# SECURITIES AND EXCHANGE COMMISSION

# **FORM 10-K**

Annual report pursuant to section 13 and 15(d)

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# **FILER**

# ALCO CAPITAL RESOURCE INC

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# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

(Mark One)

- [X] Annual report pursuant in section 13 or 15(d) of the Securities Exchange Act of 1934 for the fiscal year ended September 30, 1996 or
- [\_] Transition]report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period to

FORM 10-K

COMMISSION FILE NUMBER 0-20405

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IKON CAPITAL, INC.
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

-----

DELAWARE

23-2493042

INCORPORATION OR ORGANIZATION)

(STATE OR OTHER JURISDICTION OF (I.R.S. EMPLOYER IDENTIFICATION NO.)

1738 BASS ROAD, MACON, GEORGIA 31210 (ADDRESS OF PRINCIPAL EXECUTIVE OFFICES) (ZIP CODE)

(912) 471-2300

(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

Securities registered pursuant to Section 12(b) of the Act:

NONE

Securities registered pursuant to Section 12(g) of the Act:

COMMON STOCK, PAR VALUE \$.01 PER SHARE (TITLE OF CLASS)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [\_]

The number of shares of common stock, par value \$.01 per share, outstanding as of December 20 was 1,000, all of which were indirectly owned by Alco Standard Corporation.

Registered debt outstanding as of December 20, 1996 was \$1,138,900,000.

Documents incorporated by reference:

<TABLE>

#### NONE

The registrant meets the conditions set forth in General Instruction (J)(1)(a) and (b) of Form 10-K and is therefore filing with the reduced disclosure format contemplated thereby.

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#### TABLE OF CONTENTS

#### PART I

<caption></caption>		PAGE NO.
<c></c>	<\$>	<c></c>
ITEM 1.	BUSINESS	3
ITEM 2.	PROPERTIES	9
ITEM 3.	LEGAL PROCEEDINGS	9
ITEM 4.	SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS	9
	PART II	
ITEM 5.	MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED	
	STOCKHOLDER MATTERS	9
ITEM 6.	SELECTED FINANCIAL DATA	9
ITEM 7.	FINANCIAL INFORMATION	10
ITEM 8.	FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA	14
ITEM 9.	CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING	
	AND FINANCIAL DISCLOSURE	15
	PART III	
ITEM 10.	DIRECTORS AND EXECUTIVE OFFICERS	16
ITEM 11.	EXECUTIVE COMPENSATION	16
ITEM 12.	SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND	
	MANAGEMENT	16
ITEM 13.	CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS	16
	PART IV	
ITEM 14.	EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON	
	FORM 8-K	16

2

PART I

ITEM 1. BUSINESS

**GENERAL** 

IKON Capital, Inc. ("IKON Capital" or the "Company") formerly known as Alco Capital Resource, Inc., was formed in 1987 to provide lease financing to customers of IKON Office Solutions, Inc., formerly known as Alco Office Products, the office products segment of Alco Standard Corporation ("Alco"). The Company's offices are located at 1738 Bass Road, Macon, Georgia, 31210 (telephone number 912-471-2300). The Company is a wholly-owned indirect subsidiary of Alco.

Alco is a public company headquartered in Valley Forge, Pennsylvania. On June 19, 1996, Alco announced that it would split its two operating units into independent companies by spinning off its paper and supply systems distribution group, Unisource Worldwide Inc., as a separate publicly owned company by the end of calendar year 1996. Continuing operations of Alco consist of IKON Office Solutions, Inc. ("IKON"). IKON is the largest independent copier distribution network in North America and the United Kingdom, with locations in 48 states, six Canadian provinces and in Europe. IKON also provides equipment services and supplies and specialized document copying services. Alco's fiscal 1996 revenues from continuing operations were \$4.1 billion.

The Company is engaged in the business of arranging lease financing exclusively for office equipment marketed by IKON's wholly-owned office equipment dealers ("IKON dealers"), which sell and service copier equipment and facsimile machines. The ability to offer lease financing on this equipment through IKON Capital is considered a competitive marketing advantage which more closely ties IKON to its customer base. During the 1996 fiscal year, 61% of new equipment sold by IKON dealers was financed through the Company. The Company and IKON will seek to increase this percentage in the future, as leasing enhances the overall profit margin on equipment and is considered an important customer retention strategy.

The equipment financed by the Company consists of copiers, facsimile machines, and related accessories and peripheral equipment, the majority of which are produced by major office equipment manufacturers including Canon, Oce, Ricoh, and Sharp. Currently 76% of the equipment financed by the Company represents copiers, 18% fax machines, and 6% other equipment. Although equipment models vary, IKON is increasingly focusing its marketing efforts on the sale of higher segment equipment, such as copiers which produce 50 or more impressions per minute.

The Company provides IKON dealers with standard lease rates for use in customer quotes. However, IKON dealers may charge the customer more or less than IKON Capital's standard rates, and the IKON dealer would absorb any

difference resulting from any such variances from IKON Capital's standard rates.

The Company's customer base (which consists of the end users of the equipment) is widely dispersed, with the ten largest customers representing less than 2% of the Company's total lease portfolio. The typical new lease financed by the Company averages \$14,800 in amount and 44 months in duration. Although 96% of the leases are scheduled for regular monthly payments, customers are also offered quarterly, semi-annual, and other customized payment terms. In connection with its leasing activities, the Company performs billing, collection, property and sales tax filings, and provides quotes on equipment upgrades and lease-end notification. The Company also provides certain financial reporting services to the IKON dealers, such as a monthly report of dealer increases in leasing activity and related statistics.

Alco and the Company entered into a support agreement on June 1, 1994 (the "1994 Support Agreement") pursuant to which Alco agreed to make payments to the Company, if necessary, to enable the Company to maintain (i) a ratio of income before interest expense and taxes to interest expense of 1.25 times and (ii) a minimum consolidated tangible net worth of \$1.00 at all times. On October 22, 1996, Alco and the Company replaced the 1994 Support Agreement with a new support agreement (the "1996 Support Agreement"). The 1996 Support Agreement is identical to the 1994 Support Agreement except that the 1996 Support Agreement requires 100% ownership of the Company by Alco, and limits the leverage to a maximum of 6 to 1 (see "Relationship with Alco Standard Corporation"). In addition, the Company and Alco are currently parties to a

3

maintenance agreement dated August 15, 1991 (the "1991 Maintenance Agreement") and an operating agreement dated August 15, 1991, (the "1991 Operating Agreement") (collectively, the "1991 Maintenance and Operating Agreements") which require Alco to make payments to the Company, if necessary, to meet a specified minimum fixed charge coverage ratio and a maximum debt-to-equity ratio. In addition, the 1991 Operating Agreement requires the IKON dealers to repurchase all defaulted lease contracts.

The Company has agreed not to amend the 1991 Maintenance and Operating Agreements without the consent of certain lenders under loan agreements scheduled to expire no later than August 1998. In September 1998, the Company and Alco intend to terminate the 1991 Maintenance and Operating Agreements. Although the IKON dealers are not subject to a repurchase obligation under the terms of the 1996 Support Agreement (as they are under the 1991 Operating Agreement), Alco and the Company presently intend to continue such repurchase obligation. (See "Relationship with Alco Standard Corporation" below).

# TYPES OF LEASES

The lease portfolio of the Company includes direct financing leases and funded leases. Direct financing leases are contractual obligations between the Company and the IKON customer and represent the majority of the Company's lease portfolio. Funded leases are contractual obligations between the IKON dealer and the IKON customer which have been financed by the Company.

Funded leases represented approximately 25% of the Company's leases as of September 30, 1996. The IKON dealers have assigned to the Company, with full recourse, their rights under the funded leases including the right to receive lease and rental payments as well as a security interest in the related equipment.

Direct financing leases and funded leases are structured as either tax leases (from the Company's perspective) or conditional sales contracts, depending on the customer's (or, for funded leases, the IKON dealer's) needs. The customer (or the IKON dealer for funded leases) decides which of the two structures is desired. Under either structure, the total cost of the equipment to the customer (or to the IKON dealer) is substantially the same (assuming the exercise of the purchase option).

#### Tax Leases

Tax leases represented 95% of the Company's total lease portfolio as of September 30, 1996. The Company or the IKON dealer is considered to be the owner of the equipment for tax purposes during the life of these leases and receives the tax benefit associated with equipment depreciation. Tax leases are structured with a fair market value purchase option. Generally, the customer may return the equipment, continue to rent the equipment or purchase the equipment for its fair market value at the end of the lease.

Each tax lease has a stated equipment residual value generally ranging from 0% to 10%. As of September 30, 1996, the average equipment residual value for all leases in the Company's portfolio was 5.7%. Upon early termination of the lease or at the normal end of the lease term, the Company charges the IKON dealer for the stated residual position, if any, and the equipment is returned to the IKON dealer. Any gain or loss on the equipment's residual value is realized by the IKON dealer.

# Conditional Sales Contracts

Conditional sales contracts account for the remaining 5% of the total leases in the Company's portfolio. Under these arrangements, the customer is considered to be the owner of the equipment for tax purposes and would receive any tax benefit associated with equipment depreciation. Each conditional sales contract has a stated residual value of 0%. Conditional sales contracts are customarily structured with higher monthly lease payments than the tax leases and have a \$1 purchase option for the equipment at lease-end. Thus, because of the higher monthly payments, the cost of the equipment to the customer (or, for funded leases, to the IKON dealer) under a conditional sales contract is substantially the same as under a tax lease (assuming the exercise of the purchase option). Although the customer has the option of returning or continuing to rent the equipment at lease-end, the customer almost always exercises the \$1 purchase option at the end of the lease term.

#### Leased Equipment

The Company also offers from time to time financing of the cost of office equipment that the IKON dealers maintain in inventory for short-term rental to customers. This category of leased equipment also includes

equipment currently rented to customers where the rental agreements are considered to be cancelable by the customer, based on the terms and conditions of the rental contracts in effect. Under operating guidelines in effect, any equipment not physically on rental to customers for a period exceeding 120 continuous days must be repurchased by the IKON dealers at its current book value.

