## SECURITIES AND EXCHANGE COMMISSION

# FORM 8-K

Current report filing

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## **FILER**

## **Bank of New York Mellon Corp**

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) – July 15, 2025

### THE BANK OF NEW YORK MELLON CORPORATION

(Exact name of registrant as specified in its charter)

Delaware001-3565113-2614959(State or other jurisdiction<br/>of incorporation)(Commission<br/>File Number)(I.R.S. Employer<br/>Identification No.)

240 Greenwich Street New York, New York 10286

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code – (212) 495-1784

#### Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)									
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)									
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))									
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))									
Sec	Securities registered pursuant to Section 12(b) of the Act:									

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	BK	New York Stock Exchange
6.244% Fixed-to-Floating Rate Normal Preferred Capital Securities of Mellon Capital IV	BK/P	New York Stock Exchange
(fully and unconditionally guaranteed by The Bank of New York Mellon Corporation)		
Depositary Shares, each representing a 1/4,000th interest in a share of Series K Noncumulative	BK PRK	New York Stock Exchange
Perpetual Preferred Stock		

(fully and unconditionally guaranteed by The Bank of New York Mellon Corporation)		
Depositary Shares, each representing a 1/4,000th interest in a share of Series K Noncumulative	BK PRK	New York Stock Exchange
Perpetual Preferred Stock		
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 40 of this chapter) or Rule 12b-2 under the Securities Exchange Act of 1934 (§240.12b-2 of this chapter		rities Act of 1933 (§230.405
		Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the exwith any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exc		

#### ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On July 15, 2025, The Bank of New York Mellon Corporation ("BNY") released information on its financial results for the second quarter ended June 30, 2025. Copies of the Earnings Release and the Financial Supplement are attached hereto as Exhibit 99.1 and Exhibit 99.2, respectively, and are incorporated herein by reference.

#### ITEM 7.01. REGULATION FD DISCLOSURE.

On July 15, 2025, BNY will hold a conference call and webcast to discuss its financial results for the second quarter ended June 30, 2025 and outlook. A copy of the Quarterly Update presentation for the conference call and webcast is attached hereto as Exhibit 99.3.

#### ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

#### (d) EXHIBITS.

#### **Exhibit**

### Number Description

99.1 The Bank of New York Mellon Corporation Earnings Release dated July 15, 2025, announcing financial results for the second quarter of 2025.

The quotation in Exhibit 99.1 (the "Excluded Section") shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 ("Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of BNY under the Securities Act of 1933 or the Exchange Act. The information included in Exhibit 99.1, other than in the Excluded Section, shall be deemed "filed" for purposes of the Exchange Act.

99.2 The Bank of New York Mellon Corporation Financial Supplement dated July 15, 2025, for the second guarter of 2025.

The information included in Exhibit 99.2 shall be deemed "filed" for purposes of the Exchange Act.

99.3 Second Quarter 2025 Quarterly Update Presentation dated July 15, 2025.

The information included in Exhibit 99.3 shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of BNY under the Securities Act of 1933 or the Exchange Act.

104 Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

The Bank of New York Mellon Corporation

(Registrant)

Date: July 15, 2025 By: /s/ Jean Weng

Name: Jean Weng Title: Secretary



# **2025 FINANCIAL RESULTS**

# **BNY Reports Second Quarter 2025 Earnings Per Common Share of \$1.93**

**NEW YORK**, **July 15**, **2025** – The Bank of New York Mellon Corporation ("BNY") (NYSE: BK) today has reported financial results for the second quarter of 2025.

## **CEO COMMENTARY**



BNY delivered a strong performance in the second quarter. Total revenue was up 9% year-over-year and for the first time exceeded \$5 billion in a quarter. We also generated another quarter of significant positive operating leverage which resulted in an improved pre-tax margin of 37% and an ROTCE of 28%.

BNY's ongoing transformation has significant momentum. Only one year after the launch of our new commercial model last summer, we delivered two consecutive quarters of record sales in the first half of the year. It is also notable that the parts of the company that were the first to transition to our platforms operating model in the spring of last year have displayed faster delivery times, enhanced service quality, increased innovation along with greater efficiency.

Our role as a financial services platforms company at the heart of the world's capital markets combined with our diversified business model positions us for a wide range of economic scenarios. Our results in the first half of the year underscore BNY's potential to create value for clients and shareholders, and we are entering the second half of the year with the momentum that comes from consistent execution and delivery.



- Robin Vince, Chief Executive Officer

EPS	Pre-tax margin	ROE	ROTCE
\$1.93	37%	14.7%	<b>27.8%</b> <sup>(a)</sup>

## **KEY FINANCIAL INFORMATION**

(dollars in millions, except per	_	2Q25	VS.
share amounts and unless	2Q25	1Q25	2Q24
otherwise noted)			
Selected income statement			
data:			
Total fee revenue	\$ 3,641	7 %	7 %
Investment and other revenue	184	N/M	N/M
Net interest income	1,203	4 %	17 %
Total revenue	\$ 5,028	5 %	9 %
Provision for credit losses	(17)	N/M	N/M
Noninterest expense	\$ 3,206	(1)%	4 %
Net income applicable to			
common shareholders	\$ 1,391	21 %	22 %
Diluted EPS	\$ 1.93	22 %	27 %
Selected metrics:			
AUC/A (in trillions)	\$ 55.8	5 %	13 %
AUM (in trillions)	\$ 2.1	5 %	3 %
Financial ratios:	2Q25	1Q25	2Q24
Pre-tax operating margin	37 %	32 %	33 %
ROE	14.7 %	12.6 %	12.7 %
ROTCE (a)	27.8 %	24.2 %	24.6 %
Capital ratios:			
Tier 1 leverage ratio	6.1 %	6.2 %	5.8 %
CET1 ratio	11.5 %	11.5 %	11.4 %

## **HIGHLIGHTS**

#### Results

- Total revenue of \$5.0 billion, increased 9%
- Noninterest expense of \$3.2 billion, increased 4%; also 4% excluding notable items (a)
- Diluted **EPS** of \$1.93, increased 27%; or 28% excluding notable items (a)

#### **Profitability**

- Pre-tax operating margin of 37%
- ROTCE of 27.8% (a)

#### **Balance sheet**

- Average deposits of \$300 billion, increased 5% year-overyear and 6% sequentially
- Tier 1 leverage ratio of 6.1%, increased 23 bps year-overyear and decreased 17 bps sequentially

#### **Capital distribution**

- Returned \$1.2 billion of capital to common shareholders
  - \$346 million of dividends
  - \$895 million of share repurchases
- · Total payout ratio of 92% year-to-date

(a) For information on the Non-GAAP measures, see "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9.

Note: Above comparisons are 2Q25 vs. 2Q24, unless otherwise noted.

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## **CONSOLIDATED FINANCIAL HIGHLIGHTS**

(dollars in millions, except per share amounts and unless otherwise					_	2Q25	VS.
noted; not meaningful - N/M)	2Q2	5	1Q2	5	2Q24	1Q25	2Q24
Fee revenue	\$ 3,641	\$	3,403	\$	3,398	7 %	7 %
Investment and other revenue	184		230		169	N/M	N/M
Total fee and other revenue	3,825		3,633		3,567	5	7
Net interest income	1,203		1,159		1,030	4	17
Total revenue	5,028		4,792		4,597	5	9
Provision for credit losses	(17)		18		_	N/M	N/M
Noninterest expense	3,206		3,252		3,070	(1)	4
Income before taxes	1,839		1,522		1,527	21	20
Provision for income taxes	404		300		357	35	13
Net income	\$ 1,435	\$	1,222	\$	1,170	17 %	23 %
Net income applicable to common shareholders of The Bank of New York Mellon Corporation	\$ 1,391	\$	1,149	\$	1,143	21 %	22 %
Operating leverage (a)						633 bps	495 bps
Diluted earnings per common share	\$ 1.93	\$	1.58	\$	1.52	22 %	27 %
Average common shares and equivalents outstanding - diluted (in							
thousands)	720,007		727,398		751,596		
Pre-tax operating margin	37 9	%	32 %		33 %		
Metrics:							
Average loans	\$ 71,265	\$	69,670	\$	68,283	2 %	4 %
Average deposits	300,298		282,535		284,843	6	5
AUC/A at period end (in trillions) (current period is preliminary)	55.8		53.1		49.5	5	13
AUM at period end (in trillions) (current period is preliminary)	2.11		2.01		2.05	5	3
Non-GAAP measures, excluding notable items: (b)							
Adjusted total revenue	\$ 5,028	\$	4,752	\$	4,597	6 %	9 %
Adjusted noninterest expense	\$ 3,194	\$	3,212	\$	3,077	(1)%	4 %
Adjusted operating leverage (a)						637 bps	558 bps
Adjusted diluted earnings per common share	\$ 1.94	\$	1.58	\$	1.51	23 %	28 %
Adjusted pre-tax operating margin	37 9	%	32 9	%	33 %		

<sup>(</sup>a) Operating leverage is the rate of increase (decrease) in total revenue less the rate of increase (decrease) in total noninterest expense.

KEY DRIVERS (comparisons are 2Q25 vs. 2Q24, unless otherwise noted)

• Total revenue increased 9%, primarily reflecting:

<sup>(</sup>b) See "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9 for additional information.

bps - basis points.

- Fee revenue increased 7%, primarily reflecting net new business, higher market values, client activity and foreign exchange revenue, and the favorable impact of the weaker U.S. dollar, partially offset by the mix of AUM flows.
- Investment and other revenue increased primarily reflecting favorable seed capital and other investments results, partially offset by higher net securities losses.
- Net interest income increased 17%, primarily reflecting the continued reinvestment of maturing investment securities at higher yields and balance sheet growth, partially offset by changes in deposit mix.
- Provision for credit losses was a benefit of \$17 million, primarily driven by property-specific reserve releases related to our commercial real estate exposure.
- Noninterest expense increased 4%, primarily reflecting higher investments, employee merit increases, higher revenue-related expenses, adjustments to the FDIC special assessment and the unfavorable impact of the weaker U.S. dollar, partially offset by efficiency savings.
   Excluding notable items, noninterest expense also increased 4% (a).
- Effective tax rate of 22.0%.

#### Assets under custody and/or administration ("AUC/A") and Assets under management ("AUM")

- AUC/A increased 13%, primarily reflecting client inflows, higher market values and the favorable impact of the weaker U.S. dollar.
- AUM increased 3% primarily reflecting higher market values and the favorable impact of the weaker U.S. dollar, partially offset by cumulative
  net outflows.

#### Capital and liquidity

- \$346 million of dividends to common shareholders (b); \$895 million of common share repurchases.
- Return on common equity ("ROE") 14.7%; Return on tangible common equity ("ROTCE") 27.8% (a).
- Common Equity Tier 1 ("CET1") ratio 11.5%; Tier 1 leverage ratio 6.1%.
- Average liquidity coverage ratio ("LCR") 112%; Average net stable funding ratio ("NSFR") 131%.
- Total Loss Absorbing Capacity ("TLAC") ratios exceed minimum requirements.
- (a) See "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9 for additional information.
- (b) Including dividend-equivalents on share-based awards.

Note: Throughout this document, sequential growth rates are unannualized.

## **SECURITIES SERVICES BUSINESS SEGMENT HIGHLIGHTS**

						_	2Q25	vs.
(dollars in millions, unless otherwise noted; not meaningful - N/M)		2Q25		1Q25		2Q24	1Q25	2Q24
Investment services fees:								
Asset Servicing	\$	1,094	\$	1,062	\$	1,018	3 %	7 %
Issuer Services		376		267		322	41	17
Total investment services fees		1,470		1,329		1,340	11	10
Foreign exchange revenue		175		136		144	29	22
Other fees (a)		60		65		56	(8)	7
Total fee revenue		1,705		1,530		1,540	11	11
Investment and other revenue		94		140		104	N/M	N/M
Total fee and other revenue		1,799		1,670		1,644	8	9
Net interest income		675		630		595	7	13
Total revenue		2,474		2,300		2,239	8	10
Provision for credit losses		(13)		8		(3)	N/M	N/M
Noninterest expense		1,620		1,584		1,554	2	4
Income before taxes	\$	867	\$	708	\$	688	22 %	26 %
Total revenue by line of business:								
Asset Servicing	\$	1,870	\$	1,786	\$	1,687	5 %	11 %
Issuer Services		604		514		552	18	9
Total revenue by line of business	\$	2,474	\$	2,300	\$	2,239	8 %	10 %
Pre-tax operating margin		35 9	%	31 '	%	31 %		
Securities lending revenue (b)	\$	56	\$	52	\$	46	8 %	22 %
Metrics:								
Average loans	\$	11,327	\$	11,347	\$	11,103	<b>-</b> %	2 %
Average deposits	\$	185,831	\$	175,854	\$	178,495	6 %	4 %
AUC/A at period end (in trillions) (current period is preliminary) (c)	\$	40.1	\$	38.1	\$	35.7	5 %	12 %
Market value of securities on loan at period end (in billions) (d)	\$	516	\$	504	\$	481	2 %	7 %

<sup>(</sup>a) Other fees primarily include financing-related fees.

<sup>(</sup>b) Included in investment services fees reported in the Asset Servicing line of business.

<sup>(</sup>c) Consists of AUC/A primarily from the Asset Servicing line of business and, to a lesser extent, the Issuer Services line of business. Includes the AUC/A of CIBC Mellon Trust Company ("CIBC Mellon"), a joint venture with the Canadian Imperial Bank of Commerce, of \$2.0 trillion at June 30, 2025, \$1.9 trillion at March 31, 2025 and \$1.7 trillion at June 30, 2024.

<sup>(</sup>d) Represents the total amount of securities on loan in our agency securities lending program. Excludes securities for which BNY acts as agent on behalf of CIBC Mellon clients, which totaled \$68 billion at June 30, 2025, \$62 billion at March 31, 2025 and \$66 billion at June 30, 2024.

#### **KEY DRIVERS**

- The drivers of the total revenue variances by line of business are indicated below.
  - Asset Servicing The year-over-year increase primarily reflects higher net interest income, foreign exchange revenue, market values and higher client activity. The sequential increase primarily reflects higher foreign exchange revenue, net interest income and client activity.
  - Issuer Services The year-over-year increase primarily reflects higher Depositary Receipts revenue. The sequential increase primarily reflects higher Depositary Receipts revenue and net interest income, partially offset by a disposal gain in 1Q25.
- Noninterest expense increased year-over-year primarily reflecting higher investments, employee merit increases, higher revenue-related expenses and the unfavorable impact of the weaker U.S. dollar, partially offset by efficiency savings. The sequential increase primarily reflects higher revenue-related expenses and the unfavorable impact of the weaker U.S. dollar, partially offset by efficiency savings.

## **MARKET AND WEALTH SERVICES BUSINESS SEGMENT HIGHLIGHTS**

(dollars in millions, unless otherwise noted; not meaningful - N/M)						_	2Q25	vs.
		2Q2	:5	1Q2	.5	2Q24	1Q25	2Q24
Investment services fees:								
Pershing	\$	513	\$	503	\$	474	2 %	8 %
Treasury Services		209		209		202	_	3
Clearance and Collateral Management		385		362		338	6	14
Total investment services fees		1,107		1,074		1,014	3	9
Foreign exchange revenue		30		29		23	3	30
Other fees (a)		63		65		58	(3)	9
Total fee revenue		1,200		1,168		1,095	3	10
Investment and other revenue		36		21		23	N/M	N/M
Total fee and other revenue		1,236		1,189		1,118	4	11
Net interest income		506		497		417	2	21
Total revenue		1,742		1,686		1,535	3	13
Provision for credit losses		(6)		4		(2)	N/M	N/M
Noninterest expense		897		866		833	4	8
Income before taxes	\$	851	\$	816	\$	704	4 %	21 %
Total revenue by line of business:								
Pershing	\$	739	\$	719	\$	663	3 %	11 %
Treasury Services		490		477		426	3	15
Clearance and Collateral Management		513		490		446	5	15
Total revenue by line of business	\$	1,742	\$	1,686	\$	1,535	3 %	13 %
Pre-tax operating margin		49 %	%	48 9	%	46 %		
Metrics:								
Average loans	\$	44,262	\$	42,986	\$	41,893	3 %	6 %
Average deposits	\$	96,566	\$	91,905	\$	91,371	5 %	6 %
AUC/A at period end (in trillions) (current period is preliminary) (b)	\$	15.4	\$	14.7	\$	13.4	5 %	15 %

<sup>(</sup>a) Other fees primarily include financing-related fees.

