition. These risk factors could cause the Company's actual results to differ materially from those projected in the forward-looking statements contained in our Annual Report on Form 10-K. Before investing in the Company, investors should know that making such an investment involves some risks. The risks that are described below are not the only ones the Company faces; there may be other risks and uncertainties not presently known to us, or that we presently deem immaterial, that could affect our business. If any of the following risks occur, the Company's business, results of operations or financial condition could be negatively affected. The Company does not undertake any obligation to update forward-looking statements.

# For four out of the past eight fiscal years we have been unable to operate profitably due to a high level of competition in the retail grocery store business. This intense competition may be expected to have a negative impact on both the prices we may charge for our products and certain elements of our overhead and, accordingly, on the Company's revenues, margins and profitability.

The retail food industry in which the Company operates is extremely competitive and is generally characterized by narrow profit margins and high inventory turnover. We are competing against national, regional and local supermarket chains, independent and specialty grocers, and nontraditional food stores, such as super-centers and club stores, as well as convenience stores and prepared food retailers. Aggressive super-center expansion, increasing fragmentation of retail formats, entry of non-traditional competitors and market consolidation have further contributed to an increasingly competitive marketplace. We also face increasing competition from restaurants and fast food chains due to the increasing portion of household food expenditures for food prepared outside the home. Many of our competitors have financial, distribution, purchasing, and marketing resources that are greater than ours. Thus our profitability may be impacted by the pricing, purchasing, financing, advertising or promotional decisions made by competitors. Our principal competitors compete primarily on the basis of price, quality of products, product assortment, service, and store location and condition. A historical lack of inflation in food prices and increasingly competitive markets have made it difficult generally for grocery store operators to achieve comparable store sales gains and maintain profitability. Because sales growth has been difficult to attain, competitors have attempted to maintain market share through increased levels of promotional activities and discount pricing, creating a more difficult environment in which to consistently increase year-over-yearsales. Our responses to these competitive pressures, such as additional promotions and increased advertising, have in the past adversely affected our operating margins and our overall profitability, and may continue to do so in the future. Further, these competitive pressures often delay our ability to adjust our prices to reflect increases in our costs, such as increases in wholesale inventory prices or in other elements of our overhead. Accordingly, we may not be able to fully absorb any future cost increases through our efforts to adjust retail prices or increase efficiencies in other areas of operations, which could result in increased losses in future periods. Additionally, we sometimes face the opening of a new or remodeled competitor's store in our trade area. Competition also requires us to periodically remodel our existing stores, at ever increasing costs, in order to maintain their appeal.

### Our level of outstanding indebtedness, coupled with the losses we have experienced in four of the last eight years and increasing interest expense and other bank charges, could impair our financial flexibility and negatively impact our business.

As of May 31, 2008, our aggregate outstanding indebtedness stood at \$2,072,121 as compared to total assets for the Company of \$3,807,100 at such date. Our level of indebtedness could:

- make it difficult for us to satisfy our obligations, including making interest payments;
- limit our ability to obtain additional financing to fund both working capital and capital spending requirements;
- limit our financial flexibility in planning for, and reacting to, industry changes;
- place us at a competitive disadvantage as compared to less leveraged companies;
- increase our vulnerability to general adverse economic and industry conditions, including changes in interest rates; and
- require us to dedicate a substantial portion of our cash flow to payments on our debt, reducing the availability of our cash flow for other purposes.

Additionally, the terms of our debt agreements with our senior lender contain negative covenants which prohibit us, without the lender's written consent, from taking any of the following actions which we might otherwise deem to be in the interest of the Company and its shareholders: (i) subject to certain exceptions, incur additional indebtedness or guaranty obligations; (ii) subject to certain exceptions, sell Company assets; (iii) purchase or acquire any interest in, or loan money to, any other enterprise or entity; (iv) engage in any merger or sale of the Company's assets, or in any business activity substantially different from our current business; or (v) pay any dividends on our stock.

Historically, we have financed our working capital requirements principally through cash flow from operations. During the past five years, however, we have increased our reliance on both bank and vendor financing due to periodic losses which coincided with increased inventory and capital spending requirements beginning in fiscal 2004 related to the establishment of our eighth grocery store location. While we believe that our cash flows and existing financing arrangements will continue to supply our working capital needs, if our operating losses should increase relative to depreciation and other non-cash charges, we could be required to seek additional financing through bank loans, or other sources, in order to meet our working capital needs. If we could not obtain such additional financing, or could not do so on commercially reasonable terms, we could be required to reduce our current level of operations. We also could be forced to delay or cancel future planned equipment upgrades and other capital spending if we are not able to obtain appropriate financing for such projects on commercially reasonable terms. Further, increased interest expense resulting from higher debt levels and rising interest rates, as well as increased bank service charges related to both temporary overdrafts in our accounts and fees for processing larger numbers of credit and debit card transactions required to maintain sales, have contributed significantly to our losses in recent periods and may continue to adversely impact our future performance.

# We are subject to the requirements of Section 404 of the Sarbanes-Oxley Act. If we are unable to timely comply with Section 404 or if the costs related to compliance are significant, our profitability, stock price and results of operations and financial condition could be materially adversely affected.

We are required to comply with the provisions of Section 404 of the Sarbanes-Oxley Act of 2002, which require us to maintain an ongoing evaluation and documentation of the internal controls over financial reporting related to our business. We were required to document and test our internal controls and certify that we are responsible for maintaining an adequate system of internal control procedures for the year ended May 31, 2008. Beginning with our 2010 fiscal year and in subsequent years, our independent registered public accounting firm will be required to opine on those internal controls. In the process, we may identify areas requiring improvement, and we may have to design enhanced processes and controls to address issues identified through such reviews.

We evaluated our existing controls for the year ended May 31, 2008. Our Chief Executive Officer and Chief Financial Officer identified material weaknesses in our internal control over financial reporting and determined that ACI did not maintain effective internal control over financial reporting as of May 31, 2008. The identified material weaknesses did not result in material audit adjustments to our fiscal 2008 financial statements; however, uncured material weaknesses could negatively impact our financial statements for subsequent years.

We cannot be certain that we will be able to successfully remediate all of the material weaknesses identified by our management as of May 31, 2008 and described in Item 9A(T) of this report, or that we or our auditors will not subsequently identify additional deficiencies in our internal controls which constitute material weaknesses. If we fail to comply with the requirements of Section 404 or if we are unable to remediate such material weakness, the accuracy and timeliness of the filing of our annual report could be materially adversely affected. Such events also could cause investors to lose confidence in our reported financial information, which could have a negative affect on the trading price of our Common Stock. In addition, a material weakness in the effectiveness of our internal controls over financial reporting could result in an increased chance of fraud and the loss of customers, reduce our ability to obtain financing and require additional expenditures to comply with these requirements, each of which could have a material adverse effect on our business, results of operations and financial condition.

While neither we nor our auditors have identified any material misstatements in our fiscal 2008 financial statements, any failure to successfully remediate material weaknesses in our internal controls could result in a material misstatement that would require a restatement of our financial statements, which could harm our business and operating results. The restatement of previously issued financial statements could also expose us to legal risk. The defense of any such actions could cause the diversion of management's attention and resources, and we could be required to pay damages to settle such actions if any such actions are not resolved in our favor. Even if resolved in our favor, such actions could cause us to incur significant legal and other expenses. Moreover, we may be the subject of negative publicity focusing on the financial statement inaccuracies and resulting restatement and negative reactions from our shareholders, creditors or others with which we do business. The occurrence of any of the foregoing could harm our business and reputation and cause the price of our common stock to decline.

Further, we believe that the out-of-pocket costs, the diversion of management's attention from running the day-to-day operations and operational changes caused by the need to comply with the requirements of Section 404 of the Sarbanes-Oxley Act have been, and will continue to be, significant. If the time and costs associated with such compliance exceed our current expectations, our results of operations could be adversely affected.

### There are inherent limitations in all control systems, and misstatements due to error or fraud may occur and not be detected, which may adversely impact our business and operating results.

Effective internal control over financial reporting is necessary for us to provide reasonable assurance with respect to our financial reports and to effectively prevent fraud. If we cannot provide reasonable assurance with respect to our financial reports and effectively prevent fraud, our business and operating results could be harmed. Internal control over financial reporting may not prevent or detect misstatements because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud. Therefore, even effective internal controls can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. In addition, projections of any evaluation of effectiveness of internal control over financial reporting to future periods are subject to the risk that the control may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. As noted above, if we fail to maintain the adequacy of our internal controls, including any failure to implement required new or improved controls, or if we experience difficulties in their implementation, our business and operating results could be harmed and we could fail to meet our reporting obligations.

### Our common stock is not actively traded and is not traded on an established exchange, and a majority of our stock is held by insiders, which may be expected to result in limited liquidity and stock price volatility for investors.

Our common stock is quoted on the Pink Sheets under the symbol "ANCS". The Pink Sheets is not an established exchange, and we do not have enough shareholders or outstanding shares to support an active trading market. Accordingly, the market for our common stock is not liquid and the historical prices at which our stock has traded may not provide a reliable indication of future market prices. For those reasons, the trading price of our common stock could fluctuate significantly. Volatility in our stock price could also result from the following factors, among others:

- the fact that we are presently unable to pay dividends to our stockholders due to the losses experienced in most of our recent fiscal years;
- the fact that a majority of our outstanding common stock (approximately 63.5%) is controlled by the Company's officers and directors, principally by Michael A. Richardson, our Chief Executive Officer, and his wife, Diana K. Richardson;
- quarterly variations in the Company's operating results;
- changes in governmental regulations;
- the operating and stock price performance of other companies in our industry; and
- general stock market and economic conditions.

### Unfavorable changes in governmental regulation may impose additional costs and administrative burdens on the Company that could have an adverse effect on our results of operations and financial condition.

Our stores are subject to various federal, state and local laws, and regulations affecting our business. We must comply with numerous provisions regulating, among other things, health and sanitation standards, food labeling, land use and zoning, community right-to-know laws, equal employment opportunity, workplace safety, minimum wages and other employment practices, licensing for the sale of food, age requirements for the sale of tobacco products, and fire safety regulations. We cannot predict the nature of future laws, regulations, interpretations or their application, or determine what effect additional government regulations or administrative orders, when and if promulgated, or disparate federal, state or local schemes would have on our future business. They could, however, require the reformulation of certain products to meet new standards, the recall or discontinuance of certain products not able to be reformulated, additional record keeping, expanded documentation of the properties of certain products, expanded or different labeling and/or substantiation. Any or all of such requirements, to the extent they either raise the wholesale prices for our inventory or impose direct costs on the Company, could have an adverse effect on our results of operations and financial condition.

Further, the Sarbanes-Oxley Act of 2002 includes provisions addressing audits, financial reporting and disclosure, conflicts of interest and corporate governance at public companies. We have already incurred increased professional fees during fiscal years 2005 through 2008 related to compliance with these provisions. As discussed above, our efforts to achieve initial compliance with the provisions of Section 404 of this Act, which deals with management's report on internal controls and an auditor's examination of internal controls, already has imposed, and may continue to impose, significant additional costs on the Company over the next fiscal year. We expect these costs to include additional significant increases in accounting and consulting fees, as well as additional internal personnel costs and the indirect costs imposed by the diversion of scarce management resources to deal with regulatory compliance matters as opposed to operational issues. These increased costs are likely to adversely affect our financial condition and results of operations because, as discussed above, the intensely competitive nature of our business makes it difficult for the Company to recover cost increases through adjustments to our retail prices.

# The majority of our operating, general and administrative expenses is composed of personnel costs, so that increases in prevailing wages, benefits and other associated costs, such as recent legislation mandating increases in the federal minimum wage, could have a material adverse effect on our results of operations and financial condition.

The majority of our operating, general and administrative expenses is composed of employee payroll and related insurance and benefits expense. Accordingly, our financial performance may be greatly influenced by increases in wage and benefit costs. We compete with other businesses in our markets in attracting and retaining employees. Tight labor markets, increased overtime, government mandated increases in the minimum wage and a higher proportion of full-time employees could all result in an increase in our labor costs. We have a substantial number of employees who are paid wage rates at or slightly above the minimum wage. As federal and state minimum wage rates increase, we may be required to increase not only the wages of our minimum wage employees but also the wages paid to employees whose wage rates are above minimum wage. A shortage of qualified employees also could require us to increase our wage and benefit offerings in order to compete effectively in the hiring and retention of qualified employees or to retain more expensive temporary employees. Additionally, various proposals that would require employers to provide health insurance for all of their employees are being considered from time-to-time in Congress and various states. The imposition of any requirement that we provide health insurance to all employees on terms materially different from our existing programs could also significantly increase our costs. Due to competitive conditions in our business, any such increases in labor and benefits costs would be difficult for us to recover through contemporaneous price increases, and there can be no assurance that we would be able to absorb such cost increases through efforts to increase efficiencies in other areas of our operations. Accordingly, increased labor and benefits costs could have a material adverse effect on our financial condition and results of operations.



### If competitive conditions prevent us from being able to recover increases in our costs through adjustments to our retail prices, our results of operations and financial condition will be adversely affected.

During the current fiscal year, we have experienced increases in transportation cost and in the cost of products we sell in our stores. The increases in our costs are attributed to increases in fuel, plastic, grain and other commodity costs. As inflation has increased expenses, we have recovered, to the extent permitted by competition, the increase in expenses by increasing prices over time. However, the economic and competitive environment in our trade area continues to challenge us to become more cost efficient as our ability to recover increases in expenses through price increases is often limited, or at least delayed, by the effects of competition. Our future results of operations will depend upon our ability to adapt to the current economic environment as well as current and future competitive conditions.

## We are vulnerable to adverse changes in economic conditions in the concentrated geographic region in which we operate, as well as changes affecting the national economy, and negative economic developments either locally or nationally could have a material adverse impact on our business.

Our operations are concentrated within a compact geographical area that comprises Northwest Georgia, Northeast Alabama, and Southeast Tennessee. We are therefore vulnerable to regional economic downturns as well as to natural and other catastrophic events that may impact our local region, in addition to being vulnerable to any such events that may affect the national economy as a whole. Economic conditions such as inflation, interest rates, energy costs and unemployment rates may adversely affect both our sales and our cost structure, which could lead to losses, and may also adversely affect our future growth and expansion. Further, since our operations are concentrated in a single, relatively compact geographical area, opportunities for future store expansion may be limited, which may adversely affect our business and results of operations.

