

# SECURITIES AND EXCHANGE COMMISSION

## FORM 10-Q

Quarterly report pursuant to sections 13 or 15(d)

Filing Date: **2005-05-02** | Period of Report: **2005-03-31**  
SEC Accession No. **0001104659-05-019684**

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### FILER

#### **TNS INC**

CIK: **1268671** | IRS No.: **364430020**  
Type: **10-Q** | Act: **34** | File No.: **001-32033** | Film No.: **05791770**  
SIC: **7389** Business services, nec

Mailing Address	Business Address
11480 COMMERCE PARK DR. SUITE 600 RESTON VA 20191-1406	11480 COMMERCE PARK DR. SUITE 600 RESTON VA 20191-1406 7034538300

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934**

For the quarter ended March 31, 2005

Commission File Number: 001-32033

**TNS, INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or jurisdiction of incorporation or organization)

**36-4430020**

(I.R.S. Employer Identification Number)

**11480 Commerce Park Drive, Suite 600  
Reston, VA 20191**

(Address of principal executive offices)

**(703) 453-8300**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirement for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practicable date.

Shares Outstanding as of April 1, 2005

28,074,438 Shares of Common Stock, \$0.001 par value

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TNS, INC.

INDEX

**Part I:** **FINANCIAL INFORMATION**

- [Item 1. Condensed Consolidated Financial Statements \(Unaudited\)](#)  
[Condensed Consolidated Balance Sheets as of December 31, 2004 and March 31, 2004](#)  
[Condensed Consolidated Statements of Operations for the three months ended March 31, 2004 and 2005](#)  
[Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2004 and 2005](#)  
[Notes to Condensed Consolidated Financial Statements](#)
- [Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations](#)
- [Item 3. Quantitative and Qualitative Disclosures About Market Risk](#)
- [Item 4. Controls and Procedures](#)

**Part II: OTHER INFORMATION**

- [Item 1. Legal Proceedings](#)
- [Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities](#)
- [Item 3. Default Upon Senior Securities](#)
- [Item 4. Submission of Matters to a Vote of Security Holders](#)
- [Item 5. Other Information](#)
- [Item 6. Exhibits](#)

**PART I—FINANCIAL INFORMATION**

**Item 1. Condensed Consolidated Financial Statements (Unaudited)**

**TNS, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(dollars in thousands, except share and per share data)**

	December 31, 2004	March 31, 2005 (unaudited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 19,788	\$ 24,561
Accounts receivable, net of allowance for doubtful accounts of \$4,756 and \$4,894, respectively	47,896	45,879
Other current assets	9,349	10,516
Total current assets	77,033	80,956
Property and equipment, net	50,587	49,315
Identifiable intangible assets, net	205,208	198,260
Goodwill	5,386	5,849
Other assets	18,198	18,617
Total assets	\$ 356,412	\$ 352,997
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$ 9,000	\$ 9,250
Accounts payable, accrued expenses and other current liabilities	43,528	46,050
Deferred revenue	14,419	11,260
Total current liabilities	66,947	66,560
Long-term debt, net of current portion	42,000	38,750

Other liabilities	4,967	4,505
Total liabilities	113,914	109,815
Commitments and contingencies		
Stockholders' equity:		
Common stock, \$0.001 par value; 130,000,000 shares authorized; 27,996,053 and 28,074,438 shares issued and outstanding, respectively	28	28
Treasury stock	-	(462)
Additional paid-in capital	281,766	281,795
Accumulated deficit	(37,333)	(35,879)
Deferred stock compensation	(4,766)	(4,292)
Accumulated other comprehensive income	2,803	1,992
Total stockholders' equity	242,498	243,182
Total liabilities and stockholders' equity	\$ 356,412	\$ 352,997

See accompanying notes to condensed consolidated financial statements (unaudited).

**TNS, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)**  
(dollars in thousands, except share and per share data)

	Three months ended	
	March 31,	
	2004	2005
<b>Revenues</b>	\$ 60,156	\$ 63,132
Operating expenses:		
Cost of network services, exclusive of the items shown separately below	30,692	30,230
Engineering and development	3,439	3,906
Selling, general, and administrative	11,019	13,094
Depreciation and amortization of property and equipment	4,806	4,863
Amortization of intangible assets	8,508	6,265
Total operating expenses	58,464	58,358
Income from operations	1,692	4,774
Interest expense	(4,433)	(811)
Interest income	36	116
Other income (expense), net	101	(304)
Income (loss) before income taxes and equity in net loss of unconsolidated affiliates	(2,604)	3,775
Income tax (provision) benefit	982	(1,905)
Equity in net loss of unconsolidated affiliates	(37)	(416)
Net income (loss)	(1,659)	1,454
Dividends on preferred stock	(3,428)	-
Net income (loss) attributable to common stockholders	\$ (5,087)	\$ 1,454
Basic net income (loss) per common share	\$ (0.34)	\$ 0.05
Diluted net income (loss) per common share	\$ (0.34)	\$ 0.05
Basic weighted average common shares outstanding	14,906,191	28,007,946
Diluted weighted average common shares outstanding	14,906,191	28,384,837

**TNS, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**  
**(dollars in thousands)**

	Three months ended March 31,	
	2004	2005
Cash flows from operating activities:		
Net income (loss)	\$ (1,659)	\$ 1,454
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization of property and equipment	4,806	4,863
Amortization of intangible assets	8,508	6,265
Deferred income tax (benefit) provision	(1,244)	1,244
Amortization and write-off of deferred financing costs	2,486	150
Equity in net loss of unconsolidated affiliates	37	416
Stock compensation	76	490
Changes in operating assets and liabilities, net of effect of acquisitions:		
Accounts receivable, net	(2,939)	2,016
Other current and noncurrent assets	(586)	(654)
Accounts payable, accrued expenses and other current and noncurrent liabilities	(5,763)	2,060
Deferred revenue	1,367	(3,159)
Net cash provided by operating activities:	<u>5,089</u>	<u>15,145</u>
Cash flows from investing activities:		
Purchases of property and equipment	(3,120)	(4,136)
Investments in unconsolidated affiliates	-	(2,802)
Net cash used in investing activities:	<u>(3,120)</u>	<u>(6,938)</u>
Cash flows from financing activities:		
Proceeds from issuance of long-term debt, net of financing costs of \$1,979	79,031	-
Repayment of long-term debt	(153,146)	(3,000)
Payment of long-term debt financing costs	-	(75)
Payment of dividends on preferred stock	(173)	-
Proceeds from stock option exercises	5	14
Purchase of treasury stock	-	(462)
Proceeds from issuance of common stock, net	71,598	-
Net cash used in financing activities:	<u>(2,685)</u>	<u>(3,523)</u>
Effect of exchange rates on cash and cash equivalents	559	89
Net (decrease) increase in cash and cash equivalents	(157)	4,773
Cash and cash equivalents, beginning of period	11,074	19,788
Cash and cash equivalents, end of period	<u>\$ 10,917</u>	<u>\$ 24,561</u>
Supplemental disclosures of cash flow information:		
Cash paid for interest	<u>\$ 2,581</u>	<u>\$ 682</u>
Cash paid for income taxes	<u>\$ 1,784</u>	<u>\$ 913</u>

See accompanying notes to condensed consolidated financial statements (unaudited).

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****1. Description of Business and Basis of Presentation**

TNS, Inc. (TNS or the Company) is a Delaware corporation. TNS is a leading provider of business-critical data communications services to processors of credit card, debit card and automated teller machine (ATM) transactions. TNS is also a leading provider of call signaling and database access services to the domestic telecommunications industry and of secure data and voice network services to the global financial services industry. TNS' data communication services enable secure and reliable transmission of time-sensitive, transaction-related information critical to its customers' operations. The Company's customers outsource their data communication requirements to TNS because of the Company's expertise, comprehensive customer support, and cost-effective services. TNS provides services to customers in the United States and increasingly to international customers. Internationally, TNS operates networks in 12 countries, including Canada and countries in Europe and the Asia-Pacific region, and uses these networks to provide services to customers in these and neighboring countries.