#### **KEY DRIVERS**

• The drivers of the total revenue variances by line of business are indicated below.

<sup>(</sup>b) Consists of AUC/A from the Clearance and Collateral Management and Pershing lines of business.

- Pershing The year-over-year increase primarily reflects higher net interest income, client activity and market values. The sequential increase primarily reflects higher client activity.
- Treasury Services The year-over-year increase primarily reflects higher net interest income and net new business. The sequential increase primarily reflects higher net interest income.
- Clearance and Collateral Management The year-over-year increase primarily reflects higher collateral management balances, clearance volumes and net interest income. The sequential increase primarily reflects higher collateral management balances and clearance volumes.
- Noninterest expense increased year-over-year primarily reflecting higher investments and litigation reserves, employee merit
  increases and higher revenue-related expenses, partially offset by efficiency savings. The sequential increase primarily
  reflects higher litigation reserves and the unfavorable impact of the weaker U.S. dollar, partially offset by efficiency savings.

## **INVESTMENT AND WEALTH MANAGEMENT BUSINESS SEGMENT HIGHLIGHTS**

				2Q25 v	s.
(dollars in millions, unless otherwise noted; not meaningful - N/M)	2Q25	1Q25	2Q24 (a)	1Q25	2@24
Investment management fees <i>(a)</i>	\$ 748	73\$5	754	% 2	(1)%
Performance fees	10	5	8	N/M	N/M
Investment management and performance fees	758	740	762	2	(1)
Distribution and servicing fees	69	68	69	1	_
Other fees (b)	(76)	(75)	(64)	N/M	N/M
Total fee revenue	751	733	767	2	(2)
Investment and other revenue (c)	9	5	11	N/M	N/M
Total fee and other revenue (c)	760	738	778	3	(2)
Net interest income	41	41	43	_	(5)
Total revenue	801	779	821	3	(2)
Provision for credit losses	_	2	4	N/M	N/M
Noninterest expense (a)	653	714	668	(9)	(2)
Income before taxes	\$ 148	653	149	%35	(1)%
Total revenue by line of business:					
Investment Management (a)	\$ 53\$1	50\$5	549	% 5	(3)%
Wealth Management	270	274	272	(1)	(1)
Total revenue by line of business	\$ 80\$1	77\$9	821	% 3	(2)%
Pre-tax operating margin	%19	% 8	%18		
Adjusted pre-tax operating margin – Non-GAAP (d)	%20	% 9	%20		
Metrics:					
Average loans	\$ 13,99\$1	13,53\$7	13,520	% 3	% 3
Average deposits	\$ 9,2196	9,91\$7	11,005	(7)%	(16)%
AUM (in billions) (current period is preliminary) (e)	\$ 2,106	2,00\$8	2,045	% 5	% 3
Nealth Management client assets (in billions) (current period					
is preliminary) (f)	\$ 3319	32\$7	308	% 4	%10

<sup>(</sup>a) Effective 1Q25, an adjustment for certain rebates, which were previously recorded as distribution and servicing expense, began to be reflected as a reduction of investment management fees. These amounts totaled approximately \$20 million for all periods presented and impacted the year-over-year variances for investment management fees and related revenue subtotals, noninterest expense and Investment Management total revenue in the table above.

<sup>(</sup>b) Other fees primarily include investment services fees.

<sup>(</sup>c) Investment and other revenue and total fee and other revenue are net of income (loss) attributable to noncontrolling interests related to consolidated investment management funds.

- (d) Net of distribution and servicing expense. See "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9 for information on this Non-GAAP measure.
- (e) Represents assets managed in the Investment and Wealth Management business segment.
- (f) Includes AUM and AUC/A in the Wealth Management line of business.

#### **KEY DRIVERS**

- The drivers of the total revenue variances by line of business are indicated below.
  - Investment Management The year-over-year decrease primarily reflects the mix of AUM flows and the adjustment for certain rebates (offset in noninterest expense) (a), partially offset by higher market values, the favorable impact of the weaker U.S. dollar and higher equity investment income. The sequential increase primarily reflects higher seed capital gains, equity investment income and the favorable impact of the weaker U.S. dollar, partially offset by the mix of AUM flows.
  - Wealth Management The year-over-year decrease primarily reflects lower net interest income and changes in product mix, partially offset by higher market values.
- Noninterest expense decreased year-over-year primarily reflecting lower revenue-related expenses (including the adjustment for certain rebates (a)) and efficiency savings, partially offset by higher severance expense and the unfavorable impact of the weaker U.S. dollar. The sequential decrease primarily reflects lower revenue-related expenses and efficiency savings, partially offset by the unfavorable impact of the weaker U.S. dollar.

## OTHER SEGMENT

The Other segment primarily includes the leasing portfolio, corporate treasury activities, including our securities portfolio, derivatives and other trading activity, tax credit investments and other corporate investments, certain business exits and other corporate revenue and expense items.

(dollars in millions)	2Q25	1Q25	2Q24
Fee revenue	\$ (15) \$	(28)\$	(4)
Investment and other revenue	33	62	29
Total fee and other revenue	18	34	25
Net interest (expense)	(19)	(9)	(25)
Total revenue	(1)	25	_
Provision for credit losses	2	4	1
Noninterest expense	36	88	15
(Loss) before taxes	\$ (39) \$	(67)\$	(16)

#### **KEY DRIVERS**

- Total revenue includes corporate treasury and other investment activity, including hedging activity which has an offsetting
  impact between fee and other revenue and net interest expense. The sequential decrease primarily reflects net losses on
  sales of securities.
- Noninterest expense increased year-over-year primarily driven by higher staff expense and the net impact of the adjustments
  to the FDIC special assessment, partially offset by lower litigation reserves. The sequential decrease primarily reflects lower
  litigation reserves and severance expense.

## **CAPITAL AND LIQUIDITY**

Capital and liquidity ratios	June 30, 2				Dec. 31, 2024	
Consolidated regulatory capital ratios: (a)						
CET1 ratio	11.5	%	11.5 %	%	11.2 %	
Tier 1 capital ratio	14.6		14.6		13.7	
Total capital ratio	15.6		15.7		14.8	
Tier 1 leverage ratio (a)	6.1		6.2		5.7	
Supplementary leverage ratio (a)	6.9		6.9		6.5	
BNY shareholders' equity to total assets ratio	9.0	%	9.8 9	%	9.9 %	
BNY common shareholders' equity to total assets ratio	7.9	%	8.6 %		8.9 %	
Average LCR (a)	112	112 %		%	115 %	
Average NSFR (a)	131	131 %		%	132 %	
Book value per common share	\$ 54.76	\$	52.82	\$	51.52	
Tangible book value per common share – Non-GAAP (b)	\$ 29.57	\$	28.20	\$	27.05	
Common shares outstanding (in thousands)	705,241		715,434		717,680	

- (a) Regulatory capital and liquidity ratios for June 30, 2025 are preliminary. For our CET1, Tier 1 capital and Total capital ratios, our effective capital ratios under the U.S. capital rules are the lower of the ratios as calculated under the Standardized and Advanced Approaches, which for June 30, 2025, March 31, 2025 and for Dec. 31, 2024 was the Standardized Approach.
- (b) Tangible book value per common share Non-GAAP excludes goodwill and intangible assets, net of deferred tax liabilities. See "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9 for information on this Non-GAAP measure.
- CET1 capital totaled \$20.1 billion and Tier 1 capital totaled \$25.5 billion at June 30, 2025, both increasing compared with March 31, 2025, primarily reflecting capital generated through earnings and a net increase in accumulated other comprehensive income, partially offset by capital returned through common stock repurchases and dividends. The CET1 ratio was flat compared with March 31, 2025 reflecting the increase in capital, offset by higher risk-weighted assets. The Tier 1 leverage ratio decreased compared with March 31, 2025 reflecting higher average assets, partially offset by the increase in capital.

## **NET INTEREST INCOME**

Net interest income							2Q25 v	rs.				
(dollars in millions; not meaningful - N/M)		2Q2	5	1Q2	5	2Q24	1Q25	2Q24				
Net interest income	\$	1,203	\$	1,159	\$	1,030	4%	17%				
Add: Tax equivalent adjustment		1		_		1	N/M	N/M				
Net interest income, on a fully taxable equivalent ("FTE") basis – Non-GAAP  (a)	\$	1,204	\$	1,159	\$	1,031	4%	17%				
Net interest margin		1.27 %	<b>%</b>	1.30 %	6	1.15 %	(3) bps	12 bps				
Net interest margin (FTE) – Non-GAAP (a)		1.27 %		1.27 %		1.27 %		1.30 %	6	1.15 %	(3) bps	12 bps

<sup>(</sup>a) Net interest income (FTE) – Non-GAAP and net interest margin (FTE) – Non-GAAP include the tax equivalent adjustments on tax-exempt income. See "Explanation of GAAP and Non-GAAP financial measures" beginning on page 9 for information on this Non-GAAP measure. bps – basis points.

•	Net interest income increased year-over-year and sequentially primarily reflecting the continued reinvestment of maturing
	investment securities at higher yields and balance sheet growth, partially offset by changes in deposit mix.

# THE BANK OF NEW YORK MELLON CORPORATION Condensed Consolidated Income Statement

_	Q	uarter ended		Year-to-d	ate
	June 30,	March 31,	June 30,	June 30,	June 30,
(dollars in millions)	2025	2025	2024	2025	2024
Fee and other revenue					
Investment services fees	2,583	\$ 2,411 \$	2,359	\$ 4,994 \$	4,637
Investment management and performance fees	758	739	761	1,497	1,537
Foreign exchange revenue	213	156	184	369	336
Financing-related fees	51	60	53	111	110
Distribution and servicing fees	36	37	41	73	83
Total fee revenue	3,641	3,403	3,398	7,044	6,703
Investment and other revenue	184	230	169	414	351
Total fee and other revenue	3,825	3,633	3,567	7,458	7,054
Net interest income					
Interest income	6,602	6,123	6,392	12,725	12,488
Interest expense	5,399	4,964	5,362	10,363	10,418
Net interest income	1,203	1,159	1,030	2,362	2,070
Total revenue	5,028	4,792	4,597	9,820	9,124
Provision for credit losses	(17)	18	_	1	27
Noninterest expense					
Staff	1,768	1,834	1,720	3,602	3,577
Software and equipment	527	513	476	1,040	951
Professional, legal and other purchased services	388	366	374	754	723
Sub-custodian and clearing	150	131	134	281	253
Net occupancy	132	136	134	268	258
Distribution and servicing	63	65	88	128	184
Business development	53	48	50	101	86
Bank assessment charges	22	38	(7)	60	10
Amortization of intangible assets	11	11	13	22	25
Other	92	110	88	202	179
Total noninterest expense	3,206	3,252	3,070	6,458	6,246
Income	· ·	•	<u> </u>	•	
Income before taxes	1,839	1,522	1,527	3,361	2,851
Provision for income taxes	404	300	357	704	654
Net income	1,435	1,222	1,170	2,657	2,197
Net (income) attributable to noncontrolling interests related to consolidated investment	.,	.,	.,	_,~~.	_,
management funds	(12)	(2)	(2)	(14)	(4)
Net income applicable to shareholders of The Bank of New York Mellon					. ,
Corporation	1,423	1,220	1,168	2,643	2,193
Preferred stock dividends	(32)	(71)	(25)	(103)	(97)
Net income applicable to common shareholders of The Bank of New York					
Mellon Corporation	1,391	1,149 \$	1,143	\$ 2,540 \$	2,096

 Qı	uarter ended	Year-to-date			
June 30,	March 31,	June 30,		June 30,	June 30,
2025	2025	2024		2025	2024
\$ 1.95 \$	1.59 \$	1.53	\$	3.54 \$	2.79
\$ 1.93 \$	1.58 \$	1.52	\$	3.51 \$	2.77
Ċ	June 30, 2025 \$ 1.95 \$	<b>2025</b> 2025 <b>\$ 1.95</b> \$ 1.59 \$	June 30,     March 31,     June 30,       2025     2025     2024       \$ 1.95 \$ 1.59 \$ 1.53	June 30,     March 31,     June 30,       2025     2025     2024       \$ 1.95 \$     1.59 \$     1.53 \$	June 30,       March 31,       June 30,       June 30,         2025       2025       2024       2025         \$ 1.95 \$ 1.59 \$ 1.53 \$ 3.54 \$

## **EXPLANATION OF GAAP AND NON-GAAP FINANCIAL MEASURES**

BNY has included in this Earnings Release certain Non-GAAP financial measures on a tangible basis as a supplement to GAAP information, which exclude goodwill and intangible assets, net of deferred tax liabilities. We believe that the return on tangible common equity – Non-GAAP is additional useful information for investors because it presents a measure of those assets that can generate income, and the tangible book value per common share – Non-GAAP is additional useful information because it presents the level of tangible assets in relation to shares of common stock outstanding.

Net interest income, on a fully taxable equivalent ("FTE") basis – Non-GAAP and net interest margin (FTE) – Non-GAAP and other FTE measures include the tax equivalent adjustments on tax-exempt income which allows for the comparison of amounts arising from both taxable and tax-exempt sources and is consistent with industry practice. The adjustment to an FTE basis has no impact on net income.

BNY has included the adjusted pre-tax operating margin – Non-GAAP, which is the pre-tax operating margin for the Investment and Wealth Management business segment, net of distribution and servicing expense that was passed to third parties who distribute or service our managed funds. We believe that this measure is useful when evaluating the performance of the Investment and Wealth Management business segment relative to industry competitors.

See "Explanation of GAAP and Non-GAAP Financial Measures" in the Financial Supplement available at <a href="https://www.bny.com">www.bny.com</a> for additional reconciliations of Non-GAAP measures.

BNY has also included revenue measures excluding notable items, including a disposal gain. Expense measures, excluding notable items, including severance expense, litigation reserves and the FDIC special assessment, are also presented. Litigation reserves represent accruals for loss contingencies that are both probable and reasonably estimable, but exclude standard business-related legal fees. Net income applicable to common shareholders of The Bank of New York Mellon Corporation, diluted earnings per share, operating leverage, return on common equity, return on tangible common equity and pre-tax operating margin, excluding the notable items mentioned above, are also provided. These measures are provided to permit investors to view the financial measures on a basis consistent with how management views the businesses.