### The loss of any of our key employees could have a material adverse effect on our business.

We are heavily dependent upon the services of Michael A. Richardson, our President and Chief Executive Officer, and Paul R. Cook, our Executive Vice President and Chief Financial Officer, as well as certain other key personnel. If Mr. Richardson, Mr. Cook or any of our other key personnel were to unexpectedly leave our Company, our business, financial condition and results of operations could be materially and adversely affected. In addition, we must continue to attract, retain and motivate a significant number of qualified management and operating personnel, including replacement of senior management upon retirement. Individuals of this caliber are historically in short supply and this shortage may limit our ability to hire and retain qualified personnel, and thus, may hinder our ability to operative effectively.

### Changes in the terms on which suppliers require the Company to pay for store merchandise could have an adverse effect on the Company's business, financial condition and results of operations.

Similar to many retailers, the Company has payment terms with most of its suppliers that extend payment for up to 30 days beyond the date the product is purchased. Those payment terms are subject to change at any time. If the Company's suppliers change their payment terms for whatever reason and require faster payment by the Company, it could have a material adverse effect on the Company's business, financial condition and results of operations.

#### A change in supplier rebates could adversely affect our results.

We receive allowances, credits and income from suppliers primarily for volume incentives, new product introductions, in-store promotions and co-operative advertising. Certain of these funds are based on volume of net sales or purchases, growth rate of net sales or purchases and marketing programs. If we do not grow our net sales over prior periods or if we are not in compliance with the terms of these programs, there could be a material negative effect on the amount of incentives offered or paid to us by our suppliers.

Additionally, suppliers routinely change the requirements for, and the amount of, funds available. No assurance can be given that we will continue to receive such incentives or that we will be able to collect outstanding amounts relating to these incentives in a timely manner, or at all. A reduction in, the discontinuance of, or a significant delay in receiving such incentives, as well as the inability to collect such incentives, could have a material adverse effect on our business, results of operations and financial condition.

### We depend on one principal supplier for a substantial portion of our merchandise inventory. A disruption in supply or a change in our relationship could have a material adverse effect on our business.

We purchase approximately 82% of our merchandise including grocery, meat and produce items, from a single wholesale grocer, Mitchell Grocery Corporation. Mitchell has been a supplier of ours since 2000. We do not have a written contract with Mitchell but a change of merchandise suppliers, a disruption in supply or a significant change in our relationship with Mitchell could have a material adverse effect on our business and results of operations and ability to service our outstanding indebtedness.

### As a result of selling food products, we may be exposed to product liability claims and adverse publicity that could have a material adverse effect on our profitability and business operations.

The packaging, marketing, distribution and sale of food products purchased from others entail an inherent risk of product liability, product recall and adverse publicity resulting from such events. Any such products may contain contaminants that we may inadvertently redistribute. These contaminants may, in certain cases, result in illness, injury or death if processing at the foodservice or consumer level does not eliminate the contaminants. Even an inadvertent shipment of adulterated products may violate the law and may lead to an increased risk of exposure to product liability claims. There can be no assurance that such claims will not be asserted against us or that we will not be obligated to perform such a recall in the future. If a product liability claim is successful, our insurance may not be adequate to cover all liabilities that we may incur, and we may not be able to continue to maintain such insurance, or obtain comparable insurance at a reasonable cost, if at all. If we do not have adequate insurance or contractual indemnification available from the producer of the product or others in the supply chain, product liability claims relating to defective products could have a material adverse effect on our business, financial condition and results of operations. In addition, adverse publicity about these types of claims and concerns, whether or not valid, may discourage consumers from buying our products or cause production and delivery disruptions, which also could have a material adverse effect on our business, financial condition and results of operations.



## If we were held liable for any future environmental damages or cleanup costs, our business and financial condition could be adversely impacted.

Our operations subject us to various laws and regulations relating to the protection of the environment, including those governing the management and disposal of hazardous materials and the cleanup of contaminated sites. Under some environmental laws, such as the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, also known as CERCLA or the Superfund law, and similar state statues, responsibility for the entire cost of cleanup of a contaminated site can be imposed upon any current or former site owners or operators, or upon any party who sent waste to the site, regardless of the lawfulness of the original activities that lead to the contamination. We believe we are currently in substantial compliance with all applicable environmental requirements. However, future developments such as more aggressive enforcement policies, new laws or discoveries of unknown conditions may require expenditures that could have a material adverse effect on our business and financial condition.

### Adverse outcomes in any future legal proceedings could have a material adverse effect on our financial condition and results of operations.

From time to time, we may be made a party to legal proceedings, including matters involving personnel and employment issues, personal injury, intellectual property and other proceedings arising in the ordinary course of business. We are not presently a party to any material legal proceedings, and we estimate our exposure to any such claims and litigation arising in the normal course of business and currently believe we have made adequate provisions for such exposure. Unexpected future outcomes in any such matters, however, could result in a material adverse effect on our financial condition and results of operations.

### Any disruptions to the operation of, or breaches in the security of data maintained in, the information technology systems on which our business increasingly depends could adversely affect the Company.

Our business is increasingly dependent on information technology systems that are complex and vital to continuing operations. If we were to experience difficulties maintaining existing systems or implementing new systems, we could incur significant losses due to disruptions in our operations. Additionally, these systems contain valuable proprietary data that, if breached, would have an adverse effect on the Company.

#### ITEM 1B. UNRESOLVED STAFF COMMENTS.

None.

#### ITEM 2. PROPERTIES

The executive offices of the Company are located in a 4,000 square-foot office building on Hannah Way, just off Battlefield Parkway in Rossville, Georgia, which the Company holds under a lease for a term of three years, expiring in September 2009 with one two-year renewal option.

The Company's supermarkets are located in Ringgold, LaFayette, Chatsworth, Chickamauga and Tunnel Hill, Georgia; Stevenson, Alabama; and Dayton and Jasper, Tennessee. All of the eight locations are leased from unaffiliated landlords. Summary information concerning these leases is presented below:

Location	Square Footage	Current Lease Term	Renewal Options
Ringgold, GA	14,400	12/01/07 - 11/30/08	4-1 yr. terms
LaFayette, GA	20,500	02/01/07 - 01/31/12	1-5 yr. terms
Chatsworth, GA	24,360	05/01/08 - 04/30/13	
Chickamauga, GA	13,840	01/01/05 - 12/31/09	1-5 yr. term
Tunnel Hill, GA	18,900	09/01/07 - 08/31/12	2-5 yr. terms
Stevenson, AL	23,860	06/01/04 - 05/31/09	1-5 yr. term
Dayton, TN	23,004	08/01/07 - 07/31/12	
Jasper, TN	25,000	05/01/06 - 04/30/14	2-5 yr. terms
	163,864		

The supermarkets in Ringgold, LaFayette, Chatsworth and Tunnel Hill, Georgia; Stevenson, Alabama; and Dayton, Tennessee, are located in strip shopping centers. The stores in Chickamauga, Georgia and Jasper, Tennessee are free-standing.

### ITEM 3. LEGAL PROCEEDINGS

There are no material pending legal proceedings to which the Company is a party, or to which any of its property is subject, nor have any material legal proceedings been terminated during the fourth quarter of the Company's fiscal year.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

### **EXECUTIVE OFFICERS OF THE COMPANY**

The Company's Board of Directors appoints the Company's Executive Officers for a term of one year. The names, ages, offices held with the Company, business experience during the past five years, and certain directorships held by each of the Company's Executive Officers are set forth in the following table:

Name and Year First Elected as Executive Officer	Office(s) Presently Held, Business Experience and Certain Directorships	Age
Michael A. Richardson 1977	Chairman of the Board of Directors, President, Chief Executive Officer, member of the Executive Committee of the Board of Directors.	62
Paul R. Cook 1987	Executive Vice-President, Treasurer, Chief Financial Officer, Director, member of the Executive Committee of the Board of Directors. Director of Capital Bank, Fort Oglethorpe, Georgia since May 1993.	58
James E. Floyd 1991	Vice-President, member of the Executive Committee (ex-officio).	64
Reba S. Southern 1991	Secretary, member of the Executive Committee (ex-officio).	55

### <u>PART II</u>

### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

(a) The approximate number of record holders of the Company's common stock at May 31, 2008, was 757. The Company does not have any equity compensation plans. The remaining information required by paragraph (a) of this Item 5 is incorporated herein by reference to page 4 of the Company's Annual Report to security holders for the fiscal year ended May 31, 2008.

- (b) Not applicable.
- (c) <u>Issuer Repurchases</u>:

There were no repurchases of common stock made by the Company during the fourth quarter of the fiscal year covered by this report.

### ITEM 6. SELECTED FINANCIAL DATA

The information required by this Item is incorporated herein by reference to page 3 of the Company's Annual Report to security holders for the fiscal year ended May 31, 2008.

### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information required by this Item is incorporated herein by reference to pages 5 through 21 of the Company's Annual Report to security holders for the fiscal year ended May 31, 2008.

### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not required.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information required by this Item is incorporated herein by reference to pages 22 through 38 of the Company's Annual Report to security holders for the fiscal year ended May 31, 2008.

### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### ITEM 9A(T). CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 Rules 13a-15(e) or 15d-15(e)) designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in its reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company's management, with the participation of its Chief Executive Officer and its Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 Rules 13a-15(e) or 15d-15(e)) as of May 31, 2008. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that, as of that date, the Company's disclosure controls and procedures, were not effective at a reasonable assurance level, due to the identification of material weaknesses in internal control over financial reporting, as discussed further below under Management's Report on Internal Control over Financial Reporting.

Based upon management's conclusion that there were material weaknesses in the Company's internal control over financial reporting, the Company has taken measures it deemed necessary to conclude its financial statements as of and for the year-ended May 31, 2008 do not contain a material misstatement.

### Management's Report on Internal Control over Financial Reporting

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Section 13a-15(f) of the Securities Exchange Act of 1934, as amended). Internal control over financial reporting is a process designed by, or under the supervision of, the Company's CEO and CFO to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in conformity with U.S. generally accepted accounting principles and include those policies and procedures that (i) pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and disposition of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; assets that could have a material effect on the financial statements.

As of May 31, 2008, management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the framework established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on the criteria established by COSO, management concluded that the Company's internal control over financial reporting was not effective as of May 31, 2008, as a result of the identification of the material weaknesses described below.



A material weakness is a deficiency or combination of deficiencies in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis.

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with associated policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

In connection with the preparation of our financial statements for the year ended May 31, 2008, certain significant deficiencies in the internal control became evident to management that, individually and in the aggregate, represent material weaknesses, including, insufficient segregation of duties in our finance and accounting functions due to limited personnel. During the year ended May 31, 2008, the Chief Financial Officer internally maintained all aspects of our financial reporting process, including, but not limited to, access to the underlying accounting records and systems, the ability to post and record journal entries and responsibility for the preparation of the financial statements. Oftentimes spreadsheets are created, modified and maintained by the Chief Financial Officer without any independent review or verification of the calculations, formulas or assumptions used to aggregate the amounts used to compile the financial statements and related disclosures. Additionally, meaningful review of the Company's bank statements used by the Chief Financial Officer to perform reconciliations are not being performed and these control deficiencies could result in material misstatement to our interim or annual financial statements that would not be prevented or detected in a timely manner. Management believes that each of these material weaknesses may have a pervasive impact on our internal control over financial reporting.

This annual report does not include an attestation report of the Company's independent registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by the Company's independent registered public accounting firm pursuant to temporary rules of the Securities Exchange Commission that permit the Company to provide only management's report in this annual report.

#### Management's Remediation Plan

Management determined that a material weakness existed due to a lack of any independent review of the spreadsheets used to aggregate, summate and calculate the amounts used in the preparation of the financial statements and related disclosures and a lack of segregation of duties due to the concentration of many responsibilities with the Chief Financial Officer without any independent review or verification. Management has hired additional staff that will have the responsibility of independently reviewing the spreadsheets maintained by the Chief Financial Officer to verify the amounts, calculations, and formulas used to compile the amounts used in the preparation of the financial statements and related disclosures. Additionally, the Chief Executive Officer will be performing a detailed review of the bank statements, including examination of individual items, used by the Chief Financial Officer in the preparation of reconciliations.

### **Changes in Internal Control over Financial Reporting**

Except as noted above, there were no changes in our internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, during our most recently completed fiscal year that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### ITEM 9B. OTHER INFORMATION

None.

### PART III

### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

#### Executive Officers

Information concerning the Company's Executive Officers is set forth in Part I of this report on Form 10-K under the caption "Executive Officers of the Company."

#### Audit Committee Financial Expert

All three of the Company's independent directors currently serve on the Audit Committee, and each is an experienced business professional. Thomas L. Richardson is the retired chief executive officer of Learning Labs, Inc., a position he held for 27 years. He has had over 32 years of experience in reviewing the Company's financial reporting process through service as an independent director. Danny R. Skates has 13 years of senior management experience as Vice President and General Manager of Jackson Chevrolet Pontiac Buick GMC, Inc., and Andrew V. Douglas has had extensive experience with the business of independent grocery retailers such as the Company through his service as a retail counselor for Fleming Companies, Inc., our former principal supplier. Accordingly, in light of their backgrounds and their understanding of the Company's financial reporting process and its relationship with its independent accountants. Nevertheless, the Company's Board of Directors has not determined that any member of the Company's Audit Committee qualifies as an "audit committee financial expert" under the SEC's detailed, technical definition of that term.

#### Code of Ethics

The Company has adopted a Code of Business Conduct and Ethics (the "Code of Ethics") which applies to its principal executive officer, principal financial officer and principal accounting officer or controller, and any persons performing similar functions. A copy of the Code of Ethics is filed as Exhibit 14 to this Report.

The remaining information required by this Item is incorporated herein by reference to the Company's definitive proxy statement filed with the Securities and Exchange Commission pursuant to Regulation 14A for the Company's 2008 Annual Meeting of Shareholders, under the headings "INFORMATION ABOUT NOMINEES FOR DIRECTOR" and "SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE."