# RELATIONSHIP WITH ALCO STANDARD CORPORATION

The Company, as the captive finance subsidiary of Alco, derives its customer base from the business sourced by its affiliates within Alco (the IKON dealers). There are several agreements and programs between the Company and Alco, which are described below.

### Support Agreements

The Company and Alco are parties to an agreement (the "1996 Support Agreement") dated as of October 22, 1996. The Company's agreements with noteholders and other lenders generally include covenants that it will not amend the 1996 Support Agreement except under certain circumstances. (See "1996 Support Agreement", below).

The Company and Alco were previously parties to the 1994 Support Agreement, dated as of June 1, 1994, which contained terms identical to those contained in the 1996 Support Agreement, except that the 1994 Support Agreement did not contain the requirement that Alco maintain 100% of ownership of the Company and did not contain the requirement that Alco obtain the consent of two-thirds of the debtholders as a condition to assignment. Except for these two new requirements, which are included in the 1996 Support Agreement, all of the other provisions of the 1994 Support Agreement remain in effect in the 1996 Support Agreement. The 1994 Support Agreement was replaced by the 1996 Support Agreement after the Company obtained in writing from Moody's Investors Services and Standard & Poor's Rating Group confirmation that the Company's debt rating would not be downgraded as a result of the foregoing new requirements.

The Company and Alco are also parties to a Maintenance Agreement dated August 15, 1991 and an Operating Agreement dated August 15, 1991 (the "1991 Maintenance and Operating Agreements"), which are further described below. The Company has generally agreed with its lenders pursuant to loan agreements entered into before June 1, 1994 that it will not amend the 1991 Maintenance and Operating Agreements without each such lender's consent. Such loan agreements will mature over the next several years, with the latest maturity occurring in August 1998, at which time the Company and Alco intend to terminate the 1991 Maintenance and Operating Agreements.

#### 1. THE 1996 SUPPORT AGREEMENT

The 1996 Support Agreement between the Company and Alco provides that Alco will make a cash payment to the Company (or an investment in the form of

equity or subordinated notes) as needed to comply with two requirements: i) that the Company will maintain a pre-tax interest coverage ratio (income before interest expense and taxes divided by interest expense) so that the Company's pre-tax income plus interest expense will not be less than 1.25 times interest expense, and ii) that the Company will maintain a minimum tangible net worth of \$1.00. The agreement also provides that Alco will maintain 100% direct or indirect ownership of the Company.

Pursuant to the indentures and other documentation governing debt incurred after June 1, 1994, the Company is not permitted to amend or terminate the 1996 Support Agreement unless: (a) all of the outstanding debt of the Company is repaid, or (b) approval of two-thirds of the debtholders (not including Alco, the Company, or their affiliates) for all amounts outstanding covered by the 1996 Support Agreement (generally, all debt entered into after June 1, 1994) is obtained.

Unlike the 1991 Operating Agreement, which is further described on page 6, the 1996 Support Agreement does not contain a requirement that the IKON dealers repurchase all defaulted lease contracts. The 1996 Support Agreement does not include the repurchase requirement because the Company and Alco wish to preserve the flexibility, on a prospective basis, to allow the credit risk for defaulted contracts to remain with the Company. In such event, the credit decision and reserves for defaulted contracts would become the responsibility of the

5

Company. If the Company were responsible for the credit risk and costs associated with defaulted contracts, the Company would increase its current lease rates in order to offset these increased costs. Consequently, the Company believes that the impact of any future shift of the credit risk from the IKON dealers to the Company would not be material to the Company's future results of operations. The Company's (and Alco's) present intention, however, is to continue the repurchase arrangement with the IKON dealers as currently in effect.

# 2. THE 1991 MAINTENANCE AND OPERATING AGREEMENTS

The 1991 Maintenance Agreement provides that Alco will make a cash payment to the Company (or an investment in the form of equity or subordinated notes) as needed in amounts sufficient to meet a specified minimum fixed charge coverage ratio and a maximum debt-to-equity ratio. Earnings before fixed charges (primarily interest) must be at least 1.3 times fixed charges. The Company has satisfied this requirement independently without requiring payment or an investment from Alco. The Company's debt-to-equity ratio is limited to 6 to 1 according to the terms of the Maintenance Agreement. The Company must also maintain minimum tangible net worth of not less than \$1.00.

Pursuant to the terms of the 1991 Maintenance Agreement, the Company received capital contributions from Alco of \$30 million in 1996, \$29 million in 1995 and \$8.3 million in 1994.

The 1991 Operating Agreement requires the IKON dealers to repurchase all

defaulted lease contracts. A default is defined in the 1991 Operating Agreement as any receivable which is past due for 120 days or is otherwise reasonably declared uncollectible by the Company. The repurchase amount is identified as the net book value of a lease on the default date.

The 1991 Maintenance and Operating Agreements provide for modification or amendment with both parties' consent and provide for cancellation by either party upon 90 days written notice. The Company has generally agreed with its lenders in loan agreements entered into prior to June 1, 1994, however, that it will not amend the 1991 Maintenance and Operating Agreements without each such lender's consent. Such loan agreements are scheduled to expire over the next several years, with the latest maturity occurring in August 1998, at which time the Company and Alco intend to terminate the 1991 Maintenance and Operating Agreements.

# Cash Management Program

The Company participates in Alco's domestic Cash Management program. Under this program, the Company has an account with Alco through which cash in excess of current operating requirements is temporarily placed on deposit. Similarly, amounts are periodically borrowed from Alco. Interest is paid (or charged) by Alco on these amounts. The Company was in a net deposit condition with Alco during 1996 and 1995 and earned interest income of approximately \$2.9 million and \$1.5 million, respectively. The Company was a net borrower in 1994, incurring net interest costs of \$496,000 under this program.

### Management Fee

The Company is charged a management fee by Alco to cover certain corporate overhead expenses. These charges are included as general and administrative expenses in the Company's financial statements and amounted to \$552,000 in 1996 and 1995, and \$396,000 in 1994.

### Federal Income Tax Allocation Agreement

Alco and the Company participate in a Federal Income Tax Allocation Agreement dated June 30, 1989, in which the Company consents to the filing of consolidated federal income tax returns with Alco. Alco agrees to collect from or pay to the Company its allocated share of any consolidated federal income tax liability or refund applicable to any period for which the Company is included in Alco's consolidated federal income tax return.

6

#### Interest on Income Tax Deferrals

The Company provides substantial tax benefits to Alco through the use of the installment sales method on equipment financed through the Company. Taxes deferred by Alco due to this tax treatment totaled a cumulative amount of approximately \$235 million at the end of fiscal 1996. Alco pays the Company interest on the portion of these tax deferrals (approximately \$157 million at the end of fiscal 1996) which arise from tax deferrals on intercompany sales. In fiscal 1996 and 1995, interest was earned by the Company at a rate

consistent with the Company's weighted average outside borrowing rate of interest. Under this method, the Company earned interest at an average rate of 6.8% in 1996 totaling \$8.7 million and at an average rate of 6.7% in 1995 totaling \$5.9 million. In fiscal 1994, interest was earned by the Company at a rate of 6.0% and totaled \$3.8 million.

# Lease Bonus Program

The Company sponsored a lease bonus subsidy program which provided incentives to IKON dealers when IKON customers lease equipment from the Company. Payments under this program can be reduced or eliminated at any time by joint agreement of the Company and Alco. During fiscal 1996, 1995 and 1994, bonus payments were calculated on the basis of the IKON dealer's increase in the percentage of equipment sales leased through the Company, and totaled \$6.9 million, \$7.3 million and \$8.8 million, respectively. Effective October 1, 1996, the Company changed the focus of the bonus subsidy program to reimburse IKON for third party lease payoffs incurred when buying out the equipment leases of a competitor.

# Credit Policies and Loss Experience

Each IKON dealer is responsible for developing and maintaining a formal credit policy that governs credit practices and procedures. In addition, the credit practices of the individual IKON dealers must be consistent with Alco's overall policies for leasing and credit approval.

The Company presently has full recourse to the IKON dealer for any lease which becomes past due by 120 days or more. Excluding the effect of recoveries, the gross value of leases charged back to IKON dealers was \$29.9 million in fiscal 1996, \$20.9 million in fiscal 1995 and \$14.4 million in fiscal 1994. For fiscal 1996, 1995 and 1994, the gross chargebacks represented 2.3%, 2.4% and 2.7%, respectively, of the average portfolio balances during the year.

Reserves for credit losses are maintained by the IKON dealers and IKON. On a monthly basis, the Company reports the respective net investment value of the lease portfolio to each IKON dealer so the IKON dealer can properly accrue the credit loss reserve balance. In accordance with IKON policy, each IKON dealer must maintain aggregate reserves of at least 3% of the IKON dealer's total portfolio (including \$275 million of net leases sold under an asset securitization agreement being serviced by the Company). Reserves maintained for fiscal 1996 and 1995, as a percentage of the leasing portfolio at fiscal year end, were 4.6% and 4.3%, respectively.

Delinquencies remained at a consistent level for fiscal 1996 and 1995. During this two-year period, accounts classified as current (less than 30 days past due) ranged from 86% to 89% of the total portfolio balance on a monthly basis. The aging of the Company's lease portfolio receivables at September 30, 1996 (excluding \$275 million of net lease receivables sold under an asset securitization agreement being serviced by the Company) was as follows:

<TABLE> <CAPTION>

(DOLLARS IN

MILLIONS) <S> <C> <C> \$1,304.3 86.5% 107.1 7.1% Over 30 days..... Over 60 days..... 54.3 3.6% Over 90 days..... 42.2 2.8% \$1,507.9 100.0% ===== Less: Unearned interest..... (257.3)\$1,250.6 =======

</TABLE>

7

#### FUNDING

Prior to July 1994, the majority of the Company's debt funding was through privately placed term notes with banks and an insurance company. The Company follows a policy of matching the maturities of borrowed funds to the average life of the leases being financed in order to minimize the impact of interest rate changes on its operations. All notes carry terms of one to three years and are either at fixed interest rates or have had the interest rate risk eliminated through interest rate swap contracts. (See Note 5 to the Company's Financial Statements on page F-8 hereof). Covenants in the note agreements entered into before July 1994 include a minimum fixed charge coverage requirement of 1.3 times fixed charges and a maximum debt-to-equity ratio of 6 to 1. Also, there is a covenant in each such note agreement which requires each lender's consent to any amendment to the 1991 Maintenance and Operating Agreements (see page 5 hereof for a description of the 1991 Maintenance and Operating Agreements). As of September 30, 1996, the amounts outstanding under these note agreements totaled \$58 million.