The Company provides its services through its multiple data networks, each designed specifically for transaction applications. These networks support a variety of widely accepted communications protocols, are designed to be scalable and are accessible by multiple methods, including dial-up, dedicated, wireless and Internet connections.

The Company has four business divisions: (1) the point-of-sale/point-of-service (POS) division, which provides data communications services to payment processors in the U.S. and Canada, (2) the telecommunication services division (TSD), which provides call signaling services and database access services targeting primarily the telecommunications industry, (3) the financial services division (FSD), which provides data and voice communications services to the financial services community in support of the Financial Information eXchange (FIX) messaging protocol and other transaction-oriented trading applications, and (4) the international services division (ISD), which markets the Company's POS and financial services in countries outside of the United States and Canada.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles (GAAP) for interim financial information and in conjunction with the rules and regulations of the Securities and Exchange Commission (SEC). Certain information and note disclosures normally included in the annual financial statements, required by GAAP, have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information presented not misleading.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all necessary adjustments (all of which are of a normal and recurring nature) that are necessary for fair presentation for the periods presented. The results of operations for the three months ended March 31, 2005 are not necessarily indicative of the results to be expected for any subsequent interim period or for the fiscal year. It is suggested that these unaudited condensed consolidated financial statements be read in conjunction with the Company's annual report on Form 10-K filed with the SEC on March 31, 2005, which includes consolidated financial statements and the notes thereto for the year ended December 31, 2004.

**Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Significant estimates affecting the consolidated financial statements include management's judgments regarding the allowance for doubtful accounts, reserves for excess and obsolete inventories, future cash flows from long-lived assets, and accrued expenses for probable losses. Actual results could differ from those estimates.

## Revenue Recognition

The Company recognizes revenue when persuasive evidence of an agreement exists, the terms are fixed and determinable, services are performed, and collection is probable. Cash received in advance of revenue recognition is recorded as deferred revenue. POS services revenue is derived primarily from per transaction fees paid by the Company's customers for the transmission of transaction data, through the Company's networks, between payment processors and POS or ATM terminals. Telecommunication services revenue is derived primarily from fixed monthly fees for call signaling services and per query fees charged for database access and validation services. Financial services revenue is derived primarily from monthly recurring fees based on the number of customer connections to and through the Company's networks. Incentives granted to new customers or upon contract renewals are deferred and recognized ratably as a reduction of revenue over the contract period to the extent that the incentives are recoverable against the customer's minimum purchase commitments under the contract. In addition, the Company receives installation fees related to the configuration of the customers' systems. Revenue from installation fees is deferred and recognized ratably over the customer's contractual service period, generally three years.

## Cost of Network Services

Cost of network services is comprised primarily of telecommunications charges, which include data transmission and database access charges, leased digital capacity charges, circuit installation charges and activation charges. The cost of data transmission is based on a contract or tariff rate per minute of usage in addition to a prescribed rate per transaction for certain vendors. The costs of database access, circuits, installation and activation charges are based on fixed fee contracts with local exchange carriers and interexchange carriers. The cost of network services also includes salaries, equipment maintenance and other costs related to the ongoing operation of the Company's data networks. These costs are expensed by the Company as incurred. Direct costs of installations are deferred and amortized over three years. The Company records its accrual for telecommunication charges based upon network services utilized at historical invoiced rates. Depreciation expense on our network equipment and amortization of developed technology are excluded from our cost of network services and included in depreciation and amortization of property and equipment and amortization of intangible assets in our condensed consolidated statement of operations.

## Stock Based Compensation

In February 2004, the Board of Directors of the Company adopted the TNS, Inc. 2004 Long-Term Incentive Plan (the Plan) and the Company's stockholders approved the Plan in March 2004. The Plan reserves 1,586,384 shares of common stock for grants of incentive stock options, nonqualified stock options, restricted stock awards and performance shares to employees, non-employee directors and consultants performing services for the Company. Options granted under the Plan have an exercise price equal to or greater than the fair market value of the underlying common stock at the date of grant and become exercisable based on a vesting schedule determined at the date of grant, generally in equal monthly installments over four years. The options expire 10 years from the date of grant. Restricted stock awards and performance shares granted under the Plan are subject to a vesting period determined at the date of grant, generally in equal annual installments over four years. As of March 31, 2005, the Company has granted 324,149 shares of restricted stock and recorded approximately \$4.2 million of deferred compensation related to these shares of restricted stock. The deferred compensation is being amortized over the four-year vesting period of the shares of restricted stock. For the three months ended March 31, 2004 and 2005, the Company recorded compensation expense of approximately \$55,000 and \$0.5 million respectively, related to these shares of restricted stock. During the three months ended March 31, 2005, 173 shares and 78,212 shares of common stock were issued from option exercises and upon the vesting of restricted stock, respectively.

The Company continues to account for employee stock options or similar equity instruments to employees under the intrinsic value method prescribed by Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees." Under the intrinsic value method, compensation cost is the excess, if any, of the fair value of the stock at the grant date or other measurement date over the amount an employee must pay to acquire the stock. Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based Compensation" defines a fair value method of accounting for employee stock options or similar equity instruments. Under the fair value method, compensation cost is measured at the grant date based on the value of the award and is recognized over the service period. SFAS No. 123 allows an entity to continue to use the intrinsic value method. However,

entities electing to account for employee stock options or similar instruments pursuant to APB Opinion No. 25 must make pro forma disclosures of net income, as if the fair value method of accounting had been applied.

If stock compensation expense had been determined based upon the fair value method at the grant dates, the Company's net income (loss) attributable to common stockholders would have increased to the pro forma amounts indicated below (in thousands, except per share data):

	Three months ended	
	March 31,	
	2004	2005
Net income (loss) attributable to common stockholders, as reported	\$ (5,087)	\$ 1,454
Add: Stock-based employee compensation expense included in reported net loss, net of related tax effects	46	294
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(260)	(731)
Pro forma net income (loss) attributable to common stockholders	\$ (5,301)	\$ 1,017
Basic and diluted net income (loss) per common share, as reported	\$ (0.34)	\$ 0.05
Pro forma basic and diluted net income (loss) per common share	\$ (0.36)	\$ 0.04

## Recent Accounting Pronouncements

In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123 (revised 2004), "Share-Based Payment" (SFAS No. 123R), which is a revision of SFAS No. 123, "Accounting for Stock-Based Compensation." SFAS No. 123R supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees", and amends SFAS No. 95, "Statement of Cash Flows". The Company will adopt SFAS No. 123R on January 1, 2006. SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options, to be recorded as an expense based on their fair values. The Company is currently evaluating the impact of adopting SFAS No. 123R. Information about the fair value of stock options under the Black-Scholes model and its pro forma impact on its net income (loss) and basic and diluted net income (loss) per common share for the three months ended March 31, 2004 and 2005 (which may differ from the ultimate impact of adopting the new standard) can be found in this Note 1.

## 2. Long-term Investments

In August 2004, TNS made an investment in WAY Systems, Inc. (WAY), which provides mobile POS transaction infrastructure and solutions for mobile merchants. TNS purchased 5,952,381 shares or 38.5 percent of WAY's Series B convertible preferred stock for \$2.5 million and became entitled to representation on WAY's board of directors. As of December 31, 2004, TNS owned 18.1 percent of WAY's total outstanding shares. In March 2005, TNS made an additional investment of \$0.8 million to purchase 1,910,401 shares of WAY's Series B convertible preferred stock for an additional 1.9 percent of WAY's outstanding shares. TNS owned 20.0 percent of Way's outstanding shares as of March 31, 2005. TNS is accounting for its investment under the equity method of accounting. Due to timing of the receipt of WAY's financial statements, TNS is accounting for the income or loss in this equity method investment on a one-month lag. For the three months ended March 31, 2005, the Company recognized a net loss in the equity of an unconsolidated affiliate of approximately \$0.3 million.