### ITEM 11. EXECUTIVE COMPENSATION

The information required by this Item is incorporated herein by reference to the Company's definitive proxy statement filed with the Securities and Exchange Commission pursuant to Regulation 14A for the Company's 2008 Annual Meeting of Shareholders, under the headings "DIRECTOR COMPENSATION" and "EXECUTIVE COMPENSATION."

### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Securities Authorized for Issuance Under Equity Compensation Plans

The Company has not adopted any equity compensation plans.

The remaining information required by this Item is incorporated herein by reference to the Company's definitive proxy statement filed with the Securities and Exchange Commission pursuant to Regulation 14A for the Company's 2008 Annual Meeting of Shareholders, under the headings "PRINCIPAL SHAREHOLDERS" and "INFORMATION ABOUT NOMINEES FOR DIRECTOR."

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by this Item is incorporated herein by reference to the Company's definitive proxy statement filed with the Securities and Exchange Commission pursuant to Regulation 14A for the Company's 2008 Annual Meeting of Shareholders, under the headings "CERTAIN TRANSACTIONS" and "DIRECTOR NOMINATION PROCESS AND INDEPENDENCE DETERMINATIONS."

### ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information required by this Item is incorporated herein by reference to the Company's definitive proxy statement filed with the Securities and Exchange Commission pursuant to Regulation 14A for the Company's 2008 Annual Meeting of Shareholders, under the heading "AUDIT FEES."

#### PART IV

### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

- 1. The following Financial Statements included in the Company's 2008 Annual Report to the security holders for the fiscal year ended May 31, 2008, are incorporated by reference in Item 8 hereof:
  - Report of Independent Registered Public Accounting Firm
  - Balance Sheets May 31, 2008 and June 2, 2007
  - Statements of Income and Changes in Stockholders' Equity Fiscal Years Ended May 31, 2008 and June 2, 2007
  - Statements of Cash Flows Fiscal Years Ended May 31, 2008 and June 2, 2007
  - Notes to Financial Statements

None of the schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange
 Commission are required under the related instructions, or else are inapplicable to the Company, and therefore no such schedules have been filed.

3. The Exhibit Index attached to this report is incorporated by reference into this Item 15(a)(3).

#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### AMERICAN CONSUMERS, INC.

By: /s/ Michael A. Richardson

Michael A. Richardson Chairman of the Board, President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	<u>Title</u>	<u>Date</u>
/s/ Michael A. Richardson Michael A. Richardson	Chairman of the Board, President and Chief Executive Officer	August 27, 2008
/s/ Paul R. Cook Paul R. Cook	Executive Vice- President, Chief Financial Officer, Treasurer (Chief Accounting Officer) and Director	August 27, 2008
/s/ Virgil E. Bishop Virgil E. Bishop	Director	August 27, 2008
/s/ Danny R. Skates Danny R. Skates	Director	August 27, 2008
/s/ Thomas L. Richardson Thomas L. Richardson	Director	August 27, 2008
Andrew V. Douglas	Director	

Date: August 27, 2008

### EXHIBIT INDEX

Exhibit 3	Articles of Incorporation and By-Laws. Incorporated by reference to Exhibit 3 to Form 10-K for the year ended May 29, 1993.
Exhibit 10.1	Lease for the Company's Ringgold, Georgia location, as amended through the Fifth Amendment thereto dated February 18, 2008. Incorporated by reference to Exhibit 10.1 to Form 10-Q for quarterly period ended March 1, 2008.
Exhibit 10.2	Lease Agreement for the Company's LaFayette, Georgia location. Incorporated by reference to Exhibit 10(f) to Form 10-K for the year ended May 29, 1993.
Exhibit 10.3	Lease Agreement for the Company's Chatsworth, Georgia location. Incorporated by reference to Exhibit 10(g) to Form 10-K for the year ended May 29, 1993.
Exhibit 10.4	First Lease Amendment Agreement for the Company's Chatsworth, Georgia location, dated March 19, 2003. Incorporated by reference to Exhibit 10.15 to Form 10-K for the year ended May 31, 2003.
Exhibit 10.5	Second Lease Amendment Agreement for the Company's Chatsworth, Georgia location, dated November 30, 2007. Incorporated by reference to Exhibit 10.28 to Current Report on Form 8-K dated November 30, 2007.
Exhibit 10.6	Lease Agreement for the Company's Chickamauga, Georgia location. Incorporated by reference to Exhibit 10(h) to Form 10-K for the year ended May 29, 1993.
Exhibit 10.7	Letter Agreement, dated August 3, 1994, concerning three 5-year extension options for the Company's Chickamauga, Georgia location. Incorporated by reference to Exhibit 10 to Form 10-Q for quarterly period ended August 27, 1994.
Exhibit 10.8	Renewal Lease Agreement for the Company's Stevenson, Alabama location. Incorporated by reference to Exhibit 10(h) to Form 10-K for the year ended May 28, 1994.
Exhibit 10.9	Lease Agreement for the Company's Dayton, Tennessee location. Incorporated by reference to Exhibit 10(j) to Form 10-K for the year ended May 29, 1993.

Exhibit 10.10	Lease Agreement for the Company's Executive Offices. Incorporated by reference to Exhibit 10.3 to Form 10-Q for the quarterly period ended September 1, 2001.
Exhibit 10.11	Lease Agreement for the Company's Jasper, Tennessee location. Incorporated by reference to Exhibit 10.19 to Form 10-K for the year ended June 2, 2001.
Exhibit 10.12	Lease Agreement for the Company's Tunnel Hill, Georgia location, dated December 20, 2003 between the Company and Tunnel Properties, LLC. Incorporated by reference to Exhibit 10.2 to Form 10-Q for the quarterly period ended February 28, 2004.
Exhibit 10.13	Demand Note with Variable Interest Rate between the Company and Michael A. and Diana K. Richardson. Incorporated by reference to Exhibit 10.21 to Form 10-K for the year ended May 29, 2004.
Exhibit 10.14	Demand Note with Variable Interest Rate between the Company and Matthew A. Richardson. Incorporated by reference to Exhibit 10.22 to Form 10-K for the year ended May 29, 2004.
Exhibit 10.15	Commitment Letter between the Company and Gateway Bank and Trust Company, dated as of March 16, 2007. Incorporated by reference to Exhibit 10.17 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.16	Business Loan Agreement and Promissory Note between the Company and Gateway Bank and Trust Company, dated as of May 3, 2007, for \$180,000 Term Loan. Incorporated by reference to Exhibit 10.18 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.17	Commercial Security Agreement between the Company and Gateway Bank and Trust Company for \$180,000 Term Loan, dated as of May 3, 2007. Incorporated by reference to Exhibit 10.19 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.18	Assignment of Deposit Account between the Company and Gateway Bank and Trust Company for \$180,000 Term Loan, dated as of May 3, 2007. Incorporated by reference to Exhibit 10.20 to Form 10-K for the year ended June 2, 2007.

Exhibit 10.19	Business Loan Agreement and Promissory Note between the Company and Gateway Bank and Trust Company, dated as of May 3, 2007, for \$800,000 Revolving Line of Credit. Incorporated by reference to Exhibit 10.21 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.20	Commercial Security Agreement between the Company and Gateway Bank and Trust Company for \$800,000 Revolving Line of Credit, dated as of May 3, 2007. Incorporated by reference to Exhibit 10.22 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.21	Assignment of Deposit Account between the Company and Gateway Bank and Trust Company for \$800,000 Revolving Line of Credit, dated as of May 3, 2007. Incorporated by reference to Exhibit 10.23 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.22	Letter Agreement, dated as of May 3, 2007, between the Company and Gateway Bank and Trust Company. Incorporated by reference to Exhibit 10.24 to Form 10-K for the year ended June 2, 2007.
Exhibit 10.23*	Narrative Summary of the Company's Named Executive Officer Base Salaries for Fiscal 2009. Filed herewith.
Exhibit 10.24*	Narrative Summary of the Company's Cash Bonus Plan for Fiscal 2009. Filed herewith.
<u>Exhibit 10.25*</u>	Narrative Summary of Director Compensation Arrangements for the Company (no material changes from fiscal 2007 and 2008 descriptions). Filed herewith.
Exhibit 10.26	Cash Register Purchase Agreement for the Company's LaFayette, Georgia location, dated February 5, 2008. Incorporated by reference to Exhibit 10.29 to Current Report on Form 8-K dated February 5, 2008.
Exhibit 10.27	Business Loan Agreement and Promissory Note between the Company and Gateway Bank and Trust Company, dated as of April 25, 2008, for \$800,000 Revolving Line of Credit. Incorporated by reference to Exhibit 10.30 to Current Report on Form 8-K dated May 5, 2008.

Exhibit 10.28	Commercial Security Agreement between the Company and Gateway Bank and Trust Company for \$800,000 Revolving Line of Credit, dated as of April 25, 2008. Incorporated by reference to Exhibit 10.31 to Current Report on Form 8-K dated May 5, 2008.
Exhibit 10.29	Assignment of Deposit Account between the Company and Gateway Bank and Trust Company for \$800,000 Revolving Line of Credit, dated as of April 25, 2008. Incorporated by reference to Exhibit 10.32 to Current Report on Form 8-K dated May 5, 2008.
Exhibit 10.30	Letter Agreement, dated as of May 8, 2008, between the Company and Gateway Bank and Trust Company. Incorporated by reference to Exhibit 10.33 to Current Report on Form 8-K dated May 5, 2008.
Exhibit 10.31	Cash Register Purchase Agreement for the Company's Tunnel Hill, Georgia location, dated May 22, 2008. Incorporated by reference to Exhibit 10.34 to Current Report on Form 8-K dated May 22, 2008.
Exhibit 10.32	Cash Register Purchase Agreement for the Company's Chickamauga, Georgia location, dated July 18, 2008. Incorporated by reference to Exhibit 10.35 to Current Report on Form 8-K dated July 18, 2008.
Exhibit 10.33	Cash Register Purchase Agreement for the Company's Stevenson, Alabama location, dated July 18, 2008. Incorporated by reference to Exhibit 10.36 to Current Report on Form 8-K dated July 18, 2008.
Exhibit 10.34	Terms Sheet Letter between the Company and Gateway Bank & Trust Company, dated as of February 7, 2008, regarding commitment under which first borrowing was initiated July 25, 2008. Incorporated by reference to Exhibit 10.37 to Current Report on Form 8-K dated July 25, 2008.
Exhibit 10.35	Two Promissory Notes for \$56,000 each between the Company and Gateway Bank & Trust Company, dated as of July 25, 2008. Incorporated by reference to Exhibit 10.38 to Current Report on Form 8-K dated July 25, 2008.

Exhibit 10.36	Commercial Security Agreements between the Company and Gateway Bank & Trust Company related to Two \$56,000 Promissory Notes dated as of July 25, 2008. Incorporated by reference to Exhibit 10.39 to Current Report on Form 8-K dated July 25, 2008.
Exhibit 10.37	Assignments of Deposit Account between the Company and Gateway Bank & Trust Company related to Two \$56,000 Promissory Notes dated as of July 25, 2008. Incorporated by reference to Exhibit 10.40 to Current Report on Form 8-K dated July 25, 2008.
Exhibit 13	Information Incorporated by Reference from Annual Report to Shareholders for the Fiscal Year ended May 31, 2008. Filed herewith.
Exhibit 14	Code of Business Conduct and Ethics. Incorporated by reference to Exhibit 14 to Form 10-K for the year ended May 29, 2004.
Exhibit 23	Consent of Hazlett, Lewis & Bieter, PLLC. Filed herewith.
<u>Exhibit 31.1</u>	C.E.O. Certification pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a). Filed herewith.
<u>Exhibit 31.2</u>	C.F.O. Certification pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a). Filed herewith.
<u>Exhibit 32.1</u>	C.E.O. Certification pursuant to Exchange Act Rules 13a-14(b) and 15d-14(b). Filed herewith.
Exhibit 32.2	C.F.O. Certification pursuant to Exchange Act Rules 13a-14(b) and 15d-14(b). Filed herewith.

\* Indicates a management contract or compensatory plan or arrangement

### Narrative Summary of American Consumers, Inc. Executive Officer Base Salaries for Fiscal 2009

The following table sets forth the base salaries established for the fiscal year ending in May 2009 for those executive officers of American Consumers, Inc. (the "Company") who qualify as "named executive officers" pursuant to Item 402(m)(2) of Securities and Exchange Commission Regulation S-K. The Board of Directors of the Company, acting upon the recommendation of the Board's Compensation Committee, has elected to leave these base salaries unchanged from the base salaries for these officers for the Company's 2008 fiscal year.

Name:	Title:	Annual Base Salary:
Michael A. Richardson	Chairman of the Board, President and Chief Executive Officer	\$88,400

### Narrative Summary of American Consumers, Inc. Executive Officer Cash Bonus Plan for Fiscal 2009

The following is a description of the Cash Bonus Plan applicable to the fiscal year ending in May 2009 for those executive officers of American Consumers, Inc. (the "Company") who qualify as "named executive officers" pursuant to Item 402(m)(2) of Securities and Exchange Commission Regulation S-K. The Board of Directors of the Company, acting upon the recommendation of the Board's Compensation Committee, has elected to leave these potential bonus percentages unchanged from the potential bonus percentages established for these officers for the Company's 2008 fiscal year.

During fiscal 2009, the following named executive officer of the Company will be eligible to receive a discretionary cash bonus equal to the fixed percentage of the Company's net income before taxes for such year set forth below for each such officer:

		Potential Bonus as a
Name:	Title:	Percentage of Pre-Tax Income:
Michael A. Richardson	Chairman of the Board, President and Chief	6%
	Executive Officer	

The amount of any bonus ultimately paid will be determined in the discretion of the Compensation Committee. In the usual case, if the Company is profitable bonuses will be paid at the targeted levels. As reported in the Company's proxy statement for its 2008 Annual Meeting of Shareholders, such officer was paid a bonus in the amount of \$9,882 with respect to the Company's performance in fiscal 2008.

### <u>Narrative Summary of American Consumers, Inc.</u> <u>Director Compensation Arrangements</u>

The following is a description of the current director compensation arrangements for American Consumers, Inc. (the "Company"). The Board of Directors of the Company, acting upon the recommendation of the Board's Compensation Committee, has elected to leave these arrangements unchanged for the Company's fiscal year ending in May 2009 as compared to the Company's fiscal 2008 and prior years.

