SECURITIES AND EXCHANGE COMMISSION

# **FORM 10-Q**

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **1995-05-10** | Period of Report: **1995-03-26** SEC Accession No. 0000891618-95-000252

(HTML Version on secdatabase.com)

# **FILER**

### **XICOR INC**

CIK:319191 | IRS No.: 942526781 | State of Incorp.:CA | Fiscal Year End: 1231 Type: 10-Q | Act: 34 | File No.: 000-09653 | Film No.: 95536086 SIC: 3674 Semiconductors & related devices Mailing Address 1511 BUCKEYE DRIVE MILPITAS CA 95035

Business Address 1511 BUCKEYE DR MILPITAS CA 95035 4084328888

## SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

/x/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 26, 1995

OR

/ / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

\_\_\_\_\_

Commission File Number 0-9653

XICOR, INC. (Exact name of registrant as specified in its charter)

California (State or other jurisdiction of incorporation or organization) 94-2526781 (I.R.S. Employer Identification No.)

95035

(Zip Code)

1511 Buckeye Drive, Milpitas, California (Address of principal executive offices)

Registrant's telephone number, including area code: (408) 432-8888

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes x No --- ---NUMBER OF SHARES OUTSTANDING AT MARCH 26, 1995 18,027,427

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		XICOR, I	INC.		
FORM 10-Q					
	THE	QUARTERLY	PERIOD	ENDED	
		MARCH 26,	1995		

PART I

FOR

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#### XICOR, INC. CONSOLIDATED BALANCE SHEETS

#### ASSETS

<TABLE> <CAPTION>

	March 26, 1995 	December 31, 1994
	(Unaudited)	
<s></s>	<c></c>	<c></c>
Current assets:		
Cash and cash equivalents	\$ 15,793,000	\$ 14,754,000
Short-term investments	6,892,000	5,886,000
Accounts receivable	13,298,000	11,060,000
Inventories	13,138,000	15,234,000
Prepaid expenses and other current assets	763,000	610,000
Total current assets	49,884,000	47,544,000
Property, plant and equipment, at cost less accumulated depreciation		
	13,875,000	15,383,000
Other assets	356,000	356,000
	\$ 64,115,000	\$ 63,283,000

</TABLE>

LIABILITIES AND SHAREHOLDERS' EQUITY		
<table> <s> Current liabilities:</s></table>	<c></c>	<c></c>
Accounts payable Accrued expenses Deferred income on shipments to distributors Current portion of obligations under capital leases	12,649,000	\$ 5,976,000 6,879,000 12,190,000 2,668,000
Total current liabilities	27,741,000	27,713,000
Long-term obligations under capital leases	3,750,000	4,186,000
<pre>Shareholders' equity: Preferred stock; 5,000,000 shares authorized Common stock; 75,000,000 shares authorized; 18,027,427 and 18,022,727 shares outstanding Accumulated deficit</pre>		 120,820,000 (89,436,000)
Accumulated delicit	32,624,000	
	\$ 64,115,000	\$ 63,283,000

#### See accompanying notes to consolidated financial information

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XICOR, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

#### <TABLE> <CAPTION>

CAPIION

	Twelve weeks ended			
		March 26, 1995		March 27, 1994
<\$>	<c< th=""><th>:&gt;</th><th><c< th=""><th>:&gt;</th></c<></th></c<>	:>	<c< th=""><th>:&gt;</th></c<>	:>
Net sales	\$	23,535,000	\$	24,768,000
Costs and expenses: Cost of sales Research and development Selling, general and administrative		14,562,000 3,458,000 4,342,000		2,773,000
		22,362,000		24,159,000
Income from operations Interest expense Interest income		1,173,000 (153,000) 279,000		609,000 (156,000) 79,000
Income before income taxes Provision for income taxes		1,299,000 66,000		532,000 21,000
Net income		1,233,000		511,000
Net income per share		.07		.03
Average common shares and equivalents	==	18,362,000		18,300,000