Reconciliation of Non-GAAP measures, excluding notable				2Q25 v	s.
items (dollars in millions, except per share amounts)	2Q25	1Q25	2Q24	1Q25	2Q24
Total revenue – GAAP	\$ 5,028	\$ 4,792	\$ 4,597	5 %	9 %
Less: Disposal gain (a)	_	40	_		
Adjusted total revenue – Non-GAAP	\$ 5,028	\$ 4,752	\$ 4,597	6 %	9 %
Noninterest expense – GAAP	\$ 3,206	\$ 3,252	\$ 3,070	(1)%	4 %
Less: Severance expense (b)	34	32	29		
Litigation reserves (b)	(16)	2	2		
FDIC special assessment (b)	(6)	6	(38)		
Adjusted noninterest expense – Non-GAAP	\$ 3,194	\$ 3,212	\$ 3,077	(1)%	4 %
Net income applicable to common shareholders of The Bank of					
New York Mellon Corporation – GAAP	\$ 1,391	\$ 1,149	\$ 1,143	21 %	22 %
Less: Disposal gain (a)	_	32	_		
Severance expense (b)	(27)	(25)	(22)		
Litigation reserves (b)	16	(1)	_		
FDIC special assessment (b)	5	(5)	29		
Adjusted net income applicable to common shareholders of The					
Bank of New York Mellon Corporation – Non-GAAP	\$ 1,397	\$ 1,148	\$ 1,136	22 %	23 %
Diluted earnings per common share – GAAP	\$ 1.93	\$ 1.58	\$ 1.52	22 %	27 %
Less: Disposal gain (a)	_	0.04	_		
Severance expense (b)	(0.04)	(0.03)	(0.03)		
Litigation reserves (b)	0.02	_	_		
FDIC special assessment (b)	0.01	(0.01)	0.04		
Total diluted earnings per common share impact of notable items	(0.01)		0.01		
Adjusted diluted earnings per common share – Non-GAAP	\$ 1.94	\$ 1.58	\$ 1.51	23 %	28 %
Operating leverage – GAAP (c)				633 bps	495 bps
Adjusted operating leverage – Non-GAAP (c)				637 bps	558 bps

<sup>(</sup>a) Reflected in Investment and other revenue.

<sup>(</sup>b) Severance expense is reflected in Staff expense, Litigation reserves in Other expense, and FDIC special assessment in Bank assessment charges, respectively.

<sup>(</sup>c) Operating leverage is the rate of increase (decrease) in total revenue less the rate of increase (decrease) in total noninterest expense. bps - basis points.

Pre-tax operating margin reconciliation			
(dollars in millions)	2Q25	1Q25	2Q24
Income before taxes – GAAP	\$ 1,839	1,52\$2	1,527
Impact of notable items (a)	(12)	_	7
Adjusted income before taxes, excluding notable items – Non-GAAP	\$ 1,85\$1	1,52\$2	1,520
Total revenue – GAAP	\$ 5,02\$8	4,79\$2	4,597
Impact of notable items (a)	_	40	_
Adjusted total revenue, excluding notable items – Non-GAAP	\$ 5,028	4,75\$2	4,597
Pre-tax operating margin – GAAP (b)	%37	%32	%33
Adjusted pre-tax operating margin – Non-GAAP (b)	%37	%32	%33

<sup>(</sup>a) See page 9 for details of notable items and line items impacted.

<sup>(</sup>b) Income before taxes divided by total revenue.

Return on common equity and return on tangible common equity reconciliation						
(dollars in millions)		2Q25		1Q25		2Q24
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – GAAP	\$	1,391	\$	1,149	\$	1,143
Add: Amortization of intangible assets		11		11		13
Less: Tax impact of amortization of intangible assets		2		3		3
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation	,					
excluding amortization of intangible assets – Non-GAAP	\$	1,400	\$	1,157	\$	1,153
Impact of notable items (a)		(6)		1		7
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation	,					
excluding amortization of intangible assets and notable items – Non-GAAP	\$	1,406	\$	1,156	\$	1,146
Average common shareholders' equity	\$	37,892	\$	36,980	\$	36,044
Less: Average goodwill		16,748		16,615		16,229
Average intangible assets		2,850		2,849		2,834
Add: Deferred tax liability – tax deductible goodwill		1,236		1,226		1,213
Deferred tax liability – intangible assets		668		666		655
Average tangible common shareholders' equity – Non-GAAP	\$	20,198	\$	19,408	\$	18,849
Return on common equity – GAAP (b)		14.7 %	6	12.6	%	12.7 %
Adjusted return on common equity – Non-GAAP (b)		14.8 %	6	12.6 9	%	12.7 %
Return on tangible common equity – Non-GAAP (b)		27.8 %	6	24.2	%	24.6 %
Adjusted return on tangible common equity – Non-GAAP (b)		27.9 %	6	24.2	%	24.4 %

<sup>(</sup>a) See page 9 for details of notable items and line items impacted.

## **CAUTIONARY STATEMENT ON FORWARD-LOOKING STATEMENTS**

A number of statements in this Earnings Release and in our Financial Supplement may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including statements about our strategic priorities, financial performance and financial targets. Preliminary business metrics and regulatory capital ratios are subject to change, possibly materially, as we complete our Quarterly Report on Form 10-Q for the quarter ended June 30, 2025. Forward-looking statements are not guarantees of future results or occurrences, are inherently uncertain and are based upon current beliefs and expectations of future events, many of which are, by their nature, difficult to predict, outside of our control and subject to change.

By identifying these statements for you in this manner, we are alerting you to the possibility that our actual results may differ, possibly materially, from the anticipated results expressed or implied in these forward-looking statements as a result of a number of important factors, including the risk factors and other uncertainties set forth in our Annual Report on Form 10-K for the year ended Dec. 31, 2024 and our other filings with the Securities and Exchange Commission.

You should not place undue reliance on any forward-looking statement. All forward-looking statements speak only as of the date on which they were made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after such date or to reflect the occurrence of unanticipated events.

## **ABOUT BNY**

BNY is a global financial services company that helps make money work for the world – managing it, moving it and keeping it safe. For more than 240 years BNY has partnered alongside clients, putting its expertise and platforms to work to help them achieve their ambitions. Today BNY helps over 90% of Fortune 100 companies and nearly all the top 100 banks globally access the money they need. BNY supports governments in funding local projects and works with over 90% of the top 100 pension plans to safeguard investments for millions of individuals, and so much more. As of June 30, 2025, BNY oversees \$55.8 trillion in assets under custody and/or administration and \$2.1 trillion in assets under management.

BNY is the corporate brand of The Bank of New York Mellon Corporation (NYSE: BK). Headquartered in New York City, BNY has been named among Fortune's World's Most Admired Companies and Fast Company's Best Workplaces for Innovators. Additional information is available on www.bny.com. Follow on LinkedIn or visit the BNY Newsroom for the latest company news.

## **CONFERENCE CALL INFORMATION**

Robin Vince, Chief Executive Officer, and Dermot McDonogh, Chief Financial Officer, will host a conference call and simultaneous live audio webcast at 9:30 a.m. ET on July 15, 2025. This conference call and audio webcast will include forward-looking statements and may include other material information.

Investors and analysts wishing to access the conference call and audio webcast may do so by dialing +1 (800) 390-5696 (U.S.) or +1 (720) 452-9082 (International), and using the passcode: 200200, or by logging onto <a href="https://www.bny.com/investorrelations">www.bny.com/investorrelations</a>. Earnings materials will be available at <a href="https://www.bny.com/investorrelations">www.bny.com/investorrelations</a> beginning at approximately 6:30 a.m. ET on July 15, 2025.

An archived version of the second quarter conference call and audio webcast will be available beginning on July 15, 2025 at approximately 2:00 p.m. ET through August 15, 2025 at <a href="https://www.bny.com/investorrelations">www.bny.com/investorrelations</a>.



# The Bank of New York Mellon Corporation

Financial Supplement Second Quarter 2025

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# THE BANK OF NEW YORK MELLON CORPORATION CONSOLIDATED FINANCIAL HIGHLIGHTS



(dollars in millions, except per common share amounts, or							-	2Q25	vs.				`	YTD25 vs.
unless otherwise noted)	2Q25	<u> </u>	1Q25	5	4Q24	 3Q24	 2Q24	1Q25	2Q24	Υ	TD25	Υ	TD24	YTD2
Selected income statement data														
Fee and other revenue	\$ 3,825	\$	3,633	\$	3,653	\$ 3,600	\$ 3,567	5 %	7 %	\$ 7,4	58	\$ 7,0	)54	6 %
Net interest income	1,203		1,159		1,194	1,048	1,030	4	17	2,3	62	2,0	70	14
Total revenue	5,028		4,792		4,847	4,648	4,597	5	9	9,8	20	9,1	24	8
Provision for credit losses	(17)		18		20	23	_	N/M	N/M		1		27	N/M
Noninterest expense	3,206		3,252		3,355	3,100	3,070	(1)	4	6,4	58	6,2	246	3
Income before income taxes	1,839		1,522		1,472	1,525	1,527	21	20	3,3	61	2,8	351	18
Provision for income taxes	404		300		315	336	357	35	13	7	04	6	654	8
Net income	\$ 1,435	\$	1,222	\$	1,157	\$ 1,189	\$ 1,170	17 %	23 %	\$ 2,6	57	\$ 2,1	97	21 %
Net income applicable to common shareholders of The														
Bank of New York Mellon Corporation	\$ 1,391	\$	1,149	\$	1,130	\$ 1,110	\$ 1,143	21 %	22 %	\$ 2,5	40	\$ 2,0	96	21 %
Diluted earnings per common share	\$ 1.93	\$	1.58	\$	1.54	\$ 1.50	\$ 1.52	22 %	27 %	\$ 3.	51	\$ 2	.77	27 9
Average common shares and equivalents outstanding – diluted														
(in thousands)	720,007		727,398		733,720	742,080	751,596	(1)%	(4)%	723,8	26	756,8	370	(4)9
Financial ratios (Quarterly returns are annualized)														
Pre-tax operating margin	37 %	,	32 %	, D	30 %	33 %	33 %				34 %		31 %	
Return on common equity	14.7 %	,	12.6 %	, D	12.2 %	12.0 %	12.7 %			13	3.7 %	1	1.7 %	
Return on tangible common equity – Non-GAAP (a)	27.8 %	,	24.2 %	, D	23.3 %	22.8 %	24.6 %			26	3.0 %	2:	2.7 %	
Non-U.S. revenue as a percentage of total revenue	36 %	,	33 %	Ď	35 %	35 %	36 %				35 %		35 %	
Period end														
Assets under custody and/or administration ("AUC/A") (in	\$ 55.8	\$	53.1	\$	52.1	\$ 52.1	\$ 49.5							
trillions) (b)								5 %	13 %					
Assets under management ("AUM") (in trillions)	\$ 2.11	\$	2.01	\$	2.03	\$ 2.14	\$ 2.05	5 %	3 %					
Full-time employees	49,900		51,000		51,800	52,600	52,000	(2)%	(4)%					
Book value per common share	\$ 54.76	\$	52.82	\$	51.52	\$ 51.78	\$ 49.46							
Tangible book value per common share – Non-GAAP (a)	\$ 29.57	\$	28.20	\$	27.05	\$ 28.01	\$ 26.19							
Cash dividends per common share	\$ 0.47	\$	0.47	\$	0.47	\$ 0.47	\$ 0.42							
Common dividend payout ratio	25 %	,	30 %	Ď	31 %	32 %	28 %							
Closing stock price per common share	\$ 91.11	\$	83.87	\$	76.83	\$ 71.86	\$ 59.89							
Market capitalization	\$ 64,254	\$	60,003	\$	55,139	\$ 52,248	\$ 44,196							
Common shares outstanding (in thousands)	705,241		715,434		717,680	727,078	737,957							
Capital ratios at period end (c)														
Common Equity Tier 1 ("CET1") ratio	11.5 %	,	11.5 %	, D	11.2 %	11.9 %	11.4 %							
Tier 1 capital ratio	14.6 %	,	14.6 %	, D	13.7 %	14.5 %	14.0 %							
Total capital ratio	15.6 %	,	15.7 %	Ď	14.8 %	15.6 %	15.0 %							
Tier 1 leverage ratio	6.1 %	,	6.2 %	Ď	5.7 %	6.0 %	5.8 %							
Supplementary leverage ratio ("SLR")	6.9 %	,	6.9 %	'n	6.5 %	7.0 %	6.8 %							

<sup>(</sup>a) Non-GAAP information, for all periods presented, excludes goodwill and intangible assets, net of deferred tax liabilities. See "Explanation of GAAP and Non-GAAP Financial Measures" beginning on page 18 for the reconciliation of Non-GAAP measures.

N/M – Not meaningful.

<sup>(</sup>b) Includes the AUC/A of CIBC Mellon Trust Company ("CIBC Mellon"), a joint venture with the Canadian Imperial Bank of Commerce, of \$2.0 trillion at June 30, 2025, \$1.9 trillion at March 31, 2025, \$1.8 trillion at Dec. 31, 2024, \$1.9 trillion at Sept. 30, 2024 and \$1.7 trillion at June 30, 2024.

<sup>(</sup>c) Regulatory capital ratios for June 30, 2025 are preliminary. For our CET1, Tier 1 capital and Total capital ratios, our effective capital ratios under the U.S. capital rules are the lower of the ratios as calculated under the Standardized and Advanced Approaches, which for June 30, 2025, March 31, 2025 and Dec. 31, 2024 was the Standardized Approach, for Sept. 30, 2024 was the Standardized Approach.

# THE BANK OF NEW YORK MELLON CORPORATION CONDENSED CONSOLIDATED INCOME STATEMENT



(dollars in millions, except per share amounts; common shares in								2Q25	vs.				YTD25 vs.
thousands)		2Q25	1Q25	4Q	24	3Q24	2Q24	1Q25	2Q24	YTD25		YTD24	YTD24
Revenue									11				
Investment services fees	\$	2,583 \$	2,411	\$ 2,43	8 \$	2,344	\$ 2,359	7 %	9 % \$	4,994	\$	4,637	8 %
Investment management and performance fees		758	739	80	8	794	761	3	_	1,497		1,537	(3)
Foreign exchange revenue		213	156	17	7	175	184	37	16	369		336	10
Financing-related fees		51	60	5	3	53	53	(15)	(4)	111		110	1
Distribution and servicing fees		36	37	3	7	38	41	(3)	(12)	73		83	(12)
Total fee revenue		3,641	3,403	3,51	3	3,404	 3,398	7	7	7,044		6,703	5
Investment and other revenue		184	230	14	0	196	169	N/M	N/M	414		351	N/M
Total fee and other revenue		3,825	3,633	3,65	3	3,600	 3,567	5	7	7,458		7,054	6
Net interest income		1,203	1,159	1,19	14	1,048	1,030	4	17	2,362		2,070	14
Total revenue		5,028	4,792	4,84	7	4,648	 4,597	5	9	9,820		9,124	8
Provision for credit losses		(17)	18	2	:0	23	_	N/M	N/M	1		27	N/M
Noninterest expense													
Staff		1,768	1,834	1,81	7	1,736	1,720	(4)	3	3,602		3,577	1
Software and equipment		527	513	52	0.	491	476	3	11	1,040		951	9
Professional, legal and other purchased services		388	366	41	0	370	374	6	4	754		723	4
Sub-custodian and clearing		150	131	12	18	117	134	15	12	281		253	11
Net occupancy		132	136	14	.9	130	134	(3)	(1)	268		258	4
Distribution and servicing		63	65	8	7	90	88	(3)	(28)	128		184	(30)
Business development		53	48	5	i4	48	50	10	6	101		86	17
Bank assessment charges		22	38	1	6	10	(7)	N/M	N/M	60		10	N/M
Amortization of intangible assets		11	11	1	3	12	13	_	(15)	22		25	(12)
Other		92	110	16	1	96	88	(16)	5	202		179	13
Total noninterest expense		3,206	3,252	3,35	5	3,100	 3,070	(1)	4	6,458		6,246	3
Income before income taxes		1,839	1,522	1,47	2	1,525	 1,527	21	20	3,361		2,851	18
Provision for income taxes	_	404	300	31	5	336	 357	35	13	704		654	8
Net income		1,435	1,222	1,15	7	1,189	1,170	17	23	2,657		2,197	21
Net (income) attributable to noncontrolling interests		(12)	(2)	(	2)	(7)	(2)	N/M	N/M	(14)		(4)	N/M
Preferred stock dividends		(32)	(71)	(2	5)	(72)	 (25)	N/M	N/M	(103)		(97)	N/M
Net income applicable to common shareholders of The Bank									_				
of New York Mellon Corporation	\$	1,391 \$	1,149	\$ 1,13	0 \$	1,110	\$ 1,143	21 %	22 % \$	2,540	\$	2,096	21 %
Average common shares and equivalents outstanding: Basic		714,799	720,951	726,56	8	736,547	746,904	(1)%	(4)%	718,039	7	51,961	(5)%
Diluted		720,007	727,398	733,72	20	742,080	751,596	(1)%	(4)%	723,826	7	56,870	(4)%
Earnings per common share: Basic	\$	1.95 \$	1.59	\$ 1.5	6 \$	1.51	\$ 1.53	23 %	27 % \$	3.54	\$	2.79	27 %
Diluted	\$	1.93 \$	1.58	\$ 1.5	4 \$	1.50	\$ 1.52	22 %	27 % \$	3.51	\$	2.77	27 %

N/M – Not meaningful.