During fiscal 2009, all Company directors (including both employee and non-employee directors) will receive cash payments of \$300.00 per month for service as directors, plus reimbursement for reasonable expenses incurred in attending meetings of the Board of Directors and any Board committee on which a director serves. Directors who are members of the Audit Committee and the Compensation Committee of the Board of Directors do not receive any additional compensation for such committee service.

### AMERICAN CONSUMERS, INC.

### FIVE-YEAR SUMMARY OF OPERATIONS

#### (In thousands, except per share amounts)

	FISCAL YEAR ENDED				
	MAY 31,	JUNE 2,	JUNE 3,	MAY 28,	MAY 29,
	2008	2007	2006	2005	2004
	(52 Weeks)	(52 Weeks)	(53 Weeks)	(52 Weeks)	(52 Weeks)
NET SALES	\$34,492	\$33,783	\$33,280	\$32,101	\$30,011
COST AND EXPENSES:					
Cost of goods sold	26,265	25,766	25,234	24,431	22,819
Operating, general and administrative expenses	8,172	8,001	8,262	8,031	7,473
Interest expense	60	61	60	59	45
Other income, net	(138 )	(143 )	(109)	(89 )	(90)
Total	34,359	33,685	33,447	32,432	30,247
Income (loss) before income taxes	133	98	(167 )	(331 )	(236)
INCOME TAXES:					
Federal			_	_	_
State					
Total					
NET INCOME (LOSS)	\$133	\$98	<u>\$(167</u> )	\$(331)	\$(236)
PER SHARE AMOUNTS:					
Net income (loss)	\$.17	\$.12	<u>\$(.21</u> )	\$(.41)	<u>\$(.29</u> )
Cash dividends	<u>\$—</u>	<u>\$—</u>	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$</u>
WEIGHTED AVERAGE NUMBER OF SHARES					
OUTSTANDING	784	791	800	807	814
TOTAL ASSETS	\$3,807	\$3,724	\$3,512	\$3,607	\$4,090
LONG-TERM DEBT	\$184	\$212	\$223	\$426	\$662
	+		÷	*	

Please refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations" herein for a discussion of (i) the timing of new store openings and other factors which affect the comparability of the summary information presented above for each of the Company's past five fiscal years and (ii) material uncertainties which could cause the data set forth above to not necessarily be indicative of the Company's future financial condition or results of operations.

### MARKET, DIVIDEND AND STOCK PERFORMANCE INFORMATION

The Company's common stock is quoted on the Pink Sheets, an electronic quotation service for securities traded over-the-counter. The approximate number of record holders of the Company's common stock at May 31, 2008, was 757. The following table gives the range of high and low bid quotations and dividends for each quarterly period for the two most recent fiscal years.

	Bid Prices		Asked Prices		Dividends
	High	Low	High	Low	Per Share
008					
First Quarter	\$1.50	\$1.25	\$3.40	\$1.50	None
Second Quarter	\$1.25	\$1.25	\$2.00	\$2.00	None
Third Quarter	\$1.25	\$1.25	\$2.00	\$2.00	None
Fourth Quarter	\$1.25	\$1.15	\$2.15	\$2.00	None
007					
First Quarter	\$1.26	\$1.26	\$3.00	\$2.25	None
Second Quarter	\$1.35	\$1.26	\$2.25	\$2.25	None
Third Quarter	\$1.60	\$1.12	\$2.75	\$2.00	None
Fourth Quarter	\$1.75	\$1.12	\$2.00	\$1.70	None

The information set forth in the above table is supplied through Pink Sheets LLC where available.

The terms of our debt agreements with our senior lender contain negative covenants which currently prevent us from paying any dividends on our stock without the lender's written consent. There is no established public trading market for the Company's stock, and the information set forth above is based on a small number of isolated quotations and reflects inter-dealer prices, without retail mark-up, mark-down or commission and may not necessarily represent actual trades. The market-makers as of May 31, 2008, are:

Automated Trading Desk Fincl Svcs	(843) 789-2180
Carr Securities Corp.	(516) 944-8300
David A. Noyes & Co.	(312) 606-4694
Domestic Securities, Inc.	(732) 661-0300
Hill Thompson Magid & Co.	(800) 631-3083
Knight Equity Markets, LP	(212) 336-8769
Monroe Securities, Inc.	(800) 766-5560
UBS Securities, LLC	(203) 719-8710

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# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## **RESULTS OF OPERATIONS**

	FISCAL YE	FISCAL YEAR ENDED		
	May 31, 2008	June 2, 2007		
Sales	\$34,492,631	\$33,783,052		
% Sales Increase	2.10 %	b 1.51 %		
Gross Margin %	23.85 %	b 23.73 %		
Operating, General and Administrative Expense:				
Amount	\$8,172,078	\$8,001,304		
% of Sales	23.69 %	b 23.68 %		
Net Income (Loss)	\$132,741	\$97,502		

### Overview:

American Consumers, Inc. (the "Company"), operates eight (8) self-service supermarkets within a compact geographical area that comprises Northwest Georgia, Northeast Alabama, and Southeast Tennessee. All of our supermarkets are operated under the name "Shop-Rite," and are engaged in the retail sale of groceries including meats, fresh produce, dairy products, frozen foods, bakery products, tobacco products, and miscellaneous other non-food items.

The Company completed the year with net income of \$132,741. This represented our second consecutive profitable year after struggling with operating losses for the three years prior to the year ended June 2, 2007. Sales for the current year increased 2.10% over fiscal 2007. The sales increases experienced for fiscal years 2007 and 2008 were less than those experienced during fiscal years 2005 and 2006, due in part to ongoing pricing adjustments implemented during the most recent two years to recover increases in our wholesale costs, as well as to the absence of the new store openings and certain major sales promotions which significantly impacted the increases reported for the 2005 and 2006 fiscal years. Still, we were pleased to be able to grow the Company's sales for a ninth consecutive year despite the continuous challenges posed by the competition that we face from larger grocery retailers operating in the markets served by our stores. While operating, general and administrative expenses increased in absolute terms during fiscal 2008, management's ongoing efforts to control these expenses succeeded in holding them relatively steady as a percentage of sales. Coupled with a slight increase in the gross margin for fiscal 2008, this helped us translate the increased sales into the Company's second consecutive year of net profit despite a slight reduction in our gross margin from the level achieved in fiscal 2006.

The Company's 23.85% gross margin for fiscal 2008 represents an increase of 0.12% from fiscal 2007, but remains a decrease of 0.33% as compared to the 24.18% gross margin achieved for fiscal 2006. The slight increase over fiscal 2007 is attributable to management's ongoing efforts to increase gross margin when possible and due to a lack of new promotional programs as mentioned below during the year. However, this slight increase was only achieved during the fourth quarter, as the Company struggled with slight decreases in the gross margin as compared to the comparable period of fiscal 2007 throughout the remainder of the year, due to ongoing increases in the wholesale costs of certain grocery items as well as gradual increases in suppliers' fuel surcharges due to increased gasoline prices, that we have not been able to immediately recover through adjustments to the Company's retail prices due to the impacts of competition.



The reduction from 24.18% for fiscal 2006 to 23.73% for fiscal 2007 reflected the impact of our introduction of certain lower-priced generic merchandise during fiscal 2007, as well as certain targeted merchandise sales and other weekly advertised specials run to stimulate sales, coupled with the fact that competition prevented us from succeeding until the third quarter of fiscal 2007 in adjusting our retail prices to recover increases in our wholesale costs for certain items (principally certain private label merchandise) which occurred earlier in the year.

Management actively monitors both the gross margin and the company's retail pricing structure in an attempt to maximize profitability. Management began working on the Company's gross margin during the quarter ended August 31, 2002, at which time the gross margin stood at 22.79% for the fiscal year ended June 1, 2002. While occasional improvements in gross profit have been seen in recent periods, such as the increase we achieved during fiscal 2006, it is difficult to maintain a trend of consistent improvement in the gross margin due to competitive conditions which often delay the Company's ability to pass through price increases experienced at the wholesale level. Accordingly, while management attempts to offset increases in its cost (such as our successes in recovering a significant wholesale price increase by our principal supplier during 2005 and a fuel surcharge added by the supplier during the second quarter of fiscal 2006), the Company still struggled to maintain or improve its gross margin throughout most of fiscal 2008, due to the continuing increase in wholesale costs as noted above. Accordingly, further improvements in the gross margin may not be achievable at this time, and further deterioration in the Company's gross margin is possible. Management believes that competitive pressures on the Company, which have led to the losses experienced in three out of the last five fiscal years, will continue to increase over time as a result of the increased presence of larger competitors operating in the Company's trade area. These competitors have greater financial resources than those of the Company, and may be able to obtain preferential treatment from suppliers in the form of advertising allowances, lower prices and other concessions not available to the Company. These factors allow our competitors to engage in aggressive pricing and promotional activities that the Company cannot match, putting us at a competitive disadvantage.

Our gross margins may not be directly comparable to those of our larger competitors, since some of those companies may include the costs of their internal distribution networks in cost of goods sold – thus impacting the gross margin – while others reflect such costs elsewhere (such as in operating, general and administrative expenses). Unlike many of the larger grocery store chains with which we compete, the Company does not have an internal distribution network. Inventory is delivered directly to our individual store locations by our wholesale supplier, which recovers its distribution costs through the markup that it charges to the Company. Accordingly, our cost of goods sold as reflected in the Company's financial statements is comprised principally of our direct wholesale cost for the acquisition of such inventory, net of applicable rebates and allowances as discussed under "Inventories" and "Vendor Allowances" in Note 1 of the financial statements appearing in the Company's 2008 Annual Report to Shareholders.

Management has been working to reduce operating, general and administrative expenses, both in absolute terms and as a percentage of the Company's sales. However, these expenses increased by \$170,774 during the year 2008 while only increasing slightly relative to sales (from 23.68% of sales in fiscal 2007 to 23.69% of sales in fiscal 2008), due to both regulatory and market-driven increases in several of these costs during the year. The significant components of the changes in these expenses for fiscal 2008 are discussed below under Operating, General and Administrative Expenses.

We achieved a measure of success in reducing these expenses, both in dollar terms and as a percentage of sales, in fiscal 2007 as compared to the prior two fiscal years, although the two primary components of the \$260,829 reduction in these expenses for fiscal 2007 may not be expected to recur in future periods. Relative to sales, operating, general and administrative expenses decreased from 25.02% of sales in fiscal 2005 to 24.83% of sales in fiscal 2006 (despite increasing in absolute terms by \$230,792 over the prior year) and to 23.68% of sales in fiscal 2007. The two principal components of the 2007 decrease, however, were the absence of a \$98,750 charge for a loss due to employee theft that impacted the fourth quarter of fiscal 2006 and a decrease of \$126,091 in depreciation expense for fiscal 2007 versus 2006.

The 2006 theft loss was an unusual item. As discussed in prior periods, management expects depreciation charges to return to more historically consistent levels as the Company continues the process, which began during the fourth quarter of fiscal 2008, of moving through anticipated replacement cycles for its cash register and scanning hardware and software, and related back door systems, at all of the Company's retail locations. (See "Material Commitments and Contingencies" below for additional details regarding these purchases.) Accordingly, we expect future periods to continue to reflect the overall increase in these expenses that has occurred with the addition of the Company's seventh and eighth grocery stores since April 28, 2001, as well as with ongoing increases in service charges related to our support for customer debit and credit card transactions and check cashing activities undertaken as a means of maintaining sales. Management continues to monitor these expenses and continues to evaluate the performance of each of our grocery store locations to determine their long-term value to the Company. Cost increases, combined with the relatively fixed nature of certain of our expenses, mean that any future decrease in sales due to the effects of ongoing competition will likely result in increases in operating, general and administrative expenses as a percentage of sales, which would affect the Company's operating profits. A more detailed discussion of these expenses and related changes for the periods presented is set forth below under the caption "Operating, General and Administrative Expenses."

Interest expense has remained essentially flat over the last three fiscal years, decreasing by \$131 for the current year and increasing by \$602 in fiscal 2007 from fiscal 2006. The slight differences in interest expense for the past three fiscal years reflects the effects of slight changes in our total indebtedness coupled with only slight changes in the Company's weighted average interest rate applicable to our debt, despite greater reductions in prevailing market rates, due to the 6.0% interest rate floor applicable to all of our variable rate bank debt. In fiscal 2007, the slight increase in interest expense was more than offset by an increase in interest income of \$4,990. For fiscal 2008, however, interest income actually decreased by \$112 as compared to fiscal 2007. This differential reflects the favorable re-pricing of our bank certificate of deposit that occurred during fiscal 2007, as a result of an environment of generally rising interest rates on bank deposits, which was not repeated in fiscal 2008. We expect interest expense to increase for fiscal 2009, due to additional debt the Company will incur to finance a portion of the ongoing cash register and scanning equipment replacements discussed above.

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Sales for the 52-week fiscal year ended May 31, 2008 increased by 2.10% over the previous 52-week year ended June 2, 2007. Management believes this increase is due primarily to the influence of accelerated increases in the cost of gasoline that occurred this year, which we believe accelerated the trend noted in recent periods of customers choosing to eat more meals at home to reduce their spending at restaurants, and to patronize grocery stores located closer to their homes, as well as to due to cost-driven increases in our retail prices during the year. Management also believes the fact that we offer a broader selection of generic and private label merchandise than some of our competitors may have helped increase sales, as customers seek out more of these goods to economize on their grocery spending. It is hoped that these trends in consumer preferences will continue, thereby helping to offset some of the Company's own increased costs. During fiscal 2008, five of the Company's stores had increases in sales ranging from 0.24% to 7.83%, while the other three stores experienced decreases ranging from 0.49% to 5.14%. The stores with decreases suffered from increased competition in their local market areas. One of these stores also continues to be adversely impacted by another tenant having moved out of the shopping center where it is located during fiscal 2006 and been replaced by a tenant which does not generate as much traffic, and by generally unfavorable traffic pattern conditions at that location.