Prior to July 1994, the only other funding sources for the Company were capital contributions and advances received from Alco. As of September 30, 1996, the Company's total shareholder's equity was \$191.4 million, of which \$112.4 million consisted of contributed capital.

Effective July 1, 1994, the Company commenced a medium term note program of \$500 million which was fully subscribed as of July 1995. On June 30, 1995, the Company increased the amount available to be offered under this medium term note program by \$1 billion or the equivalent thereof in foreign currency. The program allows the Company to offer to the public from time to time medium term notes having an aggregate initial offering price not exceeding the total program amount. These notes are offered at varying maturities of nine months or more from their dates of issue and may be subject to redemption at the option of the Company or repayment at the option of the holder, in whole or in part, prior to the maturity date in conjunction with meeting specified provisions. Interest rates are determined based on market conditions at the time of issuance. As of September 30, 1996, \$969.9 million of medium term

notes were outstanding with a weighted average interest rate of 6.8%.

In September 1996, the Company entered into a new agreement, which expires in September 1997, to sell, under an asset securitization program, an undivided ownership interest in \$150 million of eligible direct financing lease receivables. This new agreement is in addition to an existing \$125 million asset securitization agreement dated September 23, 1994, which expires in March 1997, but which is expected to be extended. Both agreements contain limited recourse provisions which require the Company to assign an additional undivided interest in leases to cover any potential losses to the purchaser due to uncollectible leases. As collections reduce previously sold interests, new leases can be sold up to the agreement amount. The weighted average interest rate on the 1994 agreement, which is partially fixed by two interest rate swap agreements totaling a principal/notional amount of \$60 million, is 6.7% at September 30, 1996. In fiscal 1996, the Company sold an additional \$52.7 million in leases, replacing leases liquidated during the year, under the 1994 agreement and \$150 million in leases under the 1996 agreement and recognized pretax gains of \$5.7 million. Under the terms of the sales agreements, the Company will continue to service the lease portfolios sold.

#### **EMPLOYEES**

At September 30, 1996, the Company had approximately 212 employees. Employee relations are considered to be excellent.

#### COMPETITION AND GOVERNMENT REGULATION

The finance business in which the Company is engaged is highly competitive. Competitors include leasing companies, commercial finance companies, commercial banks and other financial institutions.

The Company competes primarily on the basis of financing rates, customer convenience and quality customer service. IKON dealers offer financing by the Company at the time equipment is leased or sold to the

8

customer, reducing the likelihood that the customer will contact outside funding sources. There is a communications network between the Company and the IKON dealers to allow prompt transmittal of customer and product information. Contract documentation is straightforward and clearly written, so that financings are completed quickly and to the customer's satisfaction. Finally, both the Company and the IKON dealers are firmly committed to providing excellent customer service over the duration of the contract.

Certain states have enacted retail installment sales or installment loan statutes relating to consumer credit, the terms of which vary from state to state. The Company does not generally extend consumer credit as defined in those statutes.

The financing activities of the Company are dependent upon sales or leases of office equipment by the IKON dealers, who are subject to substantial competition by both independent office equipment dealers and the direct sales

forces of office equipment manufacturers. IKON is the largest network of independent copier and office equipment dealers in North America and in the United Kingdom, and represents the only independent distribution network with national scope. IKON dealers compete on the basis of price, quality of service and product performance.

#### ITEM 2. PROPERTIES

The Company's operations are located in Macon, Georgia and occupy approximately 37,000 square feet. The Company uses this facility for normal operating activities such as lease processing, customer service, billing and collections. Certain specialized services (such as legal, accounting, treasury, tax and audit services) are also performed for the Company at Alco's corporate headquarters located in Valley Forge, Pennsylvania. The Company's facilities are deemed adequate by management to conduct the Company's business. The Company has begun construction on a facility adjacent to the current facility which will occupy 60,000 square feet. The Company anticipates completion in May 1997.

Any additional information called for by this item has been omitted pursuant to General Instruction J(2)(d).

#### ITEM 3. LEGAL PROCEEDINGS

There are no material pending legal proceedings to which the Company is a party (or to which any of its property is subject). To the Company's knowledge, no material legal proceedings are contemplated by governmental authorities against the Company or its properties.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No response to this item is required.

# PART II

# ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

All outstanding shares of the Company's common stock are currently owned by IKON Office Solutions, Inc., which is a subsidiary of Alco. Therefore, there is no market for the Company's common stock. No dividends were paid in fiscal 1996 or 1995, however, the Company paid a dividend of \$7 million to its parent in the fourth quarter of fiscal 1994. The Company and Alco will, from time to time, determine the appropriate capitalization for the Company, which will, in part, affect any future payment of dividends to Alco or capital contributions to the Company.

#### ITEM 6. SELECTED FINANCIAL DATA

The information called for by this item has been omitted pursuant to General Instruction J(2) (a).

#### ITEM 7. FINANCIAL INFORMATION

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Pursuant to General Instruction J(2) (a) of Form 10-K, the following analysis of the results of operations is presented in lieu of Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### FISCAL 1996 COMPARED WITH FISCAL 1995

Comparative summarized results of operations for the fiscal years ended September 30, 1996 and 1995 are set forth in the table below. This table also shows the increase in the dollar amounts of major revenue and expense items between periods, as well as the related percentage change.

<TABLE>

	FISCAL ENDED SEP		INCREASE	(DECREASE)
	1996	1995	AMOUNT	PERCENT
	(1	DOLLARS II	N THOUSANDS	)
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
Revenues:				
Lease finance income	\$ 121,148	\$ 76 <b>,</b> 528	\$ 44,620	58.3%
Rental incomeInterest on Alco income tax	14,607	7 <b>,</b> 029	7 <b>,</b> 578	107.8%
deferral	8 <b>,</b> 677	5 <b>,</b> 933	2,744	46.2%
Other income			2,074	
Expenses:	151,124	94,108	57 <b>,</b> 016	60.6%
Interest	60 <b>,</b> 255	36,400	23,855	65.5%
General and administrative	41,927		15,361	
	102,182	62,966	39,216	62.3%
Gain on sale of lease receivables	5,720	1,194	4,526	379.1%
Income before taxes	54,662	32,336	22,326	69.0%
Provision for income taxes	23,150	14,476	8,674	59.9%
Net income	\$ 31,512 =======	\$ 17,860 ======	\$ 13,652	76.4%

# </TABLE>

# Revenues

Total revenues increased \$57.0 million or 60.6% in fiscal 1996 from fiscal 1995. Approximately 78.3% or \$44.6 million of this increase in revenues was a result of increased lease finance income due to growth in the portfolio of direct financing and funded leases. During the twelve-month period from

October 1, 1995 to September 30, 1996, the portfolio grew at a 43.5% rate, net of lease receivables that were sold in asset securitization transactions.

In October 1994, the Company began offering an operating lease product to the IKON dealer network, whereby office equipment placed on long term rental to customers could be funded through the Company. In preceding years, this equipment was funded by the respective IKON dealer instead of the leasing Company. During fiscal 1996 and 1995, IKON Capital funded \$27.3 million and \$33.6 million, respectively. Operating leases contributed \$14.6 million in rental income to total revenues during fiscal 1996 compared to \$7.0 million in 1995. The increase in revenue is attributable to 1996 representing a full year of income on the rental assets.

In both fiscal 1996 and 1995, the Company earned interest income on the deferred taxes on the IKON dealers books resulting from leases funded through the Company at a rate consistent with the Company's weighted average outside borrowing rate of interest. The Company's average rate was 6.8% for fiscal 1996

10

compared to 6.7% for fiscal 1995. In addition, the deferred tax base upon which these payments are calculated increased 40.3% to \$157.0 million at September 30, 1996 from \$111.9 million at September 30, 1995. As a result of the increased deferred tax balances, interest income on deferred taxes rose \$2.7 million or 46.2% when comparing fiscal 1996 to fiscal 1995.

Other income consists primarily of late payment charges and various billing fees. The structure of these fees has remained basically unchanged in fiscal 1996 from fiscal 1995. The growth in other income from fees is primarily due to the increased size of the lease portfolio upon which these fees are based. Overall, fee income from these sources grew by \$2.1 million or 44.9%, when comparing fiscal 1996 to fiscal 1995.

#### Expenses

During fiscal 1996, average borrowings to finance the lease portfolio increased by 55.9%, to \$929.1 million. The Company paid a weighted average interest rate on all borrowings for fiscal 1996 of 6.8% compared to 6.7% for fiscal 1995. Due to the combined effect of increased borrowings and an increase in the Company's overall weighted average interest rate, interest expense grew by \$23.9 million or 65.5%, when comparing fiscal 1996 to fiscal 1995. At September 30, 1996, the Company's debt to equity ratio, including intercompany amounts owed to Alco, was 5.5 to 1.

During June 1995, the Company completed the filing of a medium term note registration in the amount of \$1 billion, designed to meet the Company's anticipated portfolio funding needs into fiscal 1997. This new note program was structured similar to the original \$500 million medium term note program that was filed in June 1994 which was used to meet the Company's portfolio funding needs during the period July 1994 to June 1995. The medium term note program allows for the issuance of medium term notes in the public markets with maturities ranging from nine months up to ten years, through four

nationally recognized investment firms. At September 30, 1996, \$969.9 million of medium term notes were outstanding under these two programs with a weighted average interest rate of 6.8%.

At September 30, 1996, the Company had outstanding notes payable to banks of \$58 million, with a weighted average rate of 6.0%, compared to \$173 million at September 30, 1995.