In January 2005, TNS made an investment in IP Commerce, a company that provides operating software to facilitate the authorization of IP-based retail payment transactions. TNS purchased 2,368,545 Series A preferred shares or 39.9 percent of IP Commerce's total outstanding shares for \$2.0 million and became entitled to representation on IP Commerce's board of directors. TNS is accounting for its investment under the equity method of accounting. Due to timing of the receipt of IP Commerce's financial statements, TNS is accounting for the income or loss in this equity method investment on a one-month lag. For the three months ended March 31, 2005, the Company recognized a net loss in the equity of an unconsolidated affiliate of approximately \$0.1 million.



### 3. Long-term Debt

Debt consists of the following (in thousands):

	December 31, 2004	March 31, 2005
Term Loan	\$ 51,000	\$ 48,000
Revolving Credit Facility	—	—
	51,000	48,000
Less: Current portion	(9,000)	(9,250)
Long-term portion	\$ 42,000	\$ 38,750

On March 19, 2004, the Company entered into a senior secured credit facility (the Credit Facility) to replace its prior credit facility. The Credit Facility consists of a \$65.0 million term loan (Term Loan) and a revolving credit facility of \$30.0 million (Revolving Credit Facility). The Credit Facility matures March 19, 2009. Payments on the Term Loan are due in quarterly installments over the five-year term, beginning on March 31, 2004. As of March 31, 2005 total remaining payments on the Term Loan are as follows (in thousands):

Nine months ending December 31, 2005	\$ 6,188
2006	12,812
2007	14,000
2008	15,000
	<u>\$ 48,000</u>

For the period through June 30, 2004, borrowings on the Revolving Credit Facility and the Term Loan bore interest at a rate of 2.50 percent over the LIBOR rate. For the period from July 1, 2004 through March 31, 2005, borrowings on the Revolving Credit Facility and the Term Loan bore interest at a rate of 2.25 percent over the LIBOR rate (5.13 percent as of March 31, 2005). Thereafter, if the Company achieves a leverage ratio of less than one, the borrowings on the Revolving Credit Facility and the Term Loan generally will bear interest at a rate, at the Company's option, of either 0.75 percent over the lender's base rate or 2.0 percent over the LIBOR rate. If the Company achieves a leverage ratio of less than 1.5 but more than or equal to one, the borrowings on the Revolving Credit Facility and the Term Loan generally will bear interest at a rate, at the Company's option, of either 1.0 percent over the lender's base rate or 2.25 percent over the LIBOR rate. If the Company achieves a leverage ratio of less than 2.2 but more than or equal to 1.5, the borrowings on the Revolving Credit Facility and the Term Loan generally will bear interest at a rate, at the Company's option, of either 1.25 percent over the lender's base rate or 2.5 percent over the LIBOR rate. The Company's leverage ratio as of March 31, 2005 was 0.7 to 1.0. The Revolving Credit Facility is subject to an annual commitment fee in an amount equal to 0.5 percent per annum multiplied by the amount of funds available for borrowing under the Revolving Credit Facility. Interest payments on the Credit Facility are due monthly, bimonthly, or quarterly at the Company's option.

The terms of the Credit Facility require the Company to comply with financial and nonfinancial covenants, including maintaining certain leverage, interest and fixed charge coverage ratios at the end of each fiscal quarter. As of March 31, 2005, the Company was required to maintain a leverage ratio of less than 2.0 to 1.0, an interest coverage ratio of greater than 5.0 to 1.0 and a fixed charge ratio of greater than 2.0 to 1.0. Certain of the financial covenants will become more restrictive over the term of the Credit Facility. The Credit Facility also contains nonfinancial covenants that restrict some of the Company's corporate activities, including the Company's ability to dispose of assets, incur additional debt, pay dividends, create liens, make investments, make capital expenditures and engage in specified transactions with affiliates. The Company's future results of operations and its ability to comply with the covenants could be adversely impacted by increases in the general level of interest rates since the interest on a majority of the Company's debt is variable. Noncompliance with any of the financial or nonfinancial covenants without cure or waiver would constitute an event of default under the Credit Facility. An event of default resulting from a breach of a financial or nonfinancial covenant may result, at the option of the lenders, in an acceleration of the principal and interest outstanding, and a termination of the Revolving Credit Facility. The Credit Facility also contains other customary events of default (subject to specified grace periods), including defaults based on events of bankruptcy and insolvency, nonpayment of principal, interest or fees when due, breach of specified

covenants, change in control and material inaccuracy of representations and warranties. The Company was in compliance with the financial and nonfinancial covenants of the Credit Facility as of March 31, 2005.

In connection with the closing of the Credit Facility, the Company incurred approximately \$2.0 million in financing costs. These financing costs were deferred and are being amortized using the effective interest method over the life of the Credit Facility. In connection with the termination of the prior credit facility in March 2004, the Company wrote-off approximately \$2.0 million in unamortized deferred financing costs related to the prior credit facility. Such write-off has been included in interest expense in the accompanying condensed consolidated statement of operations for the three months ended March 31, 2004.

#### 4. Comprehensive Income (Loss)

The components of comprehensive income (loss), net of tax effect are as follows (in thousands):

	Three months ended	
	March 31,	
	2004	2005
Net income (loss)	\$ (1,659)	\$ 1,454
Foreign currency translation	915	(811)
Total comprehensive income (loss)	<u>\$ (744)</u>	<u>\$ 643</u>

#### 5. Net Income (Loss) Per Common Share

SFAS No. 128, "Earnings Per Share", requires the presentation of basic and diluted earnings per share. Basic earnings (loss) per common share is computed by dividing income (loss) attributable to common stockholders by the weighted average number of common shares outstanding for the period. The diluted earnings (loss) per common share data is computed using the weighted average number of common shares outstanding plus the dilutive effect of common stock equivalents, unless the common stock equivalents are anti-dilutive. For the period prior to the Company's initial public offering on March 16, 2004, the effect of the Class A Preferred Stock converting into shares of common stock was not included in the computation of diluted net loss per common share as the effect would be anti-dilutive. In addition, options to purchase 1,013,341 shares of common stock that were outstanding as of March 31, 2004, and the treasury stock effect of 295,500 shares of unvested common stock held by executives and employees as of March 31, 2004 was not included in the computation of diluted net loss per common share for the three months ended March 31, 2004 as the effect would be anti-dilutive.

The following details the computation of the net income (loss) per common share (dollars in thousands, except share and per share data):

	Three months ended	
	March 31,	
	2004	2005
Net income (loss)	\$ (1,659)	\$ 1,454
Dividends on preferred stock	(3,428)	-
Net income (loss) attributable to common stockholders	<u>\$ (5,087)</u>	<u>\$ 1,454</u>
Weighted average common share calculation:		
Basic weighted average common shares outstanding	14,906,191	28,007,946
Treasury stock effect of unvested common stock	-	311,181
Treasury stock effect of options	-	65,710
Diluted weighted average common shares outstanding	<u>14,906,191</u>	<u>28,384,837</u>

Net income (loss) per common share:			
Basic income (loss) per common share	\$	(0.34)	\$ 0.05
Diluted income (loss) per common share	\$	(0.34)	\$ 0.05

## 6. Segment Information

The Company's reportable segments are strategic business units that offer different products and services. The Company classifies its business into four segments: POS, TSD, FSD and ISD. However, the Company's management only evaluates revenues for these four segments. A significant portion of the Company's North American operating expenses are shared between the POS, TSD and FSD segments, and therefore, management analyzes operating results for these three segments on a combined basis.