Sales for the 52-week fiscal year ended June 2, 2007 increased by 1.51% over the previous 53-week fiscal year. While this increase was significantly less than that experienced during the prior two fiscal years, adjusting to eliminate the effects of the extra week of operations during fiscal 2006 would have yielded an annual sales increase of 3.46% for fiscal 2007. Factors which management believes contributed to the overall sales increase for fiscal 2007 included our introduction of certain lower-priced generic merchandise this year, as well as certain targeted merchandise sales and other weekly advertised specials run to stimulate sales, coupled with the closing of a competitor located between two of our stores during fiscal 2007 helped boost sales in general, as customers chose to prepare more meals at home to reduce their spending at restaurants and also chose to patronize grocery stores located closer to their homes. During fiscal 2007, four of our eight locations experienced store sales increases (ranging from 2.79% to 6.13%), while the other four stores experienced decreases ranging from 0.95% to 4.71%. Besides the additional week of operations that was included in the prior fiscal year, management attributes the declines experienced at these locations to the impact of pricing adjustments implemented during the year to recover certain prior increases in our wholesale costs, as well as to reductions in our overall level of promotional activity during fiscal 2007. One of these stores also is the location that, as noted above, continues to be adversely impacted by a tenant having moved out of the same shopping center during fiscal 2006, and by generally unfavorable traffic patterns.

Management is continually working to increase sales through the Company's advertising programs, product selection and overall mix of retail prices. This effort is hindered, however, by the effects of ongoing price competition from larger competitors with greater financial resources than the Company.

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The following table sets forth information for the last two fiscal years as to the amount of total sales contributed by each class of products which contributed a significant percentage of the total retail sales and revenues of the Company during such periods:

	Fiscal 2008	Fiscal 2007
Product Class	(52 Weeks)	(52 Weeks)
Grocery and Non-Food Items	\$22,327,217	\$21,627,218
Meat and Deli	9,452,010	9,419,858
Produce	2,713,404	2,735,976

## Gross Margin:

As discussed above, the Company's 23.85% gross margin for fiscal 2008 represents an increase of 0.12% from fiscal 2007, but still lags behind the gross margins of 24.18% achieved for fiscal 2006 and 23.89% achieved for fiscal 2005. Management continues to pass on increases in costs, to the extent permitted by competition. During fiscal 2008, management also refrained from certain sales promotions conducted during fiscal 2007 which had a negative impact on gross margin. While increases in wholesale grocery costs (including suppliers' fuel surcharges) continued to pose challenges for the Company throughout fiscal 2008, management is attempting, as much as possible, to pass on wholesale price increases in a more timely manner to reduce the negative impact of delays in adjusting retail prices. At the present time, however, competitive considerations continue to pose a challenge in this area.

The Company's 23.73% gross margin for fiscal 2007 represented a decrease of 0.45% from fiscal 2006 and a decrease of 0.16% as compared to fiscal 2005. This reduction reflects the fact that competition prevented us from succeeding until the third quarter of fiscal 2007 in adjusting our retail prices to recover increases in our wholesale costs for certain items (principally certain private label merchandise) which occurred earlier in the year. The gross margin also was impacted by our introduction of certain lower-priced, lower-margin generic merchandise during fiscal 2007, as well as certain targeted merchandise sales and other weekly advertised specials run to stimulate sales.

## Operating, General and Administrative Expenses:

The Company's ongoing operating, general and administrative expenses are comprised mainly of personnel salary and related payroll costs, utilities and telephone expenses, rent, insurance expense, advertising and promotion expense, general and office supplies expense, repairs and maintenance, depreciation expense, bank service charges and credit card fees, bad checks expense, professional fees, and other minor miscellaneous expenses. In accordance with EITF 02-16, advertising rebates received from suppliers are deducted from advertising expense within this category.

The following table details the changes in these components of operating, general and administrative expenses for fiscal years 2008 and 2007:

		% of 2008		% of 2007
Expense Item	2008 Amount	Total	2007 Amount	Total
Payroll	\$4,020,408	49.1	\$3,964,576	49.6
Utilities and telephone expense	767,621	9.4	729,462	9.1
Rent	661,289	8.1	643,711	8.1
Insurance	562,157	6.9	618,679	7.7
Advertising and promotion	515,018	6.3	527,303	6.6
General and office supplies	399,754	4.9	371,429	4.6
Repairs and maintenance	364,285	4.5	360,472	4.5
Depreciation	127,465	1.6	153,159	1.9
Bank service charges and credit card fees	150,078	1.8	152,952	1.9
Bad checks	165,513	2.0	130,245	1.6
Professional fees	192,476	2.4	115,411	1.5
All other misc.	246,014	3.0	233,905	2.9
TOTAL	\$8,172,078	100.0	\$8,001,304	100.0

Operating, general and administrative expenses increased by \$170,774 (or 2.13%) in fiscal 2008 as compared to 2007. Increases totaling \$268,149 in payroll (\$55,832), utilities and telephone (\$38,159), rent (\$17,578), general and office supplies (\$28,325), repairs and maintenance (\$3,813), bad checks (\$35,268), professional fees (\$77,065) and other miscellaneous expenses (\$12,109), were partially offset by decreases totaling \$97,375 in insurance (\$56,522), advertising and promotion (\$12,285), depreciation (\$25,694), and bank service charges and credit card fees (\$2,874).

The increase in payroll is attributable to the first in a series of federally mandated increases in the minimum wage and to increases in bonuses paid based on store-level and Company-level net income achieved for the year. Utilities and telephone expense, as well as general and office supplies and other miscellaneous expenses, continue to increase as costs rise, with the rising cost of energy and petroleum-based products (such as certain packaging materials used by the Company) being a significant factor in these increases. Rent increased as a result of the scheduled renewal of leases at certain of the Company's stores, as well as to higher percentage rents based on increased sales. Bad checks continue to be a problem for the Company. However, we continue to believe that the practice of cashing customers' checks is vital to our competitive strategy for maintaining customer traffic and growing sales in the face of the competition from larger grocery retailers that we have experienced in recent years. We are working on replacing our current check verification system with another system, with a wider data-base than our current processor, and have also engaged a new collection agency to pursue recovery of bad checks in an effort to reduce this expense. The first installation of this new check processing equipment was completed as of May 20, 2008 at our LaFayette, Georgia location. As previously projected, professional fees increased significantly during fiscal 2008 due to additional professional services required to assist in preparing for management's initial assessment of the Company's internal control over financial reporting in compliance with Section 404 the Sarbanes-Oxley Act of 2002, as well as ongoing professional services related to compliance with other requirements added in recent years pursuant to such Act. Insurance expense decreased as a result of a decrease in the Company's workers' compensation premiums, as well as a decrease in the number of employees on the Company's group insurance plan. Advertising and promotion expense decreased as a result of management's efforts to control these costs by reducing the amount of certain of these activities during the year. Depreciation expense decreased due to the age and fully depreciated status of much of our equipment, in particular the cash register and scanning equipment that the Company is in the process of replacing. As discussed above, these charges may be expected to return to more historically consistent levels as we move through the current replacement cycle for this equipment.

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Overall, operating, general and administrative expenses decreased by \$260,829 (or 3.16%) in fiscal 2007 as compared to 2006. Approximately 38% of this decrease was attributable to the absence in fiscal 2007 of the \$98,750 charge for a loss due to employee theft that impacted the fourth quarter of fiscal 2006. Another 48% of the decrease was due to a \$126,091 reduction in depreciation expense for fiscal 2007 versus 2006. As noted above, annual depreciation charges are expected to return to more historically consistent levels as the Company moves through the current replacement cycle for its electronic cash registers and scanning equipment. The other major reduction contributing to the net decrease in operating, general and administrative expenses for fiscal 2007 was an \$84,144 reduction in advertising and promotion expense, reflecting the fact that certain major promotions run by the Company during fiscal 2006 were not repeated in 2007.

These reductions were partially offset by less significant increases in other categories such as payroll (\$28,136 - 1argely due to an increase in bonuses awarded due to the net profit achieved by the Company for fiscal 2007), utilities and telephone expense (<math>\$10,912 - 1argely due to increased energy costs), rent (\$14,946 - due to the renewal during fiscal 2007 of a lease at one store location at a higher base rent as well as to higher percentage rents based on the sales increases noted above) and general and office supplies (<math>\$4,126). A \$9,662 increase in bad checks expense for fiscal 2007 was more than offset by a \$23,592 increase in check cashing fees versus fiscal 2006.

Looking forward, management is concerned about the continuing impact that the annual increases in the Federal minimum wage will have on our ability to control the payroll costs, which amount to nearly half of the Company's operating, general and administrative expenses, as well as the possible impact of future increases in energy costs. Additionally, while professional fees decreased slightly in fiscal 2007 (due principally to discontinuing the services of an outside security firm that was contracted for one location during the prior year), these fees increased significantly during fiscal 2008, as detailed above, largely due to additional services required to document and test the Company's internal controls in preparation for management's initial assessment of the Company's internal control over financial reporting in compliance with Section 404 the Sarbanes-Oxley Act of 2002, as well as ongoing services related to compliance with other requirements added in recent years pursuant to such Act. As discussed in more detail under "Material Commitments and Contingencies" below, while the initial spike in professional fees related to Section 404 compliance is not expected to recur in fiscal 2009, we expect compliance-related fees to continue to increase in future years, as the Act's requirement for an audit of internal control over financial reporting and other pending governmental mandates begin to impact the Company.

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## Interest and Other Income:

Other income decreased \$4,823 to \$121,999 for the fiscal year ended May 31, 2008 as compared to the fiscal year ended June 2, 2007. This resulted from reductions in the fees charged to cash checks without a grocery store purchase (\$6,203, due partly to a decrease in the number of applicable transactions and partly to some compliance failures by store employees) and in charges for money orders (\$3,151, due to less customer demand during fiscal 2008), partially offset by an increase in other revenue (\$3,974, due primarily to activity-driven increases in revenue received from handling Federal Express shipments, gum ball machines and coupon handling commissions, classified as Revenue related to Fed Ex shipments/other in the table below), coupled with smaller increases in returned check fees (\$230, due to increased volume) and vendor compensation (\$327, due to increased sales levels).

Other income increased from \$97,845 for the fiscal year ended June 3, 2006 to \$126,822 for the fiscal year ended June 2, 2007, due principally to an increase implemented during the second quarter (in September 2006) in the fees charged to cash checks without a grocery purchase. This resulted in a \$23,592 increase in check cashing fees for fiscal 2007, which, as noted above, more than offset the increase of \$9,662 in bad check expense for the year. Returned check fees collected by the Company also increased significantly over fiscal 2006, due to enhanced employee education efforts and enforcement of Company policies. The increase in other income also was aided by an increase in fees received for handling money orders, partially offset by a decrease in revenues related to Fed-Ex shipments, due to corresponding variations in the level of customer demand for these services during fiscal 2007.

The components of other income for the fiscal years ended May 31, 2008 and June 2, 2007 were as follows:

2008 Amount	2007 Amount
\$84,144	\$90,347
7,870	11,021
14,911	14,584
4,418	4,188
10,656	6,682
\$121,999	\$126,822
	\$84,144 7,870 14,911 4,418 10,656

As noted above, interest income decreased slightly (by \$112), from \$15,868 in fiscal 2007 to \$15,756 in fiscal 2008. The increase of \$4,990 (to \$15,868) realized for fiscal 2007 versus 2006 reflected increases in prevailing interest rates at the annual re-pricing of the Company's bank certificate of deposit. This circumstance did not recur in 2008, however, and interest income remained essentially flat.

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# Income Taxes:

The Company accounts for income taxes in accordance with the provisions of SFAS No. 109, "Accounting for Income Taxes," which requires that deferred income taxes be determined based on the estimated future tax effects of differences between the financial statement and tax basis of assets and liabilities given the provisions of the enacted tax laws. Valuation allowances are used to reduce deferred tax assets to the amount considered likely to be realized.

No amounts have been provided for current and deferred federal and state tax expense in the statements of income for either of the two fiscal years ended May 31, 2008, as a result of remaining net operating loss carryforwards and the related valuation of the Company's net deferred tax assets.

At May 31, 2008, the Company has net operating loss carryforwards for federal and state income tax purposes of approximately \$428,000 and \$554,000, respectively. The Company has established a valuation allowance, which effectively reduces the carrying value of its net deferred taxes to zero at May 31, 2008 and June 2, 2007. Unless the Company realizes sufficient taxable income in future periods to demonstrate that the likelihood of realization of the net deferred tax assets is reasonably assured under the accounting guidelines of SFAS No. 109, this valuation allowance will be continued in future periods. If not utilized, the carryforwards will expire at various dates through 2025.

## Inflation:

The Company continues to seek ways to cope with the threat of inflation. To the extent permitted by competition, increased costs of goods and services to the Company are reflected in increased selling prices for the Company's goods. As discussed above, however, competitive conditions often delay our ability to pass through price increases experienced at the wholesale level. When the Company is forced to raise overall prices of its goods, the Company attempts to preserve its market share by competitive pricing strategies that emphasize weekly-advertised specials.

## FINANCIAL CONDITION

## Liquidity and Capital Resources:

Effective May 3, 2007, we entered into a new \$980,000 credit facility with Gateway Bank & Trust ("Gateway"), which replaced our former credit facilities with Northwest Georgia Bank. Between May 3, 2007 and June 2, 2007, we drew \$609,650 under an \$800,000 line of credit with Gateway (including \$500,000 used to pay off our former line at Northwest Georgia Bank), resulting in a net increase in borrowings under our line of credit of \$109,650 for fiscal 2007 and leaving \$190,350 available for additional borrowings under the line at the end of fiscal 2007. Due to the impact of daily cash sweeps and other improved cash management procedures implemented in cooperation with Gateway during fiscal 2008, the outstanding balance under the revolving line of credit was reduced to \$411,490 as of May 31, 2008, leaving \$388,510 available for additional borrowings as of such date. The line of credit has a term of 12 months, subject to annual renewals, and was renewed by the Company, effective as of April 25, 2008, on substantially the same terms for an additional year. The Company is required to repay outstanding principal and accrued interest at the end of each successive one year term, with interest at an annual renewal) is required to repay outstanding principal and accrued interest rate of 6.0%). The Gateway line of credit contains a borrowing base provision which limits the maximum outstanding indebtedness to forty percent (40%) of the value of the Company's inventory, as measured on a quarterly basis.