</TABLE>

See accompanying notes to consolidated financial information

#### XICOR, INC.

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

#### <TABLE> <CAPTION>

	Twelve weeks ended		
		March 27,	
<s></s>		 <c></c>	
Cash flows from operating activities:			
Net income	\$ 1,233,000	\$ 511,000	
Adjustments to reconcile net income to cash provided			
by (used for) operating activities:			
Depreciation and amortization	1,958,000	3,163,000	
Changes in assets and liabilities:		<b>T</b> <i>C</i> <b>T</b> <i>C</i> <b>C C C C C C C C C C</b>	
Accounts receivable	(2,238,000)		
Inventories		(642,000)	
Prepaid expenses and other current assets	(153,000)		
Accounts payable and accrued expenses	(321,000) 459,000		
Deferred income on shipments to distributors	439,000	(118,000)	
Net cash provided by operating activities		2,546,000	
Cash flows from investing activities:			
Investments in plant and equipment, net		(2,000)	
Purchases of short-term investments	(3,006,000)		
Maturities of short-term investments	2,000,000	2,017,000	
Net cash provided by (used for) investing activities	(1,346,000)	1,024,000	
Coch flour from financing octivition.			
Cash flows from financing activities: Repayments of obligations under capital leases	(656,000)	(687,000)	
Proceeds from sale of common stock to employees	7,000	(007,000)	
FIGUEUS FIGH SALE OF COMMON SCOCK CO CHEPTOYCCS			
Net cash used for financing activities	(649,000)	(687,000)	
Tanana in and and and and	1 020 000		
Increase in cash and cash equivalents Cash and cash equivalents at beginning of year	1,039,000 14,754,000	2,883,000 8,347,000	
cash and cash equivarences at beginning of year	14,754,000		
Cash and cash equivalents at end of quarter	\$ 15,793,000		
Supplemental information:			
Cash paid during the quarter for interest	\$ 165,000	\$ 167,000	
Equipment acquired pursuant to capital leases 			

 110,000 | 481,000 |See accompanying notes to consolidated financial information

#### (Unaudited)

#### Note 1 - The Company:

In the opinion of management, all adjustments necessary for a fair statement of the results of the interim periods presented (consisting only of normal recurring adjustments) have been included. These financial statements, notes and analyses should be read in conjunction with Xicor's Annual Report on Form 10-K for the year ended December 31, 1994 filed with the Securities and Exchange Commission.

Note 2 - Balance sheet detail: <TABLE> <CAPTION>

		March 26, 1995	D	ecember 31, 1994
<s></s>	<c></c>		<c< td=""><td>&gt;</td></c<>	>
Inventories:				
Raw materials and supplies	\$	2,121,000		1,686,000
Work in process		5,783,000		8,048,000
Finished goods		5,234,000		5,500,000
		13,138,000	\$	15,234,000
Property, plant and equipment:				
Leased building and building improvements	\$	1,602,000	\$	1,602,000
Leasehold improvements		16,634,000		16,558,000
Equipment		73,203,000		72,763,000
Furniture and fixtures		1,684,000		1,680,000
Construction in progress		526,000		950,000
		93,649,000		93,553,000
Less accumulated depreciation		(79,774,000)		(78,170,000)
	\$	13,875,000	\$	15,383,000
	===		==	
Accrued expenses:				
Accrued wages and employee benefits	Ş	2,834,000	Ş	2,890,000
Other accrued expenses		3,753,000		3,989,000
		6,587,000		6,879,000
	===		==	

#### </TABLE>

#### Accounts receivable:

Accounts receivable at March 26, 1995 and December 31, 1994 are net of an allowance for doubtful accounts of \$500,000.

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XICOR, INC.

#### Quarterly Period Ended March 26, 1995

#### Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the accompanying Quarterly Financial Information and Notes thereto and Xicor's Annual Report on Form 10-K for the year ended December 31, 1994 and is qualified in its entirety by the foregoing. The results of operations for the twelve weeks ended March 26, 1995 are not necessarily indicative of results to be expected in future periods.