Management evaluates the North American and ISD performance on EBITDA before stock compensation expense because operating expenses are distinguishable between North American and ISD operations. The Company defines EBITDA before stock compensation expense as income from operations before depreciation, amortization and stock compensation expense. EBITDA before stock compensation expense is not a generally accepted accounting principle measure, but rather a measure employed by management to view operating results adjusted for major noncash items. The Company's definition of EBITDA before stock compensation expense may not be comparable to similarly titled measures used by other entities. Assets are not segregated between reportable segments, and management does not use asset information by segments to evaluate segment performance. As such, no information is presented related to fixed assets by reportable segment and capital expenditures for each segment.

Revenue for the Company's four business units is presented below (in thousands):

	Three months ended	
	March 31,	
	2004	2005
Revenues:		
POS	\$ 28,885	\$ 23,159
TSD	8,611	10,037
FSD	5,994	7,307
ISD	16,666	22,629
Total revenues	\$ 60,156	\$ 63,132

EBITDA before stock compensation expense for North American and ISD operations is reflected below (in thousands):

	Three months ended	
	March 31,	
	2004	2005
EBITDA before stock compensation expense:		
North America	\$ 10,733	\$ 9,195
ISD	4,349	7,197
Total EBITDA before stock compensation expense	\$ 15,082	\$ 16,392

EBITDA before stock compensation expense differs from (loss) income before income taxes and equity in net loss of unconsolidated affiliate reported in the condensed consolidated statements of operations as follows (in thousands):

Three months ended  
March 31,

	2004	2005
EBITDA before stock compensation expense	\$ 15,082	\$ 16,392
Reconciling items:		
Depreciation and amortization of property and equipment and intangible assets	(13,314)	(11,128)
Stock compensation	(76)	(490)
Interest expense	(4,433)	(811)
Interest and other income (expense), net	137	(188)
Income (loss) before income taxes and equity in net loss of unconsolidated affiliate	<u>\$ (2,604)</u>	<u>\$ 3,775</u>

Goodwill and identifiable intangible assets, net are located in the following reporting segments (in thousands):

	December 31, 2004	March 31, 2005
POS	\$ 147,936	\$ 143,127
TSD	5,117	4,959
FSD	28,233	27,717
ISD	29,308	28,306
Total goodwill and identifiable intangible assets, net	<u>\$ 210,594</u>	<u>\$ 204,109</u>

### Geographic Information

The Company sells its services through foreign subsidiaries in the United Kingdom, Australia, Canada, France, Germany, Ireland, Italy, Japan, New Zealand, Spain, Sweden and The Netherlands. Information regarding revenues and long-lived tangible assets attributable to each geographic region is stated below.

The Company's revenues were generated in the following geographic regions (in thousands):

	Three months ended	
	March 31,	
	2004	2005
Revenues:		
North America	\$ 43,490	\$ 40,503
Europe	14,830	19,853
Asia-Pacific	1,836	2,776
Total revenues	<u>\$ 60,156</u>	<u>\$ 63,132</u>

The Company's long-lived assets including goodwill and identifiable intangible assets, net were located as follows (in thousands):

	December 31, 2004	March 31, 2005
North America	\$ 231,570	\$ 225,494
Europe	42,441	41,399
Asia-Pacific	5,368	5,148
Total long-lived assets	<u>\$ 279,379</u>	<u>\$ 272,041</u>

## 7. Litigation and Claims

The Company is periodically involved in disputes arising from normal business activities. In the opinion of management, resolution of these matters will not have a material adverse effect upon the financial position or future operating results of the Company, and adequate provision for any potential losses has been made in the accompanying consolidated financial statements.

On August 26, 2002, an action was filed in the Superior Court of the State of Delaware by persons alleging that the Company breached an agreement to purchase an unrelated entity. On February 28, 2005, the court denied the Company's motion for summary judgment filed in June 2004. After considering the defense costs, potential damages should the plaintiffs prevail, and continued diversion of management resources, the Company determined in March 2005 that a settlement was warranted. In April 2005, the Company made the payment of \$3.25 million in cash to the plaintiffs and received the dismissal of all claims, with prejudice, by the plaintiffs, thereby settling this dispute. This \$3.25 million settlement is included in selling, general and administrative expenses in the accompanying condensed consolidated statement of operations for the three months ended March 31, 2005.

Certain states in which the Company operates assess sales taxes on certain services provided by the Company. The Company believes it has no liability because its customer contracts contain terms that stipulate the

customer, not the Company, is responsible for any sales tax liability. In jurisdictions where the customer may be liable for sales taxes, the Company either includes sales tax on its invoice or has obtained an exemption certificate from the customer. Certain states have audited the Company from 1996 to early 2001 and originally proposed \$6.7 million in assessments on the basis that sales taxes are owed. In March 2005, the Company received verbal notification from a state sales tax auditor that one of the states was likely to reduce its proposed assessment by \$4.4 million. In April 2005, the Company received written confirmation from that state's Department of Revenue that the state's assessment would be reduced. Based in part on this written confirmation, the Company reduced its liability for this matter by \$4.3 million. This \$4.3 million reduction in the liability is included in selling, general and administrative expenses in the accompanying condensed consolidated statement of operations for the three months ended March 31, 2005. Both the Company and the customers involved are vigorously defending the remaining proposed assessments by the sales tax authorities. In the opinion of management, resolution of these matters will not have a material adverse effect upon the financial position or future operating results of the Company.

Included in net income in the accompanying condensed consolidated statement of operations for the three months ended March 31, 2005 is a net \$0.6 million benefit, or \$0.02 per share, related to the legal settlement and reduced state sales tax assessment.

## **8. Subsequent Events**

### **Tender Offer**

On April 5, 2005, TNS commenced a modified Dutch auction tender offer to purchase up to 9 million shares of its outstanding common stock at a price per share of not less than \$18.00 nor greater than \$18.50 per share net to the seller in cash, for an aggregate purchase price of up to \$166.5 million. The tender offer will expire, unless extended, at 5:00 pm, New York City time, on May 3, 2005.

TNS' controlling stockholder, GTCR Golder Ranuner L.L.C. and its affiliated investment funds (which are collectively referred to as GTCR), has committed to tender 6 million shares pursuant to the tender offer. GTCR beneficially owns approximately 12.6 million shares of TNS' outstanding common stock. TNS has obtained a commitment letter from General Electric Capital Corporation for a \$240 million credit facility, a portion of which will be used to finance the tender offer. Accordingly, the tender offer will be conditioned upon the closing of this financing pursuant to the terms and conditions contained in the commitment letter and on terms satisfactory to TNS on or prior to the expiration of the tender offer and other customary conditions.

### **Income Taxes**

The American Jobs Creation Act of 2004 (the Jobs Act), enacted on October 22, 2004, provides for a temporary 85 percent dividends received deduction on certain foreign earnings repatriated during a one-year period. The deduction would result in an approximate 5.25 percent federal tax rate on the repatriated earnings. To qualify for the deduction, the earnings must be reinvested in the United States pursuant

to a domestic reinvestment plan established by a company's chief executive officer and approved by the company's board of directors. Certain other criteria in the Jobs Act must be satisfied as well. For the Company, the one-year period during which the qualifying distributions can be made is calendar year 2005.