# THE BANK OF NEW YORK MELLON CORPORATION CONDENSED CONSOLIDATED BALANCE SHEET



	20	25		2024	
(dollars in millions)	June 30	March 31	Dec. 31	Sept. 30	June 30
Assets					
Cash and due from banks	\$ 5,699	\$ 5,354	\$ 4,178	\$ 6,234	\$ 5,311
Interest-bearing deposits with the Federal Reserve and other central banks	135,602	102,303	89,546	102,231	116,139
Interest-bearing deposits with banks	12,069	11,945	9,612	9,354	11,488
Federal funds sold and securities purchased under resale agreements	45,547	41,316	41,146	36,164	29,723
Securities	147,068	145,385	136,627	141,876	136,850
Trading assets	12,610	11,978	13,981	12,459	9,609
Loans	73,096	71,404	71,570	69,451	70,642
Allowance for loan losses	(275)	(295)	(294)	(296)	(286)
Net loans	72,821	71,109	71,276	69,155	70,356
Premises and equipment	3,289	3,257	3,266	3,380	3,267
Accrued interest receivable	1,348	1,302	1,293	1,319	1,253
Goodwill	16,823	16,661	16,598	16,338	16,217
Intangible assets	2,849	2,846	2,851	2,824	2,826
Other assets	30,056	27,235	25,690	26,127	25,500
Total assets	\$ 485,781	\$ 440,691	\$ 416,064	\$ 427,461	\$ 428,539
Liabilities					
Deposits	\$ 346,393	\$ 308,644	\$ 289,524	\$ 296,438	\$ 304,311
Federal funds purchased and securities sold under repurchase agreements	15,492	15,663	14,064	14,574	15,701
Trading liabilities	6,134	4,580	4,865	4,553	3,372
Payables to customers and broker-dealers	21,273	22,244	20,073	19,741	17,569
Commercial paper	2,361	1,662	301	301	301
Other borrowed funds	293	212	225	401	280
Accrued taxes and other expenses	4,634	4,438	5,270	5,138	4,729
Other liabilities	11,233	8,756	9,124	10,726	10,208
Long-term debt	 33,429	30,869	30,854	33,199	30,947
Total liabilities	441,242	397,068	374,300	385,071	387,418
Temporary equity					
Redeemable noncontrolling interests	111	94	87	107	92
Permanent equity					
Preferred stock	5,331	5,331	4,343	4,343	4,343
Common stock	14	14	14	14	14
Additional paid-in capital	29,659	29,535	29,321	29,230	29,139
Retained earnings	44,388	43,343	42,537	41,756	40,999
Accumulated other comprehensive loss, net of tax	(3,549)	(4,115)	(4,656)	(3,867)	(4,900)
Less: Treasury stock, at cost	 (31,893)	(30,989)	(30,241)	(29,484)	(28,752)
Total The Bank of New York Mellon Corporation shareholders' equity	43,950	43,119	41,318	41,992	40,843
Nonredeemable noncontrolling interests of consolidated investment management funds	 478	410	359	291	186
Total permanent equity	 44,428	43,529	41,677	42,283	41,029
Total liabilities, temporary equity and permanent equity	\$ 485,781	\$ 440,691	\$ 416,064	\$ 427,461	\$ 428,539

# THE BANK OF NEW YORK MELLON CORPORATION FEE AND OTHER REVENUE



						2Q25	vs.			YTD25 vs.
(dollars in millions)	2Q25	1Q25	4Q24	3Q24	2Q24	1Q25	2Q24	YTD25	YTD24	YTD24
Investment services fees	\$ 2,583 \$	2,411 \$	2,438 \$	2,344 \$	2,359	7 %	9 % \$	4,994 \$	4,637	8 %
Investment management and performance fees:										
Investment management fees (a)	748	734	788	781	753	2	(1)	1,482	1,519	(2)
Performance fees	10	5	20	13	8	N/M	N/M	15	18	N/M
Total investment management and performance fees (b)	758	739	808	794	761	3		1,497	1,537	(3)
Foreign exchange revenue	213	156	177	175	184	37	16	369	336	10
Financing-related fees	51	60	53	53	53	(15)	(4)	111	110	1
Distribution and servicing fees	36	37	37	38	41	(3)	(12)	73	83	(12)
Total fee revenue	3,641	3,403	3,513	3,404	3,398	7	7	7,044	6,703	5
Investment and other revenue:										
Income (loss) from consolidated investment management funds	35	6	(5)	28	8	N/M	N/M	41	23	N/M
Seed capital gains (losses) (c)	8	(6)	3	3	_	N/M	N/M	2	14	N/M
Other trading revenue	59	71	89	79	77	N/M	N/M	130	146	N/M
Renewable energy investment gains	15	15	5	6	8	N/M	N/M	30	14	N/M
Corporate/bank-owned life insurance	35	38	47	36	26	N/M	N/M	73	54	N/M
Other investments gains (d)	26	24	8	12	30	N/M	N/M	50	47	N/M
Disposal gains	_	40	_	_	_	N/M	N/M	40	_	N/M
Expense reimbursements from joint venture	34	31	29	32	30	N/M	N/M	65	57	N/M
Other income	7	11	14	17	7	N/M	N/M	18	14	N/M
Net securities (losses)	(35)		(50)	(17)	(17)	N/M	N/M	(35)	(18)	N/M
Total investment and other revenue	184	230	140	196	169	N/M	N/M	414	351	N/M
Total fee and other revenue	\$ 3,825 \$	3,633 \$	3,653 \$	3,600 \$	3,567	5 %	7 % \$	7,458 \$	7,054	6 %

<sup>(</sup>a) Excludes seed capital gains (losses) related to consolidated investment management funds.

N/M – Not meaningful.

<sup>(</sup>b) On a constant currency basis, investment management and performance fees decreased 2% (Non-GAAP) compared with 2Q24. See "Explanation of GAAP and Non-GAAP Financial Measures" beginning on page 18 for the reconciliation of this Non-GAAP measure.

<sup>(</sup>c) Includes gains (losses) on investments in BNY funds which hedge deferred incentive awards.

<sup>(</sup>d) Includes strategic equity, private equity and other investments.

## THE BANK OF NEW YORK MELLON CORPORATION AVERAGE BALANCES AND INTEREST RATES



	20	Q25	10	Q25	40	Q24	30	Q24	20	Q24
(dollars in millions; average rates are annualized)	Average balance	Average rate	Average balance	Average rate	Average balance	Average rate	Average balance	Average rate	Average balance	Average rate
Assets										
Interest-earning assets:										
Interest-bearing deposits with the Federal Reserve and other central banks	\$ 99,426	3.73 %	\$ 86,038	3.84 %	\$ 94,337	4.18 %	\$ 100,611	4.62 %	\$ 102,257	4.65 %
Interest-bearing deposits with banks	11,199	3.10	10,083	3.39	10,479	3.54	10,559	4.15	11,210	3.91
Federal funds sold and securities purchased under										
resale agreements	39,522	32.23 (a)	41,166	28.79 (a)	37,939	31.22 (a)	31,183	36.65 <i>(a)</i>	29,013	36.48 <i>(a)</i>
Loans	71,265	5.81	69,670	5.80	69,211	6.17	69,205	6.57	68,283	6.58
Securities:										
U.S. government obligations	29,279	3.63	26,614	3.49	27,223	3.47	28,490	3.71	28,347	3.82
U.S. government agency obligations	62,874	3.36	63,514	3.27	63,166	3.31	62,572	3.26	62,549	3.29
Other securities	54,610	3.58	51,403	3.62	49,675	3.76	48,647	4.00	46,828	4.04
Total investment securities	146,763	3.49	141,531	3.44	140,064	3.50	139,709	3.61	137,724	3.66
Trading securities (b)	7,367	4.84	6,199	5.29	5,738	6.13	5,667	5.33	5,146	5.89
Total securities (b)	154,130	3.56	147,730	3.52	145,802	3.61	145,376	3.68	142,870	3.74
Total interest-earning assets (b)	\$ 375,542	7.03 %	\$ 354,687	6.97 %	\$ 357,768	7.18 %	\$ 356,934	7.40 %	\$ 353,633	7.24 %
Noninterest-earning assets	63,066		61,157		62,576		59,463		58,866	
Total assets	\$ 438,608		\$ 415,844		\$ 420,344		\$ 416,397		\$ 412,499	
Liabilities and equity										
Interest-bearing liabilities:										
Interest-bearing deposits	\$ 250,688	2.95 %	\$ 234,394	2.98 %	\$ 235,281	3.27 %	\$ 236,724	3.82 %	\$ 235,878	3.85 %
Federal funds purchased and securities sold under										
repurchase agreements	17,485	65.95 (a)	17,566	60.25 (a)	17,599	60.52 <i>(a)</i>	16,584	62.85 (a)	17,711	55.26 (a)
Trading liabilities	2,821	4.94	2,063	4.56	1,887	4.61	1,844	4.83	1,689	5.43
Other borrowed funds	432	5.06	288	5.93	484	2.32	418	3.15	351	8.61
Commercial paper	2,511	4.56	1,279	4.51	2,336	4.83	1,474	5.50	954	5.54
Payables to customers and broker-dealers	15,494	4.19	15,142	4.21	13,672	4.77	12,737	5.29	12,066	5.35
Long-term debt	31,805	5.64	31,216	5.57	31,506	5.58	33,154	5.93	31,506	5.92
Total interest-bearing liabilities	\$ 321,236	6.74 %	\$ 301,948	6.66 %	\$ 302,765	6.92 %	\$ 302,935	7.36 %	\$ 300,155	7.18 %
Total noninterest-bearing deposits	49,610		48,141		51,207		47,962		48,965	
Other noninterest-bearing liabilities	24,073		23,808		24,790		24,122		22,839	
Total The Bank of New York Mellon Corporation										
shareholders' equity	43,223		41,542		41,266		41,115		40,387	
Noncontrolling interests	466		405		316		263		153	
Total liabilities and equity	\$ 438,608		\$ 415,844		\$ 420,344		\$ 416,397		\$ 412,499	
Net interest margin		1.27 %		1.30 %		1.32 %		1.16 %		1.15 %
Net interest margin (FTE) - Non-GAAP (c)		1.27 %		1.30 %		1.32 %		1.16 %		1.15 %

<sup>(</sup>a) Includes the average impact of offsetting under enforceable netting agreements of approximately \$247 billion for 2Q25, \$224 billion for 1Q25, \$208 billion for 4Q24, \$179 billion for 3Q24 and \$163 billion for 2Q24. On a Non-GAAP basis, excluding the impact of offsetting, the yield on federal funds sold and securities purchased under resale agreements would have been 4.45% for 2Q25, 4.46% for 1Q25, 4.82% for 4Q24, 5.43% for 3Q24 and 5.51% for 2Q24. On a Non-GAAP basis, excluding the impact of offsetting, the rate on federal funds purchased and securities sold under repurchase agreements would have been 4.36% for 2Q25, 4.37% for 1Q25, 4.73% for 4Q24, 5.32% for 3Q24 and 5.41% for 2Q24. We believe providing the rates excluding the impact of netting is useful to investors as it is more reflective of the actual rates earned and paid.

<sup>(</sup>b) Average rates were calculated on an FTE basis, at tax rates of approximately 21%.

<sup>(</sup>c) See "Explanation of GAAP and Non-GAAP Financial Measures" beginning on page 18 for the reconciliation of this Non-GAAP measure.

# THE BANK OF NEW YORK MELLON CORPORATION CAPITAL AND LIQUIDITY



		202	25		2024						
(dollars in millions)	_	June 30		March 31	Dec. 31	Sept. 30	June 30				
Consolidated regulatory capital ratios (a)											
Standardized Approach:											
CET1 capital	\$	20,149	\$	19,505 \$	18,759 \$	19,687 \$	18,671				
Tier 1 capital		25,472		24,783	23,039	23,972	23,006				
Total capital		27,244		26,581	24,818	25,865	24,538				
Risk-weighted assets		175,058		169,262	167,786	165,652	164,094				
CET1 ratio		11.5 %		11.5 %	11.2 %	11.9 %	11.4 %				
Tier 1 capital ratio		14.6		14.6	13.7	14.5	14.0				
Total capital ratio		15.6		15.7	14.8	15.6	15.0				
Advanced Approaches:											
CET1 capital	\$	20,149	\$	19,505 \$	18,759 \$	19,687 \$	18,671				
Tier 1 capital		25,472		24,783	23,039	23,972	23,006				
Total capital		26,898		26,246	24,535	25,534	24,201				
Risk-weighted assets		168,222		162,234	160,472	163,858	161,778				
CET1 ratio		12.0 %		12.0 %	11.7 %	12.0 %	11.5 %				
Tier 1 capital ratio		15.1		15.3	14.4	14.6	14.2				
Total capital ratio		16.0		16.2	15.3	15.6	15.0				
Tier 1 leverage ratio (a):											
Average assets for Tier 1 leverage ratio	\$	420,131	\$	397,513 \$	402,069 \$	398,381 \$	394,672				
Tier 1 leverage ratio		6.1 %		6.2 %	5.7 %	6.0 %	5.8 %				
SLR (a):											
Leverage exposure	\$	369,289	\$	359,666 \$	353,523 \$	342,942 \$	336,971				
SLR		6.9 %		6.9 %	6.5 %	7.0 %	6.8 %				
Average liquidity coverage ratio (a)		112 %		116 %	115 %	116 %	115 %				
Average net stable funding ratio (a)		131 %		132 %	132 %	132 %	132 %				

<sup>(</sup>a) Regulatory capital and liquidity ratios for June 30, 2025 are preliminary. For our CET1, Tier 1 capital and Total capital ratios, our effective capital ratios under the U.S. capital rules are the lower of the ratios as calculated under the Standardized and Advanced Approaches, which for June 30, 2025, March 31, 2025 and Dec. 31, 2024 was the Standardized Approach, for Sept. 30, 2024 was the Standardized Approach for the CET1 and Tier 1 capital ratios and the Advanced Approaches for the Total capital ratio, and for June 30, 2024 was the Standardized Approach.