The credit facility entered into May 3, 2007 also included a 60-month term loan in the amount of \$180,000, with interest at an annual rate equal to the Wall Street Journal prime rate, subject to a minimum annual interest rate of 6.0%. The proceeds of the term loan were used to retire the remaining \$134,789 balance on an existing term note payable to Northwest Georgia Bank incurred in December 2003 to finance the addition of the Company's eighth grocery store, with the remaining \$45,211 utilized to pay closing costs and for working capital.

Changes in the Company's liquidity and capital resources during the periods presented resulted primarily from the following:

## Cash Flows from Operating Activities

During the fiscal year ended May 31, 2008, the Company generated \$518,169 in cash flow from operating activities. Significant sources of cash flow during the year included our net income of \$132,741 for the year, as well as decreases in accounts receivable (\$114,723) and prepaid expenses (\$83,719) and an increase in book overdraft (\$238,932), plus the impact of non-cash depreciation charges in the amount of \$127,465. The decrease in accounts receivable was due primarily to the collection of a short-term promissory note from a former employee in the amount of \$78,035 that was outstanding at June 2, 2007 and paid shortly after year end, as well as to a \$21,211 reduction in year-end receivables for vendor allowances as compared to the prior year, due to decreases in the level of inventory purchases subject to vendor promotions during the fourth quarter of fiscal 2008, with the remaining \$15,477 reduction attributable to normal fluctuations in other components of accounts receivable. The decrease in prepaid expenses was due to timing differences of payments for rent and fees which were actually paid for the month of June prior to the Company's fiscal year end date of June 2, 2007, but were not paid for the current month until June 2, 2008, following the May 31 fiscal year end date, as well as to timing differences in payments for commercial insurance premiums. The \$238,932 increase in book overdraft reflects a temporary timing difference as of the balance sheet date between the amount of checks cleared and the balance in the Company's primary account, attributable to the new cash sweep/cash management program put in place with our primary bank during fiscal 2008. These amounts were partially offset by a small net gain on sales of property and equipment, by a \$55,790 decrease in accounts payable and accrued liabilities (due primarily to decreases in trade payables and amounts due for money orders attributable to ordinary course variations in these amounts) and by a \$123,481 increase in inventories, which are being maintained at a higher balance than at the end of the Company's June 2, 2007 fiscal year to handle increased sales and to take advantage of purchasing incentives in the form of rebates (resulting in an overall \$10,400 increase in vendor allowances for fiscal 2008 versus the prior year). A portion of this increase is also due to the increases in wholesale costs for certain items and gradual increases in inventory suppliers' fuel surcharges, as noted above.

During the fiscal year ended June 2, 2007, the Company generated \$203,854 in cash flow from operating activities. This resulted primarily from our net income of \$97,502 for the year, coupled with a \$6,242 decrease in inventories (due to management's efforts to reduce inventories as a means of providing working capital) and a \$39,886 increase in accounts payable and accrued liabilities (due to normal fluctuations in these amounts), plus the impact of non-cash charges related to depreciation (\$153,159) and a small loss on the sale of property and equipment disposed of during the year (\$474). The impact of these cash-positive items was partially offset by a \$30,668 increase in prepaid expenses (largely due to timing differences in payments for insurance premiums and prepaid maintenance contracts on our cash registers and scanning equipment) and a \$62,741 increase in accounts receivable (due primarily to the impact of a short-term promissory note from a former employee in the amount of \$78,035 that was outstanding at June 2, 2007 and paid shortly after year end, partially offset by other normal fluctuations in accounts receivable).

# Cash Flows from Investing Activities

During the fiscal year ended May 31, 2008, net cash used in investing activities of \$125,931 consisted primarily of additions to property and equipment in the amount of \$126,658, partially offset by a \$277 reduction in the balance of our certificate of deposit and \$450 of proceeds from a small amount of property disposed of during the year. The \$126,658 of equipment purchases included \$35,435 for the purchase of two automobiles, \$56,804 for the purchase of new cash registers/scanning equipment and the related back door system for our LaFayette store (the first of our stores to receive these ongoing upgrades), \$16,641 to replace four meat scales and printers, and an aggregate of \$17,778 for the purchase of one used ice machine, a copy machine and a printer for the main office, a security fence required by local authorities at one store and a new camera system at one store.

Net cash used in investing activities during the fiscal year ended June 2, 2007 totaled \$31,439, reflecting \$34,151 used to fund purchases of property and equipment partially offset by a \$2,612 reduction in the balance of our certificate of deposit and \$100 of proceeds from a small amount of property disposed of during the year. These purchases of property and equipment included the replacement of one used vehicle for \$17,426, as well as aggregate expenditures of \$16,725 to replace a front door, a dumpster, a security camera system, an ice machine and a produce scale as well as adding shelving at some locations. Please refer to "Material Commitments and Contingencies" below for a discussion of anticipated capital spending during fiscal 2009 and beyond.

# Cash Flows from Financing Activities

Net cash used in financing activities for the fiscal year ended May 31, 2008 amounted to \$233,270. This reflected a net reduction of shortterm borrowings in the amount of \$201,120 (primarily due to the impact of daily cash sweeps and improved cash management procedures implemented in cooperation with Gateway during fiscal 2008 to reduce the average outstanding balances and related interest expense on our revolving line of credit), together with a net reduction of long-term debt in the amount of \$28,063 (consisting of payments of \$63,498 partially offset by new long-term debt of \$35,435 to finance the purchase of the two vehicles mentioned above) and \$4,087 used for repurchases of the Company's stock in response to unsolicited requests received during the year.

During the fiscal year ended June 2, 2007, net cash provided by financing activities amounted to \$75,403. This resulted from the effects of a \$96,809 net increase in short-term borrowings (due to \$109,650 of additional funds borrowed upon the replacement of our former revolving credit facility, partially offset by a \$12,841 net reduction in borrowings from affiliated parties) and \$197,426 in proceeds from new long-term debt (consisting of the \$180,000 term loan from Gateway in May 2007 coupled with \$17,426 of new debt incurred to finance the purchase of an automobile, offset by \$207,793 of principal payments on outstanding long-term debt (including the \$134,789 refinanced in connection with the new term loan from Gateway plus \$73,004 of payments on other long-term debt) and the redemption of \$11,039 in common stock.

Overall, the Company's cash and cash equivalents increased by \$158,968 while its certificate of deposit decreased by \$277 for fiscal 2008. By comparison, the Company's cash and cash equivalents increased by \$247,818 while its certificate of deposit decreased by \$2,612 for fiscal 2007.

The ratio of current assets to current liabilities was 1.79 to 1 at the end of the latest fiscal year, May 31, 2008 compared to 1.75 to 1 at the end of the fiscal year ended June 2, 2007. Cash, cash equivalents and the certificate of deposit constituted 30.23% of the total current assets at May 31, 2008 as compared to 26.31% at June 2, 2007. As previously reported, the Company has increased its reliance on bank financing and working capital management, and limitations on additional capital spending to maintain adequate liquidity to fund operations in connection with the operating losses experienced in recent years. The foregoing ratios, however, reflect the fact that our liquidity situation has improved over the past two years as a result of the net income of \$132,741 and \$97,502 reported for fiscal years 2008 and 2007, respectively, coupled with a net reduction of approximately \$14,000 in the Company's monthly debt service requirements through the retirement of long term debt over the past three fiscal years. As employment and inventory costs increase, management will attempt to compensate for the increases through operational efficiencies (including both efficient working capital management, which has been aided by the cash management program instituted this year with Gateway, and seeking to reduce other expenses where possible), and through seeking to continue the favorable cash management arrangement with our primary lender.

Historically, we have financed our working capital requirements principally through cash flow from operations. Short-term borrowings to finance inventory purchases are provided by the Company's \$800,000 line of credit from its bank and through borrowings from related parties, as discussed below. The bank line of credit is secured by our certificate of deposit, as well as by a security interest in substantially all of our accounts receivable, inventory, machines and equipment, furniture and fixtures and by personal guarantees of Michael A. Richardson and Paul R. Cook, the Company's President and CEO and Executive Vice President and CFO, respectively. While we believe that these sources will continue to provide us with adequate liquidity to supply the Company's working capital needs, if the Company's operating losses were to increase relative to depreciation and other non-cash charges, our operating cash flows could be adversely affected. If this happens, we could be required to seek additional financing through bank loans, or other sources, in order to meet our working capital needs. If we were required to seek such additional financing and were not able to obtain it, or were unable to do so on commercially reasonable terms, we could be required to reduce the Company's current level of operations in order to lower our working capital requirements to a level that our present financing arrangements would support.

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Short-term borrowings as of the end of the past two fiscal years are presented below:

	May 31, 2008	June 2, 2007
Michael and Diana Richardson	\$9,764	\$12,832
Matthew Richardson	1,566	1,458
Line of Credit	411,490	609,650
Total	\$422,820	\$623,940

During fiscal 2008, we reduced the Company's borrowings from related parties by a net amount of \$2,960 (reflecting payments of \$4,000 net of \$1,040 in additional interest accrued). The largest principal balances outstanding on such notes at any time during the Company's fiscal year 2008 were \$13,712 and \$1,566, respectively. As discussed in more detail above, we increased borrowings on our primary line of credit by a net amount of \$109,650 during fiscal 2007 in connection with the refinancing of the line of credit with Gateway Bank & Trust during the fourth quarter, but reduced the outstanding balance to \$411,490 at May 31, 2008, principally as a result of improved cash management practices implemented with the cooperation of Gateway during fiscal 2008. We paid a total of \$42,860 and \$41,555 in interest on the Company's outstanding borrowings under its bank lines of credit during fiscal 2008 and 2007, respectively.

The Company's line of credit with Gateway Bank & Trust bears interest at the prime rate as published in <u>The Wall Street Journal</u>, subject to a 6.0% floor. Notes to Michael and Diana Richardson and to Matthew Richardson are unsecured, payable on demand and bear interest at .25% below the base rate charged by Gateway Bank & Trust on the line of credit. Michael Richardson is Chairman of the Board and Chief Executive Officer of the Company. Diana Richardson is the wife of Michael Richardson, and Matthew Richardson is their son.

# Long-Term Debt:

At May 31, 2008, long-term debt included a note payable to Gateway Bank & Trust with a balance of \$148,486, which was incurred in conjunction with the establishment of our new credit facility in May 2007 and was used primarily to pay-off a Northwest Georgia Bank note which financed, in December 2003, the addition of the Company's eighth grocery store. In addition, three vehicle notes were financed with an aggregate balance due at May 31, 2008 of \$35,701.

The components of the Company's long term debt as of the end of each of the fiscal years ended May 31, 2008 and June 2, 2007 are set forth in detail in Note 3 to the accompanying financial statements.

The following is a schedule by years of the amount of maturities of all long-term debt subsequent to May 31, 2008:

Year	Amount
2009	\$53,922
2010	54,994
2011	42,511
2012	32,760
	\$184,187

## Material Commitments and Contingencies:

## Sarbanes-Oxley Act Implementation Costs

The Sarbanes-Oxley Act of 2002 included provisions addressing audits, financial reporting and disclosure, conflicts of interest and corporate governance at public companies. The Company already incurred increased professional fees during the prior fiscal years 2005, 2006 and 2007 related to compliance with these provisions.

Section 404 of this Act deals with management's report on internal control over financial reporting and an annual attestation report on the effectiveness of such internal control by the Company's independent accountants. While the SEC previously delayed the effective dates of these requirements for smaller entities, such as the Company, while various revisions to the original rules were being adopted, the final rules require the Company to begin providing an annual report by management assessing the effectiveness of our internal control over financial reporting with our annual report for fiscal 2008, and to begin including an annual attestation report by our independent auditors addressing the effectiveness of such internal controls with our annual report for fiscal 2010. During fiscal year 2008, the Company incurred additional professional fees in the amount of \$40,968 directly related to preparations for management's initial assessment of internal control over financial reporting pursuant to these rules, in addition to having to devote significant internal management effort and resources to these activities. We currently project that additional professional fees incurred during fiscal year 2009, related to the completion of management's initial assessment and to the execution of management's remediation plan for the material weaknesses in internal controls that were detected in management's initial assessment, will amount to at least \$20,000.

The SEC has indicated that one purpose for the additional one year delay in imposing the internal control audit requirement on smaller companies – such as the Company – is to allow the SEC to complete a study of the costs and benefits of Section 404 implementation, focusing particularly on the consequences for smaller companies and the effects of the Section 404 auditor attestation requirements. The SEC previously approved the adoption by the Public Company Accounting Oversight Board (PCAOB) of a new Auditing Standard No. 5 to supersede the former standards governing the auditors' annual attestation reports on internal control over financial reporting, designed to focus the auditors' attention on those areas that pose the highest risk of material misstatement to the financial statements with the objective of easing the compliance burden for smaller companies. Thus, while it is possible that the SEC and PCAOB may adopt additional measures that could reduce the Company's internal control audit costs below what they otherwise would have been, there is no guaranty such additional changes will be forthcoming. Further, we are unable to predict what changes may occur in accounting industry practice in applying Auditing Standard No. 5 to smaller public companies, as a result of the SEC study and other intervening developments, between now and the Company's initial internal control audit date. Accordingly, we are not presently able to estimate the full extent of the additional costs that the Company may incur in connection with the phase-in of the Section 404 internal control audit requirement. We anticipate, however, that such costs will be significant in relation to the Company's present annual audit fees.

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### Other Commitments and Contingencies

We presently estimate that capital expenditures for required replacements of equipment in the ordinary course during fiscal 2009 will be \$100,000 or less, which we expect to fund from operating cash flows. Additionally, we are in the process of replacing cash registers and back door systems in all stores, at an anticipated additional cost of approximately \$380,000 plus tax during fiscal 2009. As previously disclosed, we are funding initial purchases under this program, to the extent possible, through a combination of funds provided by our operating cash flows and under our revolving line of credit. We have also signed a commitment letter with Gateway pursuant to which we expect it to provide permanent financing for a portion of these purchases. The commitment letter calls for Gateway to provide up to \$440,000 of financing in the form of a five year term loan, with interest at the <u>Wall Street Journal</u> prime rate plus 0.5% per annum and interest and principal payable on a five-year amortization schedule. The commitment letter also provides for an origination fee equal to 0.75% of the amounts advanced, and provides that the debt will be secured by a first priority lien on the new equipment in addition to being cross-collateralized with all of the Company's other indebtedness to Gateway. The lending arrangements contemplated by the commitment letter are subject to negotiation of mutually acceptable definitive agreements approved by the Company's Board of Directors and by Gateway. As of May 31, 2008, we had not yet initiated any borrowing pursuant to this commitment; however, we funded initial debt in the total amount of \$112,000 pursuant to this commitment of cash register and scanning equipment at two of our stores.