Total general and administrative expenses grew by \$15.4 million or 57.8%, when comparing fiscal 1996 to fiscal 1995. However, the general and administrative expense category for fiscal 1996 includes depreciation expense on leased equipment totaling \$13.4 million compared to \$5.9 million in fiscal 1995. In addition, lease bonus subsidy payments to IKON dealers were approximately \$425,000 less in fiscal 1996 than in fiscal 1995, due to a reduction in the bonus subsidy payout percentage.

Excluding the effects of the addition of approximately \$7.5 million of depreciation expense on operating leases in fiscal 1996 over fiscal 1995 and the reduction of approximately \$425,000 in lease bonus payments in fiscal 1996 from fiscal 1995, remaining general and administrative expenses grew approximately \$8.3 million or 62.5%, when comparing fiscal 1996 to fiscal 1995. This increase includes \$1.9 million in expenses related to new leasing software implemented in May 1996. Additionally, the company developed a lease marketing network with costs of \$1.0 million. After excluding these expenses, general and administrative expenses grew \$5.4 million or 40.4%.

Gain on Sale of Lease Receivables

In September 1996, the Company entered into an asset securitization transaction whereby the Company sold an undivided ownership interest in an additional \$150 million in eligible direct financing lease receivables. This agreement was structured as a revolving securitization so that as collections reduce previously sold interests in this new pool of leases, additional leases can be sold up to \$150 million. The Company recognized a pretax gain of \$4.5 million in fiscal 1996 on this agreement.

11

Under the asset securitization program entered into in September 1994, the Company sold an undivided ownership interest in \$125 million of eligible direct financing lease receivables. This agreement, which expires in March 1997 but is expected to be renewed, was also structured as a revolving securitization. Under this program, new leases can be sold up to \$125 million. During fiscal 1996, collections reduced previously sold interests by approximately \$52.7 million. The Company sold an additional \$52.7 million in net eligible direct financing leases and recognized a pretax gain of \$1.2 million.

Income Before Taxes

Income before taxes grew by \$22.3 million or 69.0%, when comparing pretax earnings for fiscal 1996 to fiscal 1995. This increase in income before taxes was essentially the effect of higher earnings on a larger portfolio base,

supplemented by strong growth in interest income on deferred taxes and in other income.

At the end of fiscal 1996, the Company entered into an additional \$150 million asset securitization program and recognized a pretax gain on sale of approximately \$4.5 million during fiscal 1996 in addition to the \$1.2 million of 1996 pretax securitization gains related to the 1994 agreement. As mentioned above, securitization gains in fiscal 1995 were approximately \$1.2 million on a pretax basis. Excluding the effect of the securitization gains from pretax income for both fiscal years 1996 and 1995, pretax income grew by \$17.8 million or 57.2% in fiscal 1996 from fiscal 1995.

#### Provision for Income Taxes

The approximate \$8.7 million or 59.9% increase in income taxes in fiscal 1996 from fiscal 1995 is directly attributable to the higher net income before taxes in fiscal 1996 as compared to fiscal 1995. During fiscal 1996, the Company's effective income tax rate was 42.4%, as compared to 44.8% in fiscal 1995. Excluding the valuation adjustment recorded in fiscal 1995 relating to certain stated deferred tax items, the 1995 effective tax rate would have been 42.8%.

#### FISCAL 1995 COMPARED WITH FISCAL 1994

Comparative summarized results of operations for the fiscal years ended September 30, 1995 and 1994 are set forth in the table below. This table also shows the increase in the dollar amounts of major revenue and expense items between periods, as well as the related percentage change.

<TABLE> <CAPTION>

	FISCA: ENDED SEP'	ECREASE)		
	1995	1994	AMOUNT	PERCENT
			THOUSANDS)	
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
Revenues:				
Lease finance income	\$76 <b>,</b> 528	\$61 <b>,</b> 297	\$15 <b>,</b> 231	24.8%
Rental income	7,029		7 <b>,</b> 029	
Interest on Alco income tax				
deferrals	5,933	3,753	2,180	58.1
Other income			1,557	
				00.5
	94,108	68,111	25,997	38.2
Expenses:				
Interest	-	•	10,841	
General and administrative	26,566	20,829	5 <b>,</b> 737	27.5
	62,966	46,388	16,578	35.7
Gain on sale of lease receivables	1,194	3,702	(2,508)	(67.7)

Income before income taxes and cumulative effect of change in accounting principle	32,336 14,476	25,425 9,794	6,911 4,682	27.2 47.8
Income before cumulative effect of change in accounting principle  Cumulative effect of change in accounting for income taxes	17,860	15 <b>,</b> 631	2 <b>,</b> 229	14.3
Net income	 \$17 <b>,</b> 860		\$ 2,089	13.2
/ / TARIE \	======= :	=======================================	=======	

</TABLE>

12

#### Revenues

Total revenues increased \$26 million or 38.2% in fiscal 1995 from fiscal 1994. Approximately 58.6% or \$15.2 million of this increase in revenues was a result of increased lease finance income due to growth in the portfolio of direct financing and funded leases. During the twelve-month period from October 1, 1994 to September 30, 1995, the portfolio grew at a 62.7% rate, net of lease receivables that were sold in asset securitization transactions.

Effective October 1, 1994, the Company began offering a new operating lease program to the IKON dealer network, whereby office equipment placed on rental with a customer, with cancellable terms, could be funded through the Company and rented back to the IKON dealer. In prior years, this equipment was funded by the respective IKON dealer instead of the Company. At September 30, 1995, equipment with a net book value of \$25.2 million was leased under this program. This new funding program contributed \$7 million in rental income during fiscal 1995.

Effective October 1, 1995, management decided to revert back to the prior year strategy for funding this equipment where the majority of equipment, with the exception of large transactions generally exceeding \$250,000 in amount, would once again be funded by the respective IKON dealer, instead of through the Company.

During fiscal 1995, Alco changed the interest rate on deferred taxes, so that the Company earns interest at a rate consistent with the Company's weighted average outside borrowing rate of interest. This change resulted in an average interest rate of 6.7% for fiscal 1995 compared to 6% for fiscal 1994. In addition, the deferred tax base upon which interest payments are calculated increased 46.9% to \$111.9 million at September 30, 1995 from \$76.2 million at September 30, 1994. Due to the combined effect of the increased rate of interest and the increased deferred tax balances, interest income on deferred taxes rose \$2.2 million or 58.1% when comparing fiscal 1995 to fiscal 1994.

Other income consists primarily of late payment charges and various billing fees. The structure of these fees has remained basically unchanged in fiscal

1995 from fiscal 1994. The growth in other income from fees is primarily due to the increased size of the lease portfolio upon which these fees are based. Overall, fee income from these sources grew by \$1.6 million or 50.9%, when comparing fiscal 1995 to fiscal 1994.

#### Expenses

Average borrowings to finance the lease portfolio in the form of loans from major banks and the issuance of medium term notes in the public markets grew by 30.4%, to average borrowings of \$596 million during fiscal 1995, from average borrowings of \$457 million during fiscal 1994. Due to the combined effect of increased borrowing to fund the portfolio and an increase in the Company's overall weighted average interest rate on all borrowings, interest expense grew by \$10.8 million or 42.4%, when comparing fiscal 1995 to fiscal 1994. For comparative purposes, the Company's combined weighted average interest rate on all borrowings for fiscal 1995 was 6.7% as compared to 5.8% for fiscal 1994. At September 30, 1995, the Company's debt to equity ratio, including intercompany amounts due from Alco, was 5.8 to 1.

During June 1995, the Company completed the filing of a new medium term note registration in the amount of \$1 billion, designed to meet the Company's anticipated portfolio funding needs over the next eighteen to twenty-four months. This new note program was structured similar to the original \$500 million medium term note program that was filed in June 1994, which was used to meet the Company's portfolio funding needs during the period from July 1994 to June 1995. The new program allows for the issuance of medium term notes in the public market with maturities of at least nine months, through four nationally recognized investment firms. At September 30, 1995, \$602 million of medium term notes were outstanding under these two programs with a weighted average interest rate of 7.0%.

13

Loans through major banks declined by \$157 million to \$173 million outstanding at September 30, 1995, from \$330 million outstanding at September 30, 1994, at a weighted average rate of 5.6%.

Total general and administrative expenses grew by \$5.7 million or 27.5%, when comparing fiscal 1995 to fiscal 1994. However, the general and administrative expense category for fiscal 1995 includes depreciation expense on leased equipment totaling \$5.9 million. There is no comparable depreciation expense included in general and administrative expenses for fiscal 1994. In addition, lease bonus subsidy payments to IKON dealers were approximately \$1.5 million less in fiscal 1995 than in fiscal 1994, due to a reduction in the bonus subsidy percentage.

Excluding the effects of the addition of approximately \$5.9 million of depreciation expense on operating leases in fiscal 1995 and the reduction of approximately \$1.5 million in lease bonus payments in fiscal 1995, remaining general and administrative expenses grew approximately \$1.3 million, when comparing fiscal 1995 to fiscal 1994. There have been no significant changes in the portfolio servicing costs of the Company in fiscal 1995 from fiscal 1994; therefore, the increase in general and administrative expenses between

these two fiscal years is a direct result of the growth of the lease service portfolio.

Gain on Sale of Lease Receivables

Under an asset securitization program entered into in September 1994 the Company sold an undivided ownership interest in \$125 million of eligible direct financing lease receivables. This agreement, which expires in March 1997, but is expected to be renewed, was structured as a revolving securitization so that as collections reduce previously sold interests, new leases can be sold up to \$125 million. During fiscal 1995, collections reduced previously sold interests by approximately \$66.7 million. The Company sold an additional \$66.7 million in net eligible direct financing leases and recognized gains of \$1.2 million.

#### Income Before Taxes

Income before taxes grew by \$6.9 million or 27.2%, when comparing pretax earnings for fiscal 1995 to fiscal 1994. This increase in income before taxes was essentially the effect of higher earnings on a larger portfolio base, that was supplemented by strong growth in interest income on deferred taxes and in other income. In addition, income before taxes was positively effected by a slower growth rate in general and administrative expenses during fiscal 1995 than was experienced in fiscal 1994.