# THE BANK OF NEW YORK MELLON CORPORATION SECURITIES SERVICES BUSINESS SEGMENT



						4Q24	3Q24				2Q25 vs.			5		YTD25 vs. YTD24
(dollars in millions)		2Q25	5 1Q25	5	ļ			2Q24	1Q25	2Q24	YTD2	YTD24				
Revenue:																
Investment services fees:																
Asset Servicing	\$	1,094	\$	1,062	\$	1,042	\$	1,021	\$	1,018	3 %	7 % \$	2,156	\$	2,031	6 %
Issuer Services		376		267		295		285		322	41	17	643		583	10
Total investment services fees		1,470		1,329		1,337		1,306		1,340	11	10	2,799		2,614	7
Foreign exchange revenue		175		136		147		137		144	29	22	311		268	16
Other fees (a)		60		65		62		57		56	(8)	7	125		115	9
Total fee revenue		1,705		1,530		1,546		1,500		1,540	11	11	3,235		2,997	8
Investment and other revenue		94		140		97		105		104	N/M	N/M	234		203	N/M
Total fee and other revenue		1,799		1,670		1,643		1,605		1,644	8	9	3,469		3,200	8
Net interest income		675		630		681		609		595	7	13	1,305		1,178	11
Total revenue		2,474		2,300		2,324		2,214		2,239	8	10	4,774		4,378	9
Provision for credit losses		(13)		8		15		15		(3)	N/M	N/M	(5)		8	N/M
Noninterest expense (ex. amortization of intangible assets)		1,613		1,578		1,659		1,550		1,547	2	4	3,191		3,077	4
Amortization of intangible assets		7		6		7		7		7	17		13		14	(7)
Total noninterest expense		1,620		1,584		1,666		1,557		1,554	2	4	3,204		3,091	4
Income before income taxes	\$	867	\$	708	\$	643	\$	642	\$	688	22 %	26 % \$	1,575	\$	1,279	23 %
Total revenue by line of business:																
Asset Servicing	\$	1,870	\$	1,786	\$	1,797	\$	1,720	\$	1,687	5 %	11 % \$	3,656	\$	3,355	9 %
Issuer Services		604		514		527		494		552	18	9	1,118		1,023	9
Total revenue by line of business	\$	2,474	\$	2,300	\$	2,324	\$	2,214	\$	2,239	8 %	10 % \$	4,774	\$	4,378	9 %
Financial ratios:																
Pre-tax operating margin		35 %	0	31 %	6	28 %	)	29 %		31 %			33 %	6	29 %	
Memo: Securities lending revenue (b)	\$	56	\$	52	\$	52	\$	47	\$	46	8 %	22 % \$	108	\$	92	17 %

<sup>(</sup>a) Other fees primarily include financing-related fees.

N/M – Not meaningful.

<sup>(</sup>b) Included in investment services fees reported in the Asset Servicing line of business.

### THE BANK OF NEW YORK MELLON CORPORATION SECURITIES SERVICES BUSINESS SEGMENT



					_	2Q25	vs.			YTD25 vs.
(dollars in millions, unless otherwise noted)	2Q25	1Q25	4Q24	3Q24	2Q24	1Q25	2Q24	YTD25	YTD24	YTD24
Selected balance sheet data:										
Average loans	\$ 11,327	\$ 11,347	\$ 11,553	\$ 11,077	\$ 11,103	— %	2 % \$	11,337	\$ 11,154	2 %
Average assets (a)	\$ 206,552	\$ 194,901	\$ 200,277	\$ 199,057	\$ 196,015	6 %	5 % \$	200,759	\$ 193,780	4 %
Average deposits	\$ 185,831	\$ 175,854	\$ 180,843	\$ 180,500	\$ 178,495	6 %	4 % \$	180,870	\$ 176,591	2 %
Selected metrics:										
AUC/A at period end (in trillions) (b)(c)	\$ 40.1	\$ 38.1	\$ 37.7	\$ 37.5	\$ 35.7	5 %	12 %			
Market value of securities on loan at period end (in billions) (d)	\$ 516	\$ 504	\$ 488	\$ 484	\$ 481	2 %	7 %			
Issuer Services										
Total debt serviced at period end (in trillions)	\$ 14.3	\$ 13.9	\$ 14.1	\$ 14.3	\$ 14.1	3 %	1 %			
Number of sponsored Depositary Receipts programs at period end	482	488	499	507	516	(1)%	(7)%			

<sup>(</sup>a) In business segments where average deposits are greater than average loans, average assets include an allocation of investment securities equal to the difference.

<sup>(</sup>b) June 30, 2025 information is preliminary.

<sup>(</sup>c) Consists of AUC/A primarily from the Asset Servicing line of business and, to a lesser extent, the Issuer Services line of business. Includes the AUC/A of CIBC Mellon of \$2.0 trillion at June 30, 2025, \$1.9 trillion at March 31, 2025, \$1.8 trillion at Dec. 31, 2024, \$1.9 trillion at Sept. 30, 2024 and \$1.7 trillion at June 30, 2024.

<sup>(</sup>d) Represents the total amount of securities on loan in our agency securities lending program. Excludes securities for which BNY acts as agent on behalf of CIBC Mellon clients, which totaled \$68 billion at June 30, 2025, \$62 billion at March 31, 2025, \$60 billion at Dec. 31, 2024, \$67 billion at Sept. 30, 2024 and \$66 billion at June 30, 2024.

# THE BANK OF NEW YORK MELLON CORPORATION MARKET AND WEALTH SERVICES BUSINESS SEGMENT



										2Q25	vs.				YTD25 vs.
(dollars in millions)	2Q2	5	1Q2	5	4Q24	ļ	3Q24	1	2Q24	1Q25	2Q24	YTD2	5	YTD24	YTD24
Revenue:															
Investment services fees:															
Pershing	\$ 513	\$	503	\$	516	\$	475	\$	474	2 %	8 % \$	1,016	\$	956	6 %
Treasury Services	209		209		206		200		202	_	3	418		386	8
Clearance and Collateral Management	385		362		364		354		338	6	14	747		667	12
Total investment services fees	1,107		1,074		1,086		1,029		1,014	3	9	2,181		2,009	9
Foreign exchange revenue	30		29		27		23		23	3	30	59		47	26
Other fees (a)	 63		65		61		58		58	(3)	9	128		116	10
Total fee revenue	 1,200		1,168		1,174		1,110		1,095	3	10	2,368		2,172	9
Investment and other revenue	36		21		19		20		23	N/M	N/M	57		40	N/M
Total fee and other revenue	1,236		1,189		1,193		1,130		1,118	4	11	2,425		2,212	10
Net interest income	506		497		474		415		417	2	21	1,003		840	19
Total revenue	1,742		1,686		1,667		1,545		1,535	3	13	3,428		3,052	12
Provision for credit losses	(6)		4		9		7		(2)	N/M	N/M	(2)		3	N/M
Noninterest expense (ex. amortization of intangible assets)	897		865		851		833		832	4	8	1,762		1,665	6
Amortization of intangible assets	_		1		1		1		1	(100)	(100)	1		2	(50)
Total noninterest expense	897		866		852		834		833	4	8	1,763		1,667	6
Income before income taxes	\$ 851	\$	816	\$	806	\$	704	\$	704	4 %	21 % \$	1,667	\$	1,382	21 %
Total revenue by line of business:															
Pershing	\$ 739	\$	719	\$	705	\$	649	\$	663	3 %	11 % \$	1,458	\$	1,333	9 %
Treasury Services	490		477		471		424		426	3	15	967		842	15
Clearance and Collateral Management	513		490		491		472		446	5	15	1,003		877	14
Total revenue by line of business	\$ 1,742	\$	1,686	\$	1,667	\$	1,545	\$	1,535	3 %	13 % \$	3,428	\$	3,052	12 %
Financial ratios:															
Pre-tax operating margin	49 %	6	48 %	6	48 %		46 %	, 0	46 %			49 %	6	45 %	

<sup>(</sup>a) Other fees primarily include financing-related fees.

N/M – Not meaningful.

## THE BANK OF NEW YORK MELLON CORPORATION MARKET AND WEALTH SERVICES BUSINESS SEGMENT



							2Q25	vs.			YTD25 vs.
(dollars in millions, unless otherwise noted)	2Q25		1Q25	4Q24	3Q24	2Q24	1Q25	2Q24	YTD25	YTD24	YTD24
Selected balance sheet data:											
Average loans	\$ 44,262	\$ 4	42,986	\$ 42,217	\$ 42,730	\$ 41,893	3 %	6 % \$	43,627	\$ 40,582	8 %
Average assets (a)	\$ 135,119	\$ 12	29,244	\$ 126,919	\$ 122,526	\$ 124,790	5 %	8 % \$	132,198	\$ 124,171	6 %
Average deposits	\$ 96,566	\$ 9	91,905	\$ 90,980	\$ 88,856	\$ 91,371	5 %	6 % \$	94,248	\$ 90,455	4 %
Selected metrics:											
AUC/A at period end (in trillions) (b)(c)	\$ 15.4	\$	14.7	\$ 14.1	\$ 14.3	\$ 13.4	5 %	15 %			
Pershing											
AUC/A at period end (in trillions) (b)	\$ 2.8	\$	2.7	\$ 2.7	\$ 2.7	\$ 2.6	4 %	8 %			
Net new assets (U.S. platform) (in billions) (d)	\$ (10)	\$	11	\$ 41	\$ (22)	\$ (23)	N/M	N/M			
Daily average revenue trades ("DARTs") (U.S. platform) (in											
thousands)	334		298	254	251	280	12 %	19 %			
Average active clearing accounts (in thousands)	8,405		8,406	8,260	8,085	8,057	— %	4 %			
<u>Treasury Services</u>											
Average daily U.S. dollar payment volumes	246,250	24	44,673	250,714	242,243	241,253	1 %	2 %			
Clearance and Collateral Management											
Average collateral balances (in billions)	\$ 7,061	\$	6,576	\$ 6,463	\$ 6,380	\$ 6,085	7 %	16 %			

<sup>(</sup>a) In business segments where average deposits are greater than average loans, average assets include an allocation of investment securities equal to the difference.

<sup>(</sup>b) June 30, 2025 information is preliminary.

<sup>(</sup>c) Consists of AUC/A from the Clearance and Collateral Management and Pershing lines of business.

<sup>(</sup>d) Net new assets represent net flows of assets (e.g., net cash deposits and net securities transfers, including dividends and interest) in customer accounts in Pershing LLC, a U.S. broker-dealer.

N/M – Not meaningful.

### THE BANK OF NEW YORK MELLON CORPORATION INVESTMENT AND WEALTH MANAGEMENT BUSINESS SEGMENT



											2Q25	vs.				YTD25 vs.
(dollars in millions)		2Q25	5	1Q25	5	4Q24	1	3Q24	ļ	2Q24	1Q25	2Q24	YTD2	5	YTD24	YTD24
Revenue:																
Investment management fees (a)	\$	748	\$	735	\$	789	\$	782	\$	754	2 %	(1)% \$	1,483	\$	1,522	(3)%
Performance fees		10		5		20		13		8	N/M	N/M	15		18	N/M
Investment management and performance fees (b)		758		740		809		795		762	2	(1)	1,498		1,540	(3)
Distribution and servicing fees		69		68		68		68		69	1	_	137		139	(1)
Other fees (c)	_	(76)		(75)		(64)		(68)		(64)	N/M	N/M	(151)		(124)	N/M
Total fee revenue		751		733		813		795		767	2	(2)	1,484		1,555	(5)
Investment and other revenue (d)		9		5		13		9		11	N/M	N/M	14		28	N/M
Total fee and other revenue (d)		760		738		826		804		778	3	(2)	1,498		1,583	(5)
Net interest income		41		41		47		45		43	_	(5)	82		84	(2)
Total revenue		801		779		873		849		821	3	(2)	1,580		1,667	(5)
Provision for credit losses		_		2		_		1		4	N/M	N/M	2		3	N/M
Noninterest expense (ex. amortization of intangible assets) (a)		649		710		695		668		663	(9)	(2)	1,359		1,399	(3)
Amortization of intangible assets		4		4		5		4		5	_	(20)	8		9	(11)
Total noninterest expense		653		714		700		672		668	(9)	(2)	1,367		1,408	(3)
Income before income taxes	\$	148	\$	63	\$	173	\$	176	\$	149	135 %	(1)% \$	211	\$	256	(18)%
Total revenue by line of business:																
Investment Management (a)	\$	531	\$	505	\$	585	\$	569	\$	549	5 %	(3)% \$	1,036	\$	1,125	(8)%
Wealth Management		270		274		288		280		272	(1)	(1)	544		542	_
Total revenue by line of business	\$	801	\$	779	\$	873	\$	849	\$	821	3 %	(2)% \$	1,580	\$	1,667	(5)%
Financial ratios:																
Pre-tax operating margin		19 %	•	8 %	)	20 %	Ď	21 %	•	18 %			13 9	%	15 %	
Adjusted pre-tax operating margin – Non-GAAP (e)		20 %	, )	9 %	)	22 %	Ď	23 %	)	20 %			15 9	%	17 %	
Selected balance sheet data:																
Average loans	\$	13,991	\$	13,537	\$	13,718	\$	13,648	\$	13,520	3 %	3 % \$	13,765	\$	13,536	2 %
Average assets (f)	\$	27,114	\$	26,402	\$	26,706	\$	26,525	\$	26,031	3 %	4 % \$	26,760	\$	26,151	2 %
Average deposits	\$	9,216	\$	9,917	\$	9,967	\$	10,032	\$	11,005	(7)%	(16)% \$	9,565	\$	11,185	(14)%

<sup>(</sup>a) Effective 1Q25, an adjustment for certain rebates, which were previously recorded as distribution and servicing expense, began to be reflected as a reduction of investment management fees. These amounts totaled approximately \$20 million for all quarterly periods presented and impacted the year-over-year variances for investment management fees and related revenue subtotals, noninterest expense and Investment Management total revenue in the table above.

N/M – Not meaningful.

<sup>(</sup>b) On a constant currency basis, investment management and performance fees decreased 2% (Non-GAAP) compared with 2Q24. See "Explanation of GAAP and Non-GAAP Financial Measures" beginning on page 18 for the reconciliation of this Non-GAAP measure.

<sup>(</sup>c) Other fees primarily include investment services fees.

<sup>(</sup>d) Investment and other revenue and total fee and other revenue are net of income (loss) attributable to noncontrolling interests related to consolidated investment management funds.

<sup>(</sup>e) Net of distribution and servicing expense. See "Explanation of GAAP and Non-GAAP Financial Measures" beginning on page 18 for the reconciliation of this Non-GAAP measure.

<sup>(</sup>f) In business segments where average deposits are greater than average loans, average assets include an allocation of investment securities equal to the difference.