If it becomes necessary to replace the Company's maintenance vehicle in fiscal 2009, the estimated cost of replacement will be approximately \$35,000. Future vehicle replacements, to the extent not paid for in cash, are expected to be funded through either bank or manufacturing financing, whichever option will provide the Company with the most favorable terms. While management is attempting to postpone future store improvements, such improvements may be necessary prior to the end of fiscal 2009. We cannot reliably estimate the cost of any such improvements at the present time, but we will attempt to manage the costs and the timing of such improvements in a manner which both contains the Company's overall costs and allows us to obtain any necessary financing on the most favorable terms available.

The Company has adopted a 401(k) plan that is administered by Capital Bank and Trust Company. Participation in the plan is available to all full-time employees. The Company's annual contributions to the plan are discretionary. The Company's contribution to the plan was \$7,500 in each of fiscal years 2008 and 2007.

# Critical Accounting Policies:

Critical accounting policies are those policies that management believes are important to the portrayal of the Company's financial condition and results of operations and require management's most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. Management believes it has chosen accounting policies that are appropriate to report accurately and fairly our operating results and financial position, and we apply those accounting policies in a consistent manner. Our significant accounting policies are summarized in Note 1 to the Financial Statements included in this Annual Report for the fiscal year ended May 31, 2008.

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We believe that the following accounting policies are the most critical in the preparation of our financial statements because they involve the most difficult, subjective or complex judgments about the effect of matters that are inherently uncertain.

### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses, and related disclosures of contingent assets and liabilities. Management determines its estimates based on historical experience and other factors believed to be reasonable under the circumstances. Actual results could differ from those estimates.

### Inventories

All inventories are valued at the lower of average cost or market, following the Average Cost-to-Retail Method. Under this method, inventory is stated at average cost, which is determined by applying an average cost-to-retail ratio to each similar merchandise category's ending retail value. If average cost is determined to exceed market value, the impacted merchandise's carrying value is reduced to market value, with the reduction flowing through current period earnings. Management recognizes inventory shortages throughout the year based on actual physical counts, which are performed on a quarterly basis at each store location.

### Vendor Allowances

The Company receives funds for a variety of merchandising activities from vendors whose products the Company buys for resale in its stores. These incentives and allowances include volume or purchased based incentives, advertising allowances, and promotional discounts. The purpose of these incentives and allowances is generally to aid in the reduction of the costs incurred by the Company for stocking, advertising, promoting and selling the vendor's products. These allowances generally relate to short-term arrangements with vendors, often relating to a period of one month or less, and are typically negotiated on a purchase-by-purchase basis. Due to system constraints and the nature of certain allowances, these allowances are applied as a reduction of inventory costs using a rational and systematic methodology, which results in the recognition of these incentives when the inventory related to the initial purchase is sold. Management recognized approximately \$408,700 and \$398,300 of vendor allowances as a reduction in inventory costs for the fiscal years ended May 31, 2008 and June 2, 2007, respectively. Amounts that represent a reimbursement of specific identifiable incremental costs, such as advertising, are recorded as a reduction to the related expense is incurred. Management recognized approximately \$59,600 and \$50,600 in advertising allowances recorded as a reduction of advertising expense for the fiscal years ended May 31, 2008 and June 2, 2007, respectively.

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#### Asset Impairments

Management accounts for any impairment of its long-lived assets in accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Management monitors the carrying value of its long-lived assets for potential impairment each quarter based on whether any indicators of impairment have occurred. As of May 31, 2008 and June 2, 2007, no long-lived assets have been identified by management as impaired.

### Off-Balance Sheet Arrangements:

The Company has no significant off-balance sheet arrangements as of May 31, 2008.

### Related Party Transactions:

Except as discussed under "Liquidity and Capital Resources" with regard to short-term borrowings from related parties, there were no material related party transactions during the fiscal year ended May 31, 2008.

### Forward-Looking Statements:

Information provided by the Company, including written and oral statements made by its representatives, may contain "forward looking information" as defined in Section 21E of the Securities Exchange Act of 1934, as amended. All statements that address activities, events or developments that the Company expects or anticipates will or may occur in the future, including such things as expansion and growth of the Company's business, the effects of future competition, future capital expenditures and the Company's business strategy, are forwardlooking statements. In reviewing such information it should be kept in mind that actual results may differ materially from those projected or suggested in such forward-looking statements. This forward looking information is based on various factors and was derived utilizing numerous assumptions. Many of these factors previously have been identified in filings or statements made on behalf of the Company, including filings with the Securities and Exchange Commission on Forms 10-Q, 10-K and 8-K. Important assumptions and other important facts that could cause results to differ materially from those set forth in the forward-looking statements include the following (in addition to those matters discussed in the Risk Factors included in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended May 31, 2008): changes in the general economy or in the economy of Company's primary markets, the effects of ongoing price competition from competitors (some of which have greater financial resources than those of the Company), changes in consumer spending, the nature and extent of continued consolidation in the grocery store industry, changes in the rate of inflation, changes in state or federal legislation or regulation. adverse determinations with respect to any litigation or other claims, inability to develop new stores or complete remodels as rapidly as planned, stability of product costs, supply or quality control problems with the Company's vendors, and other issues and uncertainties detailed from time-to-time in the Company's filings with the Securities and Exchange Commission.

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## Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders American Consumers, Inc. Fort Oglethorpe, Georgia

We have audited the balance sheets of American Consumers, Inc. as of May 31, 2008 and June 2, 2007, and the related statements of income, changes in stockholders' equity, and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of American Consumers, Inc. as of May 31, 2008 and June 2, 2007, and the results of its operations and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

We were not engaged to examine management's assertion about the effectiveness of American Consumers, Inc.'s internal control over financial reporting as of fiscal year May 31, 2008, included in *Management's Report on Internal Control Over Financial Reporting* found in Item 9A(T) of Form 10-K for fiscal year ended May 31, 2008, and, accordingly, we do not express an opinion thereon.

# /s/ Hazlett, Lewis & Bieter, PLLC

Chattanooga, Tennessee August 27, 2008

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# STATEMENTS OF INCOME

# For the Fiscal Years Ended May 31, 2008 and June 2, 2007

	2008	2007
NET SALES	\$34,492,631	\$33,783,052
COST OF GOODS SOLD	26,265,102	25,766,340
Gross profit	8,227,529	8,016,712
OPERATING, GENERAL AND ADMINISTRATIVE EXPENSES	8,172,078	8,001,304
Operating income	55,451	15,408
OTHER INCOME (EXPENSE)		
Interest income	15,756	15,868
Interest expense	(60,465)	(60,596
Other income	121,999	126,822
	77,290	82,094
Income before income taxes	132,741	97,502
FEDERAL AND STATE INCOME TAXES		-
NET INCOME	\$132,741	\$97,502
INCOME PER SHARE	\$.17	\$.12
WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING	783,864	790,521
The Notes to Financial Statements are an integral part of these statements		

The Notes to Financial Statements are an integral part of these statements.

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# BALANCE SHEETS

# May 31, 2008 and June 2, 2007

	2008	2007
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$741,440	\$582,472
Certificate of deposit	311,884	312,161
Accounts receivable	118,334	233,057
Inventories	2,241,670	2,118,189
Prepaid expenses	70,494	154,213
Total current assets	3,483,822	3,400,092
PROPERTY AND EQUIPMENT – at cost		
Leasehold improvements	303,766	300,800
Furniture, fixtures and equipment	3,323,713	3,298,923
	3,627,479	3,599,723
Less accumulated depreciation	(3,304,201)	(3,275,328)
	323,278	324,395
	\$3,807,100	\$3,724,487

The Notes to Financial Statements are an integral part of these statements.

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LIABILITIES A	AND STOCKHOL	DERS' EQUITY
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CURRENT LIABILITIES		
Accounts payable	\$817,890	\$904,396
Book overdraft	238,932	-
Short-term borrowings	422,820	623,940
Current maturities of long-term debt	53,922	40,206
Accrued sales tax	150,205	152,893
Other	258,087	224,683
Total current liabilities	1,941,856	1,946,118
LONG-TERM DEBT	130,265	172,044
STOCKHOLDERS' EQUITY		
Nonvoting preferred stock – authorized 5,000,000 shares of no par value; no shares issued	-	-
Nonvoting common stock – \$.10 par value; authorized 5,000,000 shares; no shares issued	-	-
Common stock - \$.10 par value; authorized 5,000,000 shares; shares issued of 781,779 in 2008 and		
785,866 in 2007	78,178	78,587
Additional paid-in capital	651,942	655,350
Retained earnings	1,004,859	872,388
	1,734,979	1,606,325
	\$3,807,100	\$3,724,487

2008

2007

The Notes to Financial Statements are an integral part of these statements.

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# STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

# For the Fiscal Years Ended May 31, 2008 and June 2, 2007

	Shares of Common Stock	Common Stock	Additional Paid-in Capital	Retained Earnings	Total
Balance, June 3, 2006	796,905	\$79,691	\$664,556	\$775,615	\$1,519,862
Net income for year	_	—	_	97,502	97,502
Redemption of common stock	(11,039	) (1,104	) (9,206	(729	) (11,039
Balance, June 2, 2007	785,866	78,587	655,350	872,388	1,606,325
Net income for year	_	_	_	132,741	132,741
Redemption of common stock	(4,087	) (409	) (3,408	(270	) (4,087
Balance, May 31, 2008	781,779	\$78,178	\$651,942	\$1,004,859	\$1,734,979

The Notes to Financial Statements are an integral part of these statements.

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# STATEMENTS OF CASH FLOWS

# For the Fiscal Years Ended May 31, 2008 and June 2, 2007

	2008	2007
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	\$132,741	\$97,502
Adjustments to reconcile net income to net cash provided by operating activities:	· - ).	· · · · ·
Depreciation and amortization	127,465	153,159
Loss (gain) on sale of property and equipment	(140	) 474
Change in operating assets and liabilities:	× ×	,
Accounts receivable	114,723	(62,741)
Inventories	(123,481	) 6,242
Prepaid expenses	83,719	(30,668)
Accounts payable and accrued liabilities	(55,790	) 39,886
Book overdraft	238,932	
Net cash provided by operating activities	518,169	203,854
		200,001
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of certificate of deposit	(311,884	) (312,161 )
Proceeds from maturity of certificate of deposit	312,161	314,773
Purchase of property and equipment	(126,658	) (34,151 )
Proceeds from disposal of property and equipment	450	100
Net cash used in investing activities	(125,931	) (31,439 )
CASH FLOWS FROM FINANCING ACTIVITIES		
Net increase (decrease) in short-term borrowings	(201,120	) 96,809
Proceeds from long-term debt	35,435	197,426
Principal payments on long-term debt	(63,498	) (207,793)
Redemption of common stock	(4,087	(11,039)
1		, <u> </u>
Net cash provided by (used in) financing activities	(233,270	) 75,403
NET INCREASE IN CASH AND CASH EQUIVALENTS	158,968	247,818
CASH AND CASH EQUIVALENTS, beginning of year	_582,472	334,654
CASH AND CASH EQUIVALENTS, end of year	\$741,440	\$582,472
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the year for:		
Income taxes	\$750	\$750
Interest	64,482	63,952

The Notes to Financial Statements are an integral part of these statements.

#### NOTES TO FINANCIAL STATEMENTS

#### Note 1. Nature of Business and Summary of Significant Accounting Policies

#### Nature of business:

The Company is engaged in a single line of business, the operation of a chain of retail grocery stores. The stores are located in Georgia, Tennessee, and Alabama and operate under the name of Shop-Rite Supermarket.

#### Fiscal year:

The Company's fiscal year ends on the Saturday nearest May 31. The last two fiscal years consist of the 52-week periods ended May 31, 2008 and June 2, 2007.

### Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Cash and cash equivalents:

For purposes of reporting cash flows, the Company considers all highly-liquid debt instruments with an original maturity of three months or less to be cash equivalents.

### Accounts receivable:

The Company extends unsecured credit for 30-day terms to selected customers in the ordinary course of business, but mitigates the associated credit risk by carefully screening applicants and actively pursuing past due accounts. An allowance for doubtful accounts has not been established since management is of the opinion that all accounts receivable at year-end are fully collectible.

### Inventories:

All inventories are valued at the lower of average cost or market, following the Average Cost-to-Retail Method. Under this method, inventory is stated at average cost, which is determined by applying an average cost-to-retail ratio to each similar merchandise category's ending retail value. If average cost is determined to exceed market value, the impacted merchandise's carrying value is reduced to market value, with the reduction flowing through current period earnings. The Company recognizes inventory shortages throughout the year based on actual physical counts.

### NOTES TO FINANCIAL STATEMENTS

### Note 1. Nature of Business and Summary of Significant Accounting Policies (continued)

### Vendor allowances:

The Company receives funds for a variety of merchandising activities from vendors whose products the Company buys for resale in its stores. These incentives and allowances include volume or purchased based incentives, advertising allowances, and promotional discounts. The purpose of these incentives and allowances is generally to aid in the reduction of the costs incurred by the Company for stocking, advertising, promoting and selling the vendor's products. These allowances generally relate to short-term arrangements with vendors, often relating to a period of one month or less, and are typically negotiated on a purchase-by-purchase basis. Due to system constraints and the nature of certain allowances, these allowances are applied as a reduction of inventory costs using a rational and systematic methodology, which results in the recognition of these incentives when the inventory related to the initial purchase is sold. Amounts that represent a reimbursement of specific identifiable incremental costs, such as advertising, are recorded as a reduction to the related expense in the period that the related expense is incurred.

### Property and equipment:

Expenditures for property and equipment are charged to asset accounts at cost. Depreciation is provided on the straight-line and declining-balance methods at rates based upon the estimated useful lives of the various classes of depreciable property. Repairs and maintenance are expensed as incurred. Depreciation expense included in the statements of income was \$127,465 and \$153,159 in 2008 and 2007, respectively.