In April 2005, the Company decided to repatriate \$10.0 million of foreign earnings under the repatriation provisions of the Jobs Act. Repatriation of these earnings will result in recognition of additional income tax expense in the second quarter of 2005, which we currently estimate to be \$0.5 million. The status of pending technical correction legislation and expected guidance that will clarify certain provisions will determine the ultimate amount recognized. The Company intends to reinvest the remaining undistributed foreign earnings indefinitely and, therefore, no provision for U.S. income taxes has been provided against these undistributed earnings.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

You should read the following discussion of the financial condition and results of operations of TNS, Inc. in conjunction with the consolidated financial statements and the related notes included in our annual report on Form 10-K filed with the SEC on March 31, 2005 and available directly from the SEC at [www.sec.gov](http://www.sec.gov) and the condensed consolidated financial statements and the related notes of TNS, Inc., included elsewhere in this quarterly report.

There are statements made herein which may not address historical facts and, therefore, could be interpreted to be forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties that could cause actual results to differ materially from those set forth in, or implied by, the forward-looking statements. The Company has attempted, whenever possible, to identify these forward-looking statements using words such as "may," "will," "should," "projects," "estimates," "expects," "plans," "intends," "anticipates," "believes," and variations of these words and similar expressions. Similarly, statements herein that describe the Company's business strategy, prospects, opportunities, outlook, objectives, plans, intentions or goals are also forward-looking statements. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including: the Company's reliance upon a small number of customers for a significant portion of its revenue; competitive factors such as pricing pressures; our customer's ability to direct their data communications from the Company's networks to other networks; the Company's ability to grow its business domestically and internationally by generating greater transaction volumes, acquiring new customers or developing new service offerings; fluctuations in the Company's quarterly results because of the seasonal nature of the business and other factors outside of the Company's control; the Company's ability to identify, execute or effectively integrate future acquisitions; the Company's ability to adapt to changing technology; additional costs related to compliance with the Sarbanes-Oxley Act of 2002, any revised New York Stock Exchange listing standards, SEC rule changes or other corporate governance issues; and other risk factors described in the Company's annual report on Form 10-K filed with the SEC on March 31, 2005. In addition, the statements in this quarterly report are made as of the date of this filing. The Company expects that subsequent events or developments will cause its views to change. The Company undertakes no obligation to update any of the forward-looking statements made herein, whether as a result of new information, future events, changes in expectations or otherwise. These forward-looking statements should not be relied upon as representing the Company's views as of any date subsequent to the date of this filing. The forward-looking statements in this document are intended to be subject to the safe harbor protection provided by Sections 27A of the Securities Act and 21E of the Exchange Act.

### **Overview**

We are a leading provider of business-critical data communications services to processors of credit card, debit card and ATM transactions. We are also a leading provider of secure data and voice network services to the global financial services industry. We operate one of four unaffiliated Signaling System No. 7 networks in the United States capable of providing services nationwide, and we utilize this network to provide call signaling and database access services to the domestic telecommunications industry. Our data communications services enable secure and reliable transmission of time-sensitive, transaction-related information critical to our customers' operations. Our customers outsource their data communications requirements to us because of our substantial expertise, comprehensive customer support and

cost-effective services. Internationally, we operate networks in 12 countries, including Canada and countries in Europe and the Asia-Pacific region, and we use these networks to provide services to customers in these and neighboring countries.

We provide our services through multiple data networks, each designed specifically for transaction applications. Our networks support a variety of widely accepted communications protocols and are designed to be scalable and accessible by multiple methods, including dial-up, dedicated, wireless and Internet connections.

We generate revenues through four business divisions:

**POS services.** We provide fast, secure and reliable data communications services primarily to payment processors in the United States and Canada. POS services revenue is derived primarily from per transaction fees paid by our customers for the transmission of transaction data through our networks between payment processors and POS or ATM terminals.

**International services.** We are one of the leading providers of data communications services to the POS industry in the United Kingdom. Our international services division also has operations in Australia, France, Germany, Ireland, Italy, Japan, the Netherlands, New Zealand, Spain, and Sweden. We provide services in these countries using networks deployed in each country. We also provide services in other countries such as Finland, Hong Kong, Norway and Singapore through connections from the customer's location to our networks. Our international services division generates revenues primarily from our POS and financial services offerings abroad.

**Telecommunication services.** We provide call signaling services that enable telecommunications carriers to establish and terminate telephone calls placed by their subscribers. We also provide database access services that enable our customers to provide intelligent network services, such as caller identification and local number portability, and credit card, calling card, third-party billing and collect calling. Our telecommunication services division generates revenues primarily from fixed monthly fees charged for our call signaling services and per-query fees charged for our database access and validation services.

**Financial services.** We provide fast, secure and reliable private data networking services that enable seamless communications and facilitate electronic trading among commercial banks, mutual funds, pension funds, broker-dealers, alternative trading systems, electronic communications networks, securities and commodities exchanges and other market participants. Our networks support multiple communications protocols including the Financial Information eXchange, or FIX, protocol. Our financial services division generates revenues from monthly recurring fees based on the number of customer connections to and through our networks.

Our most significant expense is cost of network services, which is comprised primarily of telecommunications charges, including data transmission and database access, leased digital capacity charges, circuit installation charges and activation charges. The cost of data transmission is based on a contract or tariff rate per minute of usage in addition to a prescribed rate per transaction for some vendors. The costs of database access, circuits, installation charges and activation charges are based on fixed fee contracts with local exchange carriers and interexchange carriers. The cost of network services also includes salaries, equipment maintenance and other costs related to the ongoing operation of our data networks. Depreciation expense on our network equipment and amortization of developed technology are excluded from our cost of network services and included in depreciation and amortization of property and equipment and amortization of intangible assets in our consolidated statements of operations.

Our engineering and development expenses include salaries and other costs related to product development, engineering and materials. The majority of these costs are expensed as incurred, including costs related to the development of internal use software in the preliminary project, the post-implementation and operation stages. Development costs we incur during the software application development stage are capitalized and amortized over the estimated useful life of the developed software.

Our selling, general and administrative expenses include costs related to sales, marketing, administrative and management personnel, as well as outside legal, accounting and consulting services. We believe that selling, general and administrative expenses as a percentage of revenues will remain constant or increase to support expansion of the international services division, as well as from the additional costs of

being a publicly traded company, including the legal, audit, insurance and board of directors compensation costs needed to establish and maintain compliance with the Sarbanes-Oxley Act of 2002.

In March 2004, we completed our initial public offering (IPO) of common stock issuing 4,420,000 common shares at \$18.00 per share, which generated proceeds, net of offering costs, of approximately \$71.5 million. The net proceeds of the IPO were used to repay a portion of the outstanding debt under our then-existing

senior secured credit facility. Concurrent with the closing of the IPO, we entered into a new senior secured credit facility and used the net proceeds from borrowings to repay the remaining debt outstanding under our then-existing senior secured credit facility. In connection with the termination of our previous senior secured credit facility, we recognized a charge of approximately \$2.0 million related to the write-off of unamortized deferred financing costs. Such write-off was included in interest expense in the accompanying condensed consolidated statement of operations for the year ended December 31, 2004.

Upon the completion of the IPO, all of the outstanding shares of our Class A redeemable convertible preferred stock, including accrued and unpaid dividends, converted at \$18.00 per share into 9,984,712 shares of common stock.

On October 1, 2004, we completed a follow-on offering of common stock issuing 1,084,744 common shares at \$20.00 per share, which generated proceeds, net of offering costs, of approximately \$19.9 million. On November 1, 2004, in connection with the follow-on offering, the underwriters exercised a portion of their over-allotment option and we issued an additional 118,232 common shares at \$20.00 per share, which generated proceeds, net of offering costs of approximately \$2.3 million. The net proceeds from the follow-on offering were used to repay a portion of our long-term debt outstanding under our existing credit facility.