At the end of fiscal 1994, the Company entered into its existing \$125 million asset securitization program and recognized a pretax gain on sale of approximately \$3.7 million during fiscal 1994. As mentioned above, securitization gains in fiscal 1995 were approximately \$1.2 million on a pretax basis. Excluding the effect of the securitization gains from pretax income for both fiscal years 1995 and 1994, pretax income grew by 43.4% in fiscal 1995 from fiscal 1994.

# Provision for Income Taxes

Approximately \$3.6 million of the increase in income taxes in fiscal 1995 from fiscal 1994 is directly attributable to the higher net income before taxes in fiscal 1995 as compared to fiscal 1994, while \$1.1 million relates to a valuation allowance recorded in fiscal 1995 for certain state deferred tax items. During fiscal 1995, the Company's effective federal and state income tax rate was 44.8%, as compared to 38.5% (excluding the cumulative effect adjustment) in fiscal 1994. Excluding the valuation allowance adjustment, the fiscal 1995 effective tax rate was 42.8%.

#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The financial statements of IKON Capital, Inc. are submitted herewith on Pages F-1 through F-10 of this report.

The following table shows comparative summarized quarterly results for fiscal 1996 and 1995.

<TABLE> <CAPTION>

	FIRST	SECOND	THIRD	FOURTH	
	QUARTER	QUARTER	QUARTER	QUARTER	TOTAL
		1I)	N THOUSAI	NDS)	
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
1996					
Lease finance income	\$25,360	\$28,180	\$32,025	\$35 <b>,</b> 583	\$121,148
<pre>Interest expense</pre>	13,417	13,696	15,564	17 <b>,</b> 578	60 <b>,</b> 255
<pre>Income before income taxes</pre>	10,434	11,463	13,545	19,220(1)	54 <b>,</b> 662
Net income	6,156	6 <b>,</b> 763	7 <b>,</b> 992	10,601(1)	31,512
1995					
Lease finance income	\$16,183	\$17,614	\$20,051	\$22,680	\$ 76 <b>,</b> 528
Interest expense	7,051	8,149	9 <b>,</b> 752	11,448	36,400
<pre>Income before income taxes</pre>	6 <b>,</b> 907	7,120	8 <b>,</b> 377	9,932	32,336
Net income	4,213	4,437	5,071	4,139	17,860

  |  |  |  |  |<sup>(1)</sup> Includes \$4.5 million gain on additional sale of lease receivables of \$150 million.

Any additional information required by this item has been omitted pursuant to General Instruction J(2) (a) of Form 10-K.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None

15

#### PART III

# ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS

The directors and executive officers of the Company are as follows:

RICHARD P. MAIER, age 45, has been President of the Company since 1989. He joined Alco (the Company's parent) in 1981 as Controller of the Alco Automotive Group and was promoted to Division Controller of IKON Office Solutions (which includes all of the IKON dealers) in 1983. He served as Vice President of Acme Business Products (an IKON dealer) from 1984 to 1988 and became Vice President of Alco Capital in 1988.

ROBERT M. KEARNS II, age 43, has been Vice President of the Company since 1993. He was appointed Senior Vice President and Chief Financial Officer of IKON Office Solutions in October 1996. He was Vice President--Finance of IKON from 1993 to 1996. From 1983 through 1993, Mr. Kearns was Vice President--

Finance of Copyrite, an IKON dealer located in Indianapolis, Indiana which was acquired by Alco in 1988.

KURT E. DINKELACKER, age 43, was appointed the sole director of the Company and President of IKON Office Solutions in 1995. He has also served as an Executive Vice President of Alco since 1993. From 1993 to 1995, he was Chief Financial Officer of Alco, and was Executive Vice President--Finance of IKON Office Solutions from 1991 to 1993.

### ITEM 11. EXECUTIVE COMPENSATION

The information called for by this item has been omitted pursuant to General Instruction J(2) (c) of Form 10-K.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information called for by this item has been omitted pursuant to General Instruction J(2) (c) of Form 10-K.

#### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

See Item 1 hereof for information concerning the relationship between the Company, Alco and the IKON dealers.

Any additional information required by this item has been omitted pursuant to General Instruction J(2) (c) of Form 10-K.

#### PART IV

# ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

### (a) Financial Statements

# <TABLE> <CAPTION>

	<\$>	<c></c>
	Report of Ernst & Young LLP, Independent Auditors	F-1
	Balance Sheets at September 30, 1996 and 1995	F-2
	and 1994	F-3
	Statements of Changes in Shareholder's Equity for the Fiscal Years	
	Ended September 30, 1996, 1995 and 1994	F-4
	Statements of Cash Flows for Fiscal Years Ended September 30, 1996,	
	1995 and 1994	F-5
	Notes to Financial Statements	F-6
5</td <td>TABLE&gt;</td> <td></td>	TABLE>	

PAGE

Financial Statements and Schedules other than those listed above are omitted because the required information is included in the financial statements or the notes thereto or because they are inapplicable.

#### <TABLE>

#### <C> <S>

- 3.1 Articles of Incorporation of the Company, filed on May 4, 1994 as Exhibit 3.1 to the Company's Registration Statement on Form 10, are incorporated herein by reference.
- 3.2 Bylaws of the Company, filed on May 4, 1994 as Exhibit 3.2 to the Company's Registration Statement on Form 10, are incorporated herein by reference.
- 4.1 Form of Fixed Rate Note and Floating Rate Note with respect to the Company's Medium-Term Note Program, filed as Exhibit 4 to the Company's Form 10-Q for the fiscal quarter ended June 30, 1994, is incorporated herein by reference.
- 4.2 Pursuant to Regulation S-K item 601 (b)(4)(iii), the Company agrees to furnish to the Commission, upon request, a copy of instruments defining the rights of holders of long-term debt of the Company.
- 10.1 Support Agreement, dated as of October 22, 1996, between the Company and Alco Standard Corporation, filed as Exhibit 10.4 to the Company's Form 8-K dated November 12, 1996, is incorporated herein by reference.
- 10.2 Receivables Transfer Agreement dated as of September 30, 1996 among IKON Funding, Inc., IKON Capital, Inc., Old Line Funding Corp. and Royal Bank of Canada, filed as Exhibit 4.1 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1996, is incorporated herein by reference.
- 10.3 Transfer Agreement dated as of September 30, 1996, filed as Exhibit 4.3 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1996, is incorporated herein by reference.
- 10.4 Indenture dated as of July 1, 1995 between the Company and Chemical Bank, N.A., as Trustee, filed as Exhibit 10.23 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1995, is incorporated herein by reference.
- 10.5 Distribution Agreement dated as of June 30, 1995 between the Company and various distribution agents, filed as Exhibit 10.21 to Alco Standard Corporation's 10-K for the fiscal year ended September 30, 1995, is incorporated herein by reference.
- 10.6 Receivables Transfer Agreement dated September 23, 1994, portions of which contain confidential material, filed as Exhibit 10.21 to Alco Standard Corporation's Form 10-K/A for the fiscal year ended September 30, 1994, filed on March 17, 1995, is incorporated herein by reference. First Amendment dated as of September 15, 1995 and Second Amendment dated as of March 15, 1996 to Receivables Transfer Agreement, filed as Exhibit 10.20 to Alco Standard Corporation's Report on Form 10-Q for the quarter ended March 31, 1996, are incorporated herein by reference.
- 10.7 Indenture dated as of July 1, 1994 between the Company and Nations Bank, N.A., as Trustee, filed as Exhibit 4 to the Company's Registration Statement No. 33-53779 on Form S-3, is incorporated herein by reference.
- 10.8 Distribution Agreement dated July 1, 1994, filed as Exhibit 1 to the Company's Form 10-Q for the fiscal quarter ended June 30, 1994 is incorporated herein by reference.
- 10.9 Federal Income Tax Allocation Agreement, filed on May 4, 1994 as Exhibit 10.1 to the Company's Registration Statement on Form 10, is incorporated herein by reference.

- 10.10 Maintenance Agreement, dated as of August 15, 1991, between the Company and Alco Standard Corporation, filed on May 4, 1994 as Exhibit 10.2 to the Company's Registration Statement on Form 10, is incorporated herein by reference.
- 10.11 Operating Agreement, dated as of August 15, 1991, between the Company and Alco Standard Corporation, filed on May 4, 1994 as Exhibit 10.3 to the Company's Registration Statement on Form 10, is incorporated herein by reference.
- 12 Ratio of Earnings to Fixed Charges
- 23 Auditors' Consent
- 24 Powers of Attorney; certified resolution re: Powers of Attorney
- 27 Financial Data Schedule

</TABLE>

17

# (c) Reports on Form 8-K.

On August 2, 1996, the Company filed a Current Report on Form 8-K to file under Item 5 a press release issued by its parent, Alco Standard Corporation, describing the long-term growth goals of IKON and Unisource as presented at an investors' conference and describing the expected capitalization and dividend policy of Unisource and IKON after the Unisource spin-off.

On November 12, 1996, the Company filed a Current Report on Form 8-K to file under Item 5 the 1996 Support Agreement between Alco Standard Corporation and the Company and to report that Alco Standard Corporation had declared a special dividend consisting of 100% of the common stock of Unisource Worldwide, Inc., payable on December 31, 1996 to shareholders of record of Alco common stock on December 13, 1996.

18

### REPORT OF ERNST & YOUNG LLP, INDEPENDENT AUDITORS

Board of Directors
Alco Standard Corporation

We have audited the accompanying balance sheets of IKON Capital, Inc. (a wholly-owned subsidiary of Alco Standard Corporation) as of September 30, 1996 and 1995, and the related statements of income, changes in shareholder's equity, and cash flows for each of the three years in the period ended September 30, 1996. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant

estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of IKON Capital, Inc. at September 30, 1996 and 1995, and the results of its operations and its cash flows for each of the three years in the period ended September 30, 1996, in conformity with generally accepted accounting principles.