#### THE BANK OF NEW YORK MELLON CORPORATION

#### AUM BY PRODUCT TYPE, CHANGES IN AUM AND WEALTH MANAGEMENT CLIENT ASSETS



							_	2Q25	VS.			YTD25 vs.
(dollars in billions)		2Q25	1	1Q25	4Q24	3Q24	2Q24	1Q25	2Q24	YTD25	YTD24	YTD2
AUM by product type (a)(b):							,,,					
Equity	\$	168	\$	156 \$	162 \$	173 \$	167	8 %	1 %			
Fixed income		248		234	221	235	221	6	12			
Index		488		470	491	498	485	4	1			
Liability-driven investments		588		549	548	637	598	7	(2)			
Multi-asset and alternative investments		173		167	171	175	173	4	_			
Cash		441		432	436	426	401	2	10			
Total AUM	\$	2,106	\$ 2	,008 \$	2,029 \$	2,144 \$	2,045	5 %	3 %			
Changes in AUM (a)(b):												
Beginning balance of AUM	\$	2,008	\$ 2	,029 \$	2,144 \$	2,045 \$	2,015		\$	2,029 \$	1,974	
Net inflows (outflows):												
Long-term strategies:												
Equity		(3)		(3)	(5)	(2)	(4)			(6)	(8)	
Fixed income		5		2	(2)	4	4			7	16	
Liability-driven investments		_		1	(11)	(4)	4			1	17	
Multi-asset and alternative investments		(4)		(2)	(2)	(6)	(2)			(6)	(7)	
Total long-term active strategies (outflows) inflows		(2)		(2)	(20)	(8)	2			(4)	18	
Index	_	(22)		(11)	(7)	(16)	(4)			(33)	(19)	
Total long-term strategies (outflows) inflows		(24)		(13)	(27)	(24)	(2)			(37)	(1)	
Short-term strategies:												
Cash		7		(5)	12	24	(7)			2	9	
Total net (outflows) inflows		(17)		(18)	(15)	_	(9)			(35)	8	
Net market impact		70		(25)	(45)	58	40			45	56	
Net currency impact		45		22	(55)	41	(1)			67	(11)	
Other		_		_	_	_	_			_	18 <i>(c)</i>	
Ending balance of AUM	\$	2,106	\$ 2	,008 \$	2,029 \$	2,144 \$	2,045	5 %	3 % \$	2,106 \$	2,045	3 9
Wealth Management client assets (a)(d)	\$	339 \$	•	327 \$	327 \$	333 \$	308	4 %	10 %			

<sup>(</sup>a) June 30, 2025 information is preliminary.

<sup>(</sup>b) Represents assets managed in the Investment and Wealth Management business segment.

<sup>(</sup>c) Reflects the realignment of similar products and services within our lines of business. Refer to Form 8-K dated March 26, 2024 for further information.

<sup>(</sup>d) Includes AUM and AUC/A in the Wealth Management line of business.

#### THE BANK OF NEW YORK MELLON CORPORATION

#### OTHER SEGMENT



(dollars in millions)	2Q25	1Q25	4Q24	3Q24	2Q24	YTD25	YTD24
Revenue:							
Fee revenue	\$ (15) \$	(28) \$	(20) \$	(1) \$	(4) \$	(43) \$	(21)
Investment and other revenue	 33	62	9	55	29	95	76
Total fee and other revenue	18	34	(11)	54	25	52	55
Net interest (expense)	 (19)	(9)	(8)	(21)	(25)	(28)	(32)
Total revenue	(1)	25	(19)	33	_	24	23
Provision for credit losses	2	4	(4)	_	1	6	13
Noninterest expense	 36	88	137	37	15	124	80
(Loss) before income taxes	\$ (39) \$	(67) \$	(152) \$	(4) \$	(16) \$	(106) \$	(70)
Selected balance sheet data:							
Average loans and leases	\$ 1,685 \$	1,800 \$	1,723 \$	1,750 \$	1,767 \$	1,743 \$	1,791
Average assets	\$ 69,823 \$	65,297 \$	66,442 \$	68,289 \$	65,663 \$	67,572 \$	64,140

### THE BANK OF NEW YORK MELLON CORPORATION SECURITIES PORTFOLIO



	March 31,	2Q25	June 30,	2025	Fair value				F	Ratings (c)		
(dollars in millions)		change in unrealized gain (loss)	Amortized cost (a)	Fair value		Inrealized gain (loss)	% Floating rate (b)	AAA/ AA-	A+/ A-	BBB+/ BBB-	BB+ and lower	Not rated
Agency RMBS	\$ 44,912 \$	204 \$	47,440 \$	44,277	93 % \$	(3,163)	20 %	100 %	- %	-%	- %	- %
Non-U.S. government (d)	33,025	191	34,090	34,047	100	(43)	24	94	4	2	_	_
U.S. Treasury	27,898	62	30,068	29,732	99	(336)	41	100	_	_	_	_
Agency commercial MBS	10,197	51	10,272	9,935	97	(337)	44	100	_	_	_	_
Foreign covered bonds	7,856	27	8,460	8,443	100	(17)	36	100	_	_	_	_
CLOs	7,844	10	8,062	8,061	100	(1)	100	100	_	_	_	_
U.S. government agencies	5,391	32	5,139	4,906	95	(233)	24	100	_	_	_	_
Non-agency commercial MBS	2,458	19	2,486	2,369	95	(117)	48	100	_	_	_	_
Non-agency RMBS	1,445	3	1,567	1,427	91	(140)	39	100	_	_	_	_
Other asset-backed securities	499	5	454	426	94	(28)	20	100	_	_	_	_
Other debt securities	10	_	11	10	91	(1)	_	_	_	_	_	100
Total securities	\$ 141,535 \$	604 \$	148,049 \$	143,633 (e)	97 % \$	(4,416) (f)	33 %	99 %	1 %	-%	-%	<b>-</b> %

<sup>(</sup>a) Amortized cost includes the impact of hedged item basis adjustments, which was a net decrease of \$901 million, and is net of allowance for credit losses.

Note: At June 30, 2025, the accretable discount relating to securities was \$1,289 million. Including the discontinued hedges, net accretion was \$105 million in 2Q25.

<sup>(</sup>b) Includes the impact of hedges.

<sup>(</sup>c) Represents ratings by S&P, or the equivalent.

<sup>(</sup>d) Includes supranational securities.

<sup>(</sup>e) The fair value of available-for-sale securities totaled \$98,671 million at June 30, 2025, or 69% of the securities portfolio. The fair value of the held-to-maturity securities totaled \$44,962 million at June 30, 2025, or 31% of the securities portfolio.

<sup>(</sup>f) At June 30, 2025, includes pre-tax net unrealized losses of \$981 million related to available-for-sale securities, net of hedges, and \$3,435 million related to held-to-maturity securities. The after-tax unrealized losses, net of hedges, related to available-for-sale securities was \$746 million and the after-tax equivalent related to held-to-maturity securities was \$2,621 million.

## THE BANK OF NEW YORK MELLON CORPORATION ALLOWANCE FOR CREDIT LOSSES AND NONPERFORMING ASSETS



	2	025					2024		
(dollars in millions)	June 30	)	March 31	ı	Dec. 31	ı	Sept. 30	)	June 30
Allowance for credit losses – beginning of period:									
Allowance for loan losses	\$ 295	\$	294	\$	296	\$	286	\$	322
Allowance for lending-related commitments	75		72		75		73		81
Allowance for other financial instruments (a)	 31		26		30		37		37
Allowance for credit losses – beginning of period	\$ 401	\$	392	\$	401	\$	396	\$	440
Net (charge-offs) recoveries:									
Charge-offs	(10)		(10)		(30)		(18)		(44)
Recoveries	 5		1		1		_		
Total net (charge-offs)	(5)		(9)		(29)		(18)		(44)
Provision for credit losses (b)	 (17)		18		20		23		
Allowance for credit losses – end of period	\$ 379	\$	401	\$	392	\$	401	\$	396
Allowance for credit losses – end of period:									
Allowance for loan losses	\$ 275	\$	295	\$	294	\$	296	\$	286
Allowance for lending-related commitments	70		75		72		75		73
Allowance for other financial instruments (a)	34		31		26		30		37
Allowance for credit losses – end of period	\$ 379	\$	401	\$	392	\$	401	\$	396
Allowance for loan losses as a percentage of total loans	0.38 %	ó	0.41 %	b	0.41 %	b	0.43 %		0.40 %
Nonperforming assets	\$ 161	\$	213	\$	179	\$	211	\$	227

<sup>(</sup>a) Includes allowance for credit losses on federal funds sold and securities purchased under resale agreements, available-for-sale securities, held-to-maturity securities, accounts receivable, cash and due from banks and interest-bearing deposits with banks.

<sup>(</sup>b) Includes all instruments within the scope of ASU 2016-13, Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments.

#### THE BANK OF NEW YORK MELLON CORPORATION

#### **EXPLANATION OF GAAP AND NON-GAAP FINANCIAL MEASURES**



BNY has included in this Financial Supplement certain Non-GAAP financial measures on a tangible basis as a supplement to GAAP information, which exclude goodwill and intangible assets, net of deferred tax liabilities. We believe that the return on tangible common equity – Non-GAAP is additional useful information for investors because it presents a measure of those assets that can generate income, and the tangible book value per common share – Non-GAAP is additional useful information because it presents the level of tangible assets in relation to shares of common stock outstanding.

Net interest income, on a fully taxable equivalent ("FTE") basis – Non-GAAP and net interest margin (FTE) – Non-GAAP and other FTE measures include the tax equivalent adjustments on tax-exempt income which allows for the comparison of amounts arising from both taxable and tax-exempt sources and is consistent with industry practice. The adjustment to an FTE basis has no impact on net income.

BNY has also included the adjusted pre-tax operating margin – Non-GAAP, which is the pre-tax operating margin for the Investment and Wealth Management business segment, net of distribution and servicing expense that was passed to third parties who distribute or service our managed funds. We believe that this measure is useful when evaluating the performance of the Investment and Wealth Management business segment relative to industry competitors.

The presentation of the growth rates of investment management and performance fees on a constant currency basis permits investors to assess the significance of changes in foreign currency exchange rates. Growth rates on a constant currency basis were determined by applying the current period foreign currency exchange rates to the prior period revenue. We believe that this presentation, as a supplement to GAAP information, gives investors a clearer picture of the related revenue results without the variability caused by fluctuations in foreign currency exchange rates.

#### Notes:

Quarterly returns on common and tangible common equity ratios are annualized.

Return on common equity and tangible common equity reconciliation													
(dollars in millions)	2Q25	5	1Q2	5	4Q24	ļ	3Q24	ļ	2Q24	Į.	YTD2	5	YTD24
Net income applicable to common shareholders of The Bank of New York Mellon Corporation –													
GAAP	\$ 1,391	\$	1,149	\$	1,130	\$	1,110	\$	1,143	\$	2,540	\$	2,096
Add: Amortization of intangible assets	11		11		13		12		13		22		25
Less: Tax impact of amortization of intangible assets	 2		3		3		3		3		5		6
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation, excluding amortization of intangible assets – Non-GAAP	\$ 1,400	\$	1,157	\$	1,140	\$	1,119	\$	1,153	\$	2,557	\$	2,115
Average common shareholders' equity	\$ 37,892	\$	36,980	\$	36,923	\$	36,772	\$	36,044	\$	37,438	\$	35,975
Less: Average goodwill	16,748		16,615		16,515		16,281		16,229		16,682		16,234
Average intangible assets	2,850		2,849		2,846		2,827		2,834		2,849		2,841
Add: Deferred tax liability – tax deductible goodwill	1,236		1,226		1,221		1,220		1,213		1,236		1,213
Deferred tax liability – intangible assets	668		666		665		656		655		668		655
Average tangible common shareholders' equity – Non-GAAP	\$ 20,198	\$	19,408	\$	19,448	\$	19,540	\$	18,849	\$	19,811	\$	18,768
Return on common equity – GAAP	14.7 %	b	12.6 %	6	12.2 %		12.0 %	)	12.7 %	)	13.7 %	6	11.7 %
Return on tangible common equity – Non-GAAP	27.8 %	, D	24.2 %	6	23.3 %		22.8 %	)	24.6 %	)	26.0 %	6	22.7 %

# THE BANK OF NEW YORK MELLON CORPORATION EXPLANATION OF GAAP AND NON-GAAP FINANCIAL MEASURES



Book value and tangible book value per common share reconciliation	 2	025				2024		
(dollars in millions, except common shares and unless otherwise noted)	June 30	)	March 31	Dec. 3'		Sept. 30	0	June 30
The Bank of New York Mellon Corporation shareholders' equity at period end – GAAP	\$ 43,950	\$	43,119	\$ 41,318	\$	41,992	\$	40,843
Less: Preferred stock	 5,331		5,331	4,343		4,343		4,343
The Bank of New York Mellon Corporation common shareholders' equity at period end – GAAP	38,619		37,788	36,975		37,649		36,500
Less: Goodwill	16,823		16,661	16,598		16,338		16,217
Intangible assets	2,849		2,846	2,851		2,824		2,826
Add: Deferred tax liability – tax deductible goodwill	1,236		1,226	1,221		1,220		1,213
Deferred tax liability – intangible assets	 668		666	665		656		655
The Bank of New York Mellon Corporation tangible common shareholders' equity at period end – Non-GAAP	\$ 20,851	\$	20,173	\$ 19,412	\$	20,363	\$	19,325
Period-end common shares outstanding (in thousands)	705,241		715,434	717,680		727,078		737,957
Book value per common share – GAAP	\$ 54.76	\$	52.82	\$ 51.52	\$	51.78	\$	49.46
Tangible book value per common share – Non-GAAP	\$ 29.57	\$	28.20	\$ 27.05	\$	28.01	\$	26.19

Net interest margin reconciliation								
(dollars in millions)	2Q25	5	1Q25	4Q24	4	3Q24	4	2Q24
Net interest income – GAAP	\$ 1,203	\$	1,159	\$ 1,194	\$	1,048	\$	1,030
Add: Tax equivalent adjustment	 1		_	 1		_		1
Net interest income (FTE) – Non-GAAP	\$ 1,204	\$	1,159	\$ 1,195	\$	1,048	\$	1,031
Average interest-earning assets	\$ 375,542	\$	354,687	\$ 357,768	\$	356,934	\$	353,633
Net interest margin – GAAP (a)	1.27 %	, 0	1.30 %	1.32 %	ó	1.16 %	ó	1.15 %
Net interest margin (FTE) – Non-GAAP (a)	1.27 %	, 0	1.30 %	1.32 %	6	1.16 %	6	1.15 %

<sup>(</sup>a) Net interest margin is annualized.

#### THE BANK OF NEW YORK MELLON CORPORATION

#### EXPLANATION OF GAAP AND NON-GAAP FINANCIAL MEASURES



Pre-tax operating margin reconciliation - Investment and Wealth Management business segr	ment													
(dollars in millions)		2Q25	<u> </u>	1Q25	5	4Q24		3Q24		2Q24	ļ	YTD25	5	YTD24
Income before income taxes – GAAP	\$	148	\$	63	\$	173	\$	176	\$	149	\$	211	\$	256
Total revenue – GAAP	\$	801	\$	779	\$	873	\$	849	\$	821	\$	1,580	\$	1,667
Less: Distribution and servicing expense		64		65		88		91		88		129		184
Adjusted total revenue, net of distribution and servicing expense – Non-GAAP	\$	737	\$	714	\$	785	\$	758	\$	733	\$	1,451	\$	1,483
Pre-tax operating margin – GAAP (a)		19 %	,	8 %	, D	20 %	)	21 %	)	18 %	, b	13 %	, D	15 %
Adjusted pre-tax operating margin, net of distribution and servicing expense – Non-GAAP (a)		20 %	)	9 %	Ď	22 %	)	23 %	)	20 %	5	15 %	, D	17 %

<sup>(</sup>a) Income before income taxes divided by total revenue.