### **Long-term Investments**

In August 2004, we made an investment in WAY Systems, Inc. (WAY), which provides mobile POS transaction infrastructure and solutions for mobile merchants. we purchased 5,952,381 shares or 38.5 percent of WAY' s Series B convertible preferred stock for \$2.5 million and became entitled to representation on WAY' s board of directors. As of December 31, 2004, we owned 18.1 percent of WAY' s total outstanding shares. In March 2005, we made an additional investment of \$0.8 million to purchase 1,910,401 shares of WAY' s Series B convertible preferred stock for an additional 1.9 percent of WAY' s outstanding shares. As of March 31, 2005, we owned 20.0 percent of WAY' s outstanding shares. We are accounting for this investment under the equity method of accounting. Due to timing of the receipt of WAY' s financial statements, we are accounting for the income or loss in this equity method investment on a one-month lag. For the three months ended March 31, 2005, we recognized a net loss in the equity of an unconsolidated affiliate of approximately \$0.3 million.

In January 2005, we made an investment in IP Commerce, a company that provides operating software to facilitate the authorization of IP-based retail payment transactions. We purchased 2,368,545 Series A preferred shares or 39.9 percent of IP Commerce' s total outstanding shares for \$2.0 million and became entitled to representation on IP Commerce' s board of directors. We are accounting for this investment under the equity method of accounting. Due to timing of the receipt of IP Commerce' s financial statements, TNS is accounting for the income or loss in this equity method investment on a one-month lag. For the three months ended March 31, 2005, we recognized a net loss in the equity of an unconsolidated affiliate of approximately \$0.1 million.

### **Results of Operations**

The following table sets forth, for the periods indicated, selected statement of operations data (dollars in thousands):



	Three months ended	
	March 31,	
	2004	2005
Revenues	\$ 60,156	\$ 63,132
Operating expenses:		
Cost of network services, exclusive of the items shown separately below	30,692	30,230
Engineering and development	3,439	3,906
Selling, general, and administrative	11,019	13,094
Depreciation and amortization of property and equipment	4,806	4,863
Amortization of intangible assets	8,508	6,265
Total operating expenses	58,464	58,358
Income from operations	1,692	4,774
Interest expense	(4,433)	(811)
Interest and other income (expense), net	137	(188)
Income (loss) before income taxes and equity in net loss of unconsolidated affiliates	(2,604)	3,775
Income tax (provision) benefit	982	(1,905)
Equity in net loss of unconsolidated affiliates	(37)	(416)
Net income (loss)	\$ (1,659)	\$ 1,454

#### Three months ended March 31, 2005 compared to the three months ended March 31, 2004

**Revenues.** Total revenues increased \$3.0 million, or 4.9%, to \$63.1 million for the three months ended March 31, 2005, from \$60.1 million for the three months ended March 31, 2004. We generate revenues through four operating divisions.

**POS division.** Revenues from the POS division decreased \$5.7 million, or 19.8%, to \$23.2 million for the three months ended March 31, 2005, from \$28.9 million for the three months ended March 31, 2004. The \$5.7 million decrease in POS revenues resulted from a decline in transaction volumes primarily from our largest customer and to a lesser extent a decrease in revenue per transaction as a result of negotiated price reductions upon renewal of certain contracts. POS transaction volumes decreased 18.8% to 1.5 billion transactions for the three months ended March 31, 2005, from 1.9 billion transactions for the three months ended March 31, 2004. In 2004, we negotiated contract renewals with some of our POS customers, and in several instances we agreed to pricing discounts in exchange for maintaining or increasing their minimum transaction or revenue commitments. As a result, it is likely our revenue per transaction will decrease and, depending upon the number of transactions we transport, our POS revenues may continue to decrease. In addition, we recently amended our contract with our largest customer to extend the term of the agreement for two years. The amended contract does not contain any minimum transaction or revenue commitments. Based on the amended contract, we believe that revenues and related transaction volumes from this customer may continue to decline in 2005 and thereafter.

**International services division.** Revenues from the international services division increased \$6.0 million, or 35.8%, to \$22.6 million for the three months ended March 31, 2005, from \$16.7 million for the three months ended March 31, 2004. The increase was primarily due to additional revenues generated from our POS customers in the U.K., Australia, France, Spain and Italy and to a lesser extent we benefited from favorable foreign exchange. Revenues from our U.K. subsidiary increased \$3.0 million, or 27.7%, to \$13.8 million for the three months ended March 31, 2005, from \$10.8 million for the three months ended March 31, 2004.

**Telecommunication services division.** Revenues from the telecommunication services division increased \$1.4 million, or 16.6%, to \$10.0 million for the three months ended March 31, 2005, from \$8.6 million for the three months ended March 31, 2004. The growth in revenues was primarily due to increased usage of our call signaling services.

**Financial services division.** Revenues from the financial services division increased \$1.3 million, or 21.9%, to \$7.3 million for the three months ended March 31, 2005, from \$6.0 million for the three months ended March 31, 2004. The increase in revenues was due to the growth in the number of customer connections to and through our networks.

**Cost of network services.** Cost of network services decreased \$0.5 million, or 1.5%, to \$30.2 million for the three months ended March 31, 2005, from \$30.7 million for the three months ended March 31, 2004. Cost of network services were 47.9% of revenues for the

three months ended March 31, 2005, compared to 51.0% of revenues for the three months ended March 31, 2004. The decrease in cost of network services resulted primarily from a decrease in usage-based vendor telecommunications charges in our POS division, and to a lesser extent, lower usage charges from decreased POS transactions. The lower usage charges from our POS services were partially offset by higher usage charges from our TSD, FSD and ISD services. Gross profit represented 52.1% of total revenues for the three months ended March 31, 2005, compared to 49.0% for the three months ended March 31, 2004. The increase in gross profit as a percentage of total revenues resulted primarily from increased contribution of our financial services division and international services division, and to a lesser extent the decrease in usage-based vendor telecommunications charges associated with our POS services.

Future cost of network services depends on a number of factors including total transaction and query volume, the relative growth and contribution to total transaction volume of each of our customers, the success of our new service offerings, the timing and extent of our network expansion and the timing and extent of any network cost reductions. In addition, any significant loss or significant reduction in transaction volumes could lead to a decline in gross margin since significant portions of our network costs are fixed costs.

**Engineering and development expense.** Engineering and development expense increased \$0.5 million, or 13.6%, to \$3.9 million for the three months ended March 31, 2005, from \$3.4 million for the three months ended March 31, 2004. Engineering and development expense represented 6.2% of revenues for the three months ended March 31, 2005 and 5.7% of revenues for the three months ended March 31, 2004. Engineering and development expense increased primarily from an increase in engineering expenses required to support our international expansion.

**Selling, general and administrative expense.** Selling, general and administrative expense increased \$2.1 million, or 18.8%, to \$13.1 million for the three months ended March 31, 2005, from \$11.0 million for the three months ended March 31, 2004. Selling, general and administrative expense represented 20.7% of revenues for the three months ended March 31, 2005, compared to 18.3% of revenues for the three months ended March 31, 2004. Included in selling, general and administrative expenses for the three months ended March 31, 2005 is a \$3.2 million charge related to a legal settlement and a \$4.2 million benefit from a reduced state sales tax liability assessment. Excluding these items, selling, general and administrative expense increased primarily from the expenses required to support our revenue growth, mainly within the international services division, and to a lesser extent, the incremental costs necessary to operate as a public company and stock compensation expense.

**Depreciation and amortization of property and equipment.** Depreciation and amortization of property and equipment increased \$57,000 to \$4.9 million for the three months ended March 31, 2005, from \$4.8 million for the three months ended March 31, 2004. Depreciation and amortization of property and equipment represented 7.7% of revenues for the three months ended March 31, 2005, compared to 8.0% of revenues for the three months ended March 31, 2004.