/s/ Ernst & Young LLP

Ernst & Young LLP

Philadelphia, Pennsylvania October 16, 1996

<TABLE>

F-1

#### IKON CAPITAL INC.

# BALANCE SHEETS (IN THOUSANDS EXCEPT SHARE AND PER SHARE AMOUNTS)

<CAPTION> SEPTEMBER 30 1996 1995 \_\_\_\_\_ <S> <C> <C> ASSETS Investments in leases (notes 3 and 4): Direct financing leases..... \$1,140,851 \$824,876 Less: Unearned income..... (203,459) (132,428)\_\_\_\_\_ \_\_\_\_\_ 937,392 692,448 313,250 178,948 Funded leases, net..... \_\_\_\_\_ \_\_\_\_\_ 1,250,642 871,396 Accounts receivable..... 48,334 26,647 Due from Alco Standard Corporation (note 3)........... 26,577 Prepaid expenses and other assets..... 15,582 7,648 Leased equipment--Operating rentals at cost, less accumulated depreciation of 1996--\$17,624; 1995-- \$5,912..... 31,341 25,247 Property and equipment at cost, less accumulated depreciation of: 1996--\$2,536; 1995--\$1,869 (note 2)..... 6,889 4,660 Total assets..... \$1,352,788 \$962,175 ======== \_\_\_\_\_ LIABILITIES AND SHAREHOLDER'S EQUITY Liabilities: Accounts payable and accrued expenses..... 42,538 \$ 43,080

Accrued interest	20 <b>,</b> 870	12,549
Due to Alco Standard Corporation (note 3)	24,330	
Notes payable to Banks (note 5)	58 <b>,</b> 000	173,000
Medium Term Notes (note 5)	969,900	602,000
Deferred income taxes (note 7)	45,750	1,658
Total liabilities	1,161,388	832 <b>,</b> 287
Shareholder's equity:		
Common Stock\$.01 par value, 1,000 shares authorized, issued, and outstanding		
Contributed capital	112,415	82,415
Retained earnings	78 <b>,</b> 985	47,473
, and the second se		
Total shareholder's equity	191,400	129,888
motal liabilities and shareholder's equity	\$1,352,788	\$962,175
Total liabilities and shareholder's equity	71,332,700	\$962 <b>,</b> 173

 =====**==** | = ||  |  |  |
See accompanying notes.

F-2

IKON CAPITAL, INC.

# STATEMENTS OF INCOME (IN THOUSANDS)

<TABLE> <CAPTION>

	FISCAL YEAR ENDED SEPTEMBER 30		
		1995	
<s> Revenues:</s>	<c></c>		<c></c>
Lease finance income (note 2)		7,029 5,933 4,618	3 <b>,</b> 753
Expenses: Interest (note 3)	60,255 41,927	36,400 26,566	25,559 20,829
Gain on sale of lease receivables (note 4)		62,966	46,388
<pre>Income before income taxes and cumulative effect of   change in accounting principle Provision for income taxes (note 7):</pre>	54 <b>,</b> 662	32,336	25,425

Current Deferred	, ,	9,675 4,801	•
	23,150	14,476	9,794
Income before cumulative effect of change in accounting principle	31,512	17,860	15,631
taxes (note 7)			140
Net income	\$ 31,512 ======	\$17,860 =====	\$15 <b>,</b> 771

</TABLE>

See accompanying notes.

F-3

# IKON CAPITAL, INC.

# STATEMENTS OF CHANGES IN SHAREHOLDER'S EQUITY (IN THOUSANDS)

<TABLE> <CAPTION>

	COMMON STOCK	CONTRIBUTED CAPITAL	RETAINED EARNINGS	TOTAL
<pre><s> Balance at October 1, 1993 Net income</s></pre>	<c></c>	<c> \$ 45,115</c>	<c> \$20,842 15,771</c>	<c> \$ 65,957 15,771</c>
Capital contribution from Alco  Dividend paid to Alco\$7.00 per share		8,300	(7,000)	8,300 (7,000)
Balance at September 30, 1994  Net income		53,415 29,000	29,613 17,860	83,028 17,860 29,000
Balance at September 30, 1995  Net income		82,415 30,000	47,473 31,512	129,888 31,512 30,000
Balance at September 30, 1996	 \$ * ===	\$112,415 ======	\$78,985 ======	\$191,400 ======

# </TABLE>

See accompanying notes.

<sup>\*</sup> Amount is less than one thousand dollars.

# IKON CAPITAL, INC.

# STATEMENTS OF CASH FLOWS (IN THOUSANDS)

<TABLE> <CAPTION>

# FISCAL YEAR ENDED SEPTEMBER 30

	OHI		
	1996	1995	1994
<\$>		<c></c>	
Operating activities			
Net income	\$ 31,512	\$ 17,860	\$ 15,771
Depreciation and amortization Cumulative effect of change in	14,029	6,470	368
accounting principle			(140)
Provision for deferred taxes  Gain on sale of lease	43,947	4,801	(6,823)
receivables	(5,720)	(1,194)	(3,702)
Accounts receivable  Prepaid expenses and other	(21,687)	(8,947)	(7,837)
assets	(2,214)	(1,770)	(873)
expenses	(397)	13,451	16,547
Accrued interest		7,207	
Net cash provided by operating			
activities	67 <b>,</b> 791	37 <b>,</b> 878	13,316
Investing activities			
Purchases of equipment for			
rental, net	(19,456)	(31,159)	
	(2,896)	(1,800)	(3,109)
Additions	(883,887)	(622 <b>,</b> 855)	(396,218)
Cancellations	145,326	100,397	58,946
Collections	290,904	195,009	176,092
Proceeds from sale	202,712	66,677	125,000
Funded leases:	202,722	30,011	
Additions	(268, 368)	(142,949)	(73,791)
Cancellations	35,587	23,042	
Collections		44,756	35,515
Net cash used by investing			
activities	(401,598)	(368,882)	(66 <b>,</b> 587)

Financing activities			
Proceeds from bank borrowings	60,000	25,000	148,000
Payments on bank borrowings	(175 <b>,</b> 000)	(182,000)	(213,000)
Proceeds from issuance of medium			
term notes	397 <b>,</b> 900	497,000	105,000
Payments on medium term notes	(30,000)		
Contributed capital	30,000	29,000	8,300
Dividends paid			(7,000)
Net cash provided by financing			
activities	282,900	369,000	41,300
(Decrease) increase in amounts due			
from Alco	(50,907)	37 <b>,</b> 996	(11,971)
Due from (to) Alco at beginning of			
period	26 <b>,</b> 577	(11,419)	552
Due (to) from Alco at end of			
period	\$ (24,330)	\$ 26,577	\$(11,419)
	=======	=======	======

  |  |  |See accompanying notes.

F-5

IKON CAPITAL, INC.

#### NOTES TO FINANCIAL STATEMENTS

# 1. BUSINESS

IKON Capital, Inc. (the "Company"), an indirect wholly-owned subsidiary of Alco Standard Corporation ("Alco"), is engaged in the business of arranging lease financing exclusively for office equipment marketed by IKON Office Solutions ("IKON") dealers, which sell and service copier equipment and facsimile machines.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect amounts reported in the financial statements and notes. Actual results could differ from those estimates and assumptions.

# Revenue Recognition

Unearned lease finance income is amortized into revenue using the effective interest method over the term of the lease agreements or non-cancelable rental contracts.

#### Property and Equipment

Property and equipment, including leased equipment, is carried on the basis of cost. Depreciation is principally computed using the straight-line method over the estimated useful lives of the assets.

Income Taxes

The Company's deferred tax expense and the related liability are primarily the result of the difference between the financial statement and income tax treatment of direct financing leases.

Fair Value Disclosures

SFAS No. 107, "Disclosures about Fair Value of Financial Instruments," requires disclosure of fair value information about financial instruments, whether or not recognized in the balance sheet, for which it is practicable to estimate that value. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. SFAS No. 107 excludes certain financial instruments and all nonfinancial instruments from its disclosure requirements. Accordingly, the Company has computed and disclosed the fair value of its notes payable and interest rate swaps (Note 5).

Reclassifications

Certain prior year amounts have been reclassified to conform with the current year presentation.

Pending Accounting Change

In June 1996, the Financial Accounting Standards Board issued SFAS No. 125, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities", which establishes accounting and reporting standards for transfers and servicing of financial assets and extinguishments of liabilities based on consistent application of a financial components approach that focuses on control. SFAS No. 125 is effective for

F-6

IKON CAPITAL, INC.

NOTES TO FINANCIAL STATEMENTS -- (CONTINUED)

transfers and servicing of financial assets and extinguishments of liabilities occurring after December 31, 1996. The Company does not believe the effect of adoption will be material.

The Company has entered into several interest rate swap agreements as a means of managing its interest rate exposure. These agreements have the effect of converting certain of the Company's variable rate obligations to fixed rate obligations. Net amounts paid or received are reflected as adjustments to interest expense.

#### 3. AGREEMENTS BETWEEN IKON CAPITAL AND ALCO

#### Cash Management Program

The Company participates in Alco's domestic cash management program. Under this program, the Company has an account with Alco wherein cash temporarily in excess of current operating requirements earns interest at rates established by Alco. Similarly, amounts are periodically borrowed from Alco, with interest charged at market rates on borrowed funds. The Company was in a net deposit position with Alco during 1996 and 1995 and earned interest income of \$2,870,000 and \$1,545,000 respectively (included in interest expense). The Company was a net borrower during fiscal year 1994 and incurred net interest costs of \$496,000 under this program. The Company considers its account with Alco to represent its cash balance. Accordingly, the accompanying Statements of Cash Flows present the changes in the caption "Due from (to) Alco".

#### Management Fee

Included in general and administrative expenses are corporate overhead expenses charged by Alco of \$552,000 in fiscal years 1996 and 1995 and \$396,000 in fiscal year 1994. These corporate charges represent management's estimate of costs incurred by Alco on behalf of IKON Capital.

Interest on Alco Income Tax Deferrals

The Company charges Alco interest on Alco's income tax deferrals associated with the Company's leasing transactions. Such charges were calculated at 6.8% in 1996, 6.7% in 1995 and 6% in 1994.