Constant currency reconciliations				2Q25 vs.
(dollars in millions)	2Q25	5	2Q24	2Q24
Consolidated:				
Investment management and performance fees – GAAP	\$ 758	\$	761	%
Impact of changes in foreign currency exchange rates	 _		11	
Adjusted investment management and performance fees – Non-GAAP	\$ 758	\$	772	(2)%
Investment and Wealth Management business segment:				
Investment management and performance fees – GAAP	\$ 758	\$	762	(1)%
Impact of changes in foreign currency exchange rates	 _		11	
Adjusted investment management and performance fees – Non-GAAP	\$ 758	\$	773	(2)%

# 2Q25 QUARTERLY UPDATE

July 15, 2025



## 2Q25 Financial Highlights

 Revenue:
 + 9%

 Expenses:
 + 4%

 Pre-tax Margin:
 37%

 Tier 1 Leverage:
 6.1%

 ROTCE(a):
 28%

 EPS:
 + 27%

- Revenue Growth: Revenue of \$5.0bn up 9% YoY
- Expense Discipline: Expense of \$3.2bn up 4% YoY
- Margin Expansion:
  - 495 bps of operating leverage<sup>(b)</sup>
- Pre-tax margin of 37% up 3%-pts YoY
- Improved Profitability:
  - ROE of 14.7% up 2.0%-pts YoY
  - ROTCE<sup>(a)</sup> of 27.8% up 3.2%-pts YoY
- Attractive Capital Returns: Returned \$1.2bn to common shareholders, including \$346mm of dividends and \$895mm of share repurchases
  - 92% payout ratio year-to-date
  - Declared 13% increase of quarterly common stock dividend in 3Q25

>BNY

### Mid-year Business Update

Multi-year transformation is gaining momentum with tangible results starting to demonstrate BNY's medium- to long-term potential

#### BE MORE FOR OUR CLIENTS

- New **commercial model** starting to show increasing effectiveness
  - Two consecutive quarters of record sales performance
  - Increasing number of multi-product relationships
  - Higher organic growth
- Pace of continuous product innovation accelerating



- Transition into platforms operating model progressing, with >50% of employees transitioned into the model as of the end of 1H25
  - First platforms activated in early 2024 starting to show maturity in the model, including faster delivery times, enhanced service quality, increased innovation, along with greater efficiency
- On track for ~\$0.5bn of incremental investments and ~\$0.5bn of efficiency savings in 2025



- Rounded out the executive leadership team
- Welcoming ~3,000 interns and analysts to BNY this summer
- Further expanded learning pathways
- Enabling culture by embracing development and adoption of AI













(a) Represents a non-GAAP measure. See pages 14 and 15 in the Appendix for the corresponding reconciliation of the non-GAAP measure of noninterest expense growth excluding notable items. Noninterest expense – GAAP year-over-year growth was 3% for the ix months ended June 30, 2025, (4% for the year ended December 31, 2024, 2% for the year ended December 31, 2023 and 13% for the year ended December 31, 2022.



### 2Q25 Financial Results

				2Q25 vs.		
\$mm, except per share data or unless otherwise noted	2Q25	1Q25	2024	1Q25	2024	
Income Statement						
Investment services fees	\$2,583	\$2,411	\$2,359	7%	9%	
Investment management and performance fees	758	739	761	3	-	
Foreign exchange revenue	213	156	184	37	16	
Other fee revenue	87	97	94	(10)	(7)	
Total fee revenue	\$3,641	\$3,403	\$3,398	7%	7%	
Investment and other revenue	184	230	169	N/M	N/M	
Net interest income	1,203	1,159	1,030	4	17	
Total revenue	\$5,028	\$4,792	\$4,597	5%	9%	
Provision for credit losses	(17)	18	_	N/M	N/M	
Noninterest expense	3,206	3,252	3,070	(1)	4	
Income before income taxes	\$1,839	\$1,522	\$1,527	21%	20%	
Net income applicable to common shareholders	\$1,391	\$1,149	\$1,143	21%	22%	
Avg. common shares and equivalents outstanding (mm) - diluted	720	727	752	(1)%	(4)%	
EPS	\$1.93	\$1.58	\$1.52	22%	27%	
Key Performance Indicators						
Operating leverage <sup>(a)</sup>				633 bps	495 bps	
Pre-tax margin	37%	32%	33%			
ROE	14.7%	12.6%	12.7%			
ROTCE <sup>(b)</sup>	27.8%	24.2%	24.6%			
Non-GAAP measures, excluding notable items <sup>(c)</sup>						
Adjusted total revenue	\$5,028	\$4,752	\$4,597	6%	9%	
Adjusted noninterest expense	3,194	3,212	3,077	(1)	4	
Adjusted EPS	1.94	1.58	1.51	23	28	
Adjusted operating leverage				637 bps	558 bps	
Adjusted pre-tax margin	37%	32%	33%			
Adjusted ROTCE	27.9%	24.2%	24.4%			

(a) Operating leverage is the rate of increase (decrease) in total revenue less the rate of increase (decrease) in total noninterest expense.

(b) Represents a non-GAAP measure. See page 13 in the Appendix for the corresponding reconciliation of the non-GAAP measure of ROTCE.

(c) Each of the below line items represents a non-GAAP measure. See pages 13 and 14 in the Appendix for the corresponding reconciliations of these non-GAAP measures excluding notable items.

NWH — not meaningful.



### Capital and Liquidity

	2Q25	1Q25	2024
Consolidated regulatory capital ratios(a)			
Tier 1 capital (\$mm)	\$25,472	\$24,783	\$23,006
Average assets for Tier 1 leverage ratio (\$mm)	420,131	397,513	394,672
Tier 1 leverage ratio	6.1%	6.2%	5.8%
Common Equity Tier 1 ("CET1") capital (\$mm)	\$20,149	\$19,505	\$18,671
Risk-weighted assets (\$mm)	175,058	169,262	164,094
CET1 ratio	11.5%	11.5%	11.4%
Supplementary leverage ratio ("SLR")	6.9%	6.9%	6.8%
Consolidated regulatory liquidity ratios <sup>(a)</sup>	~~~~~~~~~~~		
Liquidity coverage ratio ("LCR")	112%	116%	115%
Net stable funding ratio ("NSFR")	131%	132%	132%
Capital returns			
Cash dividends per common share	\$0.47	\$0.47	\$0.42
Common stock dividends (\$mm)	\$346	\$343	\$322
Common stock repurchases (\$mm)	895	746	601
Total capital return (\$mm)	\$1,241	\$1,089	\$923
Total payout ratio	89%	95%	81%
Profitability			
ROE	14.7%	12.6%	12.7%
ROTCE(b)	27.8%	24.2%	24.6%
Adjusted ROTCE(c)	27.9%	24.2%	24.4%

#### CAPITAL

- Tier 1 leverage ratio of 6.1% down 17bps QoQ
  - Tier 1 capital of \$25.5bn increased \$689mm QoQ, primarily reflecting capital generated through earnings and a net increase in accumulated other comprehensive income, partially offset by capital returned through common stock repurchases and dividends
  - Average assets for Tier 1 leverage ratio of \$420.1bn increased \$22.6bn QoQ
- CET1 ratio of 11.5% flat QoQ
  - CET1 capital of \$20.1bn increased \$644mm QoQ, primarily reflecting capital generated through earnings and a net increase in accumulated other comprehensive income, partially offset by capital returned through common stock repurchases and dividends
  - RWA of \$175.1bn increased by \$5.8bn QoQ

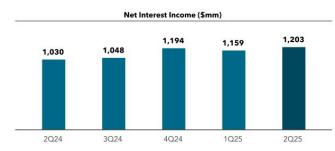
#### LIQUIDITY

- LCR of 112% down 4%-pts QoQ
- NSFR of 131% down 1%-pt QoQ

>BNY

(a) Note: See page 12 in the Appendix for corresponding footnote.
(b) Represents a non-GAAP measure. See page 13 in the Appendix for the corresponding reconciliation of the non-GAAP measure of ROTCE.
(c) Represents a non-GAAP measure. See page 13 in the Appendix for the corresponding reconciliation of the non-GAAP measure of ROTCE excluding notable items.

### Net Interest Income and Balance Sheet Trends



- Net interest income of \$1,203mm up 17% YoY and up 4% QoQ
- QoQ increase primarily reflecting the continued reinvestment of maturing investment securities at higher yields and balance sheet growth, partially offset by changes in deposit mix
- Net interest margin of 1.27% up 12 bps YoY and down 3 bps QoQ
- Avg. total deposits of \$300bn up 5% YoY and up 6% QoQ

1.15%	1.16%	1.32%	1.30%	1.27%
2024	3Q24	4024	1025	2Q25

**Net Interest Margin** 

Balance Sneet	Trends (\$bn, average)					
	2000,000,000,000	2Q25	1210C St.			
	2Q25	1Q25	2Q24			
Total assets	\$439	5%	6%			
Total interest-earning assets	\$376	6%	6%			
Cash and reverse repo	150	9	5			
Loans	71	2	4			
Investment securities	147	4	7			
Noninterest-bearing	\$50	3%	1%			
Interest-bearing	251	7	6			
Total deposits	\$300	6%	5%			

>BNY

### Securities Services

#### Select Income Statement Data

		2Q25 vs.		
\$mm, unless otherwise noted	2Q25	1Q25	2Q24	
Asset Servicing	\$1,094	3%	7%	
Issuer Services	376	41	17	
Total investment services fees	\$1,470	11%	10%	
Foreign exchange revenue	175	29	22	
Other fees <sup>(a)</sup>	60	(8)	7	
Investment and other revenue	94	N/M	N/M	
Net interest income	675	7	13	
Total revenue	\$2,474	8%	10%	
Provision for credit losses	(13)	N/M	N/M	
Noninterest expense	1,620	2	4	
Income before income taxes	\$867	22%	26%	

Key Performance Indicators						
\$bn, unless otherwise noted	2Q25	1Q25	2Q24			
Pre-tax margin Assets under custody and/or administration ("AUC/A")(trn) <sup>(b)(c)</sup>	35% \$40.1	31% \$38.1	31% \$35.7			
Deposits (average)	\$186	\$176	\$178			
Issuer Services Total debt serviced (tm) Number of sponsored Depositary Receipts programs	\$14.3 482	\$13.9 488	\$14.1 516			

- Total revenue of \$2,474mm up 10% YoY
  - Investment services fees up 10% YoY
    - Asset Servicing up 7% YoY, primarily reflecting higher market values and client activity
    - > Issuer Services up 17% YoY, primarily reflecting higher Depositary Receipts fees
  - Foreign exchange revenue up 22% YoY
  - Net interest income up 13% YoY
- Noninterest expense of \$1,620mm up 4% YoY, primarily reflecting higher investments, employee merit increases, higher revenue-related expenses and the unfavorable impact of the weaker U.S. dollar, partially offset by efficiency savings
- Income before income taxes of \$867mm up 26% YoY



### Market and Wealth Services

#### Select Income Statement Data

		2Q25 vs	
\$mm, unless otherwise noted	2Q25	1Q25	2Q24
Pershing	\$513	2%	8%
Clearance and Collateral Management	385	6	14
Treasury Services	209	_	3
Total investment services fees	\$1,107	3%	9%
Foreign exchange revenue	30	3	30
Other fees <sup>(a)</sup>	63	(3)	9
Investment and other revenue	36	N/M	N/M
Net interest income	506	2	21
Total revenue	\$1,742	3%	13%
Provision for credit losses	(6)	N/M	N/M
Noninterest expense	897	4	8
Income before income taxes	\$851	4%	21%

Key Performance Indicators						
\$bn, unless otherwise noted	2Q25	1Q25	2Q24			
Pre-tax margin AUC/A (trn) <sup>(5)(c)</sup>	49% \$15.4	48% \$14.7	46% \$13.4			
Deposits (average)	\$97	\$92	\$91			
Pershing AUC/A (trn) <sup>(b)</sup> Net new assets (U.S. platform) <sup>(c)</sup> Daily average revenue trades ("DARTs") (U.S. platform) ('000) Average active clearing accounts ('000)	\$2.8 (10) 334 8,405	\$2.7 11 298 8,406	\$2.6 (23) 280 8,057			
Treasury Services U.S. dollar payment volumes (daily average)	246,250	244,673	241,253			
Clearance and Collateral Management Average collateral balances	\$7,061	\$6,576	\$6,085			

- Total revenue of \$1,742mm up 13% YoY
- Investment services fees up 9% YoY
  - > Pershing up 8% YoY, primarily reflecting higher client activity and market values
  - > Clearance and Collateral Management up 14% YoY, primarily reflecting higher collateral management balances and clearance volumes
  - > Treasury Services up 3% YoY, primarily reflecting net new business
- Foreign exchange revenue up 30% YoY
- Net interest income up 21% YoY
- Noninterest expense of \$897mm up 8% YoY, primarily reflecting higher investments and litigation reserves, employee merit increases and higher revenue-related expenses, partially offset by efficiency savings
- Income before income taxes of \$851mm up
  21% YoY

>BNY

Note: See page 12 in the Appendix for corresponding footnotes. N/M – not meaningful.

### Investment and Wealth Management

	Statement	

		2Q25 vs.	
\$mm, unless otherwise noted	2Q25	1Q25	2Q24
Investment management fees(a)	\$748	2%	(1)%
Performance fees	10	N/M	N/M
Distribution and servicing fees	69	1	-
Other fees <sup>(b)</sup>	(76)	N/M	N/M
Investment and other revenue(c)	9	N/M	N/M
Net interest income	41		(5)
Total revenue	\$801	3%	(2)%
Provision for credit losses	_	N/M	N/M
Noninterest expense(a)	653	(9)	(2)
Income before income taxes	\$148	135%	(1)%
Total revenue by line of business:			
Investment Management <sup>(a)</sup>	\$531	5%	(3)%
Wealth Management	270	(1)	(1)
Total revenue	\$801	3%	(2)%

Key Performance Indicators					
\$bn, unless otherwise noted	2Q25	1Q25	2Q24		
Pre-tax margin	19%	8%	18%		
Deposits (average)	\$9	\$10	\$11		
Assets under management ("AUM")(d)	\$2,106	\$2,008	\$2,045		
Long-term active strategies net flows Index net flows Short-term strategies net flows Total net flows	\$(2) (22) 	\$(2) (11) (5) (18)	\$2 (4) (7) (9)		
Wealth Management Client assets <sup>(o)</sup>	\$339	\$327	\$308		

- Total revenue of \$801mm down 2% YoY
  - Investment Management down 3% YoY, primarily reflecting the mix of AUM flows and the adjustment for certain rebates (offset in noninterest expense)<sup>(a)</sup>, partially offset by higher market values, the favorable impact of the weaker U.S. dollar and higher equity investment income
  - Wealth Management down 1% YoY, primarily reflecting lower net interest income and changes in product mix, partially offset by higher market
- Noninterest expense of \$653mm down 2% YoY, primarily reflecting lower revenue-related expenses (including the adjustment for certain rebates<sup>(a)</sup>) and efficiency savings, partially offset by higher severance expense and the unfavorable impact of the weaker U.S. dollar
- Income before income taxes of \$148mm down 1% YoY
- AUM of \$2.1tm up 3% YoY, primarily reflecting higher market values and the favorable impact of the weaker U.S. dollar, partially offset by cumulative net outflows
- Wealth Management client assets of \$339bn up 10% YoY, primarily reflecting higher market values

(a) Effective 1Q25, an adjustment for certain rebates, which were previously recorded as distribution and servicing expense, began to be reflected as a reduction of investment management fees. These amounts totaled approximately \$20 million for all periods presented and impacted the year-over-year variances for investment management fees and related revenue subtotals, noninterest expense and Investment Management total revenue in the table above.

N/M – not meaningful.