**Amortization of intangible assets.** Amortization of intangible assets decreased \$2.2 million, or 26.4%, to \$6.3 million for the three months ended March 31, 2005, from \$8.5 million for the three months ended March 31, 2004. The amortization of intangible assets for the three months ended March 31, 2005 and 2004 relates solely to the intangible assets resulting from acquisitions. The decrease was attributable to accelerated amortization on a portion of our customer relationship intangible assets in connection with the loss of certain customers during the first quarter of 2004. For purposes of measuring and recognizing impairment of long-lived assets including intangibles, we assess whether separate cash flows can be attributed to the individual asset. For our customer relationship intangible assets, we recognize and measure impairment upon the termination or loss of a customer that results in a loss of revenue. Based upon the outcome of our contract negotiations with our largest customer, we believe that revenues and related transaction volumes from this customer may continue to decline in 2005 and

thereafter. The intangible asset value attributable to this customer relationship is approximately \$24.8 million as of March 31, 2005. We will continue to assess the recoverability of this customer relationship asset based upon anticipated future cash flows.

**Interest expense.** Interest expense decreased \$3.6 million to \$0.8 million for the three months ended March 31, 2005, from \$4.4 million for the three months ended March 31, 2004. This decrease was primarily due to the repayment of a portion of our term debt with the net proceeds from our initial public offering in March 2004 and our follow-on offering in the fourth quarter of 2004, as well as the write-off on March 19, 2004 of \$2.0 million of deferred financing costs in connection with the termination of our previous senior secured credit facility.

**Interest and other income (expense), net.** Interest and other income (expense), net was an expense of \$0.2 million for the three months ended March 31, 2005 compared to income of \$0.1 million for the three months ended March 31, 2004. Included in other income (expense), net for the three months ended March 31, 2005 is a loss on foreign currency translation of \$0.4 million due to fluctuations in the value of the U.S. dollar as compared with foreign currencies, predominately, the euro, the British pound and the Australian dollar, versus a gain on foreign currency translation of \$0.1 million for the three months ended March 31, 2004.

***Income tax (provision) benefit.*** For the three months ended March 31, 2005, our income tax provision was \$1.9 million compared to a benefit of \$1.0 million for the three months ended March 31, 2004. Our effective tax rate for the three months ended March 31, 2005 is 50.5% versus the U.S. federal statutory tax rate of 35.0%, due primarily to the fact that we have losses from certain of our international subsidiaries that cannot be used to offset income in other jurisdictions.

***Equity in net loss of unconsolidated affiliates.*** For the three months ended March 31, 2005, our equity in net loss of unconsolidated affiliates was \$0.4 million compared to \$37,000 for the three months ended March 31, 2004. As of March 31, 2005, we have \$5.6 million of long-term investments in unconsolidated affiliates, and we expect to incur additional losses on these investments in 2005 and we may continue to incur losses thereafter.

## **Seasonality**

Credit card and debit card transactions account for a major percentage of the transaction volume processed by our customers. The volume of these transactions on our networks generally is greater in the third and fourth quarter vacation and holiday seasons than during the rest of the year. Consequently, revenues and earnings from credit card and debit card transactions in the first quarter generally are lower than revenues and earnings from credit card and debit card transactions in the third and fourth quarters of the immediately preceding year. We expect that our operating results in the foreseeable future will be significantly affected by seasonal trends in the credit card and debit card transaction market.

## **Liquidity and Capital Resources**

Our primary liquidity and capital resource needs are to finance the costs of our operations, to make capital expenditures and to service our debt. The proceeds from our initial public offering in March 2004, along with the proceeds from borrowings under our new senior secured credit facility, were used to repay the amounts outstanding under our previous senior secured credit facility. Based upon our current level of operations, we expect that our cash flow from operations, together with the amounts we are able to borrow under our existing credit facility, will be adequate to meet our anticipated needs for the foreseeable future. Although we have no specific plans to do so, to the extent we decide to pursue one or more significant strategic acquisitions, we will likely need to incur additional debt or sell additional equity to finance those acquisitions.

Our operations provided us cash of \$15.2 million for the three months ended March 31, 2005, which was attributable to net income of \$1.5 million, depreciation, amortization and other non-cash charges of \$13.4 million and a decrease in working capital of \$0.3 million. Our operations provided us cash of \$5.1 million for the three months ended March 31, 2004, which was attributable to a net loss of \$1.7 million, depreciation, amortization and other non-cash charges of \$14.7 million and a increase in working capital of \$7.9 million.

We used cash of \$6.9 million in investing activities for the three months ended March 31, 2005, which includes capital expenditures of \$4.1 million. In addition, we made investments for \$0.8 million in WAY Systems, Inc., a company that provides mobile POS transaction infrastructure and solutions to mobile merchants, and \$2.0 million in IP Commerce, a company that provides operating software to facilitate the authorization of IP-based retail payment transactions. We used cash of \$3.1 million in investing activities for the three months ended March 31, 2004, which consisted of capital expenditures of \$3.1 million.

We used cash of \$3.5 million for financing activities for the three months ended March 31, 2005, which includes \$3.0 million of long-term debt repayments on our senior secured credit facility. We used cash of \$2.7 million for financing activities for the three months ended March 31, 2004, which consisted primarily of \$2.7 million of long-term debt repayments. In addition, we repaid \$150.4 million of long-term debt under our previous senior secured credit facility with the net proceeds generated from our IPO in March 2004 of \$71.6 million and borrowings under our new credit facility, net of financing costs, of \$79.0 million.

## ***Senior Secured Credit Facility***

On March 19, 2004, we entered into a new senior secured credit facility (the Credit Facility) to replace our existing senior secured credit facility. The Credit Facility consists of a \$65.0 million term loan (Term Loan) and a revolving credit facility of \$30.0 million (Revolving Credit Facility). The Credit Facility matures March 19, 2009. Payments on the Term Loan are due in quarterly installments over the five-year term, beginning on March 31, 2004.

As of March 31, 2005, total remaining payments on the Term Loan are as follows (in thousands):

Nine months ending December 31, 2005	\$ 6,188
2006	12,812
2007	14,000
2008	15,000
	<u>\$ 48,000</u>

For the period through June 30, 2004, borrowings on the Revolving Credit Facility and the Term Loan generally bore interest at a rate of 2.50 percent over the LIBOR rate. For the period from July 1, 2004 through March 31, 2005, borrowings on the Revolving Credit Facility and the Term Loan bore interest at a rate of 2.25 percent over the LIBOR rate (5.13 percent as of March 31, 2005). Thereafter, if we achieve a leverage ratio of less than one, the borrowings on the Revolving Credit Facility and the Term Loan will generally bear interest at a rate, at our option, of either 0.75 percent over the lender's base rate or 2.0 percent over the LIBOR rate. If we achieve a leverage ratio of less than 1.5 but more than or equal to one, the borrowings on the Revolving Credit Facility and the Term Loan will generally bear interest at a rate, at our option, of either 1.0 percent over the lender's base rate or 2.25 percent over the LIBOR rate. If we achieve a leverage ratio of less than 2.2 but more than or equal to 1.5, the borrowings on the Revolving Credit Facility and the Term Loan will generally bear interest at a rate, at our option, of either 1.25 percent over the lender's base rate or 2.5 percent over the LIBOR rate. Our leverage ratio as of March 31, 2005 was 0.7 to 1.0. The Revolving Credit Facility is subject to an annual commitment fee in an amount equal to 0.5 percent per annum multiplied by the amount of funds available for borrowing under the Revolving Credit Facility. Interest payments on the Credit Facility are due monthly, bimonthly, or quarterly at our option.