The 1991 Maintenance and Operating Agreements

The Maintenance Agreement between the Company and Alco provides that Alco will pay fees and make capital contributions to the Company in amounts sufficient to meet the restrictive financial covenants included in the Company's loan agreements (Note 5).

In the event of default of any lease on equipment purchased by the Company from IKON dealers, the Operating Agreement requires the IKON dealer to repurchase the equipment at the net investment value of the lease on the default date. Default is defined by the Operating Agreement as any receivable becoming 120 days past due or otherwise being reasonably declared uncollectible by the Company. At September 30, 1996, 1995 and 1994, all of the Company's accounts receivable and direct financing leases, including residual values, were subject to such repurchase terms. In view of the foregoing terms of the Operating Agreement, the Company has made no provision in the accompanying financial statements for uncollectible receivables.

The 1996 Support Agreement between the Company and Alco provides that Alco will make a cash payment to the Company (or an investment in the form of equity or subordinated notes) as needed to comply with certain requirements. This agreement does not contain a requirement that the IKON dealers repurchase all defaulted lease contracts. In such event, the credit decision and reserves for defaulted contracts would become the responsibility of the Company. The present intent of the Company and Alco, however, is to continue the repurchase arrangement with the IKON dealers as currently in effect.

F-7

# IKON CAPITAL, INC.

# NOTES TO FINANCIAL STATEMENTS-- (CONTINUED)

#### 4. INVESTMENTS IN LEASES

The Company's funded leases include certain internal lease portfolios and non-cancelable rental contracts for IKON dealers, which have been financed by the Company. Under the terms of these financing arrangements, the IKON dealer maintains the contractual relationship with the third-party customer. The IKON dealers have assigned to the Company, with full recourse, their rights under the funded leases, including the right to receive lease and rental payments and a security interest in the related equipment.

At September 30, 1996, aggregate future minimum payments to be received, including guaranteed residual values, for each of the succeeding fiscal years under direct financing and funded leases are as follows (in thousands):

<TABLE>

	FINANCING LEASES	FUNDED LEASES
<s></s>	<c></c>	<c></c>
1997	\$ 403,897	\$129,973
1998	333,648	107,367
1999	232,134	74,700
2000	122,619	39,459
2001	48,553	15,625
	1,140,851	367,124
Less unearned interest	(203, 459)	•
	ć 027 200	¢212 050
	\$ 937,392	\$313,250
		=

</TABLE>

In September 1996, IKON Capital entered into a new agreement which expires

in September 1997, to sell, under an asset securitization program, an undivided ownership interest in \$150,000,000 of eligible direct financing lease receivables. The September 1994 agreement for \$125,000,000 expires in March 1997, but is expected to be renewed. Both agreements contain limited recourse provisions which require the Company to assign an additional amount of undivided interest in leases as a reserve to cover any potential losses to the purchaser due to uncollectible leases. As collections reduce previously sold interests, new leases can be sold up to the agreement amount. The weighted average interest rate on the 1994 agreement, which is partially fixed by two interest rate swap agreements totaling a principal/notional amount of \$60,000,000 is 6.7% at September 30, 1996. In fiscal year 1996, the Company sold an additional \$52,712,000 in leases, replacing leases liquidated during the year under the 1994 agreement and \$150,000,000 in leases under the 1996 agreement. Under the terms of the sales agreements, the Company will continue to service the lease portfolio.

# 5. NOTES PAYABLE TO BANKS AND MEDIUM TERM NOTES

Notes payable at September 30, 1996 bear interest at rates ranging from 5.18% to 6.56% (4.69% to 6.56% at September 30, 1995) and mature on various dates through August 21, 1998. The weighted average interest rate for the notes outstanding at September 30, 1996 was 6.0% (5.59% at September 30, 1995).

On June 30, 1995, the Company increased the amount available to be offered under its medium term notes program to \$1,500,000,000 or the equivalent thereof in foreign currency. The program allows the Company to offer to the public from time to time medium term notes having an aggregate initial offering price not exceeding the total program amount. These notes are offered at varying maturities of nine months or more from their dates of issue and may be subject to redemption at the option of the Company or repayment at the option of the holder, in whole or in part, prior to the maturity date in conjunction with meeting specified provisions. Interest rates are determined based on market conditions at the time of issuance. As of September 30, 1996, \$969,900,000 of medium term notes are outstanding with a weighted average interest rate of 6.76%.

F-8

#### IKON CAPITAL, INC.

### NOTES TO FINANCIAL STATEMENTS-- (CONTINUED)

The Company must comply with certain restrictive covenants under the terms of its loan agreements. For loan agreements entered into before July 1, 1994, the Company agrees to maintain earnings before fixed charges (primarily interest) of not less than 1.3 times fixed charges, a ratio of debt to tangible net worth not exceeding 6 to 1 and tangible net worth not less than \$1. For loan agreements (and medium-term notes) entered into after July 1, 1994, the Company agrees to maintain earnings before fixed charges of not less than 1.25 times fixed charges and a tangible net worth of not less than \$1.

Interest paid amounted to \$51,934,000, \$29,193,000 and \$25,554,000 for the

fiscal years ended September 30, 1996, 1995 and 1994, respectively.

At September 30, 1996 and 1995, the fair value of the Company's notes payable to banks and medium term notes is estimated to be \$1,027,028,000 and \$782,029,000, respectively, using a discounted cash flow analysis. Fair values for the Company's interest rate swaps (off-balance sheet instruments) are estimated to be (\$768,000) and (\$1,747,000) in fiscal 1996 and 1995, respectively, based on termination of the agreements.

Future maturities of all notes payable and medium term notes outstanding at September 30, 1996 are as follows (in thousands):

<TABLE>

<\$>	<c></c>
Fiscal 1997	\$ 314,000
1998	241,000
1999	292 <b>,</b> 900
2000	140,000
2001	40,000
	\$1,027,900
	========

</TABLE>

#### 6. LEASE COMMITMENTS

Total rent expense under all operating leases aggregated \$1,239,000 in 1996, \$955,000 in 1995, and \$342,000 in 1994. At September 30, 1996, future minimum payments under noncancellable operating leases with initial or remaining terms of more than one year were: 1997-\$646,000; 1998-\$320,000.

### 7. INCOME TAXES

Taxable income of the Company is included in the consolidated federal income tax return of Alco and all estimated tax payments and refunds, if any, are made through Alco. The provision for income taxes was determined as if the Company was a separate taxpayer. The Company adopted Statement of Financial Accounting Standards (SFAS) No. 109, "Accounting for Income Taxes" effective October 1, 1993. The cummulative effect of adopting SFAS No. 109 was to increase net income by \$140,000 in fiscal 1994. As permitted under SFAS No. 109, prior years' financial statements were not restated.

Provision for income taxes:

FISCAL YEAR ENDED SEPTEMBER 30 (IN THOUSANDS)

<TABLE> <CAPTION>

	1996		1995		1994	
	CURRENT	DEFERRED	CURRENT	DEFERRED	CURRENT	DEFERRED
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Federal	\$(20,289)	\$37 <b>,</b> 057	\$9,417	\$ 893	\$15,994	\$(7,308)

State	(508)	6,890	258	3,908	623	485
Income Taxes	\$(20,797)	\$43,947	\$9 <b>,</b> 675	\$4,801	\$16,617	\$(6,823)
	======	======	=====	=====	======	======

  |  |  |  |  |  |F-9

# IKON CAPITAL, INC.

# NOTES TO FINANCIAL STATEMENTS -- (CONTINUED)

The components of deferred income tax assets and liabilities were as follows:

1996

1995

# SEPTEMBER 30 (IN THOUSANDS)

# <TABLE> <CAPTION>

Deferred tax assets:		
<\$>	<c></c>	<c></c>
Nondeductible reserves	\$ 277	\$ 944
carryforwards	36 <b>,</b> 827	33,381 
Total deferred tax assetsValuation allowance	•	•
variation arrowance		
Net deferred tax assets	32,518	33,215
Deferred tax liabilities:		
<\$>	· · ·	<c></c>
Depreciation	(77)	(163)
Lease income recognition	(78 <b>,</b> 191)	(34,710)
Total deferred tax liabilities	(78,268)	
Net deferred tax liabilities		

  |  |</TABLE>

The components of the effective income tax rate were as follows:

# FISCAL YEAR ENDED SEPTEMBER 30

<TABLE> <CAPTION>

	1996	1995	1994
<\$>	<c></c>	<c></c>	<c></c>
Taxes at federal statutory rate	 35.0%	35.0%	35.0%
State taxes, net of federal benefit	 7.6	8.4	4.4
Other	 (0.2)	1.4	(1.4)

Effective income tax rate	42.4%	44.8%	38.0%
	====	====	====

</TABLE>

The Company made net income tax payments (refunds), including amounts paid (received) from Alco, of (\$15,639,000), \$1,862,000 and \$3,432,000 in fiscal years 1996, 1995 and 1994, respectively.

#### 8. PENSION AND STOCK PURCHASE PLAN

The Company participates in Alco's defined benefit pension plan covering the majority of its employees. The Company's policy is to fund pension costs as accrued. Pension expense recorded in 1996, 1995 and 1994 was \$62,000, \$43,000, and \$33,600, respectively.

The majority of the Company's employees were eligible to participate in Alco's Stock Participation Plan under which they were permitted to invest 2% to 6% of regular compensation before taxes. The Company contributed an amount equal to two-thirds of the employees' investments and all amounts were invested in Alco's common shares. Effective October 2, 1995, the Stock Participation Plan was replaced by a Retirement Savings Plan (RSP). The RSP allows employees to invest 1% to 16% of regular compensation before taxes in six different investment funds. The Company contributes an amount equal to two-thirds of the employees' investments, up to 6% of regular compensation, for a maximum company match of 4%. All Company contributions are invested in Alco's common shares. Employees vest in a percentage of the Company's contribution after two years of service, with full vesting at the completion of five years of service. In fiscal 1995, Alco charged the Company for costs related to a similar plan for eligible management employees. In prior years, this cost was paid by Alco. The Company's cost of the stock participation plans amounted to \$240,000, \$195,000 and \$98,100 in 1996, 1995 and 1994, respectively.