#### RESULTS OF OPERATIONS

Sales for the first quarter of 1995 were \$23.5 million, a slight increase over the 1994 fourth quarter run rate, but below first quarter 1994 sales of \$24.8 million due to the slow bookings during the second half of 1994. During the first quarter of 1995 bookings improved substantially from the second half of 1994. Sales growth for the balance of 1995 is contingent on bookings continuing at the 1995 first quarter rate.

Cost of sales as a percentage of sales was 62% for the first quarter of 1995, an improvement from 69% for the comparable prior year quarter and 64% for the fourth quarter of 1994. The improvement over the comparable 1994 period was due primarily to increased manufacturing efficiencies subsequent to the first quarter of 1994 and reduced depreciation expense. The improvement from the fourth quarter of 1994 was due primarily to reduced depreciation. Cost of sales in the first quarter of 1995 was negatively affected by reduced production levels in response to the low bookings in the second half of 1994. Production is being increased to match the increased first quarter 1995 bookings. While manufacturing efficiencies are expected to improve as a result of the increased production volumes, Xicor also expects average selling prices to decline somewhat due to increased bookings of commodity products and competitive pressures. Maintaining and increasing profitability for the balance of 1995 is contingent upon product mix and prices and the successful execution of Xicor's plans to further improve manufacturing efficiencies.

Research and development expenses increased to 15% of sales in the first quarter of 1995 compared to 11% in the comparable 1994 quarter. The increase in the first quarter of 1995 reflects Xicor's continued expenditures towards developing an advanced manufacturing process and more complex products and towards integrating its EEPROM technology with Digital Signal Processing (DSP) on a single chip. Research and development activities are requiring an increasing degree of complexity of design and manufacturing process and consequently a larger percentage of sales is expected to be invested in research and development in 1995 than was invested in 1994.

Selling, general and administrative expenses remained at the same level in both the first quarter of 1995 and 1994.

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Interest expense in the first quarter of 1995 was relatively flat compared to the comparable 1994 quarter. Interest expense is expected to increase slightly in the latter part of 1995 due to the planned financing of certain capital equipment additions.

Interest income increased in the first quarter of 1995 compared to the first quarter of 1994 due to an increase in the average balance invested caused by funds generated from operations in 1994 and the first quarter of 1995 and the upward trend in interest rates during 1994.

The provision for income taxes for the first quarter of 1995 and 1994 consisted primarily of federal and state minimum taxes, which result from limitations on the use of net operating loss carryforwards, and foreign taxes. Net deferred tax assets of \$38 million at December 31, 1994 remain fully reserved because of the uncertainty regarding the ultimate realization of these

#### FACTORS AFFECTING FUTURE RESULTS

The semiconductor industry is highly competitive and characterized by rapidly changing technology and steadily declining product prices. Xicor's results of operations are affected by a wide variety of factors, including general economic conditions and conditions specific to the semiconductor industry, decreases in average selling price over the life of any particular product, the timing of new product introductions (both by Xicor and competitors), availability of new manufacturing technologies and the ability to secure intellectual property rights in a rapidly evolving market. The sales level in any specific quarter is also a function of orders received during that quarter, as customers continue to shorten lead times for purchase commitments. Consistent with industry practice, customer orders are generally subject to cancellation by the customer without penalty. Xicor may be at a disadvantage in competing with major domestic and foreign concerns that have significant financial resources, established and diverse product lines, worldwide vertically integrated production facilities and extensive research and development staffs.

The semiconductor industry is also characterized by substantial capital and research and development investment for products and processes. The rapid rate of technological change within the industry requires Xicor to continually develop new and improved products to maintain its competitive position. Xicor expects to continue to invest in the research and development of new products and manufacturing processes in 1995 and beyond, although there can be no assurances that such research and development efforts or new products will be successful.

Due to the foregoing and other factors, past results are a much less reliable predictor of the future than is the case in many older, more stable and less dynamic industries. In addition, the securities of many high technology companies have historically been subject to extensive price and volume fluctuations which may adversely affect the market price of their common stock.