The terms of the Credit Facility require us to comply with financial and nonfinancial covenants, including maintaining certain leverage, interest and fixed charge coverage ratios at the end of each fiscal quarter. As of March 31, 2005, we are required to maintain a leverage ratio of less than 2.0 to 1.0, an interest coverage ratio of greater than 5.0 to 1.0 and a fixed charge ratio of greater than 2.0 to 1.0. Certain of the financial covenants will become more restrictive over the term of the Credit Facility. The Credit Facility also contains nonfinancial covenants that restrict some of our corporate activities, including our ability to dispose of assets, incur additional debt, pay dividends, create liens, make investments, make capital expenditures and engage in specified transactions with affiliates. Our future results of operations and our ability to comply with the covenants could be adversely impacted by increases in the general level of interest rates since the interest on a majority of our debt is variable. Noncompliance with any of the financial or nonfinancial covenants without cure or waiver would constitute an event of default under the Credit Facility. An event of default resulting from a breach of a financial or nonfinancial covenant may result, at the option of the lenders, in an acceleration of the principal and interest outstanding, and a

termination of the Revolving Credit Facility. The Credit Facility also contains other customary events of default, including defaults based on events of bankruptcy and insolvency, nonpayment of principal, interest or fees when due, subject to specified grace periods, breach of specified covenants, change in control and material inaccuracy of representations and warranties. We are in compliance with our financial and nonfinancial covenants as of March 31, 2005.

### Recent Accounting Pronouncements

In December 2004, the FASB issued SFAS No. 123 (revised 2004), "Share-Based Payment" (SFAS No. 123R), which is a revision of SFAS No. 123, "Accounting for Stock-Based Compensation." SFAS No. 123R supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees", and amends SFAS No. 95, "Statement of Cash Flows." We will adopt SFAS No. 123R on January 1, 2006. SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options, to be recorded as an expense based on

their fair values. We are currently evaluating the impact of adopting SFAS No. 123R. Information about the fair value of stock options under the Black-Scholes model and its pro forma impact on its net income and basic and diluted net income per common share for the three months ended March 31, 2004 and 2005 (which may differ from the ultimate impact of the new standard) can be found in Note 1 to the condensed consolidated financial statements in this Form 10-Q.

## **Other Matters**

On April 5, 2005, TNS commenced a modified Dutch auction tender offer to purchase up to 9 million shares of its outstanding common stock at a price per share of not less than \$18.00 nor greater than \$18.50 per share net to the seller in cash, for an aggregate purchase price of up to \$166.5 million. The tender offer will expire, unless extended, at 5:00 pm, New York City time, on May 3, 2005.

TNS' controlling stockholder, GTCR Golder Ranuner L.L.C. and its affiliated investment funds (which are collectively referred to as GTCR), has committed to tender 6 million shares pursuant to the tender offer. GTCR beneficially owns approximately 12.6 million shares of TNS' outstanding common stock. TNS has obtained a commitment letter from General Electric Capital Corporation for a \$240 million credit facility, a portion of which will be used to finance the tender offer. Accordingly, the tender offer will be conditioned upon the closing of this financing pursuant to the terms and conditions contained in the commitment letter and on terms satisfactory to TNS on or prior to the expiration of the tender offer and other customary conditions.

## **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

### ***Interest rates***

Our principal exposure to market risk relates to changes in interest rates. As of March 31, 2005, we had \$48.0 million outstanding under our new senior secured credit facility with interest rates tied to changes in the lender' s base rate or the LIBOR rate. Based upon the outstanding borrowings on March 31, 2005 and assuming repayment of the Term Loan in accordance with scheduled maturities, each 1.0% increase in these rates could add an additional \$0.4 million to our annual interest expense.

As of March 31, 2005, we did not hold derivative financial or commodity instruments and all of our cash and cash equivalents were held in money market or commercial accounts.

### ***Foreign currency risk***

Our earnings are affected by fluctuations in the value of the U.S. dollar as compared with foreign currencies, predominately the euro, the British pound and the Australian dollar due to our operations in Europe and Australia.

We have operations in 12 countries outside of the U.S., including the United Kingdom, Australia, Canada, France, Germany, Ireland, Italy, Japan, The Netherlands, New Zealand, Spain and Sweden. We manage foreign

exchange risk through the structure of our business. In the substantial majority of our transactions, we receive payments denominated in the U.S. dollar, British pound, euro or Australian dollar. Therefore, we do not rely on international currency markets to obtain and pay illiquid currencies. The foreign currency exposure that does exist is limited by the fact that the majority of transactions are paid according to our standard payment terms, which are generally short-term in nature. Our policy is not to speculate in foreign currencies, and we promptly buy and sell foreign currencies as necessary to cover our net payables and receivables, which are denominated in foreign currencies. For the three months ended March 31, 2005, we recorded a loss on foreign currency translation of approximately \$0.4 million.

#### **Item 4. Controls and Procedures**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's reports under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

#### **Evaluation**

The Company carried out an evaluation, under the supervision, and with the participation, of the Company's management, including the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures as of March 31, 2005. Based on the foregoing, the Company's Chief Executive Officer and principal financial officers concluded that the Company's disclosure controls and procedures were effective as of March 31, 2005.

There have been no significant changes during the quarter covered by this report in the Company's internal control over financial reporting or in other factors that could significantly affect the internal control over financial reporting.

## **PART II—OTHER INFORMATION**

#### **Item 1. Legal Proceedings**

On August 26, 2002, an action was filed in the Superior Court of the State of Delaware by persons alleging that the Company breached an agreement to purchase an unrelated entity. On February 28, 2005, the court denied the Company's motion for summary judgement filed in June 2004. After considering the defense costs, potential damages should the plaintiffs prevail, and continued diversion of management resources, the Company determined in March 2005 that a settlement was warranted. In April 2005, the Company made the payment of \$3.25 million in cash to the plaintiffs and received the dismissal of all claims, with prejudice, by the plaintiffs, thereby settling this dispute.

We also are party to various legal proceedings in the normal course of business. Please see the description under the caption "Legal Proceedings" in the annual report on Form 10-K filed with the Commission on March 31, 2005.

#### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

#### **Item 3. Default Upon Senior Securities**

None.

#### **Item 4. Submission of Matters to a Vote of Security Holders**

None

#### **Item 5. Other Information**

None.

**Item 6. Exhibits**

- (31.1) Certification–Chief Executive Officer
- (31.2) Certification–Chief Financial Officer
- (32.1) Written Statement of Chief Executive Officer and Chief Financial Officer

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TNS, Inc.  
(Registrant)

Date: May 2, 2005

By: /s/ JOHN J. MCDONNELL, JR.

John J. McDonnell, Jr.  
Chairman and Chief  
Executive Officer

Date: May 2, 2005

By: /s/ HENRY H. GRAHAM, JR.

Henry H. Graham, Jr.  
Executive Vice President, Chief Financial Officer & Treasurer

## CERTIFICATION

I, John J. McDonnell, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of TNS, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonable likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

DATE: May 2, 2005

/s/ JOHN J. MCDONNELL, JR.

John J. McDonnell, Jr.

Chairman and Chief Executive Officer

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## CERTIFICATION

I, Henry H. Graham, certify that:

1. I have reviewed this quarterly report on Form 10-Q of TNS, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonable likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

DATE: May 2, 2005

/s/ HENRY H. GRAHAM, JR.

Henry H. Graham, Jr.

Executive Vice President, Chief Financial Officer & Treasurer

**WRITTEN STATEMENT**  
**OF**  
**CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER**

The undersigned hereby certify that the Form 10-Q for the quarter ended March 31, 2005 filed by TNS, Inc. with the Securities and Exchange Commission fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in the report fairly presents, in all material respects, the financial condition and results of operations of the issuer.

Dated: May 2, 2005

/s/ JOHN J. MCDONNELL, JR.

John J. McDonnell, Jr.  
Chairman and Chief Executive Officer

Dated: May 2, 2005

/s/ HENRY H. GRAHAM, JR.

Henry H. Graham, Jr.  
Executive Vice President, Chief Financial Officer and Treasurer

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