### Revenue recognition:

The financial statements of the Company are prepared under the accrual method of accounting. The Company recognizes income on the sale of all grocery and non-food merchandise at the point-of-sale. Discounts provided by vendors, usually in the form of paper coupons, are not recognized as a reduction in sales. Sales taxes are not recorded as a component of sales.

### Advertising costs:

Advertising costs are charged to operations when incurred. Advertising costs charged to operations were \$515,018 and \$527,303 in 2008 and 2007, respectively.

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#### Note 1. Nature of Business and Summary of Significant Accounting Policies (continued)

Deferred income taxes:

The Company accounts for income taxes in accordance with the provisions of Statement of Financial Accounting Standards (SFAS) No. 109, "Accounting for Income Taxes," which requires that deferred income taxes be determined based on the estimated future tax effects of differences between the financial statement and tax basis of assets and liabilities given the provisions of the enacted tax laws. Valuation allowances are used to reduce deferred tax assets to the amount considered likely to be realized.

#### Asset impairments:

Management accounts for any impairment of its long-lived assets in accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Management monitors the carrying value of its long-lived assets for potential impairment each quarter based on whether any indicators of impairment have occurred.

#### Recent accounting pronouncements:

In June 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109." FIN No. 48 clarifies the accounting for uncertainty in tax positions. FIN No. 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. This interpretation also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. FIN No. 48 became effective for the Company on June 3, 2007, and did not have a material effect on the Company's financial statements. Further, during fiscal year May 31, 2008, the Company recognized no interest and penalties assessed by taxing authorities on any underpayment of income tax.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, "Fair Value Measurements." SFAS No. 157 defines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurement. SFAS No. 157 does not require any new fair value measurements. SFAS No. 157 will become effective for the Company on June 1, 2008, and is not expected to have a material effect on the Company's financial statements.

### NOTES TO FINANCIAL STATEMENTS

# Note 1. Nature of Business and Summary of Significant Accounting Policies (continued)

Recent accounting pronouncements: (continued)

In February 2007, the FASB issued Statement of Financial Accounting Standard No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115." SFAS No. 159 permits entities to make an irrevocable election to measure certain financial instruments and other assets and liabilities at fair value on an instrument-by-instrument basis. Unrealized gains and losses on items for which the fair value option has been elected should be recognized into net earnings at each subsequent reporting date. SFAS No. 159 will become effective for the Company's fiscal year beginning June 1, 2008. The Company is currently evaluating the effect of adopting SFAS No. 159.

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## NOTES TO FINANCIAL STATEMENTS

#### Note 2. Short-Term Borrowings

The Company has a line-of-credit agreement with a bank totaling \$800,000 at May 31, 2008 and June 2, 2007. The interest rate on amounts outstanding under the line-of-credit agreement is based on prime subject to a 6.00% floor. This agreement is scheduled to mature on April 25, 2009.

The line-of-credit is secured by the Company's certificate of deposit, as well as by a security interest in substantially all of its accounts receivable, inventory, machines and equipment, furniture and fixtures and by personal guarantees of Michael A. Richardson and Paul R. Cook, the Company's President and CEO and Executive Vice President and CFO, respectively.

At May 31, 2008 and June 2, 2007, the Company has short-term borrowings consisting of unsecured notes payable to Michael and Diana Richardson, principal shareholders of the Company, and to their son, Matthew Richardson. These notes provide for interest at .25% below the bank's base rate and are payable on demand.

A summary of short-term borrowings for the fiscal years ended May 31, 2008 and June 2, 2007, is as follows:

	2008	2007	—
Line-of-credit agreements	\$411,490	\$609,650	
Loans payable to shareholders	11,330	14,290	
Total outstanding	\$422,820	\$623,940	
		_	
Weighted average interest rate at year end	6.00	% 8.24	%
Weighted average interest rate during year	7.39	% 8.23	%
Maximum amount outstanding during year	\$815,278	\$637,773	
Average amount outstanding during year	\$543,877	\$516,131	

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# NOTES TO FINANCIAL STATEMENTS

# Note 3. Long-Term Debt

Long-term debt consists of the following notes payable at May 31, 2008 and June 2, 2007:

	2008	2007
Note payable to Gateway Bank & Trust; principal and interest due in monthly installments of \$3,684, through April 2012; interest at prime rate with 6.00% floor; collateralized by equipment, inventory, and personal guarantees of the Company's		
President and Executive Vice President	\$148,486	\$180,000
Vehicle installment loan; due in monthly installments of \$433; collateralized by an automobile; paid in full during August 2007	-	16,636
Vehicle installment loan; due in monthly installments of \$524, through January 2010; collateralized by an automobile	10,014	15,614
Vehicle installment loan; due in monthly installments of \$510, through June 2010; collateralized by an automobile	12,039	-
Vehicle installment loan; due in monthly installments of \$557, through July 2010; collateralized by an automobile	13,648	
	184,187	212,250
Less current maturities	53,922	40,206
Total long-term debt	\$130,265	\$172,044

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### NOTES TO FINANCIAL STATEMENTS

## Note 3. Long-Term Debt (continued)

The aggregate maturities or principal payments required on long-term debt for years subsequent to May 31, 2008, are as follows:

Year	Amount
2009	\$53,922
2010	54,994
2011	42,511
2012	32,760
Total	\$184,187

# Note 4. Lease Commitments

The Company leases the facilities in which its retail grocery operations are located under noncancelable operating leases that expire at various dates through April 2014. Substantially all of the leases include renewal options. The following is a schedule by years of future minimum rental payments required under operating leases that have initial or remaining noncancelable lease terms in excess of one year as of May 31, 2008:

Fiscal	Minimum
Year Ending	Rentals
2009	\$646,690
2010	525,508
2011	493,070
2012	469,153
2013	244,245
Thereafter	62,700
Total	\$2,441,366

Rental expense for the fiscal years ended May 31, 2008 and June 2, 2007, is as follows:

	2008	2007
Minimum rentals	\$642,989	\$629,107
Contingent rentals based on sales	18,300	14,604
Total	\$661,289	\$643,711

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### NOTES TO FINANCIAL STATEMENTS

### Note 5. Federal and State Income Taxes

No amounts have been provided for current and deferred federal and state tax expense in the statements of income for the years ended May 31, 2008 and June 2, 2007, as a result of recurring net operating losses and the related full valuation allowance on the Company's net deferred tax assets.

A reconciliation of income tax expense computed by applying the U.S. Federal statutory rates to income before income taxes and actual income tax expense is as follows:

	2008	2007
Federal income tax expense computed at the statutory rates	\$19,900	\$14,700
State income tax, net of federal income tax expense	7,300	5,400
Change in deferred tax asset valuation allowance	(27,200	) (20,100 )
Total income tax expense	<u> </u>	<u> </u>
Total income tax expense	<u>\$-</u>	<u>\$-</u>

The tax effects of significant temporary differences that comprise deferred tax assets and liabilities at May 31, 2008 and June 2, 2007, are as follows:

	2008	2007
Deferred tax assets:		
Net operating loss carryforward	\$(94,700	) \$(125,000 )
Other	(16,700	) (12,200 )
Deferred tax liabilities:		
Depreciable basis of property and equipment	6,000	4,600
Deferred tax asset valuation allowance	105,400	132,600
	\$ -	\$-

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### NOTES TO FINANCIAL STATEMENTS

#### Note 5. Federal and State Income Taxes (continued)

At May 31, 2008, the Company has net operating loss carryforwards for federal and state income tax purposes of approximately \$428,000 and \$554,000, respectively. The Company has established a full valuation allowance, which effectively reduces the carrying value of its net deferred taxes to zero at May 31, 2008 and June 2, 2007. Unless the Company realizes sufficient taxable income in future periods to demonstrate that the likelihood of realization of the net deferred tax assets is reasonably assured under the accounting guidelines of SFAS No. 109, this valuation allowance will be continued in future periods. If not utilized, the carryforwards will expire at various dates through 2025.

### Note 6. Employee Benefit Plan

The Company has adopted a 401(k) employee benefit plan covering substantially all employees who have met minimum service and age requirements. The service and age requirements were waived for the initial plan participants to encourage participation. The Company's annual contribution is discretionary. The Company's contribution to the plan was \$7,500 in 2008 and 2007.

### Note 7. Concentration of Credit Risk and Major Supplier

The Company maintains a certificate of deposit and other deposit accounts at financial institutions in amounts that exceed the Federal Deposit Insurance Corporation (FDIC) insurance limit. The total of deposits that exceeded the FDIC insurance limit was \$330,264 at May 31, 2008. The Company believes that maintaining deposits in these financial institutions does not represent a significant credit risk and that the Company benefits from favorable banking relationships as a result of maintaining deposits with these institutions. The Company has not experienced any losses as a result of its cash in banks in excess of FDIC insurance limits.

Approximately 82 percent of the Company's purchased merchandise for the year ended May 31, 2008, was procured from the Company's main supplier.

### NOTES TO FINANCIAL STATEMENTS

### Note 8. Related Party Transactions

As described in greater detail in Note 2 above, the Company finances a portion of its working capital requirements through borrowings consisting of two unsecured notes, payable to Michael and Diana Richardson, principal shareholders of the Company, and to their son, Matthew Richardson. These notes bear interest at a rate per annum .25% below the base rate of interest charged on the Company's borrowings from its lead bank and are payable on demand.

### Note 9. Segment Reporting

SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information" provides for the identification of reportable segments on the basis of discrete business units and their financial information to the extent such units are reviewed by an entity's chief decision maker (which can be an individual or group of management persons). The Statement permits aggregation or combination of segments that have similar characteristics. In the Company's operations, each store is viewed by management as being a separately identifiable business or segment from the perspective of monitoring performance and allocation of financial resources. Although the stores operate independently and are managed and monitored separately, each is substantially similar in terms of business focus, type of customers, products and services. Accordingly, the Company's financial statements reflect the presentation of segment information on an aggregated basis in one reportable segment.

## Note 10. Fair Value of Financial Instruments

The carrying values of cash and cash equivalents, the certificate of deposit, accounts receivable, short-term borrowings, accounts payable, accrued expenses and other liabilities are reasonable estimates of their fair values because of the short maturity of these financial instruments. Based on the borrowing rates available to the Company for long-term debt with similar terms and average maturities, the carrying amounts approximate the fair value of such financial instruments.

# NOTES TO FINANCIAL STATEMENTS

# Note 11. Quarterly Data (unaudited)

	Fiscal Years Ended							
	May 31, 2008				June 2, 2007			
	Thirteen Weeks Ended 5/31/2008	Thirteen Weeks Ended 3/1/2008	Thirteen Weeks Ended 12/1/2007	Thirteen Weeks Ended 9/1/2007	Thirteen Weeks Ended 6/2/2007	Thirteen Weeks Ended 3/3/2007	Thirteen Weeks Ended 12/2/2006	Thirteen Weeks Ended 9/2/2006
Net sales	\$8,629,973	\$8,634,569	\$8,487,207	\$8,740,882	\$8,554,004	\$8,446,070	\$8,392,267	\$8,390,711
Cost of goods sold	6,487,532	6,566,425	6,513,801	6,697,344	6,562,864	6,408,085	6,417,697	6,377,694
Gross profit	2,142,441	2,068,144	1,973,406	2,043,538	1,991,140	2,037,985	1,974,570	2,013,017
Operating, general and administrative expenses	2,107,930	2,059,469	1,987,573	2,017,106	1,991,231	2,006,513	1,995,765	2,007,795
Operating income (loss)	34,511	8,675	(14,167 )	26,432	(91)	31,472	(21,195 )	5,222
Other income	30,492	31,938	34,651	40,674	38,293	35,357	39,062	29,978
Interest expense	(8,071)	(17,326)	(16,790)	(18,278)	(16,576)	(14,531)	(14,636)	(14,853)
Income before income taxes	56,932	23,287	3,694	48,828	21,626	52,298	3,231	20,347
Income taxes								
Net income	\$56,932	\$23,287	\$3,694	\$48,828	\$21,626	\$52,298	\$3,231	\$20,347
Earnings per common share:	\$0.07	\$0.03	\$0.01	\$0.06	\$0.02	\$0.07	\$0.00	\$0.03

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# [LETTERHEAD OF HAZLETT, LEWIS & BIETER, PLLC]

# CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in this Annual Report of American Consumers, Inc. (Form 10-K), of our report, dated August 27, 2008, with respect to the financial statements of American Consumers, Inc. included in the Annual Report to security holders for the fiscal year ended May 31, 2008.

/s/ Hazlett, Lewis & Bieter, PLLC

Chattanooga, Tennessee August 28, 2008

# C.E.O. CERTIFICATION Pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a)

I, Michael A. Richardson, certify that:

- 1. I have reviewed this Annual Report on Form 10-K of American Consumers, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessaryto make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material

3. respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as
defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial

5. reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 29, 2008 /s/ Michael A. Richardson

Michael A. Richardson Chairman and Chief Executive Officer

# C.F.O. CERTIFICATION Pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a)

I, Paul R. Cook, certify that:

1. I have reviewed this Annual Report on Form 10-K of American Consumers, Inc.;

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessaryto make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material
respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as
defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financialreporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 29, 2008 /s/ Paul R. Cook

Paul R. Cook Executive Vice President and Treasurer (Chief Financial Officer)

# C.E.O. CERTIFICATION PURSUANT TO EXCHANGE ACT RULES 13a-14(b) AND 15d-14(b)

In connection with the Annual Report of American Consumers, Inc. (the "Company") on Form 10-K for the period ending May 31, 2008 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned hereby certifies, pursuant to 18 U.S.C. § 1350 (as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002) that he is the Chief Executive Officer of the Company and that: (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the periods covered in the Report.

/s/ Michael A. Richardson

Michael A. Richardson Chairman and Chief Executive Officer American Consumers, Inc.

Date: August 29, 2008

# C.F.O. CERTIFICATION PURSUANT TO EXCHANGE ACT RULES 13a-14(b) AND 15d-14(b)

In connection with the Annual Report of American Consumers, Inc. (the "Company") on Form 10-K for the period ending May 31, 2008 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned hereby certifies, pursuant to 18 U.S.C. § 1350 (as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002) that he is the Chief Financial Officer of the Company and that: (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the periods covered in the Report.

/s/ Paul R. Cook

Paul R. Cook Executive Vice President and Treasurer (Chief Financial Officer) American Consumers, Inc.

Date: August 29, 2008