#### LIQUIDITY AND CAPITAL RESOURCES

At March 26, 1995, Xicor had \$22.7 million in cash, cash equivalents and short-term investments compared to \$20.6 million at December 31, 1994. During the first quarter of 1995, Xicor generated \$3 million of cash from operating activities which was partially offset by principal payments on lease debt and equipment purchases.

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Capital expenditures for 1995 are presently planned at approximately \$7 million. At March 26, 1995, Xicor had entered into commitments for equipment purchases and leasehold improvements aggregating approximately \$1.5 million.

Xicor has a line of credit agreement with a financial institution that expires March 31, 1996, provides for borrowings of up to \$7.5 million against eligible accounts receivable and is secured by all of Xicor's assets. Interest on borrowings is charged at the prime lending rate plus 3% and is payable monthly. At March 26, 1995, the entire \$7.5 million was available to Xicor based on the eligible accounts receivable balances and the borrowing formulas. To date, no amounts have been borrowed under this line of credit.

Management believes that currently available cash and expected cash flow from operations will be adequate to support Xicor's operations for the next twelve months.

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Item 6. Exhibits and Reports on Form 8-K.

(a) Exhibits:

11.1 Statement of Computation of Earnings Per Share

27 Financial Data Schedule

(b) Reports on Form 8-K:

No reports on Form 8-K were filed with the Securities and Exchange Commission during the quarter ended March 26, 1995.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

> XICOR, INC., a California Corporation

By /s/ Raphael Klein \_\_\_\_\_Raphael Klein President (Principal Executive Officer)

By /s/ Klaus G. Hendig

Klaus G. Hendig Vice President, Finance and Administration (Principal Financial Officer)

Date: May 9, 1995

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## EXHIBIT 11.1

# XICOR, INC. STATEMENT OF COMPUTATION OF EARNINGS PER SHARE (UNAUDITED)

<TABLE> <CAPTION>

	Twelve weeks ended	
		March 27, 1994
<s> Net income</s>	<c> \$ 1,233,000</c>	\$ 511,000
Weighted average number of common shares outstanding during the period	18,023,000	17,989,000
Equivalent common shares attributed to dilutive employee stock options	339,000	311,000
Total common and common equivalent shares	18,362,000	18,300,000
Earnings per share	\$ 0.07	

  |  |Fully diluted earnings per share does not differ significantly from primary earnings per share.

1

<TABLE> <S> <C>

<ARTICLE> 5 <MULTIPLIER> 1,000

<S> <C><PERIOD-TYPE> 3-MOS DEC-31-1995 <FISCAL-YEAR-END> <PERIOD-START> JAN-02-1995 MAR-26-1995 <PERIOD-END> 15,793,000 <CASH> <SECURITIES> 6,892,000 <RECEIVABLES> 13,298,000 500,000 <ALLOWANCES> <INVENTORY> 13,138,000 <CURRENT-ASSETS> 49,884,000 <PP&E> 93,649,000 <DEPRECIATION> 79,774,000 <TOTAL-ASSETS> 64,115,000 <CURRENT-LIABILITIES> 27,741,000 <BONDS> 0 <COMMON> 120,827,000 <PREFERRED-MANDATORY> 0 0 PREFERRED> <OTHER-SE> (88, 203, 000)<TOTAL-LIABILITY-AND-EQUITY> 64,115,000 <SALES> 23,535,000 23,535,000 <TOTAL-REVENUES> 14,562,000 <CGS> 14,562,000 <TOTAL-COSTS> <OTHER-EXPENSES> 0 0 <LOSS-PROVISION> <INTEREST-EXPENSE> 153,000 <INCOME-PRETAX> 1,299,000 <INCOME-TAX> 66,000 0 <INCOME-CONTINUING> <DISCONTINUED> 0 0 <EXTRAORDINARY> <CHANGES> 0 <NET-INCOME> 1,233,000 <EPS-PRIMARY> 0.07 <EPS-DILUTED> 0

</TABLE>