### Other Segment

#### Select Income Statement Data

\$mm, unless otherwise noted	2Q25	1Q25	2024
Fee revenue	\$(15)	\$(28)	\$(4)
Investment and other revenue	33	62	29
Net interest (expense)	(19)	(9)	(25)
Total revenue	\$(1)	\$25	\$-
Provision for credit losses	2	4	1
Noninterest expense	36	88	15
(Loss) before income taxes	\$(39)	\$(67)	\$(16)

- Total revenue includes corporate treasury and other investment activity, including hedging activity which has an offsetting impact between fee and other revenue and net interest expense
  - QoQ decrease primarily reflecting net losses on sales of securities
- Noninterest expense increased YoY, primarily reflecting higher staff expense and the net impact of the adjustments to the FDIC special assessment, partially offset by lower litigation reserves; QoQ decrease primarily reflecting lower litigation reserves and severance expense

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# 2025 Financial Outlook Update

	ORIGINAL 2025 OUTLOOK	1H25 PERFORMANCE	UPDATED 2025 OUTLOOK
Net Interest Income	Up Mid-Single-Digits % YoY <sup>(a)</sup>	Up 14% YoY	Up High-Single-Digits % YoY <sup>™</sup>
Fee Revenue	Up YoY	Up 5% YoY	Up YoY
Expenses (excluding notable items)	Up 1 - 2% YoY (5)	Up 3% YoY <sup>⊚</sup>	Up ~3% YoY <sup>(b)</sup>
Total Payout Ratio	100% +/-	92%	100% +/-
Operating Leverage <sup>⊚</sup>	Positive	Reported: 424 bps Adjusted: 412 bps	Positive

(a) Note: Original 2025 financial outlook based on market-implied forward interest rates as of year-end 2024. Updated 2025 financial outlook based on market-implied forward interest rates as of June 30, 2025. (b) Represents a forward-looking non-GAAP financial measures. See Focusionary Statement\* on page 16 for information regarding forward-looking non-GAAP financial measures. (c) Represents a non-GAAP measure. See page 16 in the Appendix for the corresponding reconciliations of these non-GAAP measures excluding notable items. (d) Operating leverage is the rate of increase (decrease) in total revenue growth less the rate of increase (decrease) in total revenue growth.



### Footnotes

#### Page 5 - Capital and Liquidity

Regulatory capital and liquidity ratios for June 30, 2025 are preliminary. For our CET1 ratio, our effective capital ratios under the U.S. capital rules are the lower of the ratios as calculated under the Standardized and Advanced Approaches, which for June 30, 2025, March 31, 2025 and June 30, 2024 was the Standardized Approach.

#### Page 7 - Securities Services

- (a) Other fees primarily include financing-related fees.
- (b) June 30, 2025 information is preliminary.
- Consists of AUC/A primarily from the Asset Servicing line of business and, to a lesser extent, the Issuer Services line of business. Includes the AUC/A of CIBC Mellon Trust Company ("CIBC Mellon"), a joint venture with the Canadian Imperial Bank of Commerce, of \$2.0 trillion at June 30, 2025, \$1.9 trillion at March 31, 2025 and \$1.7 trillion at June 30, 2024.

#### Page 8 - Market and Wealth Services

- (a) Other fees primarily include financing-related fees.
- (b) June 30, 2025 information is preliminary.

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- (c) Consists of AUC/A from the Clearance and Collateral Management and Pershing lines of business.
- (d) Net new assets represent net flows of assets (e.g., net cash deposits and net securities transfers, including dividends and interest) in customer accounts in Pershing LLC, a U.S. broker-dealer.

#### Page 9 - Investment and Wealth Management

- (b) Other fees primarily include investment services fees.
- (c) Investment and other revenue is net of income (loss) attributable to noncontrolling interests related to consolidated investment management funds.
- (d) June 30, 2025 information is preliminary. Represents assets managed in the Investment and Wealth Management business segment.
- (e) June 30, 2025 information is preliminary. Includes AUM and AUC/A in the Wealth Management line of business.

>BNY

# Return on Common Equity and Tangible Common Equity Reconciliation

\$mm	2Q25	1Q25	2Q24
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – GAAP	\$1,391	\$1,149	\$1,143
Add: Amortization of intangible assets	11	11	13
Less: Tax impact of amortization of intangible assets	2	3	3
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation, excluding amortization of intangible assets – Non-GAAP	\$1,400	\$1,157	\$1,153
Less: Disposal gain <sup>(a)</sup>		32	
Severance expense <sup>(b)</sup>	(27)	(25)	(22)
Litigation reserves <sup>(b)</sup>	16	(1)	
FDIC special assessment <sup>(b)</sup>	5	(5)	29
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation, excluding amortization of intangible assets and notable items – Non-GAAP	\$1,406	\$1,156	\$1,146
Average common shareholders' equity	\$37,892	\$36,980	\$36,044
Less: Average goodwill	16,748	16,615	16,229
Average intangible assets	2,850	2,849	2,834
Add: Deferred tax liability - tax deductible goodwill	1,236	1,226	1,213
Deferred tax liability – intangible assets	668	666	655
Average tangible common shareholders' equity – Non-GAAP	\$20,198	\$19,408	\$18,849
Return on common equity <sup>(c)</sup> – GAAP	14.7%	12.6%	12.7%
Adjusted return on common equity <sup>(c)</sup> – Non-GAAP	14.8%	12.6%	12.7%
Return on tangible common equity <sup>(c)</sup> – Non-GAAP	27.8%	24.2%	24.6%
Adjusted return on tangible common equity/cl – Non-GAAP	27.9%	24.2%	24.4%

>BNY

(a) Reflected in Investment and other revenue.
(b) Severance expense is reflected in Staff expense, Litigation reserves in Other expense, and FDIC special assessment in Bank assessment charges, respective

# Reconciliation of Non-GAAP Measures – Impact of Notable Items

	2025	1Q25	2024	2Q25 vs.				YTD25 vs.
\$mm, except per share amounts				1Q25	2024	YTD25	YTD24	YTD24
Total revenue – GAAP Less: Disposal gain <sup>(a)</sup>	\$5,028 —	\$4,792 40	\$4,597 —	5%	9%	\$9,820 40	\$9,124 —	8%
Adjusted total revenue, ex-notables – Non-GAAP	\$5,028	\$4,752	\$4,597	6%	9%	\$9,780	\$9,124	7%
Noninterest expense – GAAP Less: Severance expense <sup>ful</sup> Litigation reserves <sup>ful</sup> FDIC special assessment <sup>ful</sup>	\$3,206 34 (16) (6)	\$3,252 32 2 6	\$3,070 29 2 (38)	(1)%	4%	\$6,458 66 (14)	\$6,246 65 4 (38)	3%
Adjusted noninterest expense, ex-notables – Non-GAAP	\$3,194	\$3,212	\$3,077	(1)%	4%	\$6,406	\$6,215	3%
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – $\ensuremath{GAAP}$	\$1,391	\$1,149	\$1,143	21%	22%	\$2,540	\$2,096	21%
Less: Disposal gain <sup>(a)</sup> Severance expense <sup>(b)</sup> Litigation reserves <sup>(b)</sup> FDIC special assessment <sup>(b)</sup>	(27) 16 5	32 (25) (1) (5)	(22) — 29			32 (52) 15 —	(49) (2) 29	
Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation – Non-GAAP	\$1,397	\$1,148	\$1,136	22%	23%	\$2,545	\$2,118	20%
Diluted earnings per share – GAAP Less: Disposal gain <sup>(a)</sup> Severance expense <sup>(b)</sup> Litigation reserves <sup>(c)</sup> FPIC special assessment <sup>(b)</sup>	\$1.93 — (0.04) 0.02 0.01	\$1.58 0.04 (0.03) — (0.01)	\$1.52 — (0.03) — 0.04	22%	27%	\$3.51 0.04 (0.07) 0.02	\$2.77 (0.06)  0.04	27%
Adjusted diluted earnings per share – Non-GAAP	\$1.94	\$1.58	\$1.51	23%	28%	\$3.52	\$2.80 (e)	26%
Operating leverage – GAAP <sup>(c)</sup> Adjusted operating leverage – Non-GAAP <sup>(c)</sup>				633 bps 637 bps	495 bps <b>558 bps</b>			424 bps <b>412 bps</b>
Pre-tax operating margin – GAAP <sup>(c)</sup> Adjusted pre-tax operating margin – Non-GAAP <sup>(c)</sup>	37% <b>37%</b>	32% <b>32%</b>	33% <b>33%</b>					

<sup>(</sup>a) Reflected in Investment and other revenue.

(c) Operating leverage is the rate of increase (decrease) in total revenue less the rate of increase (decrease) in (d) Income before taxes divided by total revenue. See the 2Q25 Earnings Release for additional information.

(e) Does not foot due to rounding.



<sup>(</sup>b) Severance expense is reflected in Staff expense, Litigation reserves in Other expense, and FDIC special assessment in Bank assessment charges, respectivel

# Reconciliation of Non-GAAP Measures – Impact of Notable Items

Smm		2023	2022	2021	2024 vs. 2023	2023 vs. 2022	2022 vs. 2021
	2024						
Noninterest expense – GAAP	\$12,701	\$13,295	\$13,010	\$11,514	(4)%	2%	13%
Less: Severance expense <sup>(a)</sup>	240	267	215	31			
Litigation reserves <sup>(a)</sup>	44	94	134	98			
Goodwill impairment	2-0		680	-			
FDIC special assessment <sup>(a)</sup>	(63)	632	_	_			
Adjusted noninterest expense, ex-notables – Non-GAAP	\$12,480	\$12,302	\$11,981	\$11,385	1%	3%	5%



### Cautionary Statement

A number of statements in our presentations, the accompanying slides and the responses to questions on our conference call discussing our quarterly results may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including statements about The Bank of New York Mellon Corporation's (the "Corporation," "we," "us," or "our") capital plans including dividends and repurchases, total payout ratio, financial performance, fee revenue, net interest income, expenses, cost discipline, efficiency savings, operating leverage, pre-tax margin, capital ratios, organic growth, pipelpiene, deposits, interest rates and yield curves, securities portfolie, taxes, investments, including in technology and product development, innovation in products and services, artificial intelligence, cligital assests, client experience, strategic priorities and initiatives, acquisitions, related integration and divestiture activity, transition to a platforms operating model, capabilities, resiliency, risk profile, human capital management and the effects of the current and near-term market and macroeconomic outlook on us, including on our business, operations, financial performance and prospects. Frellminary business metrics and regulatory capital ratios are subject to change, possibly materially as we complete our Quarterly Report on Form 10-Q for the quarter ended June 30, 2025. Forward-looking statements may be expressed in a variety of ways, including the use of future or present tense language. Words such as "estimate," "forecast," "project," "anticipate," "likely," "target," "expect," "intend," "continue," "seek," "believe," "plan," "goal," "could," "would," "may," "might," "will," "strategy," "synergies," "opportunities," "trends," "momentum," "ambition," "aspiration," "objective," "aim," "future," "potentially," "outlook" and words of similar meaning may signify forward-looking statements. These statements are not quarantees of future events or occurrences, are inherently uncer

By identifying these statements for you in this manner, we are alerting you to the possibility that our actual results may differ, possibly materially, from the anticipated results expressed or implied in these forward-looking statements as a result of a number of important factors. These factors include: escalating tariff and other trade policies and the resulting impacts on market volatility and global trade, changing levels of inflation and the corresponding impacts on macroeconomic conditions, client behavior and our funding costs; liquidity and interest rate volatility; potential recessions or slowing of growth in the U.S., Europe and other regions; the impacts of continued or escalating hostilities in the Middle East; political uncertainty regarding operational and policy changes at U.S. government agencies; our ability to execute against our strategic initiatives; potential increased regulatory requirements and costs; and the risk factors and other uncertainties set forth in our Annual Report on Form 10-K for the year ended Dec. 31, 2024 (the "2024 Annual Report") and our other filings with the Securities and Exchange Commission (the "SEC").

Forward-looking statements about the timing, profitability, benefits and other prospective aspects of business and expense initiatives, our financial outlook and our medium-term financial targets, and how they can be achieved, are based on our current expectations regarding our ability to execute against our strategic initiatives, as well as our balance sheet size and composition, and may change, possibly materially, from what is currently expected. Statements about our outlook on net interest income are subject to various factors, including interest rates, continued quantitative tightening, re-investment yields and the size, mix and duration of our balance sheet, including with respect to deposits, loan balances and the securities portfolio. Statements about our outlook on factors, including market levels, client activity, our ability to win and onboard new business, lost business, pricing pressure and our ability to launch new products to, and expand relationships with, existing clients. Statements about our outlook on expenses are subject to various factors, including investments revenue-related expenses, efficiency savings, ment increases, inflation and currency fluctuations. Statements about our outlook on expenses are subject to various factors, including investments, revenue-related expenses, efficiency savings, ment increases, inflation and currency fluctuations. Statements about our medium-term financial targets at our business segments are similarly subject to the factors described above, but may be more significantly impacted by positive or negative events or trends that have a disproportionate impact on a particular business segment. Statements about our target Tier 1 leverage ratio and CET1 ratio are subject to various factors, including capital requirements, interest rates, capital levels, risk-weighted assets and the size of our balance sheet, including deposit levels. Statements about our the timing, manner and amount of any future common stock dividends or repurchases, as well as our outlook on

You should not place undue reliance on any forward-looking statement. All forward-looking statements speak only as of the date on which they were made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after such date or to reflect the occurrence of unanticipated events.

Non-GAAP Measures. In this presentation, the accompanying slides and our responses to questions, we may discuss certain non-GAAP measures in detailing our performance, which exclude certain items or otherwise include components that differ from GAAP. We believe these measures are useful to the investment community in analyzing the financial results and trends of ongoing operations. We believe they facilitate comparisons with prior periods and reflect the principal basis on which our management monitors financial performance. Additional disclosures relating to non-GAAP measures are contained in our reports filed with the SEC, including the 2024 Annual Report, the second quarter 2025 earnings release and the second quarter 2025 financial supplement, which are available at www.bny.com/investorrelations.

Forward-Looking Non-GAAP Financial Measures. From time to time we may discuss forward-looking non-GAAP financial measures, such as forward-looking estimates or targets for expenses excluding notable items and for return on tangible common equity. We are unable to provide a reconciliation of forward-looking non-GAAP financial measures to their most directly comparable GAAP financial measures because we are unable to provide, without unreasonable effort, a meaningful or accurate calculation or estimation of amounts that would be necessary for the reconciliation due to the complexity and inherent difficulty in forecasting and quantifying future amounts or when they may occur. Such unavailable information could be significant to future results.





# **Document and Entity Information**

Jul. 15, 2025

**Entity Information [Line Items]** 

Document Type 8-K

<u>Document Period End Date</u>

Jul. 15, 2025

Entity Registrant Name
THE BANK OF NEW YORK MELLON

**CORPORATION** 

Entity Incorporation, State or Country Code DE

Entity File Number001-35651Entity Tax Identification Number13-2614959

Entity Address, Address Line One 240 Greenwich Street

Entity Address, City or Town New York

Entity Address, State or ProvinceNYEntity Address, Postal Zip Code10286City Area Code212Local Phone Number495-1784Written CommunicationsfalseSoliciting Materialfalse

Pre-commencement Tender OfferfalsePre-commencement Issuer Tender OfferfalseEntity Emerging Growth Companyfalse

Entity Central Index Key 0001390777

Amendment Flag false

New York Stock Exchange | Common Stock, \$0.01 par value

**Entity Information [Line Items]** 

Title of 12(b) Security Common Stock, \$0.01 par value

Trading Symbol BK
Security Exchange Name NYSE

New York Stock Exchange | 6.244% Fixed-to-Floating Rate Normal Preferred Capital Securities of Mellon Capital IV

**Entity Information [Line Items]** 

Title of 12(b) Security 6.244% Fixed-to-Floating Rate Normal Preferred

Capital Securities of Mellon Capital IV

Trading SymbolBK/PSecurity Exchange NameNYSE

New York Stock Exchange | Depositary Shares

**Entity Information [Line Items]** 

Title of 12(b) Security Depositary Shares, each representing a 1/4,000th

interest in a share of Series K Noncumulative

Trading SymbolBK PRKSecurity Exchange NameNYSE

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