F-10

#### SIGNATURES

PURSUANT TO THE REQUIREMENTS OF SECTION 13 OR 15(D) OF THE SECURITIES ACT OF 1934, THE REGISTRANT HAS DULY CAUSED THIS FORM 10-K FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 1996 TO BE SIGNED ON ITS BEHALF BY THE UNDERSIGNED, THEREUNTO DULY AUTHORIZED.

Ikon Capital, Inc.

Date: December 30, 1996

/s/ Robert M. Kearns

By\_\_\_\_\_\_
(ROBERT M. KEARNS)

VICE PRESIDENT--FINANCE

PURSUANT TO THE REQUIREMENTS OF THE SECURITIES EXCHANGE ACT OF 1934, THIS FORM 10-K HAS BEEN SIGNED BELOW ON DECEMBER 30, 1996 BY THE FOLLOWING PERSONS

ON BEHALF OF THE REGISTRANT AND IN THE CAPACITIES INDICATED.

SIGNATURES TITLE

\*Richard P. Maier President (Principal Executive Officer)

(RICHARD P. MAIER)

/s/ Robert M. Kearns Vice President--Finance (Principal Financial Officer and Principal Accounting Officer)

\*Kurt E. Dinkelacker Director

\_\_\_\_\_

(KURT E. DINKELACKER)

\*By his signature set forth below, Robert M. Kearns, pursuant to duly executed Powers of Attorney duly filed with the Securities and Exchange Commission, has signed this Form 10-K on behalf of the persons whose signatures are printed above, in the capacities set forth opposite their respective names.

/s/ Robert M. Kearns
-----(ROBERT M. KEARNS)

December 30, 1996

IKON CAPITAL, INC.

INDEX TO EXHIBITS

<TABLE> <CAPTION>

EXHIBIT NO.

CC>

S>

Articles of Incorporation of the Company, filed on May 4,

1994 as Exhibit 3.1 to the Company's Registration Statement

on Form 10, are incorporated herein by reference.

Bylaws of the Company, filed on May 4, 1994 as Exhibit 3.2

to the Company's Registration Statement on Form 10, are

incorporated herein by reference.

- 4.1 Form of Fixed Rate Note and Floating Rate Note with respect to the Company's Medium-Term Note Program, filed as Exhibit 4 to the Company's Form 10-Q for the fiscal quarter ended June 30, 1994, is incorporated herein by reference.
- 4.2 Pursuant to Regulation S-K item 601 (b) (4) (iii), the Company agrees to furnish to the Commission, upon request, a copy of instruments defining the rights of holders of long-term debt of the Company.
- 10.1 Support Agreement, dated as of October 22, 1996, between the Company and Alco Standard Corporation, filed as Exhibit 10.4 to the Company's Form 8-K dated November 12, 1996, is incorporated herein by reference.

- 10.2 Receivables Transfer Agreement dated as of September 30, 1996 among IKON Funding, Inc., IKON Capital, Inc., Old Line Funding Corp. and Royal Bank of Canada, filed as Exhibit 4.1 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1996, is incorporated herein by reference.
- 10.3 Transfer Agreement dated as of September 30, 1996, filed as Exhibit 4.3 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1996, is incorporated herein by reference.
- 10.4 Indenture dated as of July 1, 1995 between the Company and Chemical Bank, N.A., as Trustee, filed as Exhibit 10.23 to Alco Standard Corporation's Form 10-K for the fiscal year ended September 30, 1995, is incorporated herein by reference.
- 10.5 Distribution Agreement dated as of June 30, 1995 between the Company and various distribution agents, filed as Exhibit 10.21 to Alco Standard Corporation's 10-K for the fiscal year ended September 30, 1995, is incorporated herein by reference.
- 10.6 Receivables Transfer Agreement dated September 23, 1994, portions of which contain confidential material, filed as Exhibit 10.21 to Alco Standard Corporation's Form 10-K/A for the fiscal year ended September 30, 1994, filed on March 17, 1995, is incorporated herein by reference. First Amendment dated as of September 15, 1995 and Second Amendment dated as of March 15, 1996 to Receivables Transfer Agreement, filed as Exhibit 10.20 to Alco Standard Corporation's Report on Form 10-Q for the quarter ended March 31, 1996 are incorporated herein by reference.
- 10.7 Indenture dated as of July 1, 1994 between the Company and Nations Bank, N.A., as Trustee, filed as Exhibit 4 to the Company's Registration Statement No. 33-53779 on Form S-3, is incorporated herein by reference.
- 10.8 Distribution Agreement dated July 1, 1994, filed as Exhibit 1 to the Company's Form 10-Q for the fiscal quarter ended June 30, 1994 is incorporated herein by reference.
- 10.9 Federal Income Tax Allocation Agreement, filed on May 4, 1994 as Exhibit 10.1 to the Company's Registration Statement on Form 10, is incorporated herein by reference.
- 10.10 Maintenance Agreement, dated as of August 15, 1991, between the Company and Alco Standard Corporation, filed on May 4, 1994 as Exhibit 10.2 to the Company's Registration Statement on Form 10, is incorporated herein by reference.

</TABLE>

<TABLE> <CAPTION> EXHIBIT NO.

<C>

EXHIBIT NO.

<S>

TITLE

PAGE

<C>

10.11 Operating Agreement, dated as of August 15, 1991 between

	the Company and Alco Standard Corporation, filed on May 4,
	1994 as Exhibit 10.3 to the Company's Registration
	Statement on Form 10, is incorporated herein by reference.
12	Ratio of Earnings to Fixed Charges
23	Auditors' Consent
24	Powers of Attorney; certified resolution re: Powers of
	Attorney
27	Financial Data Schedule

  |

# EXHIBIT 12

# IKON CAPITAL, INC. RATIO OF EARNINGS TO FIXED CHARGES (DOLLARS IN THOUSANDS)

<TABLE>

<caption></caption>	FISC	CAL YEAR	ENDED SI	EPTEMBER	30
		1995	1994	 1993	1992
<s> EARNINGS</s>	<c></c>				
<pre>Income from continuing operations Add:</pre>	\$ 31,512	\$17 <b>,</b> 860	\$15,631	\$ 9,336	\$ 6,547
Provision for income taxes Fixed charges	63,538	38,263	25,673		20,146
Earnings, as adjusted(A)	\$118,200 ======	\$70 <b>,</b> 599	\$51,098 ======	\$38,361 ======	\$30,726 ======
FIXED CHARGES  Other interest expense, including interest on capital leases  Estimated interest component of	\$63,125	\$37,945	\$25,559	\$22,701	\$20,068
<u>=</u>	413			106	
Total fixed charges(B)	\$63 <b>,</b> 538	\$38,263 ======	\$25,673	\$22,807	\$20 <b>,</b> 146
RATIO OF EARNINGS TO FIXED CHARGES (A) divided by (B)	1.9			1.7	

# CONSENT OF ERNST & YOUNG LLP, INDEPENDENT AUDITORS

We consent to the incorporation by reference in the Registration Statement (Form S-3 No. 33-59227) of IKON Capital, Inc. and in the related Prospectus of our report dated October 16, 1996, with respect to the financial statements of IKON Capital, Inc. included in this Annual Report (Form 10-K) for the year ended September 30, 1996.

/s/ Ernst & Young LLP

Philadelphia, Pennsylvania December 30, 1996

#### POWER OF ATTORNEY

The undersigned certifies that he is an Officer of IKON Capital, Inc. ("IKON Capital").

The undersigned hereby appoints each of O. Gordon Brewer, Jr., Michael J. Dillon and Robert M. Kearns as his attorneys-in-fact, each with the power of substitution, to execute on his behalf the foregoing report under the Securities Act of 1934 and all amendments for filing with the Securities and Exchange Commission ("SEC"), and to do all such other acts and execute all such other documents which said attorneys-in-fact may deem necessary or desirable.

Dated this 30th day of December, 1996.

/s/ Richard P. Maier

#### POWER OF ATTORNEY

The undersigned certifies that he is the sole Director of IKON Capital, Inc. ("IKON Capital").

The undersigned hereby appoints each of O. Gordon Brewer, Jr., Michael J. Dillon and Robert M. Kearns as his attorneys-in-fact, each with the power of substitution, to execute on his behalf the foregoing report under the Securities Act of 1934 and all amendments for filing with the Securities and Exchange Commission ("SEC"), and to do all such other acts and execute all such other documents which said attorneys-in-fact may deem necessary or desirable.

Dated this 30th day of December, 1996.

/s/ Kurt E. Dinkelacker

#### CERTIFICATION

I, Karin M. Kinney, Secretary of IKON Capital, Inc. do hereby certify that the following resolutions were duly passed by the Board of Directors of the corporation on November 8, 1996, and that such resolutions are, as of the date hereof, in full force and effect:

RESOLVED, that each of the officers and directors of the corporation is hereby authorized to appoint O. Gordon Brewer, Jr., Michael J. Dillon and Robert M. Kearns as his or her attorneys-in-fact on behalf of each of them

each attorney-in-fact with the power of substitution, to execute on such officer's or director's behalf, one or more registration statements and annual reports of the corporation for filing with the Securities and Exchange Commission ("SEC"), and any and all amendments to said documents which said attorney may deem necessary or desirable to enable the corporation to register the offering of debt securities and to further enable the corporation to file such reports as are necessary under Section 13 or 15(d) of the Securities Exchange Act of 1934 and such other documents as are necessary to comply with all rules, regulations or requirements of the SEC in respect thereto; and

FURTHER RESOLVED, that any officer of the corporation is hereby authorized to do and perform, or cause to be done or performed, any and all things and to execute and deliver any and all agreements, certificates, undertakings, documents or instruments necessary or appropriate in order to carry out the purpose and intent of the foregoing resolutions.

IN WITNESS WHEREOF, I have hereunto set my hand this 30th day of December, 1996.

/s/ Karin M. Kinney

# <ARTICLE> 5

# <LEGEND>

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS OF IKON CAPITAL, INC. AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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